



ST HELENS  
BOROUGH COUNCIL

OVERVIEW AND SCRUTINY

ANNUAL REPORT 2023-2024

# 1. INTRODUCTION

THIS REPORT PROVIDES A SUMMARY OF THE WORK UNDERTAKEN BY THE OVERVIEW AND SCRUTINY FUNCTION AT ST HELENS BOROUGH COUNCIL DURING THE 2023/24 MUNICIPAL YEAR.

Members of each Scrutiny Committee appreciate and are grateful to Council Officers, Cabinet Portfolio Holders and external partners who have committed to working with Overview and Scrutiny during another challenging year.

Details of each committee's activity during 2023/24 is described below. At workshops held in June 2023 to discuss the work programmes for each of the Scrutiny Committee, it was agreed that each committee would consider the theme of Alcohol and Drug Use and Special Education Needs and Disabilities (SEND).



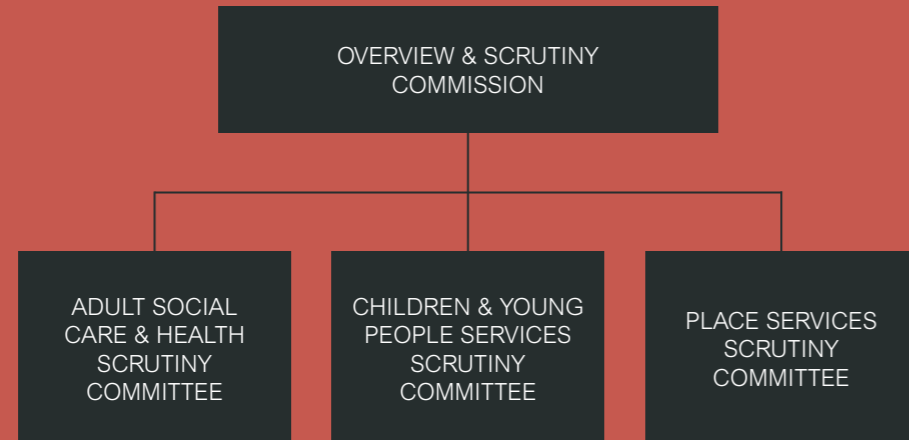
## 2. WHAT IS OVERVIEW AND SCRUTINY?

The purpose of Overview and Scrutiny (Scrutiny) is to hold decision makers such as Cabinet, Senior Officers, and the managers of external organisations, such as Health Services Commissioners and Providers and Community Safety Partners, to account for decisions they have made or are planning to make, and to examine the performance of services and the outcomes delivered for the residents of the Borough.

In holding decision-makers to account, Scrutiny plays an important role in the successful functioning of local democracy; and effective scrutiny function helps to ensure that public services are more efficient.

Scrutiny at St Helens Borough Council is carried out by an overarching Overview and Scrutiny Commission and three thematic Scrutiny Committees, each with remits that ensure all aspects of the Council and relevant partners are included.

Scrutiny Committees can receive reports regarding services during public Committee meetings or carry out more in-depth scrutiny through Task and Finish Groups or Spotlight Reviews. Chairs of the Commission and Scrutiny Committees also hold meetings with Cabinet Members and Senior Officers to share information and discuss work programmes as required. All Committees have co-opted members representing other organisations or sectors.



# 3. OVERVIEW AND SCRUTINY COMMISSION

## MEMBERSHIP:

- COUNCILLOR DEREK LONG (CHAIR)
- COUNCILLOR JEANIE BELL
- COUNCILLOR ROBYN HATTERSLEY
- COUNCILLOR JANET JOHNSON
- COUNCILLOR TRISHA LONG
- COUNCILLOR ANNE MCCORMACK
- COUNCILLOR LINDA MUSSELL
- COUNCILLOR BISI OSUNDEKO
- COUNCILLOR GLEN RICHARDS
- COUNCILLOR BRIAN SPENCER
- COUNCILLOR MICHELLE SWEENEY
- COUNCILLOR JAMES TASKER

## CO-OPTED: VOTING

- MR D THORPE, CHURCH OF ENGLAND
- MR C WILLIAMS, ROMAN CATHOLIC CHURCH

## REMIT

The Overview and Scrutiny Commission is responsible for all overview and scrutiny functions on behalf of the Council, including monitoring and supporting the work programmes of the three thematic Scrutiny Committees. The Commission was also responsible for monitoring the Corporate Services Portfolio and the Council's Quarterly Financial Monitoring Reports and Quarterly Performance Reports in relation to performance under Priority 6 of the Borough Strategy - 'Be a Responsible Council'.

## COMMITTEE ACTIVITY

In June 2023, the Commission considered the Council's Revenue and Capital Outturn Report for 2022/23 which included the reserves and balances position for the Council and an overview of the Treasury Management Position at the end of 2022/23. The Commission noted the impact of inflation on the Council's budget caused by higher energy costs and the annual increased employee pay rates. Also, the continued impact of the pandemic on the Council and with the Council no longer receiving additional Government funding for COVID19 related pressures. Throughout the rest of 2023/24, the Commission received the Financial Monitoring Reports for each quarter. During the year, it was recognised that demand for services and rising costs continued to put pressure on services and the Commission closely monitored the measures being taken to mitigate in-year budget pressures.

Continuing on the financial aspect of its remit, the Commission carried out a Budget Scrutiny Task Group during January 2024 to consider the robustness of the Medium-Term Financial Strategy and the budget setting for 2024/25. The Task Group held a meeting which was well attended by Cabinet Members and Senior Officers. There was a discussion about the difficult decisions the Council was facing to deliver a balanced budget and avoid the

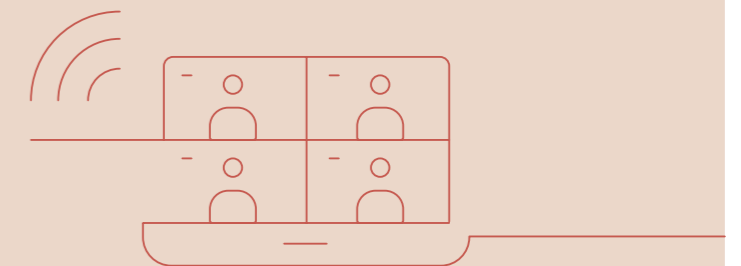
scenario many councils were facing of having to issue a Section 114 Notice. The Commission commends the efforts of officers to be innovative in developing solutions to budget pressures and those that are managing with reduced capacity due to the recruitment freeze. The Budget Scrutiny Task Group's findings and statement to the 2024/25 Budget were approved by the Commission on 5 February 2024 and submitted to Cabinet and Council for consideration.

Leading on from consideration of the Outturn Report for 2022/23 was a request for a report on the Council's use of consultants to assess whether the Council was receiving value for money. In January 2024, the Commission received a report which detailed how the Council used consultants, the benefits to using them rather than employing full time staff and how the Council ensures value for money. The Commission was assured that the Council's current processes and use of consultants were appropriate and were kept under review.

In relation to Performance Management, the Commission received Quarterly Performance Reports regarding targets associated with Priority 6 of the Borough Strategy, including the Performance Outturn Report for 2022/23 and Reports for the first three quarters of 2023/24. In July 2023 the Commission noted the improvement in Overall Performance of 73% of indicator targets either exceeded, met fully, or met within 95% of target compared to 64% at outturn in 2021/22. During the year, when reviewing the quarterly reports, the Commission focused on handling of complaints (which had seen improvements during the year) and FOI requests.

Other items considered by the Commission during 2023/24 included: Workforce Strategy Update and Sustainable Development Goals. In October 2023, the Commission received a report on Workforce Strategy to understand the current situation regarding the balance of the Council's workforce and whether it had the skills and capacity to effectively deliver services.

**IN APRIL 2024, THE COMMISSION RECEIVED AN UPDATE ON THE COUNCIL'S PERFORMANCE IN RELATION TO THE UN SUSTAINABLE DEVELOPMENT GOALS THAT THE COUNCIL HAD COMMITTED TO KEEPING TRACK OF RELATIVE TO THE BOROUGH STRATEGY PRIORITIES.**



## 4. CHILDREN AND YOUNG PEOPLE'S SERVICES SCRUTINY COMMITTEE

### MEMBERSHIP:

COUNCILLOR TRISHA LONG (CHAIR)  
COUNCILLOR DAVID BANKS  
COUNCILLOR DONNA GREAVES  
COUNCILLOR ANNE MCCORMACK  
COUNCILLOR TERRY MAGUIRE  
COUNCILLOR BISI OSUNDEKO  
COUNCILLOR SUSAN MURPHY  
COUNCILLOR TERESA SIMS  
COUNCILLOR MICHELLE SWEENEY  
COUNCILLOR DAVID VAN DER BERG

### REMIT

The Children and Young People Services (CYPS) Scrutiny Committee is responsible for scrutinising items relating to the provision of services to children and young people. In 2023/24, this included any services within the Children and Young People Portfolio, and part of the Wellbeing, Culture and Heritage Portfolio and the Education, Business and Skills Portfolio. Due to

### CO-OPTED:

MR D THORPE, CHURCH OF ENGLAND  
MR C WILLIAMS, ROMAN CATHOLIC CHURCH  
MISS A KIRKHAM, PARENT GOVERNOR, (PRIMARY)  
VACANT PARENT GOVERNOR (SECONDARY)  
VACANT PARENT GOVERNOR (SPECIAL)

the Committee's scope covering the Council's role as a local education authority, its membership is extended to include five co-opted members, who represent the primary, secondary, and special school sectors and two representatives of faith communities.

### COMMITTEE ACTIVITY

The role of the CYPS Scrutiny Committee is to contribute to improvements in services for children and young people in the borough by scrutinising the work of Council services and partner agencies to improve children and young people's well-being, their life chances and reducing their vulnerability to harm.

In 2023/24, the Committee continued to receive a quarterly update from the Director of Children Services (DCS) regarding the Service's improvement journey as it had done since the rating of Inadequate following the Inspection of Looked After Children Services (ILACS) by Ofsted in October 2019.

The Committee was pleased, when in July 2023, Ofsted undertook a further ILACS Inspection and found that services were now Good overall and Outstanding in relation to Care Leavers. However, the Committee continued to monitor updates from the DCS during the year which set out plans to achieve an Outstanding rating at the next full inspection.

**BY HOLDING OFFICERS TO ACCOUNT FOR PROGRESS, THE COMMITTEE CONTRIBUTED TO SERVICE IMPROVEMENT JOURNEY AND WILL CONTINUE TO MONITOR PERFORMANCE VIA THE QUARTERLY PERFORMANCE REPORTS AT EACH MEETING DURING 2024/25.**

Each quarter, the Committee also scrutinised the Quarterly Performance Report in relation to Priority 1 of the Borough Strategy. This work involved questioning officers and portfolio holders from Children Services as well as Public Health where services are focused on children and young people.

The Committee continues to be concerned about the numbers of children that require to be looked after in Borough and the impact this has on the outcomes for those children and young people and the financial pressure it places on the Council, with significant cost inflation adding further pressure.

The Committee recognises that officers are working hard to address the issues facing families to reduce the need for children to be taken into care and commended services for the success in increasing the number of foster carers employed by the Council. The Committee will continue to monitor performance reports in the new municipal year.

As well as the ILACS Inspection, Ofsted is anticipated to review the Council's SEND provision at some point in the near future. To aid services in preparations for an inspection and to enable the Council to demonstrate its commitment to SEND, the Scrutiny Committee received two reports on the Council's preparations in September 2023 and a further update in March 2024 as Ofsted had not yet timetables or announced their inspection by the end of the municipal year. The Scrutiny Committee was confident that services were prepared for an inspection and understood the challenges the

service continues to face. Once the inspection outcome is received, the Scrutiny Committee will be interested to understand the outcome and provide support where any improvements are required.

Other items the Committee considered at its public meetings included: an update on Education, Health and Care Plans (EHCPs); the Bright Spots Survey; and Harm Caused by Under-age Alcohol Consumption. The Committee considered a report on EHCPs as demand was high and the target to complete plans within 20 weeks was not being met. The Committee was assured that capacity issues leading to longer completion times had been addressed and improvements were being seen. The Committee received a report on the Bright Spots Survey (survey of children in care and care leavers that took place between November 2022 and March 2023) as it was keen to ensure that the 'voice of the child' was always taken into account by services. Members were reassured that the voice of the child and the child's lived experience were heard and acted upon by services. Harm Caused by Under-age Alcohol Consumption was considered by the committee because alcohol specific admissions to hospital for under 18s was the second highest in England. The Committee learned that attitudes and behaviour towards drinking among 15–17-year-olds had changed over 10 years with fewer now drinking for fun and an increase in those who never drank. However, there were concerns about children drinking as a result of mental health issues and the Committee challenged services on the strategies being employed to tackle these issues. In the new municipal year, the Committee will undertake a site visit to the Young People's Drug and Alcohol Team.

The Committee undertook two spotlight reviews during 2023/24. In February 2024, the Committee met officers from Education and Learning to consider how the recently developed Triage for all Education Support and Specialist Advice (TESSA) system of supporting schools, children and parents was working. The Committee was pleased to hear the new system had been well received and provided some guidance in relation to further development and improvement of the experience for children and parents/carers. The Committee was keen to see how the new way of working would impact on good educational outcomes for children and young people once more data on impact was available. Members were pleased that this innovative approach received positive feedback from the Department for Education (DfE). It was also hoped that an effective TESSA system would contribute towards a reduction in demand for EHCPs with children's issues being addressed sooner and more effectively.

In March 2024, the Committee undertook a full day meeting regarding the Neglect Strategy. The Committee invited a wide range of partner agencies from Council services or health, schools, police and third sector. Each agency was asked to inform the Committee how they recognised, responded to and aimed to reduce neglect of children in St Helens. The Committee is due to receive the final report of the Neglect Spotlight Review at its meeting in July 2024.

In relation to reviews from previous years, the Committee received Cabinet Responses to reports regarding Reducing Teenage Pregnancy Rates in St Helens, Improving School Attendance Rates in St Helens and Alcohol and Drug Use During Pregnancy. The Committee was pleased to see the Cabinet had agreed with the recommendations from the reviews and that many were on track to be achieved. During the next municipal year, the Committee will continue to monitor progress of recommendations made by the Committee and spotlight reviews.

As well as the spotlight reviews, in February 2024 the Committee also held a meeting with senior officers from Education and Learning to discuss the Assessment and Examination Results in Key Stage (KS) 1, KS2 and KS4 for schools in the Borough during 2022/23 academic year. During the meeting, the Committee considered the overall performance of schools in the Borough as well as individual school data and discussed the impact school attendance had on pupils' outcomes and efforts to improve attendance following issues resulting from school lockdowns during the COVID19 pandemic. The Committee noted the challenging situation that schools are facing currently and commended the School Effectiveness Team for the efforts to improve attainment in schools



# 5. ADULT SOCIAL CARE AND HEALTH SCRUTINY COMMITTEE

## MEMBERSHIP:

COUNCILLOR MICHELLE SWEENEY (CHAIR)  
COUNCILLOR JANET BANKS  
COUNCILLOR JEANIE BELL  
COUNCILLOR LYNN CLARKE  
COUNCILLOR DEREK LONG  
COUNCILLOR TRISHA LONG  
COUNCILLOR ALLEN MAKIN  
COUNCILLOR LINDA MUSSELL  
COUNCILLOR BRIAN SPENCER  
COUNCILLOR KATE STEVENSON

## CO-OPTED:

CANON GEOFF ALMOND (HEALTHWATCH)

## REMIT

The Adult Social Care and Health (ASCH) Scrutiny Committee is the designated Health Scrutiny Committee as required by regulations and was responsible for monitoring the Integrated Care and Health, and the Wellbeing, Culture and Heritage (public health only) Cabinet portfolios in 2023/24. The Committee is also responsible for scrutinising the People's Board in relation to its health and wellbeing responsibilities. The Committee responds to any consultations carried out by the Integrated Care Systems (ICSs), which replaced Clinical Commissioning Groups (CCGs) through the Health and Care Act 2022, and NHS providers in relation to substantial development of health services in St Helens.

The Committee also leads on behalf of the Council in co-ordinating with other local authorities in relation to Joint Health Scrutiny Committees when required and feeds back on the newly established ICS Cheshire and Merseyside Integrated Health Scrutiny Committee which met four times in 2023/24.

The Adult Social Care and Health Scrutiny Committee is also responsible for responding to items referred by Healthwatch St Helens and a representative from Healthwatch is a co-opted member of the Committee to foster good relationships between the two bodies.

## COMMITTEE ACTIVITY

During 2023/24, the Adult Social Care and Health Scrutiny Committee continued to receive performance reports relating to Borough Priority 2 - Promote good health, independence, and care across our communities. Committee Members questioned Cabinet Members and Officers in relation to Adult Social Care and Public Health performance. Concerns were raised throughout the year, particularly around the increasing rates of emergency hospital admissions for falls for people aged 65+, mortality rates for cardiovascular disease, mortality rates due to suicide, and the rates of hospital admission related to alcohol. The Committee was keen to understand more about the work being undertaken in dealing with alcohol and substance use and was reassured that the work undertaken to improve performance in these areas of concern was a priority and would continue to monitor performance in this area.

The Committee received a quarterly update on the Cheshire and Merseyside Joint Health Scrutiny Committee. The update provided the Committee with information on progress being made and decisions about services concerning all nine local authorities within the Cheshire and Merseyside Partnership.

The Committee focused on two key themes over the year 2023/24: Special Educational Needs and Disabilities (SEND), and Alcohol. The Committee commenced its work with a report on the Ofsted SEND and the Local Area Inspection Preparation Activity and implications to young people with SEND transitioning to adult services. The Committee was keen to understand how the transition from Child to Adult was being delivered. Members welcomed the knowledge that the

Council had developed an effective supported internships programme for young people with Education, Health and Care Plans (EHCPs) to support pathways into employment. Young people aged 16-24 were being provided with supported internships to achieve sustainable paid employment by equipping them with the skills they need for work, through learning in the workplace. The Committee learned that the young people who took part in these pathways were also offered further learning and employment opportunities through the Integrated Skills Academy and the New Ventures supported employment scheme.

In January 2024, the Committee continued with its SEND theme, to further investigate the work being done with the newly established Family Hubs which offer a 'one stop shop' of services for parents and families with children from 0-19 years old or up to 25 years old for those people with SEND. The Family Hubs service had brought together a wide range of services that can help provide support and advice to families in need. The Committee continued to scrutinise the Family Hubs programme and the links it provided in supporting families with alcohol and substance use issues and supporting those with complex lives. In January 2024, the Committee undertook a site visit to Change, Grow, Live (GGL) to understand how CGL was supporting the Family Hub programme as well as to learn about the wider work of CGL in supporting adults with alcohol and substance use issues. The committee learned that the service supported parents with parenting skills, understanding how substance use impacted on their children, and supported people in accessing mental health support where

this was a trigger for drug and alcohol use. The Committee welcomed the presentation on the progress being made and how the Family Hubs programme was supporting families with SEND Children.

**IN OCTOBER 2023, THE COMMITTEE REQUESTED DETAIL ON THE CREATION OF MERSEYSIDE AND WEST LANCASHIRE TEACHING HOSPITALS NHS TRUST (VIA A MERGER BETWEEN ST HELENS AND KNOWSLEY TEACHING HOSPITALS NHS TRUST AND SOUTHPORT AND ORMSKIRK HOSPITAL NHS TRUST) TO UNDERSTAND WHAT THE OPPORTUNITIES FOR THE NEW TRUST WERE, AND HOW THE CHANGE WOULD BRING IMPROVEMENTS FOR THE PEOPLE OF ST HELENS.**

Other work in October included the establishment of a Task Group to hold a spotlight review on Dentistry. In considering the difficulties in accessing Dental Care practices, the Task Group agreed to investigate the provision of Dental Services in the Borough and to understand the difficulties being experienced by some residents in accessing those services. Patient evidence was provided by Healthwatch St Helens, and a detailed overview of the challenges faced, and forward plan was provided by the Head of Primary Care for the Cheshire and Merseyside Integrated Care Board. The Task Group culminated with a report and a set of recommendations which were submitted to and agreed by Cabinet for implementation. The Committee will receive an

update of progress of those recommendations in the 2024/25 municipal year.

Further committee work included scrutiny of the Care Communities Strategy. The Committee welcomed a presentation in July 2023 and a subsequent update on progress in April 2024. The Care Community Strategy sets out to improve outcomes and reduce health inequalities. The Committee commended the work taking place given limited resource. The timely update was linked with a presentation on the work the Inequalities Commission had undertaken since its inception. The Committee scrutinised the progress made against the set goals to understand the direct impact on residence. The Committee agreed to continue its focus on the work of the Inequalities Commission in relation to reducing inequality gaps in areas like health, education, income, and housing in the Borough.

In relation to updates on previous work, the Committee requested an update on the Mersey Care NHS Foundation Trust Realisation Programme and the progress made with Mental Health Provision in the Borough. Mersey Care initially presented this item to the Committee in July 2022 following the acquisition of Northwest Boroughs Healthcare NHS Foundation Trust. An update was received in April 2024 with support from Healthwatch St Helens, and the Cheshire & Merseyside ICB & St Helens Place Mental Health Wellbeing Group.

The Committee also continued to receive Enter & View visit reports from Healthwatch St Helens. Local Healthwatch representatives carry out these visits to health & social care services to find out how they are being run and to make recommendations where there are areas for improvement.



## 6. PLACE SERVICES SCRUTINY COMMITTEE

### MEMBERSHIP:

COUNCILLOR ROBYN HATTERSLEY (CHAIR)  
COUNCILLOR JOHN CASE  
COUNCILLOR TRACY DICKINSON  
COUNCILLOR JOHN HODKINSON  
COUNCILLOR KEITH LAIRD  
COUNCILLOR ANNE MCCORMACK  
COUNCILLOR DAMIEN O CONNER  
COUNCILLOR GEOFF PEARL  
COUNCILLOR GLEN RICHARDS  
COUNCILLOR KATE STEVENSON

### REMIT

The Place Services Scrutiny Committee is responsible for scrutinising items concerning borough-wide economic development, environmental services (such as grounds maintenance and waste collection), highways and transportation, housing, culture, tourism, leisure, and libraries, and regulatory services. The Committee was responsible for monitoring the following cabinet portfolios: Regeneration and Planning; Environment and Transport; Wellbeing, Culture and Heritage (excluding Public Health); Safer, Stronger Communities; and Education, Skills and Business (excluding Education).

### CO-OPTED:

POLICE SUPERINTENDENT STEVE BRIZELL,  
MERSEYSIDE POLICE  
JOE CUNLIFFE, MERSEYSIDE FIRE AND RESCUE

The Committee is also designated as responsible for scrutiny of crime and disorder issues. As such it is responsible for monitoring the Council's Community Safety Partnership (Safer St Helens Executive Board) which is responsible for community safety. The Committee can request items for consideration from partners such as the Police and the Fire & Rescue Service. To support good relationships and communication, there are co-opted members on the Committee from Merseyside Police and Merseyside Fire & Rescue Service.

### COMMITTEE ACTIVITY

The Place Services Scrutiny Committee continued to receive performance reports relating to Borough Priority 3 – Create safe and strong communities and neighbourhoods for all; Priority 4 – Support a strong, thriving, inclusive, and well-connected local economy; and Priority 5 – Create green and vibrant places that reflect our heritage and culture. During the year the Committee noted progress made on respective performance and raised questions and concerns on areas such as: the number of households who are being assessed as being owed the full housing duty (where homelessness has not been prevented or relieved), rough sleeping, and the percentage of residents economically inactive due to long-term sicknesses.

At the beginning of the municipal year, members of the Committee received the Cabinet response to two task group reviews carried out in the previous year. The Cabinet response to Violence Against Women and Girls (VAWG) Task and Finish Review and the Spotlight Review on the Inclusive Growth Strategy, which set out the action plans for the agreed recommendation. In April 2024, the Committee received an update on action and progress of the recommendations on the (VAWG) Task Group and was reassured that the data provided showed progress had been made in tackling this issue in the borough.

Following on with the theme of alcohol related scrutiny, the Place Services Scrutiny Committee agreed to look at Alcohol Related Harms and the relationship between alcohol and anti-social behaviour in the borough. In October 2023, the Committee received a presentation from Merseyside Police, and the Assistant Director for

Safer Communities. The Committee heard that between January 2022 to June 2023 there were 33,041 offences committed in St Helens, and 4118 offences were flagged using the alcohol indicator, meaning 12.5% of all offences involved alcohol. This data provided the Committee with an insight into the recorded data regarding alcohol related issues, it was recognised that alcohol related crime was a significant and widespread problem.

The Committee also received reports and presentations throughout the year on areas such as the Council's Catering Service and considered how this service contributes to achieving the Borough's priorities and maximising the benefits to the health of children and young people.

The Committee agreed to scrutinise the progress being made on the Council's 2040 Net Zero priority. With the Council being successful in securing £150,000 from the Woodland Creation Accelerator Fund (WCAF), Members were enthusiastic to have oversight of how progress was being delivered by the fund and its benefits to residents and the environment. Following this, linking with the Tree Planting Programme, in the January 2025 the Committee received a presentation on the work of the Climate Commission was providing insight of the work already carried out, planned work, and the challenges faced in the coming years to achieve Net Zero by 2040.

The Committee commissioned two Task Groups during 2023/24. Between October and November 2023, the Committee undertook a Spotlight Review on Housing Voids. The Task Group invited

Registered Providers and Council officers to provide evidence related to the current position and the challenges faced in reducing Housing Voids. Common themes within the evidence received by the Task Group included recruitment and retention of contractors, increased resource spent on house clearances and the demand on general day to day resources in dealing with the volume of requests for housing. As part of the review, Task Group members undertook two site visits to look at properties managed by Torus to understand the voids standards and further questioned partners regarding void turnaround times significantly in excess of the industry norms. The review which culminated in a report and a series of recommendations was presented and endorsed by the Committee in April 2024.

THE SECOND TASK GROUP COMMENCED IN MAY 2024 WITH A REVIEW OF LEISURE SERVICE PROVISION IN THE BOROUGH. THE REVIEW EXAMINED HOW THE BUILDINGS AND SERVICES CAN SUPPORT THE DELIVERY OF PUBLIC HEALTH OUTCOMES AND HELP TO REDUCE HEALTH INEQUALITIES. THIS REVIEW WILL CONTINUE THROUGH 2024/25.

Further Committee work included a review of the Business Support Provision available in the Borough, the offer provided by the Council, and how this is adapted to successfully deliver the Inclusive Growth Strategy. The Committee learned of the risk to future funding provision. The UK Shared Prosperity Fund programme offers a key opportunity to put in place business support provision in the short term, but it was unclear how continued support would be provided once the UK Shared Prosperity Fund ends in 2025. With the closure of the St Helens Chamber, Members acknowledged the potential gap in business support provision post March 2025.



# CONTACT US

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