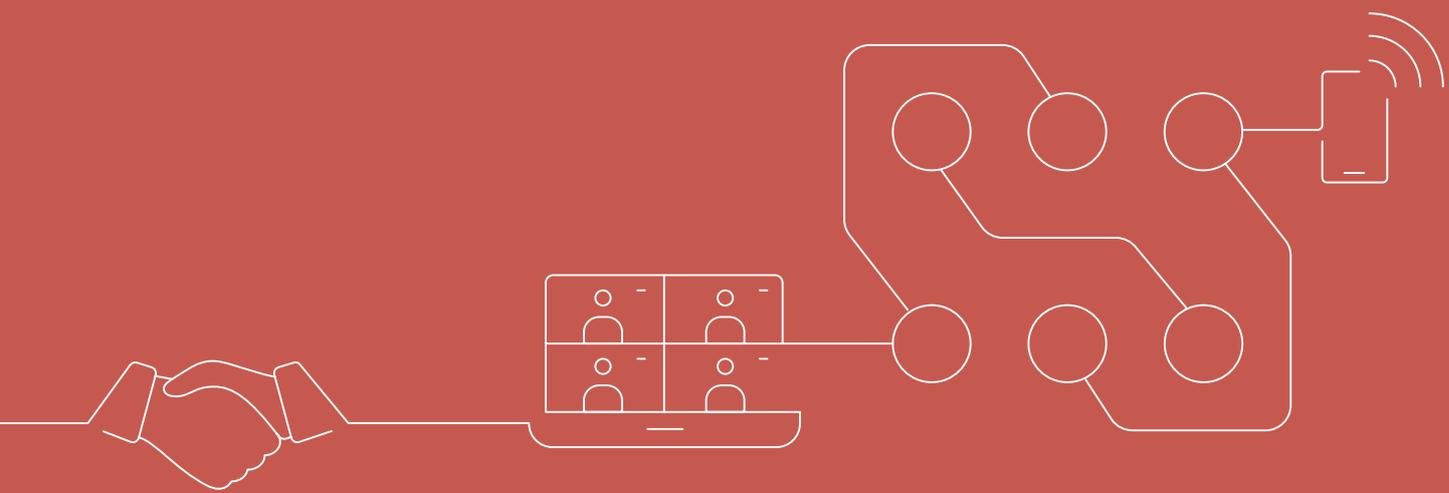




# COUNCIL BUDGET

## 2023-2024



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Foreword by  
Chief Financial Officer

## CHIEF FINANCIAL OFFICER'S FOREWORD

For 2023/24, the Council has set a one-year budget, which was approved by Full Council on 1 March 2023. For the fifth consecutive year, Central Government has awarded a single-year financial settlement only. This limits the Council's ability to plan for the longer term, and is exacerbated by continuing uncertainty surrounding the future basis of government funding beyond the current year.

This uncertainty, along with financial pressures arising from the Cost of Living Crisis, the current inflationary environment and the legacy effects of the global pandemic, means that the Council, like other councils, continues to face a challenging funding position and will do so for the foreseeable future. The Council manages this uncertainty through the production of a Medium Term Financial Strategy, which is reviewed on a regular basis.

Further, the Council faces a number of additional pressures, including demand for social care and other support services, investment in the local economy post-pandemic, and the need to support residents and businesses through the Cost of Living Crisis. These, coupled with the financial pressures that the Council faces, will drive the need to identify and deliver cash savings and cost reductions.

The aim of the Budget is to achieve the most appropriate balance of resources to deliver the Council's statutory responsibilities and corporate priorities, as well as the Borough-level strategic objectives set out within "Our Borough Strategy 2021-2030".

In December 2022 and January 2023, the Council ran a public budget consultation exercise, seeking the views of residents and businesses on proposed Council Tax increases and savings options for the 2023/24 budget. The consultation also highlighted the Council's financial challenges, with particular focus on inflationary pressures and the Cost of Living Crisis.

Following feedback from the consultation, savings of £6.568 million were approved by Full Council after consideration by the Budget Task Group of the Overview & Scrutiny Commission, in addition to £3.210 million of savings previously approved for 2023/24. The Council has successfully delivered significant savings and efficiencies for over a decade.

It is considered that savings of £2.090m which had previously been agreed within the Children and Young People portfolio are no longer achievable, given ongoing budgetary pressures in relation to Children Looked After. To address these pressures, £4.500m of additional funding has been built into the Children and Young People portfolio budget for 2023/24.

In addition, the Local Government Finance Settlement for 2023/24 provided additional funding to address pressures within care services. Whilst an element of the funding will be needed to fund emerging commitments, £3.000m of the funding has been made available in 2023/24 to address existing budget pressures.

Planned contributions into reserves of £3.000m will also be applied as a one-off in 2023/24, as will COVID-19 balances of £1.000m originally planned for 2024/25. In doing so, it is recognised that use of reserves must be sustainable. Actions to eliminate unsustainable use of reserves and to replenish reserves have been implemented as part of the Medium Term Financial Strategy.

Given the magnitude of the financial challenge ahead, the Council has reluctantly increased Council Tax by 2.99% for 2023/24, with an additional 2% Adult Social Care Precept to provide much-needed support to some of the Borough's most vulnerable residents.

Despite the challenges, the Council will continue to deliver high-quality adult health and social care support, and to manage demand for services within the Borough.

The Council will also continue to ensure that all children and young people in the Borough receive the best support, care and protection that can be provided.

In addition, the Council will continue to support growth and investment within the Borough, to encourage job creation and to enable the future delivery of vital public services. This includes ambitious plans to create attractive, safe, inclusive places in which to live, work and visit.

The Council will also seek opportunities to maximise revenue generation, by exploring all potential funding streams to offset reductions in conventional funding, and by taking a more commercial approach.

Finally, the Council will continue to work with businesses, communities and the voluntary sector to deliver high-quality services within the resources available, and to maximise the benefits of partnership working.

Further information on the Council's budget and other financial resources can be found on the "Council Budgets and Spending" section of the website.

**Cath Fogarty**

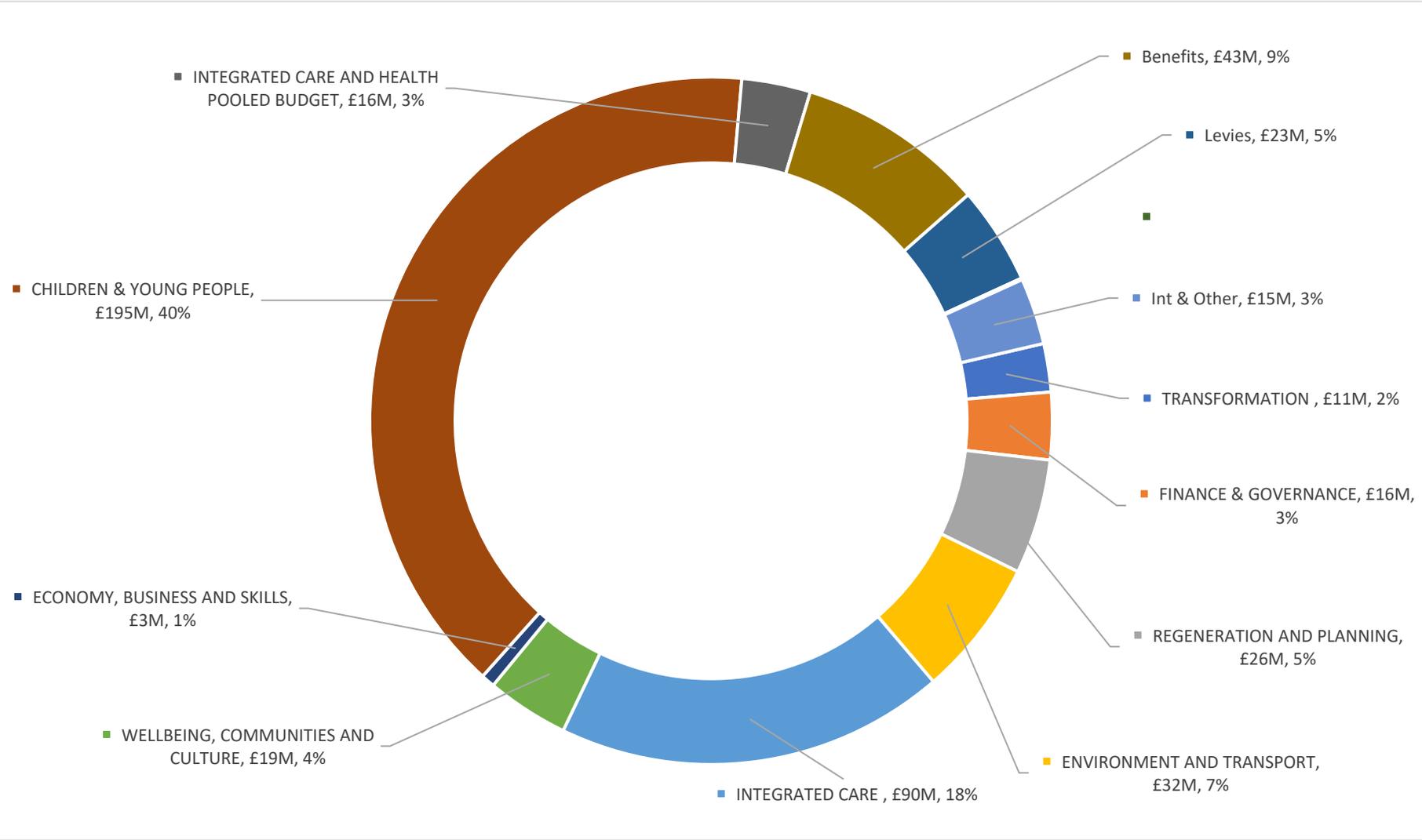
**Executive Director of Corporate Services**

# Summary of Requirements

**REVENUE BUDGET 2023/2024**  
**SUMMARY OF REQUIREMENTS**

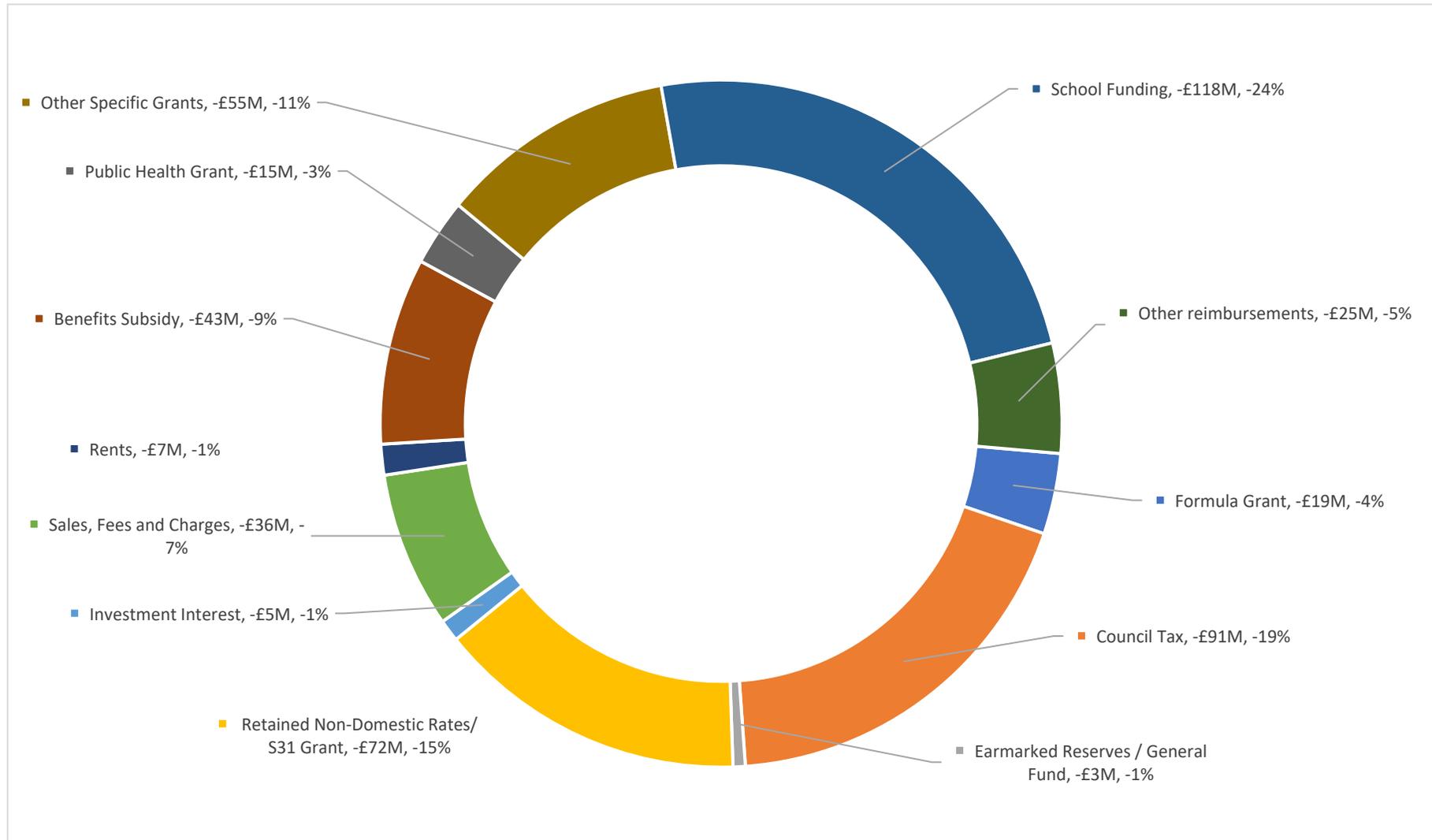
	<b>ALLOWED ESTIMATE 2022/2023 £</b>	<b>REVISED ESTIMATE 2022/2023 £</b>	<b>FORWARD ESTIMATE 2023/2024 £</b>
Economy, Business and Skills	1,763,289	2,354,494	1,939,000
Children and Young People	59,376,410	60,468,410	64,074,000
Integrated Care and Health	56,452,000	56,760,000	60,170,000
Wellbeing, Communities and Culture	5,619,685	6,393,575	6,339,000
Transformation	1,448,000	1,464,000	1,472,000
Finance and Governance	6,426,660	5,796,737	6,501,000
Environment and Transport	21,392,000	21,192,000	22,538,000
Regeneration and Planning	9,486,956	11,662,784	12,064,000
<b>PORTFOLIO REQUIREMENTS</b>	<b>161,965,000</b>	<b>166,092,000</b>	<b>175,097,000</b>
Levies	22,382,867	22,382,867	22,560,553
Investment Interest	-887,000	-887,000	-5,114,938
Capital Financing Costs	10,018,666	10,018,666	12,236,712
Capital Charges	-14,749,365	-15,867,365	-15,558,578
Pensions - Fixed Cost Element	-1,618,200	-1,618,200	-3,746,300
Contribution to (+) / from (-) Earmarked Balances	-1,879,000	-4,601,000	-2,832,000
Restructuring Costs	1,001,506	1,001,506	1,001,388
<b>NET REQUIREMENTS</b>	<b>176,234,474</b>	<b>176,521,474</b>	<b>183,643,837</b>

# WHAT THE MONEY IS SPENT ON



Values in £M

# WHERE THE MONEY COMES FROM



Values in £M

**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>EXPENDITURE</u></b>			
	<b><u>Balance C/F</u></b>			
13,335,316	Balance C/F	9,402,286	9,333,530	6,315,636
	<b><u>Employees</u></b>			
61,269,101	Teachers Pay	62,336,722	62,408,655	62,456,529
117,201,236	Non-Teachers Pay	125,595,517	126,459,674	137,895,890
8,978,131	Agency Staff	2,060,612	3,919,896	1,865,645
489,062	IR35 Employees	128,347	214,208	183,118
93,213	Employee Recruitment Costs	46,487	86,206	60,836
3,638,117	Employee Retirement Costs	2,901,133	2,901,219	3,042,340
230,003	Employee Insurance Costs	204,275	204,275	207,209
39,428	Internal Training Costs	46,519	23,583	25,236
1,067,630	Other Training Expenses	705,334	743,493	731,749
	<b><u>Premises Related Expenses</u></b>			
4,223,579	Repairs and Maintenance	3,938,741	3,868,216	4,508,466
2,434,654	Direct Service Charge-Ground Maintenance	2,188,481	2,286,155	2,247,317
197,186	Grounds Maintenance	257,544	237,544	258,284
3,721,741	Energy Costs	5,662,093	6,017,127	11,907,723
5,372,614	Rents & Rates	5,548,159	5,870,135	6,542,430
835,064	Water & Sewerage	1,084,216	1,092,844	1,058,046
640,953	Fixtures & Fittings	338,993	337,993	325,008
666,402	Cleaning & Domestic Services	660,738	804,438	871,945
2,035,045	Direct Service Charge-Cleaning	2,023,186	2,022,186	1,991,996
1,488,792	Direct Service Charge-Caretaking	1,534,586	1,534,586	1,621,301
545,999	Premises Insurance	469,806	622,927	624,128
	<b><u>Transport Related Expenses</u></b>			
1,796,005	Direct Transport Costs	1,548,593	1,565,810	1,756,586
4,005,562	Direct Service Charge-Pooled Transport Costs	3,760,316	3,860,849	4,383,416
3,439,158	External Transport Hire & Contracts	3,327,435	3,268,943	3,346,070
723,784	Travel Expenses	1,117,382	1,135,176	1,089,430
150,502	General Transport Insurance	146,572	146,572	146,634
	<b><u>Supplies and Services</u></b>			
1,744,082	Equipment	1,396,671	1,478,912	1,278,526
565,284	Furniture	76,248	88,656	97,470
485,364	Books, Publications & Literature	347,573	338,646	361,308
3,393,212	Materials	2,887,524	3,115,054	2,888,296
3,640,979	Catering Costs	2,400,919	2,367,285	2,737,674
4,232,386	Direct Service Charge-Catering	4,382,744	4,382,744	4,643,186
146,823	Clothing,Uniforms and Laundry	146,166	168,659	169,909
716,355	Printing and Reprographics	753,347	767,944	715,345
83,093	Direct Service Charge - Graphic Design Costs	30,218	36,877	48,636
161,416	Stationery and Office Expenses	180,716	190,125	155,090
400,748	Postage	382,237	381,956	307,943

**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
1,019,320	Telephones	631,631	651,983	657,287
5,598,269	Hardware, Software & Other Computing	4,720,156	4,984,412	4,778,953
884,626	Legal Fees	981,379	951,421	1,029,359
99,176	Medical Fees	68,437	107,124	102,019
562,418	Consultants	280,767	388,968	288,734
7,249,622	Other Professional Fees	4,376,935	8,485,683	4,057,551
1,657,196	Exam & Course Fees (incl. students & clients)	2,240,931	2,208,714	2,234,443
1,458,997	Education,Leisure Activities & Entertainments	716,454	827,137	685,065
1,140,213	Banking & Security Services	585,117	733,161	740,808
916,214	Direct Service Charge-Security	927,237	927,487	1,065,779
285,689	Premises & Room Hire	248,890	243,687	229,185
356,952	Other Supplies & Services	248,296	248,326	246,666
49,558	Professional Meetings	29,134	63,429	25,904
688,749	Members Allowances	702,375	702,375	702,375
6,022,734	Grants to Third Parties	136,864	408,777	3,736,864
875,042	Subscriptions	694,505	706,710	730,782
777,540	Insurances	928,570	926,290	944,463
529,216	Advertising, Promotion & Notices	476,810	587,631	364,278
47,503	Licenses	46,731	62,917	63,850
0	Contingent Items	57,438	57,438	60,310
435,898	Provision for bad/doubtful debt	265,000	315,000	335,000
2,001,277	PFI Charges	666,052	666,052	676,413
	<b><u>Third Party Payments</u></b>			
1,333,232	3rd Party Payments to Other Local Authorities	1,056,761	1,107,886	1,361,296
73,091,012	3rd Party Payments to Care Providers	73,963,188	74,290,454	83,494,884
17,700,890	Voluntary & Independent Sector Payments	12,432,801	12,509,801	12,452,715
13,251,029	Fostering Payments	14,043,006	14,199,917	14,286,237
3,969,752	Supporting People Payments-external provision	4,022,529	4,022,529	4,149,813
160,470	Direct Service Charge-Civil Engineering	216,212	67,832	64,864
178,854	Direct Service Charge-Cleansing	182,206	182,206	195,155
6,413,657	3rd Party Payments to Private Contractors	6,557,592	7,921,516	6,341,797
406,984	3rd Party Payments to Other Establishments	0	0	0
755,704	Supporting People Payments-internal provision	909,066	909,066	918,927
11,972,006	3rd Party Paymts to Public Health Srvce Providers	10,816,225	11,767,878	11,769,628
	<b><u>Transfer Payments</u></b>			
73,145	School Children and Students	117,498	117,498	24,064
26,596	Client Personal Allowances	2,630	35,930	2,720
8,495,747	Direct Payments to Social Care Clients	9,146,782	9,096,782	11,015,062
48,825,801	Benefits	49,532,034	44,974,564	43,462,044
14,458	Other Transfer Payments	20,000	130,250	20,000
	<b><u>Support Services</u></b>			
53,377,989	Internal Recharges and Transfers	54,399,183	54,888,521	59,513,719
6,261,397	Central Premises Recharges	7,204,144	7,287,538	9,437,088
127,140	Recharge Transfer from Treasury Management	127,140	127,140	127,140
	<b><u>Capital Charges and Financing Costs</u></b>			
493,624	Revenue Expend Financed By Capital	598,000	1,167,000	890,000
14,213,646	Non-current Assets Depreciation & Amortisation	14,151,072	14,700,196	14,668,578
0	Interest	1,000	1,000	1,000
420,991	R C C O	1,880,000	921,965	1,220,000

**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
7,214,860	Impairment & Revaluation Losses	0	0	0
	<b><u>CCG Pooled Budget</u></b>			
31,921,550	CCG Pooled Budget	32,687,162	32,687,162	35,701,280
<b><u>587,544,762</u></b>	<b><u>Expenditure</u></b>	<b><u>564,114,376</u></b>	<b><u>572,652,451</u></b>	<b><u>603,740,450</u></b>
	<b><u>INCOME</u></b>			
-11,787,358	Balance B/F	-11,428,357	-11,441,388	-11,000,023
	<b><u>External Grants and Reimbursements</u></b>			
-235,457,091	Grants and Subsidies	-217,025,060	-215,517,333	-227,768,615
-36,384,659	Reimbursements and Contributions	-22,805,270	-26,857,105	-23,638,959
-28,267,692	CCG Pooled Budget Income	-30,214,378	-30,214,378	-33,197,322
-348,496		0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-35,686,036	Sales, Fees and Charges	-35,125,656	-35,405,675	-36,887,014
-5,260,070	Rents	-5,515,763	-6,405,423	-7,101,887
	<b><u>Other Income</u></b>			
-68,473	Interest	-27,000	-27,000	-27,000
	<b><u>Support Services</u></b>			
-68,871	Recharge Transfer to Treasury Management	-72,699	-72,699	-72,699
-76,678,696	Internal Recharges and Transfers-Revenue	-78,533,835	-78,946,234	-86,925,505
-1,868,118	Internal Recharges and Transfers-Capital	-1,401,358	-1,673,216	-2,024,426
<b><u>-431,875,559</u></b>	<b><u>Income</u></b>	<b><u>-402,149,376</u></b>	<b><u>-406,560,451</u></b>	<b><u>-428,643,450</u></b>
<b><u>155,669,203</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>161,965,000</u></b>	<b><u>166,092,000</u></b>	<b><u>175,097,000</u></b>

**SUBJECTIVE ANALYSIS for Delegated & Devolved Funds**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>EXPENDITURE</u></b>			
	<b><u>Balance C/F</u></b>			
13,140,928	Balance C/F	9,206,555	9,206,555	6,249,664
	<b><u>Employees</u></b>			
59,050,698	Teachers Pay	59,726,933	59,726,933	59,762,723
31,325,083	Non-Teachers Pay	30,154,419	30,154,419	31,062,559
2,118,903	Agency Staff	1,119,800	1,119,800	1,187,784
145,684	IR35 Employees	98,617	98,617	117,697
58,251	Employee Recruitment Costs	37,848	37,848	44,132
13,234	Employee Retirement Costs	0	0	0
131,895	Employee Insurance Costs	119,241	119,241	122,175
18,745	Internal Training Costs	1,859	1,859	1,952
400,879	Other Training Expenses	355,462	355,462	363,842
	<b><u>Premises Related Expenses</u></b>			
1,748,232	Repairs and Maintenance	1,729,263	1,599,263	2,183,874
299,652	Direct Service Charge-Ground Maintenance	236,794	236,794	237,095
94,523	Grounds Maintenance	101,312	101,312	102,052
1,623,246	Energy Costs	2,358,575	2,358,575	5,452,892
995,540	Rents & Rates	966,423	966,423	1,020,386
586,307	Water & Sewerage	658,089	658,089	676,304
187,373	Fixtures & Fittings	108,767	108,767	89,866
291,918	Cleaning & Domestic Services	286,588	286,588	290,224
1,602,146	Direct Service Charge-Cleaning	1,647,943	1,647,943	1,567,551
1,202,338	Direct Service Charge-Caretaking	1,240,738	1,240,738	1,297,685
235,028	Premises Insurance	248,702	248,702	249,036
	<b><u>Transport Related Expenses</u></b>			
67,160	Direct Transport Costs	42,987	42,987	44,960
3,523	Direct Service Charge-Pooled Transport Costs	14,487	14,487	14,738
178,184	External Transport Hire & Contracts	226,035	226,035	205,554
8,984	Travel Expenses	17,617	17,617	13,405
5,166	General Transport Insurance	1,236	1,236	1,298
	<b><u>Supplies and Services</u></b>			
252,193	Equipment	152,769	152,769	112,745
53,724	Furniture	30,385	30,385	53,587
179,032	Books, Publications & Literature	64,251	64,251	78,604
2,090,188	Materials	1,898,722	1,898,722	1,866,464
316,010	Catering Costs	181,931	181,931	184,235
4,168,718	Direct Service Charge-Catering	4,382,744	4,382,744	4,643,186
9,693	Clothing,Uniforms and Laundry	11,911	11,911	34,404
475,061	Printing and Reprographics	474,625	474,625	485,100
0	Direct Service Charge - Graphic Design Costs	309	309	0
64,487	Stationery and Office Expenses	78,580	78,580	51,483
52,831	Postage	51,099	51,099	48,788
157,517	Telephones	202,829	202,829	210,456
1,655,238	Hardware, Software & Other Computing	1,387,891	1,387,891	1,480,442
700	Legal Fees	0	0	0
2,421	Medical Fees	3,301	3,301	3,603
143,423	Consultants	174,040	174,040	204,763

**SUBJECTIVE ANALYSIS for Delegated & Devolved Funds**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
1,102,939	Other Professional Fees	1,118,471	1,118,471	1,186,719
442,998	Exam & Course Fees (incl. students & clients)	503,443	503,443	522,955
421,626	Education, Leisure Activities & Entertainments	442,016	442,016	269,420
27,789	Banking & Security Services	39,875	39,875	39,979
207,431	Direct Service Charge-Security	199,695	199,695	208,071
23,419	Premises & Room Hire	6,496	6,496	6,821
28,736	Other Supplies & Services	1,030	1,030	0
8,087	Professional Meetings	3,605	3,605	0
700,089	Subscriptions	515,825	515,825	550,003
280,645	Insurances	286,661	286,661	298,821
39,200	Advertising, Promotion & Notices	68,371	68,371	33,288
56	Licenses	1,696	1,696	1,781
0	Contingent Items	57,438	57,438	60,310
	<b><u>Third Party Payments</u></b>			
1,078,922	Voluntary & Independent Sector Payments	0	0	0
23,346	Direct Service Charge-Civil Engineering	0	0	0
68,584	Direct Service Charge-Cleansing	71,915	71,915	75,505
39,403	3rd Party Payments to Private Contractors	29,499	29,499	29,499
	<b><u>Transfer Payments</u></b>			
73,145	School Children and Students	117,498	117,498	24,064
1,047	Client Personal Allowances	0	0	0
	<b><u>Support Services</u></b>			
8,453,781	Internal Recharges and Transfers	3,397,160	3,397,160	3,352,327
	<b><u>Capital Charges and Financing Costs</u></b>			
76,774	R C C O	85,000	215,000	0
<b><u>138,252,872</u></b>	<b><u>Expenditure</u></b>	<b><u>126,747,371</u></b>	<b><u>126,747,371</u></b>	<b><u>128,476,871</u></b>
	<b><u>INCOME</u></b>			
-11,640,100	Balance B/F	-11,247,000	-11,247,000	-10,788,000
	<b><u>External Grants and Reimbursements</u></b>			
-117,723,532	Grants and Subsidies	-114,136,000	-114,136,000	-116,384,000
-1,638,402	Reimbursements and Contributions	-480,029	-480,029	-480,029
	<b><u>Customer and Client Receipts</u></b>			
-2,244,823	Sales, Fees and Charges	-839,842	-839,842	-824,842
	<b><u>Other Income</u></b>			
-41,120	Interest	0	0	0
	<b><u>Support Services</u></b>			
-4,964,895	Internal Recharges and Transfers-Revenue	-44,500	-44,500	0
<b><u>-138,252,872</u></b>	<b><u>Income</u></b>	<b><u>-126,747,371</u></b>	<b><u>-126,747,371</u></b>	<b><u>-128,476,871</u></b>
<b><u>0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**SUBJECTIVE ANALYSIS - excluding Delegated & Devolved Funds**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b>EXPENDITURE</b>			
	<b>Balance C/F</b>			
194,388	Balance C/F	195,731	126,975	65,972
	<b>Employees</b>			
2,218,403	Teachers Pay	2,609,789	2,681,722	2,693,806
85,876,152	Non-Teachers Pay	95,441,098	96,305,255	106,833,331
6,859,227	Agency Staff	940,812	2,800,096	677,861
343,378	IR35 Employees	29,730	115,591	65,421
34,962	Employee Recruitment Costs	8,639	48,358	16,704
3,624,883	Employee Retirement Costs	2,901,133	2,901,219	3,042,340
98,108	Employee Insurance Costs	85,034	85,034	85,034
20,683	Internal Training Costs	44,660	21,724	23,284
666,751	Other Training Expenses	349,872	388,031	367,907
	<b>Premises Related Expenses</b>			
2,475,348	Repairs and Maintenance	2,209,478	2,268,953	2,324,592
2,135,002	Direct Service Charge-Ground Maintenance	1,951,687	2,049,361	2,010,222
102,663	Grounds Maintenance	156,232	136,232	156,232
2,098,495	Energy Costs	3,303,518	3,658,552	6,454,831
4,377,074	Rents & Rates	4,581,736	4,903,712	5,522,044
248,757	Water & Sewerage	426,127	434,755	381,742
453,580	Fixtures & Fittings	230,226	229,226	235,142
374,484	Cleaning & Domestic Services	374,150	517,850	581,721
432,899	Direct Service Charge-Cleaning	375,243	374,243	424,445
286,454	Direct Service Charge-Caretaking	293,848	293,848	323,616
310,971	Premises Insurance	221,104	374,225	375,092
	<b>Transport Related Expenses</b>			
1,728,845	Direct Transport Costs	1,505,606	1,522,823	1,711,626
4,002,038	Direct Service Charge-Pooled Transport Costs	3,745,829	3,846,362	4,368,678
3,260,974	External Transport Hire & Contracts	3,101,400	3,042,908	3,140,516
714,801	Travel Expenses	1,099,765	1,117,559	1,076,025
145,336	General Transport Insurance	145,336	145,336	145,336
	<b>Supplies and Services</b>			
1,491,889	Equipment	1,243,902	1,326,143	1,165,781
511,560	Furniture	45,863	58,271	43,883
306,332	Books, Publications & Literature	283,322	274,395	282,704
1,303,025	Materials	988,802	1,216,332	1,021,832
3,324,969	Catering Costs	2,218,988	2,185,354	2,553,439
63,668	Direct Service Charge-Catering	0	0	0
137,130	Clothing,Uniforms and Laundry	134,255	156,748	135,505
241,295	Printing and Reprographics	278,722	293,319	230,245
83,093	Direct Service Charge - Graphic Design Costs	29,909	36,568	48,636
96,929	Stationery and Office Expenses	102,136	111,545	103,607
347,918	Postage	331,138	330,857	259,155

**SUBJECTIVE ANALYSIS - excluding Delegated & Devolved Funds**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
861,803	Telephones	428,802	449,154	446,831
3,943,032	Hardware, Software & Other Computing	3,332,265	3,596,521	3,298,511
883,926	Legal Fees	981,379	951,421	1,029,359
96,754	Medical Fees	65,136	103,823	98,416
418,995	Consultants	106,727	214,928	83,971
6,146,683	Other Professional Fees	3,258,464	7,367,212	2,870,832
1,214,198	Exam & Course Fees (incl. students & clients)	1,737,488	1,705,271	1,711,488
1,037,371	Education,Leisure Activities & Entertainments	274,438	385,121	415,645
1,112,424	Banking & Security Services	545,242	693,286	700,829
708,783	Direct Service Charge-Security	727,542	727,792	857,708
262,269	Premises & Room Hire	242,394	237,191	222,364
328,216	Other Supplies & Services	247,266	247,296	246,666
41,471	Professional Meetings	25,529	59,824	25,904
688,749	Members Allowances	702,375	702,375	702,375
6,022,734	Grants to Third Parties	136,864	408,777	3,736,864
174,953	Subscriptions	178,680	190,885	180,779
496,895	Insurances	641,909	639,629	645,642
490,016	Advertising, Promotion & Notices	408,439	519,260	330,990
47,448	Licenses	45,035	61,221	62,069
435,898	Provision for bad/doubtful debt	265,000	315,000	335,000
2,001,277	PFI Charges	666,052	666,052	676,413
	<b>Third Party Payments</b>			
1,333,232	3rd Party Payments to Other Local Authorities	1,056,761	1,107,886	1,361,296
73,091,012	3rd Party Payments to Care Providers	73,963,188	74,290,454	83,494,884
16,621,968	Voluntary & Independent Sector Payments	12,432,801	12,509,801	12,452,715
13,251,029	Fostering Payments	14,043,006	14,199,917	14,286,237
3,969,752	Supporting People Payments-external provision	4,022,529	4,022,529	4,149,813
137,124	Direct Service Charge-Civil Engineering	216,212	67,832	64,864
110,270	Direct Service Charge-Cleansing	110,291	110,291	119,650
6,374,254	3rd Party Payments to Private Contractors	6,528,093	7,892,017	6,312,298
406,984	3rd Party Payments to Other Establishments	0	0	0
755,704	Supporting People Payments-internal provision	909,066	909,066	918,927
11,972,006	3rd Party Paymts to Public Health Srvce Providers	10,816,225	11,767,878	11,769,628
	<b>Transfer Payments</b>			
25,549	Client Personal Allowances	2,630	35,930	2,720
8,495,747	Direct Payments to Social Care Clients	9,146,782	9,096,782	11,015,062
48,825,801	Benefits	49,532,034	44,974,564	43,462,044
14,458	Other Transfer Payments	20,000	130,250	20,000
	<b>Support Services</b>			
44,924,208	Internal Recharges and Transfers	51,002,023	51,491,361	56,161,392
6,261,397	Central Premises Recharges	7,204,144	7,287,538	9,437,088
127,140	Recharge Transfer from Treasury Management	127,140	127,140	127,140
	<b>Capital Charges and Financing Costs</b>			
493,624	Revenue Expend Financed By Capital	598,000	1,167,000	890,000
14,213,646	Non-current Assets Depreciation & Amortisation	14,151,072	14,700,196	14,668,578
0	Interest	1,000	1,000	1,000
344,217	R C C O	1,795,000	706,965	1,220,000
7,214,860	Impairment & Revaluation Losses	0	0	0
	<b>CCG Pooled Budget</b>			

**SUBJECTIVE ANALYSIS - excluding Delegated & Devolved Funds**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
31,921,550	CCG Pooled Budget	32,687,162	32,687,162	35,701,280
<u>449,291,890</u>	<u>Expenditure</u>	<u>437,367,005</u>	<u>445,905,080</u>	<u>475,263,579</u>
<b>INCOME</b>				
-147,258	Balance B/F	-181,357	-194,388	-212,023
<b>External Grants and Reimbursements</b>				
-117,733,559	Grants and Subsidies	-102,889,060	-101,381,333	-111,384,615
-34,746,257	Reimbursements and Contributions	-22,325,241	-26,377,076	-23,158,930
-28,267,692	CCG Pooled Budget Income	-30,214,378	-30,214,378	-33,197,322
-348,496		0	0	0
<b>Customer and Client Receipts</b>				
-33,441,213	Sales, Fees and Charges	-34,285,814	-34,565,833	-36,062,172
-5,260,070	Rents	-5,515,763	-6,405,423	-7,101,887
<b>Other Income</b>				
-27,353	Interest	-27,000	-27,000	-27,000
<b>Support Services</b>				
-68,871	Recharge Transfer to Treasury Management	-72,699	-72,699	-72,699
-71,713,800	Internal Recharges and Transfers-Revenue	-78,489,335	-78,901,734	-86,925,505
-1,868,118	Internal Recharges and Transfers-Capital	-1,401,358	-1,673,216	-2,024,426
<u>-293,622,687</u>	<u>Income</u>	<u>-275,402,005</u>	<u>-279,813,080</u>	<u>-300,166,579</u>
<u>155,669,203</u>	<u>NET EXPENDITURE</u>	<u>161,965,000</u>	<u>166,092,000</u>	<u>175,097,000</u>

# Council Tax Calculation

## THE COUNCIL TAX CALCULATION

The implementation of the Council Tax from 1 April 1993 requires each billing and major precepting authority to calculate and set its own Council Tax. The tax itself is based on property valuation bandings (A to H) and consists of a Basic Tax for the middle band (Band D) and proportionately higher or lower taxes in the other bands. The tax base for St.Helens represents the estimated full year equivalent number of Band D dwellings (after taking into account discounts and exemptions) and is as follows :-

<b>Total (St Helens)</b>	<b>53,317</b>
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In areas where Parish Precepts apply the relevant tax bases will be :-

Parish	Tax Base
Bold	1,142
Rainford	2,969
Eccleston	3,937
Windle	984
Rainhill	3,736
Billinge	2,032
Seneley Green	1,381

The Council Tax is calculated by reference to the following formula :-

$$\frac{\text{NET BUDGET REQUIREMENT}}{\text{TAX BASE}} = \text{Council Tax for band D}$$

The Council's budget requirement for 2023/24 consists of :-

		£
<b>Net Requirement</b>		<b>183,643,837</b>
Add :	Parish Precepts	371,631
		<b>184,015,468</b>
Less :	Formula Grant	-18,628,129
Less :	Deficit on Collection Fund	64,027
Less :	New Homes Bonus	-27,681
Less :	Retained Business Rates	-72,163,648
Less :	Other Grants	-1,869,356
<b>Net Budget Requirement</b>		<b>91,390,681</b>

The average Council Tax for Band D dwellings is, therefore :-

$$\frac{91,390,681}{53,317} = \text{£1,714.10}$$

This figure will be higher in areas where Parish precepts apply. The relevant Parish Precepts for 2023/2024 are as follows :-

<b>Parish</b>	<b>Precept</b> <b>£</b>	<b>Amount</b> <b>Applicable to</b> <b>Band ' D ' </b> <b>dwelling</b> <b>£</b>
Bold	14,286.42	12.51
Rainford	80,667.73	27.17
Eccleston	78,503.78	19.94
Windle	12,250.80	12.45
Rainhill	68,331.44	18.29
Billinge	52,283.36	25.73
Seneley Green	65,307.49	47.29
	<b>371,631.02</b>	

The overall Council Tax will be increased by the amounts set by the major precepting authorities, which were as follows :-

<b>Precepting Authority</b>	<b>Amount</b> <b>Applicable to</b> <b>Band ' D ' </b> <b>dwelling</b> <b>£</b>
Police and Crime Commissioner for Merseyside	251.97
Merseyside Fire and Rescue Authority	88.61
Liverpool City Region Combined Authority	19.00

Summaries of the actual Council Taxes set for 2023/24 are shown in the following tables.

<b>Parts Of The Council's Area</b>	<b>Valuation Band</b>							
	<b>A £</b>	<b>B £</b>	<b>C £</b>	<b>D £</b>	<b>E £</b>	<b>F £</b>	<b>G £</b>	<b>H £</b>
Bold	1,146.43	1,337.50	1,528.57	1,719.64	2,101.78	2,483.92	2,866.07	3,439.28
Rainford	1,156.20	1,348.90	1,541.60	1,734.30	2,119.70	2,505.10	2,890.50	3,468.60
Eccleston	1,151.38	1,343.28	1,535.17	1,727.07	2,110.86	2,494.65	2,878.45	3,454.14
Windle	1,146.39	1,337.45	1,528.52	1,719.58	2,101.71	2,483.83	2,865.97	3,439.16
Rainhill	1,150.28	1,342.00	1,533.71	1,725.42	2,108.84	2,492.27	2,875.70	3,450.84
Billinge	1,155.24	1,347.78	1,540.32	1,732.86	2,117.94	2,503.02	2,888.10	3,465.72
Seneley Green	1,169.62	1,364.55	1,559.49	1,754.42	2,144.29	2,534.16	2,924.04	3,508.84
All other parts of the Council's area	1,138.09	1,327.77	1,517.45	1,707.13	2,086.49	2,465.85	2,845.22	3,414.26

<b>Precepting Authority</b>	<b>Valuation Band</b>							
	<b>A £</b>	<b>B £</b>	<b>C £</b>	<b>D £</b>	<b>E £</b>	<b>F £</b>	<b>G £</b>	<b>H £</b>
Police & Crime Commissioner for Merseyside	167.98	195.98	223.97	251.97	307.96	363.96	419.95	503.94
Merseyside Fire & Rescue Service	59.07	68.92	78.76	88.61	108.30	127.99	147.68	177.22
Liverpool City Region Combined Authority	12.67	14.78	16.89	19.00	23.22	27.44	31.67	38.00

<b>Total</b>	<b>Valuation Band</b>							
	<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b>	<b>E</b>	<b>F</b>	<b>G</b>	<b>H</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Bold	1,386.15	1,617.18	1,848.19	2,079.22	2,541.26	3,003.31	3,465.37	4,158.44
Rainford	1,395.92	1,628.58	1,861.22	2,093.88	2,559.18	3,024.49	3,489.80	4,187.76
Eccleston	1,391.10	1,622.96	1,854.79	2,086.65	2,550.34	3,014.04	3,477.75	4,173.30
Windle	1,386.11	1,617.13	1,848.14	2,079.16	2,541.19	3,003.22	3,465.27	4,158.32
Rainhill	1,390.00	1,621.68	1,853.33	2,085.00	2,548.32	3,011.66	3,475.00	4,170.00
Billinge	1,394.96	1,627.46	1,859.94	2,092.44	2,557.42	3,022.41	3,487.40	4,184.88
Seneley Green	1,409.34	1,644.23	1,879.11	2,114.00	2,583.77	3,053.55	3,523.34	4,228.00
All other parts of the Council's area	1,377.81	1,607.45	1,837.07	2,066.71	2,525.97	2,985.24	3,444.52	4,133.42
Adult Social Care Precept (included above*)	149.47	174.38	199.29	224.20	274.02	323.84	373.67	448.40

\* From April 2016 Local Authorities with adult social care responsibilities were given the flexibility to increase Council Tax provided the additional sums raised were used entirely for social care. For 2023/24 this flexibility equated to 2%.

# Collection Fund Statement

**COLLECTION FUND STATEMENT COUNCIL TAX**

0

<b>Council Tax Expenditure</b>	<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
Precept - General Fund	86,984,373	86,984,373	91,390,681
Precept - Police	12,628,130	12,628,130	13,434,280
Precept - Fire	4,455,577	4,455,577	4,724,419
Precept - CA	1,012,510	1,012,510	1,013,023
	<b>105,080,590</b>	<b>105,080,590</b>	<b>110,562,403</b>
Income from Council Tax	105,080,590	103,668,875	110,562,403
<b>(Surplus)/ Deficit Council Tax</b>	<b>0</b>	<b>1,411,715</b>	<b>0</b>
<b>Application of Balances</b>			
(Surplus)/ Deficit b/fwd	401,994	776,088	1,785,809
Less: Deficit in Year		1,411,715	
Less: Applied in Years			
General Fund	(333,275)	(333,275)	(1,478,760)
Police	(46,781)	(46,781)	(213,113)
Fire	(17,744)	(17,744)	(76,414)
CA	(4,194)	(4,194)	(17,522)
<b>Balance c/fwd</b>	<b>0</b>	<b>1,785,809</b>	<b>0</b>

**COLLECTION FUND STATEMENT BUSINESS RATES**

<b>Distribution of Business Rates</b>	<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
St Helens Council	47,426,036	47,426,036	53,700,276
Merseyside Fire & Rescue Authority	479,051	479,051	542,427
Income from Business Rates	47,905,087	46,753,202	54,242,703
<b>(Surplus)/ Deficit Business Rates</b>	<b>0</b>	<b>1,151,885</b>	<b>0</b>
<b>Application of Balances</b>			
(Surplus)/ Deficit b/fwd	8,433,236	5,852,217	-1,429,134
Less: Deficit In Year		1,151,885	
Less: Applied in Years			
General Fund	-8,348,904	-8,348,904	1,414,843
Merseyside Fire & Rescue Authority	-84,332	-84,332	14,291
<b>Balance c/fwd</b>	<b>0</b>	<b>-1,429,134</b>	<b>0</b>

# General Fund Statement

## GENERAL FUND

	<b>ALLOWED ESTIMATE 2022/23 £</b>	<b>REVISED ESTIMATE 2022/23 £</b>	<b>FORWARD ESTIMATE 2023/24 £</b>
<b>EXPENDITURE</b>			
Net Requirements	176,234,474	176,521,474	183,643,837
Parish Precepts	335,366	335,366	371,631
	<b>176,569,840</b>	<b>176,856,840</b>	<b>184,015,468</b>
<b>INCOME</b>			
Council Tax precept	86,984,373	86,984,373	91,390,681
Formula Grant	21,070,087	21,070,087	18,628,129
New Homes Bonus	1,343,780	1,343,780	27,681
Retained Non-Domestic Rates/Section 31 Grants	61,111,527	61,111,527	72,163,648
Collection Fund - Surplus/(Deficit) from previous year	2,582,793	2,582,793	-64,027
Other Grants	3,477,280	3,477,280	1,869,356
	<b>176,569,840</b>	<b>176,569,840</b>	<b>184,015,468</b>
<b>BALANCES (UNALLOCATED)</b>			
Brought Forward	13,422,724	13,422,724	13,135,724
Movement in year	0	-287,000	0
<b>Carried Forward</b>	<b>13,422,724</b>	<b>13,135,724</b>	<b>13,135,724</b>

# Analysis of Budget Variations

## ANALYSIS OF BUDGET VARIATIONS

	<b>£000</b>
<b>BUDGET REQUIREMENT 2022/23</b>	<b>176,234</b>
<b>REVISIONS TO GOVERNMENT FUNDING METHODOLOGY</b>	-3,000
<b>CHANGES IN :</b>	
(a) Levies	179
(b) Pensions Costs	-666
(c) Treasury Management Costs	-2,402
(d) Restructuring provision	1
<b>INFLATION AND DEMAND</b>	20,009
<b>PORTFOLIO SAVINGS ARISING FROM BUDGET REVIEWS</b>	-9,915
<b>COSTS ARISING FROM IMPLEMENTATION OF THE NATIONAL LIVING WAGE</b>	3,898
<b>INCOME GENERATION</b>	-572
<b>CONTRIBUTION TO RESERVES</b>	3,302
<b>USE OF RESERVES TO SUPPORT THE BUDGET</b>	-3,424
<b>BUDGET REQUIREMENT 2023/24</b>	<b>183,643</b>

# Precepts

## ST HELENS COUNCIL

### JOINT BOARD PRECEPTS

With the introduction of Council Tax under the Local Government Finance Act 1992, the basis for the issue of Precepts reverted back to a property base rather than per capita. Consequently, from April 1st 1993, the Police & Crime Commissioner for Merseyside and Fire & Rescue Service issued precepts by reference to the Council Tax Base (equated number of Band 'D' properties) for each District. Since 2019/20 the Liverpool City Region Combined Authority have issued a precept by reference to the Council Tax Base for each District within the Region.

### POLICE AND CRIME COMMISSIONER FOR MERSEYSIDE

The Police and Crime Commissioner for Merseyside has levied a total precept of £97.737m which equates to a Council Tax of £251.97 per Band 'D' equivalent property for 2023/24, an increase of £15 per Band D property on the previous year, with St Helens contributing £13.343m.

### BUDGET SUMMARY

2022/23 £m		2023/24 £m
<b>413.534</b>	<b>GROSS EXPENDITURE</b>	<b>433.123</b>
(2.790)	Income	(3.172)
(12.424)	Specific Government Grants	(19.863)
<b>398.320</b>	<b>NET OPERATING EXPENDITURE</b>	<b>410.088</b>
(2.252)	Contribution from Reserves	(5.204)
<b>396.068</b>	<b>NET BUDGET REQUIREMENT</b>	<b>404.884</b>
	Less :	
(286.573)	Police General Grant	(287.568)
(3.570)	Pensions Grant	(3.570)
(14.103)	Local Council Tax Support Grant	(14.103)
(1.538)	Legacy Council Tax Freeze Grant	(1.538)
(0.472)	Collection Fund (Surplus) / Deficit	(0.368)
<b>89.812</b>	<b>PRECEPT REQUIREMENT</b>	<b>97.737</b>

## MERSEYSIDE FIRE & RESCUE AUTHORITY

The Authority set a budget of £67.921m for 2023/24. St Helens' contribution to expenditure financed by precept is £4.724m, which represents 14% of the total precept. The Council Tax for a Band 'D' property is £88.61 for the period.

### BUDGET SUMMARY

2022/23 £m		2023/24 £m
<b>93.688</b>	<b>GROSS EXPENDITURE</b>	<b>88.186</b>
(18.313)	Net Contribution from Reserves	(6.317)
(13.583)	Income & Specific Grants for Services	(13.948)
<b>61.792</b>	<b>BUDGET REQUIREMENT</b>	<b>67.921</b>
1.616	Collection Fund Deficit / (Surplus)	(0.301)
(31.720)	Government Grant & Business Rate Funding	(33.249)
<b>31.688</b>	<b>COUNCIL TAX REQUIREMENT</b>	<b>34.371</b>

## LIVERPOOL CITY REGION COMBINED AUTHORITY

The Authority set a total precept requirement of £8.058m for 2023/24. St Helens' contribution to expenditure financed by precept is £1.013m. The Council Tax for a Band 'D' property is £19.00 for the period.

### BUDGET SUMMARY

2022/23 £m		2023/24 £m
<b>205.569</b>	<b>GROSS EXPENDITURE</b>	<b>231.186</b>
(1.909)	Contribution from Reserves	(4.190)
(96.426)	Income & Specific Grants	(116.655)
(99.352)	Income from Levy	(102.283)
<b>7.882</b>	<b>COUNCIL TAX REQUIREMENT</b>	<b>8.058</b>

# Portfolio Summaries

## **PORTFOLIO BUDGET SUMMARIES 2023/24**

The following tables analyse portfolio budgets across services and detail the nature of expenditure and income.

- (i) Economy, Business & Skills portfolio
- (ii) Children & Young People portfolio
- (iii) Integrated Care portfolio
- (iv) Wellbeing, Communities & Culture portfolio
- (v) Finance & Governance portfolio
- (vi) Transformation portfolio
- (vii) Environment & Transport portfolio
- (viii) Regeneration & Planning portfolio

**Service Analysis – Economy, Business & Skills Portfolio**

<b>Economy, Business &amp; Skills</b>	<b>Allowed Budget 2023/24 £'000</b>	<b>Allowed Expenditure 2023/24 £'000</b>	<b>Allowed Income 2023/24 £'000</b>
<b>Children &amp; Young People Department</b>			
Adult Community Learning	31	657	(626)
<b>Total Children and Young People Department</b>	<b>31</b>	<b>657</b>	<b>(626)</b>
<b>Place Services Directorate</b>			
Employment Skills and Initiatives	0	1,033	(1,033)
Place and Economic Delivery	155	155	0
Environmental Health	1,187	1,686	(499)
Trading Standards	584	599	(15)
Licensing & Land Charges	(18)	659	(677)
<b>Place Services Directorate Total</b>	<b>1,908</b>	<b>4,132</b>	<b>(2,224)</b>
<b>Total</b>	<b>1,939</b>	<b>4,789</b>	<b>(2,850)</b>

### Service Analysis – Children & Young People Portfolio

<b>Children &amp; Young People</b>	<b>Allowed Budget 2023/24 £'000</b>	<b>Allowed Expenditure 2023/24 £'000</b>	<b>Allowed Income 2023/24 £'000</b>
<b>Children &amp; Young People Department</b>			
<b>Schools</b>			
Schools Delegated Budget	0	128,477	(128,477)
<b>Schools Total</b>	<b>0</b>	<b>128,477</b>	<b>(128,477)</b>
<b>Non-Schools</b>			
Other Expenditure Attributable to Schools	5,521	8,362	(2,841)
Early Years Development (incl. PVI's)	339	8,106	(7,767)
Support for Children with SEND	2,109	9,376	(7,267)
Behaviour Support Services	52	3,906	(3,854)
Home to School/College Transport	3,665	3,760	(95)
Management & Other Support Services	2,219	4,349	(2,130)
Social Care and Commissioning Teams	12,017	12,441	(424)
Children Looked After	29,184	36,048	(6,864)
Child Protection	1,864	2,021	(157)
Children's Centres/Early Help Service	1,889	2,731	(842)
Support for Disabled Children	1,581	1,930	(349)
Family Support Services	2,853	6,792	(3,939)
Management & Other Support Services	112	1,875	(1,763)
Youth Offending Teams	669	1,722	(1,053)
<b>Non-Schools Total</b>	<b>64,074</b>	<b>103,419</b>	<b>(39,345)</b>
<b>Total</b>	<b>64,074</b>	<b>231,896</b>	<b>(167,822)</b>

### Service Analysis – Integrated Care Portfolio

<b>Integrated Care</b>	<b>Allowed Budget 2023/24 £'000</b>	<b>Allowed Expenditure 2023/24 £'000</b>	<b>Allowed Income 2023/24 £'000</b>
<b>Integrated Care Services</b>			
Physical Support - Frail and Elderly	14,430	37,795	(23,365)
Sensory Support	1,067	1,321	(254)
Support with Memory and Cognition	8,667	14,134	(5,467)
Learning Disability Support	24,140	35,894	(11,754)
Mental Health Support	3,638	4,526	(888)
Assistive Equipment and Technology	1,093	4,604	(3,511)
Care Management - Assessment and Review	7,135	10,126	(2,991)
Transport and Generic Services	0	1,513	(1,513)
Management, Commissioning and Support Services	0	5,627	(5,627)
<b>Total</b>	<b>60,170</b>	<b>115,540</b>	<b>(55,370)</b>

## Service Analysis – Wellbeing, Communities & Culture Portfolio

<b>Wellbeing, Communities &amp; Culture</b>	<b>Allowed Budget 2023/24 £'000</b>	<b>Allowed Expenditure 2023/24 £'000</b>	<b>Allowed Income 2023/24 £'000</b>
<b>Integrated Care Services</b>			
Sexual Health	2,035	2,035	0
Primary Care	95	95	0
Public Health Advice	647	647	0
Obesity	1,143	1,143	0
Physical Activity	1,584	1,584	0
Substance Misuse	2,793	3,986	(1,193)
Stop Smoking Services & Interventions	590	590	0
Healthy Child Programme	4,553	4,553	0
Miscellaneous Public Health Services	1,978	2,078	(100)
Management & Support Services	0	2,223	(2,223)
Public Health Grant	(15,418)	0	(15,418)
<b>Public Health Grant-Funded Services</b>	<b>0</b>	<b>18,934</b>	<b>(18,934)</b>
<b>Place Services Directorate</b>			
Arts Development & Support	306	346	(40)
Archiving	109	219	(110)
Sports Development	(30)	327	(357)
Indoor Sports & Recreation	1,836	5,715	(3,879)
Outdoor Sports & Recreation	356	503	(147)
Library Services	2,535	2,797	(262)
Tourism and Events	276	303	(27)
Community Safety	951	1,560	(609)
<b>Total Communities &amp; Culture Services</b>	<b>6,339</b>	<b>11,770</b>	<b>(5,431)</b>
<b>Total</b>	<b>6,339</b>	<b>30,704</b>	<b>(24,365)</b>

### Service Analysis – Finance & Governance Portfolio

<b>Finance &amp; Governance</b>	<b>Allowed Budget 2023/24 £'000</b>	<b>Allowed Expenditure 2023/24 £'000</b>	<b>Allowed Income 2023/24 £'000</b>
<b>Corporate Services Directorate</b>			
Local Tax Collection	1,341	1,341	0
Emergency Planning	130	130	0
Local Welfare Assistance Schemes	190	190	0
Grants and Donations	47	50	(3)
Non-Distributed Costs	1,840	1,857	(17)
Finance	0	9,766	(9,766)
Audit and Risk	0	1,209	(1,209)
Coroners Court Services	270	270	0
Registration of Births, Deaths & Marriages	51	262	(211)
Democratic Representation & Management	1,673	1,673	0
Elections	422	425	(3)
Human Resources	0	2,798	(2,798)
Legal Services	0	1,941	(1,941)
Governance & Administration	0	281	(281)
Housing Benefit Administration	537	44,151	(43,614)
<b>Total</b>	<b>6,501</b>	<b>66,344</b>	<b>(59,843)</b>

### Service Analysis – Transformation Portfolio

<b>Transformation</b>	<b>Allowed Budget 2023/24 £'000</b>	<b>Allowed Expenditure 2023/24 £'000</b>	<b>Allowed Income 2023/24 £'000</b>
<b>Corporate Services Directorate</b>			
Corporate Management	1,472	1,472	0
I.T.	0	9,428	(9,428)
Press and Public Affairs	0	1,289	(1,289)
Policy Development	0	2,345	(2,345)
Organisational Development	0	1,180	(1,180)
Other Services	0	129	(129)
<b>Total</b>	<b>1,472</b>	<b>15,843</b>	<b>(14,371)</b>

## Service Analysis – Environment & Transport Portfolio

<b>Environment &amp; Transport</b>	<b>Allowed Budget 2023/24 £'000</b>	<b>Allowed Expenditure 2023/24 £'000</b>	<b>Allowed Income 2023/24 £'000</b>
<b>Place Services Directorate</b>			
Parks & Open Spaces	2,274	2,477	(203)
Street Cleansing	1,798	1,977	(179)
Cemetery and Crematorium	(609)	2,015	(2,624)
Waste Collection	2,383	3,059	(676)
Recycling	3,822	6,455	(2,633)
Climate Change	27	52	(25)
Parking Services	266	1,330	(1,064)
Highways Maintenance	9,197	11,385	(2,188)
Street Lighting	2,711	2,869	(158)
Traffic Management & Road Safety	606	783	(177)
Direct Services	(37)	20,343	(20,380)
Management & Support Services	0	1,830	(1,830)
Councillor Improvement Fund	100	100	0
<b>Total</b>	<b>22,538</b>	<b>54,675</b>	<b>(32,137)</b>

### Service Analysis - Regeneration & Planning Portfolio

<b>Regeneration &amp; Planning</b>	<b>Allowed Budget 2023/24 £'000</b>	<b>Allowed Expenditure 2023/24 £'000</b>	<b>Allowed Income 2023/24 £'000</b>
<b>Place Services Directorate</b>			
Building Control	367	733	(366)
Development Control	630	1,604	(974)
Planning Policy	501	676	(175)
Estates - Industrial & Commercial Premises (including Town Centre)	1,436	8,046	(6,610)
Market Undertakings	710	1,073	(363)
Economic Development	34	159	(125)
Management & Support Services	0	609	(609)
Growth Delivering Prosperity	791	791	0
Transport Planning, Policy & Strategy	787	787	0
Building Support Services	0	8,360	(8,360)
Estates Management	0	1,493	(1,493)
Housing Services	1,233	3,333	(2,100)
Homelessness	356	1,263	(907)
Supporting People	5,219	5,219	0
<b>Total</b>	<b>12,064</b>	<b>34,146</b>	<b>(22,082)</b>

## **PRIORITY-BASED BUDGET SUMMARIES 2023-2024**

The following tables analyse priority-based budgets across services and detail the nature of expenditure and income.

- (i) Priority 1 – Ensure children and young people have a positive start in life
- (ii) Priority 2 – Promote good health, independence and care across our communities
- (iii) Priority 3 – Create safe and strong communities for our residents
- (iv) Priority 4 – Support a strong, diverse and well-connected local economy
- (v) Priority 5 – Create a green, thriving and vibrant place to be proud of
- (vi) Priority 6 – Be a modern, efficient and effective council

**Priority 1 – Ensure children and young people have a positive start in life**

	<b>Allowed Budget 2023/24 £'000</b>	<b>Allowed Expenditure 2023/24 £'000</b>	<b>Allowed Income 2023/24 £'000</b>
Schools Delegated Budgets	0	128,477	(128,477)
<b>Total Schools</b>	<b>0</b>	<b>128,477</b>	<b>(128,477)</b>
Child Protection	1,864	2,021	(157)
Children Looked After	29,184	36,048	(6,864)
Children's Centres / Early Help Service	1,889	2,731	(842)
Early Years Development (incl. PVI's)	339	8,106	(7,767)
Family Support Services	2,853	6,792	(3,939)
Home to School Transport	3,665	3,760	(95)
Management & Other Support Services	2,331	6,224	(3,893)
Other Expenditure Attributable to Schools	5,521	8,362	(2,841)
Behaviour Support Services	52	3,906	(3,854)
Social Care & Commissioning Teams	12,017	12,441	(424)
Support for Children with SEND	2,109	9,376	(7,267)
Support for Disabled Children	1,581	1,930	(349)
Youth Offending Teams	669	1,722	(1,053)
<b>Total Non-Schools</b>	<b>64,074</b>	<b>103,419</b>	<b>(39,345)</b>
<b>Total</b>	<b>64,074</b>	<b>231,896</b>	<b>(167,822)</b>

**Priority 2 – Promote good health, independence and care across our communities**

	<b>Allowed Budget 2023/24 £'000</b>	<b>Allowed Expenditure 2023/24 £'000</b>	<b>Allowed Income 2023/24 £'000</b>
Assistive Equipment and Technology	1,093	4,604	(3,511)
Care Management - Assessment and Review	7,135	10,126	(2,991)
Healthy Child Programme	4,553	4,553	0
Learning Disability Support	24,140	35,894	(11,754)
Management, Commissioning and Support Services	0	7,850	(7,850)
Mental Health Support	3,638	4,526	(888)
Miscellaneous Public Health Services	1,978	2,078	(100)
Obesity	1,143	1,143	0
Physical Activity	1,584	1,584	0
Physical Support - Frail and Elderly	14,430	37,795	(23,365)
Primary Care	95	95	0
Public Health Advice	647	647	0
Public Health Grant	(15,418)	0	(15,418)
Sensory Support	1,067	1,321	(254)
Sexual Health	2,035	2,035	0
Stop Smoking Services & Interventions	590	590	0
Substance Misuse	2,793	3,986	(1,193)
Support with Memory and Cognition	8,667	14,134	(5,467)
Transport and Generic Services	0	1,513	(1,513)
<b>Total</b>	<b>60,170</b>	<b>134,474</b>	<b>(74,304)</b>

**Priority 3 – Create safe and strong communities for our residents**

	<b>Allowed Budget 2023/24 £'000</b>	<b>Allowed Expenditure 2023/24 £'000</b>	<b>Allowed Income 2023/24 £'000</b>
Community Safety	951	1,560	(609)
Environmental Health	1,187	1,686	(499)
Homelessness	356	1,263	(907)
Housing Benefits Administration	537	44,151	(43,614)
Housing Services	1,233	3,333	(2,100)
Licensing & Land Charges	(18)	659	(677)
Supporting People	5,219	5,219	0
Trading Standards	584	599	(15)
<b>Total</b>	<b>10,049</b>	<b>58,470</b>	<b>(48,421)</b>

**Priority 4 – Support a strong, diverse and well-connected local economy**

	<b>Allowed Budget 2023/24 £'000</b>	<b>Allowed Expenditure 2023/24 £'000</b>	<b>Allowed Income 2023/24 £'000</b>
Adult & Community Learning	31	657	(626)
Building Control	367	733	(366)
Development Control	630	1,604	(974)
Economic Development	189	314	(125)
Employment & Skills Initiatives	0	1,033	(1,033)
Estates – Industrial & Commercial Premises (including Town Centre)	1,436	8,046	(6,610)
Growth Delivering Prosperity	791	791	0
Management & Support Services	0	609	(609)
Market Undertakings	710	1,073	(363)
Parking Services	266	1,330	(1,064)
Planning Policy	501	676	(175)
Transport Planning, Policy & Strategy	787	787	0
<b>Total</b>	<b>5,708</b>	<b>17,653</b>	<b>(11,945)</b>

**Priority 5 – Create a green, thriving and vibrant place to be proud of**

	<b>Allowed Budget 2023/24 £'000</b>	<b>Allowed Expenditure 2023/24 £'000</b>	<b>Allowed Income 2023/24 £'000</b>
Archiving	109	219	(110)
Arts Development and Support	306	346	(40)
Climate Change	27	52	(25)
Direct Services	(37)	20,343	(20,380)
Highways Maintenance	9,197	11,385	(2,188)
Indoor Sports & Recreation	1,836	5,715	(3,879)
Library Services	2,535	2,797	(262)
Management & Support Services	0	1,830	(1,830)
Outdoor Sports & Recreation	356	503	(147)
Parks & Open Spaces	2,274	2,477	(203)
Recycling	3,822	6,455	(2,633)
Sports Development	(30)	327	(357)
Street Cleansing	1,798	1,977	(179)
Street Lighting	2,711	2,869	(158)
Tourism & Events	276	303	(27)
Traffic Management & Road Safety	606	783	(177)
Waste Collection	2,383	3,059	(676)
<b>Total</b>	<b>28,169</b>	<b>61,440</b>	<b>(33,271)</b>

**Priority 6 – Be a modern, efficient and effective Council**

	<b>Allowed Budget 2023/24 £'000</b>	<b>Allowed Expenditure 2023/24 £'000</b>	<b>Allowed Income 2023/24 £'000</b>
Audit and Risk	0	1,209	(1,209)
Building Support Services	0	8,360	(8,360)
Estates Management	0	1,493	(1,493)
Cemetery and Crematorium	(609)	2,015	(2,624)
Coroners Court Services	270	270	0
Corporate Management	1,472	1,472	0
Councillor Improvement Fund	100	100	0
Democratic Representation & Management	1,673	1,673	0
Elections	422	425	(3)
Emergency Planning	130	130	0
Finance	0	9,766	(9,766)
Governance & Administration	0	281	(281)
Grants & Donations	47	50	(3)
Human Resources	0	2,798	(2,798)
IT	0	9,428	(9,428)
Legal Services	0	1,941	(1,941)
Local Tax Collection	1,341	1,341	0
Local Welfare Assistance Schemes	190	190	0
Non-Distributed Costs	1,840	1,857	(17)
Organisational Development	0	1,180	(1,180)
Policy Development	0	2,345	(2,345)
Press and Public Affairs	0	1,289	(1,289)
Registrar of Births, Deaths and Marriages	51	262	(211)
Other Services	0	129	(129)
<b>Total</b>	<b>6,927</b>	<b>50,004</b>	<b>(43,077)</b>

# Workforce Statistics

	2023-24 ALLOWED ESTIMATE			2022-23 ALLOWED ESTIMATE			Variance		
	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT
<b>ECONOMY, BUSINESS AND SKILLS</b>									
<b>SERVICES TO YOUNG PEOPLE AND OTHER COMMUNITY LEARNERS</b>									
ADULT AND COMMUNITY LEARNING	4.0	16.0	14.66	4.0	20.0	12.69	0.0	-4.0	1.97
<b>ENVIRONMENTAL SERVICES</b>									
TRADING STANDARDS	6.0	4.0	7.60	7.0	3.0	8.20	-1.0	1.0	-0.60
ENVIRONMENTAL HEALTH	21.0	4.0	23.40	22.0	3.0	24.80	-1.0	1.0	-1.40
LICENSING	5.0	6.0	12.55	3.0	6.0	9.55	2.0	0.0	3.00
<b>CENTRAL SERVICES TO THE PUBLIC</b>									
LOCAL LAND CHARGES	0.0	6.0	0.45	0.0	6.0	0.45	0.0	0.0	0.00
<b>PLANNING AND DEVELOPMENT SERVICES</b>									
ECONOMIC DEVELOPMENT	3.0	0.0	3.00	3.0	0.0	3.00	0.0	0.0	0.00
<b>TOTAL ECONOMY, BUSINESS AND SKILLS</b>	<b>39.0</b>	<b>36.0</b>	<b>61.7</b>	<b>39.0</b>	<b>38.0</b>	<b>58.7</b>	<b>0.0</b>	<b>-2.0</b>	<b>3.0</b>

	2023-24 ALLOWED ESTIMATE			2022-23 ALLOWED ESTIMATE			Variance		
	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT
<b>CHILDREN &amp; YOUNG PEOPLE</b>									
<b>EARLY YEARS</b>									
NURSERY - DELEGATED AND DEVOLVED FUNDS	2.0	10.0	8.93	3.0	9.0	9.61	-1.0	1.0	-0.68
PRIVATE VOLUNTARY AND INDEPENDENT PROVIDERS	4.0	2.0	5.49	4.0	2.0	5.49	0.0	0.0	0.00
CHILDREN'S CENTRES	44.0	12.5	52.44	39.0	16.0	47.90	5.0	-3.5	4.54
<b>PRIMARY SCHOOLS</b>									
PRIMARY - DELEGATED AND DEVOLVED FUNDS	676.0	2,175.0	1,755.61	599.0	1948.0	1543.40	77.0	227.0	212.21
<b>SECONDARY SCHOOLS</b>									
SECONDARY - DELEGATED AND DEVOLVED FUNDS	273.0	239.0	438.19	282.0	252.0	451.87	-9.0	-13.0	-13.68
<b>SPECIAL SCHOOLS</b>									
SPECIAL - DELEGATED AND DEVOLVED FUNDS	89.0	197.0	226.86	67.0	183.0	197.74	22.0	14.0	29.12
<b>SERVICES TO YOUNG PEOPLE AND OTHER COMMUNITY LEARNERS</b>									
OTHER SERVICES TO YOUNG PEOPLE - LIFELONG LEARNING	3.0	0.0	3.00	2.0	0.0	2.00	1.0	0.0	1.00
OTHER SERVICES TO YOUNG PEOPLE - EARLY YEARS	1.0	3.0	2.71	0.0	0.0	0.00	1.0	3.0	2.71
<b>OTHER STRATEGIC FUNCTIONS</b>									
SPECIAL EDUCATION	46.0	37.0	70.1	47.0	38.0	71.06	-1.0	-1.0	-0.96
LEARNER SUPPORT	41.0	71.0	84.78	42.0	67.0	84.40	-1.0	4.0	0.38
ACCESS	9.0	2.0	10.00	9.0	2.0	10.00	0.0	0.0	0.00
MUSIC SERVICE	2.0	24.0	11.89	2.0	24.0	11.45	0.0	0.0	0.44
<b>CHILDREN'S SOCIAL CARE - SERVICE STRATEGY</b>									
CENTRAL COMMISSIONING FUNCTION	6.0	0.0	6.00	5.0	2.0	6.06	1.0	-2.0	-0.06
<b>COMMISSIONING AND SOCIAL WORK</b>									
COMMISSIONING AND SOCIAL WORK	203.0	23.0	214.78	177.0	28.0	191.38	26.0	-5.0	23.40
<b>CHILDREN LOOKED AFTER</b>									
RESIDENTIAL CARE	9.0	2.0	10.00	26.0	7.0	30.12	-17.0	-5.0	-20.12
FOSTERING SERVICES	12.0	7.0	15.90	12.0	7.0	15.90	0.0	0.0	0.00
ADOPTION SERVICES	4.0	4.0	7.00	8.0	9.0	13.50	-4.0	-5.0	-6.50
<b>FAMILY SUPPORT SERVICES</b>									
OTHER FAMILY SUPPORT SERVICES	37.0	11.0	42.68	43.0	8.0	47.00	-6.0	3.0	-4.32
SHORT BREAKS FOR DISABLED CHILDREN	6.0	29.0	19.95	6.0	29.0	19.95	0.0	0.0	0.00
<b>YOUTH JUSTICE</b>									
YOUTH OFFENDER TEAMS	17.0	6.0	21.27	17.0	6.0	20.27	0.0	0.0	1.00
<b>CHILDREN AND YOUNG PEOPLE'S SAFETY</b>									
LA FUNCTIONS IN RELATION TO CHILD PROTECTION	19.0	5.0	21.90	25.0	5.0	27.70	-20.0	0.0	-5.80
LOCAL SAFEGUARDING CHILDREN BOARD	4.0	0.0	4.00	4.0	0.0	4.00	0.0	0.0	0.00
<b>MANAGEMENT AND SUPPORT SERVICE COSTS</b>									
DIRECTORATE - EARLY YEARS/YOUNG PEOPLE'S SERVICES	8.0	0.0	8.00	8.0	0.0	8.00	0.0	0.0	0.00
DIRECTORATE - SCHOOLS AND LIFELONG LEARNING	4.0	0.0	4.00	3.0	2.0	4.00	1.0	-2.0	0.00
ADMIN SERVICES AND DEPARTMENTAL SUPPORT	3.0	0.0	3.00	4.0	0.0	4.00	-1.0	0.0	-1.00
<b>TOTAL CHILDREN &amp; YOUNG PEOPLE</b>	<b>1522.0</b>	<b>2859.5</b>	<b>3048.5</b>	<b>1434.0</b>	<b>2644.0</b>	<b>2826.8</b>	<b>74.0</b>	<b>215.5</b>	<b>221.7</b>

	2023-24 ALLOWED ESTIMATE			2022-23 ALLOWED ESTIMATE			Variance		
	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT
<b>INTEGRATED CARE AND HEALTH</b>									
<b>PHYSICAL SUPPORT</b>									
REABLEMENT SERVICES - PS	4.0	124.0	85.04	4.0	124.0	85.10	0.0	0.0	-0.06
<b>SUPPORT WITH MEMORY AND COGNITION</b>									
DAY CARE - SMC	5.0	19.0	17.90	5.0	20.0	18.00	0.0	-1.0	-0.10
<b>LEARNING DISABILITY SUPPORT</b>									
SUPPORTED LIVING - LD	19.0	117.0	95.56	17.0	122.0	95.70	2.0	-5.0	-0.14
DAY CARE - LD	16.0	58.0	54.55	14.0	60.0	55.40	2.0	-2.0	-0.85
<b>MENTAL HEALTH SUPPORT</b>									
REABLEMENT SERVICES - MH	5.0	1.0	5.81	5.0	1.0	5.81	0.0	0.0	0.00
<b>ASSISTIVE EQUIPMENT AND TECHNOLOGY</b>									
OCCUPATIONAL THERAPY	23.0	4.0	26.35	23.0	4.0	26.35	0.0	0.0	0.00
CARELINE	20.0	8.0	23.71	16.0	6.0	19.55	4.0	2.0	4.16
<b>ASSESSMENT AND CARE MANAGEMENT</b>									
CARE MANAGEMENT TEAMS	147.0	32.0	165.93	154.0	26.0	168.70	-7.0	6.0	-2.77
<b>GENERIC SERVICES</b>									
TRANSPORT	9.0	20.0	23.02	8.0	21.0	23.00	1.0	-1.0	0.02
<b>COMMISSIONING AND SERVICE DELIVERY</b>									
DIRECTORATE	4.0	0.0	4.00	6.0	1.0	6.40	-2.0	-1.0	-2.40
COMMISSIONING AND BUSINESS SUPPORT	45.0	8.0	49.45	46.0	7.0	49.50	-1.0	1.0	-0.05
<b>TOTAL INTEGRATED CARE AND HEALTH</b>	<b>297.0</b>	<b>391.0</b>	<b>551.3</b>	<b>298.0</b>	<b>392.0</b>	<b>553.5</b>	<b>-1.0</b>	<b>-1.0</b>	<b>-2.2</b>

	2023-24 ALLOWED ESTIMATE			2022-23 ALLOWED ESTIMATE			Variance		
	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT
<b>INTEGRATED CARE AND HEALTH POOLED BUDGET</b>									
<b>ASSESSMENT AND CARE MANAGEMENT</b>									
CARE MANAGEMENT TEAMS	9.0	0.0	9.00	9.0	0.0	9.00	0.0	0.0	0.00
<b>TOTAL INTEGRATED CARE AND HEALTH POOLED BUDGET</b>	<b>9.0</b>	<b>0.0</b>	<b>9.0</b>	<b>9.0</b>	<b>0.0</b>	<b>9.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

	2023-24 ALLOWED ESTIMATE			2022-23 ALLOWED ESTIMATE			Variance		
	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT
<b>WELLBEING, COMMUNITIES AND CULTURE</b>									
<b>SUBSTANCE MISUSE</b>									
SUBSTANCE MISUSE - YOUTH	9.0	1.0	9.60	5.0	1.0	5.60	4.0	0.0	4.00
<b>CHILDREN 0-19 PUBLIC HEALTH PROGRAMMES</b>									
HEALTHY CHILD PROGRAMME	0.0	0.0	0.00	2.0	0.0	2.00	-2.0	0.0	-2.00
<b>MISCELLANEOUS PUBLIC HEALTH SERVICES</b>									
HEALTH AT WORK	0.0	0.0	0.00	0.0	1.0	0.49	0.0	-1.0	-0.49
PUBLIC MENTAL HEALTH	0.0	0.0	0.00	0.0	0.0	0.00	0.0	0.0	0.00
<b>MANAGEMENT AND SUPPORT SERVICES</b>									
DIRECTORATE	1.0	0.0	1.00	1.0	0.0	1.00	0.0	0.0	0.00
COMMISSIONING	12.0	4.0	11.43	8.0	1.0	8.61	4.0	3.0	2.82
<b>CULTURE AND HERITAGE</b>									
ARTS DEVELOPMENT AND SUPPORT	0.0	1.0	0.86	0.0	1.0	0.86	0.0	0.0	0.00
TOURISM AND EVENTS	2.0	0.0	2.00	2.0	0.0	2.00	0.0	0.0	0.00
<b>RECREATION AND SPORT</b>									
SPORTS DEVELOPMENT	4.0	6.0	5.44	5.0	6.0	7.46	-1.0	0.0	-2.02
INDOOR SPORTS AND RECREATION FACILITIES	39.0	98.0	71.35	39.0	93.0	70.76	0.0	5.0	0.59
OUTDOOR SPORTS AND RECREATION FACILITIES	0.0	10.0	2.87	0.0	10.0	2.87	0.0	0.0	0.00
<b>LIBRARY SERVICE</b>									
LIBRARY BUILDINGS	23.0	45.0	51.08	19.0	43.0	45.81	4.0	2.0	5.27
MOBILE AND HOUSEBOUND LIBRARY SERVICE	1.0	0.0	1.00	2.0	2.0	3.08	-1.0	-2.0	-2.08
<b>ENVIRONMENTAL SERVICES</b>									
COMMUNITY SAFETY (CRIME REDUCTION)	8.0	1.0	8.60	8.0	1.0	8.60	0.0	0.0	0.00
<b>TOTAL WELLBEING, COMMUNITIES AND CULTURE</b>	<b>91.0</b>	<b>165.0</b>	<b>156.6</b>	<b>83.0</b>	<b>158.0</b>	<b>150.5</b>	<b>8.0</b>	<b>7.0</b>	<b>6.1</b>

	2023-24 ALLOWED ESTIMATE			2022-23 ALLOWED ESTIMATE			Variance		
	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT
<b>FINANCE &amp; GOVERNANCE</b>									
<b>CORPORATE AND DEMOCRATIC CORE</b>									
DEMOCRATIC REPRESENTATION AND MANAGEMENT	4.0	0.0	4.00	4.0	0.0	4.00	0.0	0.0	0.00
<b>CENTRAL SERVICES TO THE PUBLIC</b>									
LOCAL TAX COLLECTION	0.0	0.0	0.00	24.0	4.0	26.95	-24.0	-4.0	-26.95
REGISTRAR OF BIRTHS, DEATHS AND MARRIAGES	2.0	3.0	3.74	2.0	3.0	3.74	0.0	0.0	0.00
EMERGENCY PLANNING	1.0	0.0	1.00	1.0	0.0	1.00	0.0	0.0	0.00
<b>MANAGEMENT AND SUPPORT SERVICES - FINANCE</b>									
DIRECTORATE	6.0	0.0	6.00	5.0	0.0	5.00	1.0	0.0	1.00
ACCOUNTANCY AND BUSINESS SUPPORT	48.0	5.0	50.78	47.0	5.0	50.08	1.0	-3.0	0.70
INCOME SECTION	5.0	2.0	6.00	7.0	1.0	7.50	-2.0	0.0	-1.50
ACCOUNTS PAYABLE	6.0	1.0	6.59	6.0	1.0	6.59	0.0	0.0	0.00
AUDIT & RISK	16.0	0.0	16.00	6.0	0.0	6.00	10.0	0.0	10.00
CORPORATE PROCUREMENT	13.0	0.0	13.00	10.0	0.0	10.00	3.0	0.0	3.00
BENEFITS ADMINISTRATION	41.0	7.0	45.48	21.0	3.0	22.53	20.0	4.0	22.95
REVENUES AND BENEFITS & COUNCIL TAX	2.0	0.0	2.00	2.0	0.0	2.00	0.0	0.0	0.00
SCRUTINY	2.0	0.0	2.00	2.0	0.0	2.00	0.0	0.0	0.00
HEALTH AND SAFETY	0.0	0.0	0.00	5.0	0.0	5.00	-5.0	0.0	-5.00
<b>MANAGEMENT AND SUPPORT SERVICES - H.R.</b>									
MANAGEMENT	7.0	0.0	7.00	7.0	0.0	7.00	0.0	0.0	0.00
PAYROLL	7.0	0.0	7.00	5.0	0.0	5.00	2.0	0.0	2.00
PERSONNEL	25.0	3.0	27.49	30.0	6.0	34.13	-5.0	-3.0	-6.64
<b>MANAGEMENT AND SUPPORT SERVICES - LEGAL</b>									
LEGAL SERVICES	24.0	5.0	27.29	18.0	6.0	21.89	6.0	-1.0	5.40
<b>MANAGEMENT AND SUPPORT SERVICES - GOVERNANCE</b>									
ADMINISTRATIVE SERVICES	3.0	3.0	4.70	2.0	3.0	3.70	1.0	0.0	1.00
<b>TOTAL FINANCE &amp; GOVERNANCE</b>	<b>212.0</b>	<b>29.0</b>	<b>230.1</b>	<b>204.0</b>	<b>32.0</b>	<b>224.1</b>	<b>8.0</b>	<b>-7.0</b>	<b>6.0</b>

	2023-24 ALLOWED ESTIMATE			2022-23 ALLOWED ESTIMATE			Variance		
	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT
<b>TRANSFORMATION</b>									
<b>CORPORATE AND DEMOCRATIC CORE</b>									
CORPORATE MANAGEMENT	1.0	0.0	1.00	2.0	0.0	2.00	-1.0	0.0	-1.00
<b>MANAGEMENT AND SUPPORT SERVICES - FINANCE</b>									
BUSINESS I.T.	82.0	3.0	84.16	84.0	5.0	87.44	-2.0	-2.0	-3.28
CONTACT CENTRE	28.0	12.0	35.46	27.0	12.0	33.96	1.0	0.0	1.50
BLUE BADGES	2.0	0.0	2.00	2.0	0.0	2.00	0.0	0.0	0.00
<b>MANAGEMENT AND SUPPORT SERVICES - H.R.</b>									
CORPORATE TRAINING	10.0	4.0	12.20	11.0	2.0	12.17	-1.0	2.0	0.03
<b>MANAGEMENT AND SUPPORT SERVICES - OTHER</b>									
COMMUNICATIONS	21.0	1.0	21.50	17.0	7.0	18.55	4.0	-6.0	2.95
POLICY DEVELOPMENT	34.0	2.0	34.62	33.0	8.0	37.43	1.0	-6.0	-2.81
<b>TOTAL TRANSFORMATION</b>	<b>178.0</b>	<b>22.0</b>	<b>190.9</b>	<b>176.0</b>	<b>34.0</b>	<b>193.6</b>	<b>2.0</b>	<b>-12.0</b>	<b>-2.6</b>

	2023-24 ALLOWED ESTIMATE			2022-23 ALLOWED ESTIMATE			Variance		
	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT
<b>ENVIRONMENT &amp; TRANSPORT</b>									
<b>HIGHWAYS AND TRANSPORT SERVICES</b>									
PARKING SERVICES	3.0	0.0	3.00	4.0	0.0	4.00	-1.0	0.0	-1.00
<b>ENVIRONMENTAL SERVICES</b>									
CEMETERIES	7.0	2.0	8.00	7.0	2.0	8.00	0.0	0.0	0.00
CREMATORIUM	3.0	3.0	4.50	5.0	3.0	6.50	-2.0	0.0	-2.00
WASTE COLLECTION	34.0	6.0	35.75	34.0	6.0	35.75	0.0	0.0	0.00
RECYCLING	64.0	39.0	89.21	64.0	39.0	88.11	0.0	0.0	1.10
STREET CLEANSING	36.0	6.0	38.27	34.0	7.0	36.54	2.0	-1.0	1.73
TRADE WASTE	2.0	0.0	2.00	2.0	0.0	2.00	0.0	0.0	0.00
<b>HIGHWAYS ROADS AND TRANSPORT SERVICES</b>									
STRUCTURAL MAINTENANCE	9.0	1.0	9.20	8.0	1.0	8.20	1.0	0.0	1.00
ENVIRONMENTAL SAFETY AND ROUTINE MAINTENANCE	30.0	2.0	31.29	32.0	2.0	33.29	-2.0	0.0	-2.00
STREET LIGHTING	2.0	1.0	2.20	1.0	1.0	1.20	1.0	0.0	1.00
WINTER SERVICE	0.0	1.0	0.11	0.0	1.0	0.11	0.0	0.0	0.00
TRAFFIC MANAGEMENT AND ROAD SAFETY	7.0	2.0	7.95	7.0	1.0	7.20	0.0	1.0	0.75
<b>CULTURAL AND RELATED SERVICES</b>									
PARKS AND OPEN SPACE MANAGEMENT	9.0	0.0	9.00	9.0	0.0	9.00	0.0	0.0	0.00
RANGER SERVICE	3.0	0.0	3.00	1.0	0.0	1.00	2.0	0.0	2.00
ALLOTMENTS	0.0	1.0	0.50	0.0	1.0	0.50	0.0	0.0	0.00
<b>MANAGEMENT AND SUPPORT SERVICES</b>									
DIRECTORATE	9.0	0.0	9.00	9.0	0.0	9.00	0.0	0.0	0.00
FINANCIAL SERVICES - ACCOUNTANCY AND BUS. SUPPORT				0.0	0.0	0.00	0.0	0.0	0.00
<b>DIRECT SERVICES</b>									
DIRECT SERVICES - CARETAKING	29.0	42.0	50.50	26.0	55.0	53.70	3.0	-13.0	-3.20
DIRECT SERVICES - CATERING	2.0	373.0	136.98	4.0	320.0	139.27	-2.0	53.0	-2.29
DIRECT SERVICES - CLEANING	0.0	336.0	84.21	1.0	268.0	87.65	-1.0	68.0	-3.44
DIRECT SERVICES - DEPOT MANAGEMENT	2.0	0.0	2.00	2.0	0.0	2.00	0.0	0.0	0.00
DIRECT SERVICES - GROUNDS MAINTENANCE	52.0	0.0	47.83	58.0	0.0	58.00	-6.0	0.0	-10.17
DIRECT SERVICES - SECURITY	26.0	0.0	26.00	25.0	1.0	25.50	1.0	-1.0	0.50
DIRECT SERVICES - TRANSPORT	25.0	1.0	25.50	23.0	0.0	23.00	2.0	1.0	2.50
<b>TOTAL ENVIRONMENT &amp; TRANSPORT</b>	<b>354.0</b>	<b>816.0</b>	<b>626.0</b>	<b>356.0</b>	<b>708.0</b>	<b>639.5</b>	<b>-2.0</b>	<b>108.0</b>	<b>-13.5</b>

	2023-24 ALLOWED ESTIMATE			2022-23 ALLOWED ESTIMATE			Variance		
	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT	FULL TIME	PART TIME	FULL TIME EQUIVALENT
<b>REGENERATION &amp; PLANNING</b>									
<b>PLANNING AND DEVELOPMENT SERVICES</b>									
BUILDING CONTROL	8.0	1.0	8.70	8.0	1.0	8.70	0.0	0.0	0.00
DEVELOPMENT CONTROL	20.0	0.0	20.00	20.0	1.0	20.50	0.0	-1.0	-0.50
PLANNING POLICY	5.0	0.0	5.00	5.0	0.0	5.00	0.0	0.0	0.00
ECONOMIC DEVELOPMENT	2.0	0.0	2.00	2.0	0.0	2.00	0.0	0.0	0.00
MARKET UNDERTAKINGS	4.0	0.0	4.00	4.0	0.0	4.00	0.0	0.0	0.00
REGENERATION & PLANNING (NEW SECTION - GDP TEAM)	14.0	0.0	14.00	14.0	0.0	14.00	0.0	0.0	0.00
<b>HIGHWAYS AND TRANSPORT SERVICES</b>									
TRANSPORT PLANNING POLICY AND STRATEGY	3.0	0.0	3.00	3.0	0.0	3.00	0.0	0.0	0.00
<b>MANAGEMENT AND SUPPORT SERVICES</b>									
MANAGEMENT	0.0	0.0	0.00	0.0	0.0	0.00	0.0	0.0	0.00
PROPERTY SERVICES	9.0	0.0	9.00	7.0	0.0	7.00	2.0	0.0	2.00
BUILDING SUPPORT	11.0	26.0	20.40	9.0	26.0	18.40	2.0	0.0	2.00
ASSET MANAGEMENT AND BUILDING DESIGN	23.0	0.0	23.00	18.0	3.0	19.66	5.0	-3.0	3.34
<b>HOUSING SERVICES</b>									
HOUSING STRATEGY	1.0	0.0	1.00	1.0	0.0	1.00	0.0	0.0	0.00
HOUSING ADVICE	4.0	4.0	5.94	4.0	5.0	6.23	0.0	-1.0	-0.29
HOMELESSNESS	12.0	5.0	14.44	12.0	4.0	13.72	0.0	1.0	0.72
PRIVATE SECTOR HOUSING RENEWAL	29.0	6.0	31.90	26.0	7.0	29.71	3.0	-1.0	2.19
OTHER COUNCIL PROPERTY	1.0	0.0	1.00	1.0	0.0	1.00	0.0	0.0	0.00
SUPPORTING PEOPLE	1.0	0.0	1.00	1.0	0.0	1.00	0.0	0.0	0.00
<b>TOTAL REGENERATION &amp; PLANNING</b>	<b>147.0</b>	<b>42.0</b>	<b>164.4</b>	<b>135.0</b>	<b>47.0</b>	<b>154.9</b>	<b>12.0</b>	<b>-5.0</b>	<b>9.5</b>
<b>GRAND TOTAL</b>	<b>2849.0</b>	<b>4360.5</b>	<b>5038.5</b>	<b>2734.0</b>	<b>4053.0</b>	<b>4810.6</b>	<b>101.0</b>	<b>303.5</b>	<b>227.8</b>

# Capital Programme

**CAPITAL PROGRAMME SUMMARY 2023/24 TO 2025/26**

<b>PORTFOLIO</b>
<b>Children &amp; Young People</b>
<b>Integrated Care</b>
<b>Wellbeing, Communities &amp; Culture</b>
<b>Finance &amp; Governance</b>
<b>Transformation</b>
<b>Environment and Transport</b>
<b>Regeneration and Planning</b>
<b>TOTAL</b>

<b>Expenditure</b>			
<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>Total</b>
<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
12,486	1,300	1,300	15,086
25	0	0	25
2,118	0	0	2,118
640	0	0	640
1,292	0	0	1,292
51,807	6,900	6,900	65,607
35,322	4,956	3,168	43,446
<b>103,690</b>	<b>13,156</b>	<b>11,368</b>	<b>128,214</b>

<b>Funding</b>			
<b>Borrowing</b>	<b>Capital Receipts</b>	<b>Revenue</b>	<b>Grants / Conts.</b>
<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
0	0	0	15,086
0	0	0	25
2,118	0	0	0
86	0	554	0
764	528	0	0
18,724	0	459	46,424
20,566	298	486	22,096
<b>42,258</b>	<b>826</b>	<b>1,499</b>	<b>83,631</b>

**CAPITAL PROGRAMME 2023/24 TO 2025/26**

<b>CHILDREN &amp; YOUNG PEOPLE PORTFOLIO</b>	<b>Expenditure</b>				<b>Funding</b>			
	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>Total</b>	<b>Borrowing</b>	<b>Capital Receipts</b>	<b>Revenue</b>	<b>Grants / Conts.</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
<b>Primary Schools</b>								
Ashurst Primary Rebuild	750	0	0	750	0	0	0	750
Bleak Hill Roof Repairs	45	0	0	45	0	0	0	45
Longton Lane Rebuilding Programme	158	0	0	158	0	0	0	158
Queens Park Roof Replacement	90	0	0	90	0	0	0	90
Sutton Manor Health & Safety Works	45	0	0	45	0	0	0	45
Other Schemes less than £50k	185	0	0	185	0	0	0	185
<b>Secondary Schools</b>								
De La Salle SEND Base	900	0	0	900	0	0	0	900
<b>Special &amp; Other Schools</b>								
Launchpad Roof Renewal	100	0	0	100	0	0	0	100
Pupil Referral Heating	35	0	0	35	0	0	0	35
<b>Other Schemes</b>								
Various Schools Fire Risks	32	0	0	32	0	0	0	32
<b>Uncommitted Grant Funding</b>								
Healthy Pupils Capital Funding	125	0	0	125	0	0	0	125
School Devolved Formula Capital	1,211	300	300	1,811	0	0	0	1,811
Higher Needs Provision Capital	3,610	0	0	3,610	0	0	0	3,610
Basic Need Uncommitted	700	0	0	700	0	0	0	700
School Condition Funding Uncommitted	4,500	1,000	1,000	6,500	0	0	0	6,500
<b>TOTAL</b>	<b>12,486</b>	<b>1,300</b>	<b>1,300</b>	<b>15,086</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,086</b>
<b>INTEGRATED CARE PORTFOLIO</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>Total</b>	<b>Borrowing</b>	<b>Capital Receipts</b>	<b>Revenue</b>	<b>Grants / Conts.</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Unallocated Community Capacity Grant	25	0	0	25	0	0	0	25
<b>TOTAL</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>25</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25</b>
<b>WELLBEING, COMMUNITIES &amp; CULTURE PORTFOLIO</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>Total</b>	<b>Borrowing</b>	<b>Capital Receipts</b>	<b>Revenue</b>	<b>Grants / Conts.</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Libraries ICT Refresh	44	0	0	44	44	0	0	0
Newton Le Willows Health and Fitness Centre Equipment	65	0	0	65	65	0	0	0
Parr Locality Hub (feasibility)	625	0	0	625	625	0	0	0
Parr Swimming & Fitness Centre Demolition	1,032	0	0	1,032	1,032	0	0	0
Sutton Leisure Centre - Swimming Provision	352	0	0	352	352	0	0	0
<b>TOTAL</b>	<b>2,118</b>	<b>0</b>	<b>0</b>	<b>2,118</b>	<b>2,118</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FINANCE AND GOVERNANCE PORTFOLIO</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>Total</b>	<b>Borrowing</b>	<b>Capital Receipts</b>	<b>Revenue</b>	<b>Grants / Conts.</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
New Finance System (Unit4 ERP)	640	0	0	640	86	0	554	0
<b>TOTAL</b>	<b>640</b>	<b>0</b>	<b>0</b>	<b>640</b>	<b>86</b>	<b>0</b>	<b>554</b>	<b>0</b>
<b>TRANSFORMATION PORTFOLIO</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>Total</b>	<b>Borrowing</b>	<b>Capital Receipts</b>	<b>Revenue</b>	<b>Grants / Conts.</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
ICT Device Refresh	1,292	0	0	1,292	764	528	0	0
<b>TOTAL</b>	<b>1,292</b>	<b>0</b>	<b>0</b>	<b>1,292</b>	<b>764</b>	<b>528</b>	<b>0</b>	<b>0</b>

<b>ENVIRONMENT AND TRANSPORT PORTFOLIO</b>			
<b>Highway Schemes</b>			
A49 to M6 Junction 22 Link Road	29,246	0	0
A49 to M6 Junction 22 Link Road (Junction Mitigation Works)	5,700	0	0
Active Travel Fund - Tranche 3	1,879	0	0
Local Transport Plan Unallocated (CRSTS)	6,200	6,200	6,200
Section 106 Arrangements	81	0	0
St. Helens Southern Gateway Package	3,314	0	0
<b>Environmental Schemes</b>			
Air Quality	650	0	0
Climate Change Emergency Response Fund	46	0	0
Recycling & Waste Collection	423	0	0
Section 106 Arrangements (Non-Highway Schemes)	48	0	0
Sherdley Park Skate Park	122	0	0
<b>Other Schemes</b>			
Fleet Replacement Programme	4,098	700	700
<b>TOTAL</b>	<b>51,807</b>	<b>6,900</b>	<b>6,900</b>

2023/24	2024/25	2025/26	Total
£000	£000	£000	£000
29,246	0	0	29,246
5,700	0	0	5,700
1,879	0	0	1,879
6,200	6,200	6,200	18,600
81	0	0	81
3,314	0	0	3,314
650	0	0	650
46	0	0	46
423	0	0	423
48	0	0	48
122	0	0	122
4,098	700	700	5,498
<b>51,807</b>	<b>6,900</b>	<b>6,900</b>	<b>65,607</b>

Borrowing	Capital Receipts	Revenue	Grants / Conts.
£000	£000	£000	£000
13,180	0	0	16,066
0	0	0	5,700
0	0	0	1,879
0	0	0	18,600
0	0	0	81
0	0	0	3,314
0	0	0	650
46	0	0	0
0	0	423	0
0	0	0	48
0	0	36	86
5,498	0	0	0
<b>18,724</b>	<b>0</b>	<b>459</b>	<b>46,424</b>

<b>REGENERATION AND PLANNING PORTFOLIO</b>			
Ground Conditions Survey	20	20	20
St Helens Town Centre Masterplan	2,354	0	0
Modernisation of St Helens Crematorium	150	0	0
The Gamble Building (Phase 4)	309	0	0
Town Deal - Glass Futures Ph 2	5,590	0	0
Town Deal - Cannington Shaw	1,152	88	0
Town Deal - The World of Glass	394	0	0
Town Deal - Digital Infrastructure	1,250	1,250	0
Town Deal - Health Hub	1,703	0	0
Parkside Regeneration Equity Investment	16,650	0	0
<b>Housing Schemes</b>			
Disabled Facilities Grants and Adaptations	5,280	3,248	3,148
General Fund Housing (Housing Assistance)	170	100	0
Housing Clearance and Enforcement	80	50	0
Insulation Measures and Fuel Poverty	220	200	0
<b>TOTAL</b>	<b>35,322</b>	<b>4,956</b>	<b>3,168</b>

2023/24	2024/25	2025/26	Total
£000	£000	£000	£000
20	20	20	60
2,354	0	0	2,354
150	0	0	150
309	0	0	309
5,590	0	0	5,590
1,152	88	0	1,240
394	0	0	394
1,250	1,250	0	2,500
1,703	0	0	1,703
16,650	0	0	16,650
5,280	3,248	3,148	11,676
170	100	0	270
80	50	0	130
220	200	0	420
<b>35,322</b>	<b>4,956</b>	<b>3,168</b>	<b>43,446</b>

Borrowing	Capital Receipts	Revenue	Grants / Conts.
£000	£000	£000	£000
0	60	0	0
2,354	0	0	0
150	0	0	0
309	0	0	0
0	0	131	5,459
0	0	226	1,014
0	0	44	350
0	0	0	2,500
0	0	85	1,618
16,650	0	0	0
611	0	0	11,065
200	0	0	70
130	0	0	0
162	238	0	20
<b>20,566</b>	<b>298</b>	<b>486</b>	<b>22,096</b>

<b>TOTAL</b>
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<b>103,690</b>	<b>13,156</b>	<b>11,368</b>	<b>128,214</b>
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<b>42,258</b>	<b>826</b>	<b>1,499</b>	<b>83,631</b>
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# Portfolio Budgets

# Economy, Business & Skills

**ECONOMY, BUSINESS AND SKILLS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b>SERVICE TO YOUNG PEOPLE &amp; OTHER COMMUNITY LEARNERS</b>			
23,876	ADULT AND COMMUNITY LEARNING	20,000	20,000	31,000
<u>23,876</u>		<u>20,000</u>	<u>20,000</u>	<u>31,000</u>
	<b>OTHER STRATEGIC FUNCTIONS</b>			
176,200	ECONOMIC DEVELOPMENT	143,590	685,590	155,260
<u>176,200</u>		<u>143,590</u>	<u>685,590</u>	<u>155,260</u>
	<b>ENVIRONMENTAL SERVICES</b>			
422,310	TRADING STANDARDS	582,861	575,599	583,979
1,112,602	ENVIRONMENTAL HEALTH	1,069,186	1,111,943	1,186,304
33,616	LICENSING	14,639	24,315	45,726
<u>1,568,528</u>		<u>1,666,686</u>	<u>1,711,857</u>	<u>1,816,009</u>
	<b>CENTRAL SERVICES TO THE PUBLIC</b>			
-106,732	LOCAL LAND CHARGES	-66,987	-62,953	-63,269
<u>-106,732</u>		<u>-66,987</u>	<u>-62,953</u>	<u>-63,269</u>
<u>1,661,872</u>	Net Expenditure	<u>1,763,289</u>	<u>2,354,494</u>	<u>1,939,000</u>

**ECONOMY, BUSINESS AND SKILLS**  
**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
2,541,120	Non-Teachers Pay	2,641,287	2,792,945	2,775,776
874	Employee Recruitment Costs	1,537	1,379	1,537
52,343	Employee Retirement Costs	0	0	0
921	Employee Insurance Costs	474	474	474
290	Internal Training Costs	264	0	0
13,775	Other Training Expenses	15,918	9,100	9,100
	<b><u>Premises Related Expenses</u></b>			
420	Repairs and Maintenance	250	250	250
832	Direct Service Charge-Ground Maintenance	0	1,147	0
1,267	Rents & Rates	2,567	2,795	2,713
0	Direct Service Charge-Cleaning	0	0	1,907
	<b><u>Transport Related Expenses</u></b>			
3,597	Direct Transport Costs	7,398	3,798	3,798
24,932	Direct Service Charge-Pooled Transport Costs	34,298	31,898	39,006
0	External Transport Hire & Contracts	869	869	869
9,852	Travel Expenses	25,154	26,064	25,154
	<b><u>Supplies and Services</u></b>			
22,242	Equipment	40,346	36,995	29,850
591	Furniture	0	0	0
5,647	Books, Publications & Literature	4,811	2,600	3,357
4,216	Materials	11,416	3,716	2,616
296	Catering Costs	915	915	915
3,137	Clothing,Uniforms and Laundry	4,709	3,504	3,529
12,086	Printing and Reprographics	3,267	3,267	2,767
6,028	Direct Service Charge - Graphic Design Costs	3,633	2,336	1,550
7,230	Stationery and Office Expenses	3,030	3,030	3,030
9,487	Postage	3,198	1,198	1,198
8,784	Telephones	9,157	8,287	9,187
64,305	Hardware, Software & Other Computing	71,499	72,626	78,182
-6,896	Legal Fees	6,812	34,253	4,562
182	Medical Fees	0	0	0
7,471	Consultants	1,000	1,000	1,000
82,216	Other Professional Fees	48,505	323,807	57,900
1,467	Exam & Course Fees (incl. students & clients)	5,083	5,083	5,083
616	Banking & Security Services	1,272	1,272	1,272
50,148	Premises & Room Hire	30,114	30,114	30,114
236	Professional Meetings	500	500	500
6,426	Subscriptions	6,894	11,336	12,358
4,426	Insurances	4,711	4,711	4,711
7,995	Advertising, Promotion & Notices	5,109	3,382	4,609
0	Licenses	200	200	200
17,701	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
1,000	3rd Party Payments to Other Local Authorities	0	0	0
448	Direct Service Charge-Cleansing	0	0	0
274,589	3rd Party Payments to Private Contractors	740,168	1,239,956	740,468

**ECONOMY, BUSINESS AND SKILLS**  
**SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
132	3rd Party Paymts to Public Health Srvce Providers	0	0	0
	<b><u>Transfer Payments</u></b>			
6,263	Client Personal Allowances	0	0	0
	<b><u>Support Services</u></b>			
532,487	Internal Recharges and Transfers	719,241	713,341	768,615
128,532	Central Premises Recharges	140,687	140,687	160,307
	<b><u>Capital Charges and Financing Costs</u></b>			
600	Non-current Assets Depreciation & Amortisation	600	600	600
0	R C C O	0	46,000	0
<b><u>3,910,308</u></b>	<b><u>Expenditure</u></b>	<b><u>4,596,893</u></b>	<b><u>5,565,435</u></b>	<b><u>4,789,064</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-346,068	Grants and Subsidies	-1,035,884	-582,498	-1,035,884
-972,586	Reimbursements and Contributions	-590,040	-1,397,620	-598,824
	<b><u>Customer and Client Receipts</u></b>			
-673,390	Sales, Fees and Charges	-877,921	-854,406	-866,279
	<b><u>Support Services</u></b>			
-256,392	Internal Recharges and Transfers-Revenue	-329,759	-329,759	-349,077
0	Internal Recharges and Transfers-Capital	0	-46,658	0
<b><u>-2,248,436</u></b>	<b><u>Income</u></b>	<b><u>-2,833,604</u></b>	<b><u>-3,210,941</u></b>	<b><u>-2,850,064</u></b>
<b><u>1,661,872</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>1,763,289</u></b>	<b><u>2,354,494</u></b>	<b><u>1,939,000</u></b>

**ECONOMY, BUSINESS AND SKILLS**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SERVICE TO YOUNG PEOPLE &amp; OTHER COMMUNITY LEARNERS</u></b>			
	<b><u>ADULT AND COMMUNITY LEARNING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
565,785	Non-Teachers Pay	522,753	522,753	530,777
120	Employee Retirement Costs	0	0	0
448	Employee Insurance Costs	0	0	0
290	Internal Training Costs	0	0	0
2,968	Other Training Expenses	100	100	100
	<b><u>Premises Related Expenses</u></b>			
420	Repairs and Maintenance	250	250	250
	<b><u>Transport Related Expenses</u></b>			
423	Travel Expenses	150	150	150
	<b><u>Supplies and Services</u></b>			
2,760	Equipment	2,510	2,510	2,510
246	Furniture	0	0	0
4,749	Books, Publications & Literature	2,600	2,600	2,600
127	Materials	0	0	0
75	Catering Costs	200	200	200
2,811	Printing and Reprographics	830	830	830
1,299	Direct Service Charge - Graphic Design Costs	350	350	350
3,688	Stationery and Office Expenses	1,780	1,780	1,780
311	Postage	250	250	250
5,606	Telephones	3,600	3,600	3,600
13,094	Hardware, Software & Other Computing	11,620	11,620	11,620
350	Legal Fees	0	0	0
20,438	Other Professional Fees	12,445	12,445	12,644
50,148	Premises & Room Hire	29,614	29,614	29,614
384	Subscriptions	500	500	500
1,300	Advertising, Promotion & Notices	1,000	1,000	1,000
0	Licenses	200	200	200
	<b><u>Third Party Payments</u></b>			
163	Direct Service Charge-Cleansing	0	0	0
132	3rd Party Paymts to Public Health Srvce Provi	0	0	0
	<b><u>Support Services</u></b>			
21,546	Internal Recharges and Transfers	33,051	33,051	36,434
12,349	Central Premises Recharges	13,478	13,478	21,656
<b><u>712,029</u></b>	<b><u>Expenditure</u></b>	<b><u>637,281</u></b>	<b><u>637,281</u></b>	<b><u>657,065</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-1,200	Grants and Subsidies	0	0	0
-640,332	Reimbursements and Contributions	-582,281	-582,281	-591,065
	<b><u>Customer and Client Receipts</u></b>			
-13,273	Sales, Fees and Charges	-9,600	-9,600	-9,600
	<b><u>Support Services</u></b>			
-33,348	Internal Recharges and Transfers-Revenue	-25,400	-25,400	-25,400
<b><u>-688,153</u></b>	<b><u>Income</u></b>	<b><u>-617,281</u></b>	<b><u>-617,281</u></b>	<b><u>-626,065</u></b>

ECONOMY, BUSINESS AND SKILLS  
OBJECTIVE/SUBJECTIVE ANALYSIS

<u>Actual</u> <u>Expenditure</u> <u>2021/22</u>		<u>Allowed</u> <u>Estimate</u> <u>2022/23</u>	<u>Revised</u> <u>Estimate</u> <u>2022/23</u>	<u>Forward</u> <u>Estimate</u> <u>2023/24</u>
£		£	£	£
23,876	<u>NET EXPENDITURE</u>	20,000	20,000	31,000

**ECONOMY, BUSINESS AND SKILLS**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>OTHER STRATEGIC FUNCTIONS</u></b>				
<b><u>ECONOMIC DEVELOPMENT</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
506,196	Non-Teachers Pay	410,902	499,902	422,572
30,638	Employee Retirement Costs	0	0	0
247	Other Training Expenses	6,000	6,000	6,000
<b><u>Premises Related Expenses</u></b>				
796	Direct Service Charge-Ground Maintenance	0	0	0
0	Direct Service Charge-Cleaning	0	0	1,907
<b><u>Transport Related Expenses</u></b>				
1,317	Travel Expenses	16,000	16,910	16,000
<b><u>Supplies and Services</u></b>				
486	Equipment	16,080	19,759	14,173
32	Materials	0	200	0
39	Clothing,Uniforms and Laundry	0	0	0
315	Printing and Reprographics	0	0	0
2,749	Direct Service Charge - Graphic Design Costs	0	203	0
2,535	Stationery and Office Expenses	0	0	0
3	Postage	0	0	0
484	Telephones	0	0	0
5,408	Hardware, Software & Other Computing	0	0	0
4,779	Other Professional Fees	0	268,258	0
0	Exam & Course Fees (incl. students & clients)	2,500	2,500	2,500
695	Subscriptions	0	0	0
3,501	Advertising, Promotion & Notices	0	0	0
<b><u>Third Party Payments</u></b>				
1,000	3rd Party Payments to Other Local Authorities	0	0	0
90	Direct Service Charge-Cleansing	0	0	0
248,548	3rd Party Payments to Private Contractors	725,289	1,224,777	725,289
<b><u>Transfer Payments</u></b>				
6,263	Client Personal Allowances	0	0	0
<b><u>816,121</u></b>	<b><u>Expenditure</u></b>	<b><u>1,176,771</u></b>	<b><u>2,038,509</u></b>	<b><u>1,188,441</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-319,699	Grants and Subsidies	-1,033,181	-565,939	-1,033,181
-320,222	Reimbursements and Contributions	0	-786,980	0
<b><u>-639,921</u></b>	<b><u>Income</u></b>	<b><u>-1,033,181</u></b>	<b><u>-1,352,919</u></b>	<b><u>-1,033,181</u></b>
<b><u>176,200</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>143,590</u></b>	<b><u>685,590</u></b>	<b><u>155,260</u></b>

**ECONOMY, BUSINESS AND SKILLS**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>ENVIRONMENTAL SERVICES</u></b>			
	<b><u>TRADING STANDARDS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
281,953	Non-Teachers Pay	376,948	376,948	372,163
874	Employee Recruitment Costs	1,537	1,379	1,537
18	Employee Insurance Costs	18	18	18
210	Other Training Expenses	2,701	0	0
	<b><u>Premises Related Expenses</u></b>			
1,198	Rents & Rates	2,567	2,725	2,643
	<b><u>Transport Related Expenses</u></b>			
0	Direct Transport Costs	55	55	55
0	External Transport Hire & Contracts	558	558	558
155	Travel Expenses	1,028	1,028	1,028
	<b><u>Supplies and Services</u></b>			
234	Equipment	2,980	2,964	980
0	Books, Publications & Literature	1,757	0	757
15	Materials	980	980	392
0	Catering Costs	665	665	665
23	Clothing,Uniforms and Laundry	675	0	275
86	Printing and Reprographics	715	715	215
0	Direct Service Charge - Graphic Design Costs	100	100	100
27	Postage	63	63	63
427	Telephones	350	350	350
2,600	Hardware, Software & Other Computing	360	2,087	378
-6,600	Legal Fees	2,420	30,361	2,420
3,715	Other Professional Fees	5,797	5,797	6,087
1,386	Subscriptions	2,100	1,532	2,100
185	Insurances	197	197	197
0	Advertising, Promotion & Notices	2,262	535	2,262
	<b><u>Third Party Payments</u></b>			
195	Direct Service Charge-Cleansing	0	0	0
	<b><u>Support Services</u></b>			
119,671	Internal Recharges and Transfers	160,523	155,978	170,732
27,754	Central Premises Recharges	30,388	30,388	33,121
<b><u>434,125</u></b>	<b><u>Expenditure</u></b>	<b><u>597,744</u></b>	<b><u>615,423</u></b>	<b><u>599,096</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-7,749	Grants and Subsidies	-2,703	-16,559	-2,703
-3,305	Reimbursements and Contributions	-451	-20,451	-451
	<b><u>Customer and Client Receipts</u></b>			
-762	Sales, Fees and Charges	-11,729	-2,814	-11,963
<b><u>-11,816</u></b>	<b><u>Income</u></b>	<b><u>-14,883</u></b>	<b><u>-39,824</u></b>	<b><u>-15,117</u></b>
<b><u>422,310</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>582,861</u></b>	<b><u>575,599</u></b>	<b><u>583,979</u></b>

**ECONOMY, BUSINESS AND SKILLS**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>ENVIRONMENTAL SERVICES</u></b>			
	<b><u>ENVIRONMENTAL HEALTH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
843,666	Non-Teachers Pay	960,382	1,007,040	1,046,252
18,938	Employee Retirement Costs	0	0	0
440	Employee Insurance Costs	441	441	441
0	Internal Training Costs	264	0	0
8,025	Other Training Expenses	5,589	3,000	3,000
	<b><u>Premises Related Expenses</u></b>			
36	Direct Service Charge-Ground Maintenance	0	1,147	0
70	Rents & Rates	0	70	70
	<b><u>Transport Related Expenses</u></b>			
3,597	Direct Transport Costs	7,343	3,743	3,743
24,932	Direct Service Charge-Pooled Transport Costs	34,298	31,898	39,006
0	External Transport Hire & Contracts	311	311	311
7,957	Travel Expenses	7,757	7,757	7,757
	<b><u>Supplies and Services</u></b>			
18,324	Equipment	14,225	7,211	7,463
0	Books, Publications & Literature	454	0	0
2,637	Materials	10,436	2,536	2,224
221	Catering Costs	50	50	50
1,132	Clothing,Uniforms and Laundry	1,734	1,234	984
2,325	Printing and Reprographics	797	797	797
569	Direct Service Charge - Graphic Design Costs	2,683	1,183	600
608	Stationery and Office Expenses	600	600	600
1,709	Postage	2,232	232	232
1,664	Telephones	5,048	4,148	5,048
31,268	Hardware, Software & Other Computing	42,480	41,880	48,026
1,100	Legal Fees	2,892	2,392	1,392
182	Medical Fees	0	0	0
7,471	Consultants	1,000	1,000	1,000
21,599	Other Professional Fees	14,757	21,801	22,888
0	Exam & Course Fees (incl. students & clients)	321	321	321
3,276	Subscriptions	4,079	9,089	9,543
4,144	Insurances	4,410	4,410	4,410
1,522	Advertising, Promotion & Notices	1,319	1,319	819
16,250	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
26,041	3rd Party Payments to Private Contractors	14,879	15,179	15,179
	<b><u>Support Services</u></b>			
261,843	Internal Recharges and Transfers	356,901	356,308	381,401
68,204	Central Premises Recharges	74,677	74,677	81,394
	<b><u>Capital Charges and Financing Costs</u></b>			
600	Non-current Assets Depreciation & Amortisation	600	600	600
0	R C C O	0	46,000	0
<b><u>1,380,349</u></b>	<b><u>Expenditure</u></b>	<b><u>1,572,959</u></b>	<b><u>1,648,374</u></b>	<b><u>1,685,551</u></b>

**INCOME**

**ECONOMY, BUSINESS AND SKILLS**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>External Grants and Reimbursements</u></b>			
-640	Grants and Subsidies	0	0	0
-8,727	Reimbursements and Contributions	-7,308	-7,908	-7,308
	<b><u>Customer and Client Receipts</u></b>			
-101,336	Sales, Fees and Charges	-258,106	-243,506	-234,262
	<b><u>Support Services</u></b>			
-157,044	Internal Recharges and Transfers-Revenue	-238,359	-238,359	-257,677
0	Internal Recharges and Transfers-Capital	0	-46,658	0
<b><u>-267,747</u></b>	<b><u>Income</u></b>	<b><u>-503,773</u></b>	<b><u>-536,431</u></b>	<b><u>-499,247</u></b>
<b><u>1,112,602</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>1,069,186</u></b>	<b><u>1,111,943</u></b>	<b><u>1,186,304</u></b>

**ECONOMY, BUSINESS AND SKILLS**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>ENVIRONMENTAL SERVICES</u></b>			
	<b><u>LICENSING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
334,462	Non-Teachers Pay	352,469	368,469	385,002
2,647	Employee Retirement Costs	0	0	0
11	Employee Insurance Costs	11	11	11
2,325	Other Training Expenses	1,370	0	0
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	219	219	219
	<b><u>Supplies and Services</u></b>			
438	Equipment	4,451	4,451	4,624
345	Furniture	0	0	0
898	Books, Publications & Literature	0	0	0
1,405	Materials	0	0	0
1,943	Clothing,Uniforms and Laundry	2,300	2,270	2,270
6,549	Printing and Reprographics	925	925	925
1,411	Direct Service Charge - Graphic Design Costs	500	500	500
399	Stationery and Office Expenses	650	650	650
7,437	Postage	653	653	653
603	Telephones	159	159	159
11,934	Hardware, Software & Other Computing	16,649	14,945	16,064
-1,746	Legal Fees	1,500	1,500	750
31,684	Other Professional Fees	15,506	15,366	16,134
1,309	Exam & Course Fees (incl. students & clients)	2,262	102	102
616	Banking & Security Services	1,272	1,272	1,272
0	Premises & Room Hire	500	500	500
236	Professional Meetings	500	500	500
685	Subscriptions	215	215	215
72	Insurances	77	77	77
1,672	Advertising, Promotion & Notices	528	528	528
1,451	Provision for bad/doubtful debt	0	0	0
	<b><u>Support Services</u></b>			
104,518	Internal Recharges and Transfers	140,829	139,909	151,185
20,225	Central Premises Recharges	22,144	22,144	24,136
<b><u>533,529</u></b>	<b><u>Expenditure</u></b>	<b><u>565,689</u></b>	<b><u>575,365</u></b>	<b><u>606,476</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-16,780	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-417,133	Sales, Fees and Charges	-485,050	-485,050	-494,750
	<b><u>Support Services</u></b>			
-66,000	Internal Recharges and Transfers-Revenue	-66,000	-66,000	-66,000
<b><u>-499,913</u></b>	<b><u>Income</u></b>	<b><u>-551,050</u></b>	<b><u>-551,050</u></b>	<b><u>-560,750</u></b>
<b><u>33,616</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>14,639</u></b>	<b><u>24,315</u></b>	<b><u>45,726</u></b>

**ECONOMY, BUSINESS AND SKILLS**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CENTRAL SERVICES TO THE PUBLIC</u></b>			
	<b><u>LOCAL LAND CHARGES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
9,058	Non-Teachers Pay	17,833	17,833	19,010
4	Employee Insurance Costs	4	4	4
0	Other Training Expenses	158	0	0
	<b><u>Supplies and Services</u></b>			
0	Equipment	100	100	100
0	Telephones	0	30	30
0	Hardware, Software & Other Computing	390	2,094	2,094
0	Other Professional Fees	0	140	147
158	Exam & Course Fees (incl. students & clients)	0	2,160	2,160
25	Insurances	27	27	27
	<b><u>Support Services</u></b>			
24,909	Internal Recharges and Transfers	27,937	28,095	28,863
<u>34,154</u>	<u>Expenditure</u>	<u>46,449</u>	<u>50,483</u>	<u>52,435</u>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-140,886	Sales, Fees and Charges	-113,436	-113,436	-115,704
<u>-140,886</u>	<u>Income</u>	<u>-113,436</u>	<u>-113,436</u>	<u>-115,704</u>
<u>-106,732</u>	<u>NET EXPENDITURE</u>	<u>-66,987</u>	<u>-62,953</u>	<u>-63,269</u>

# Children and Young People

**CHILDREN & YOUNG PEOPLE**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b>EARLY YEARS</b>				
0	NURSERY - DELEGATED AND DEVOLVED FUNDS	0	0	0
14,354	LA/CORP EXP ATTRIBUTABLE TO EARLY YEARS	15,547	16,248	15,920
2,420,615	CHILDREN'S CENTRES	1,467,321	1,463,259	1,888,314
165,663	PRIVATE VOLUNTARY & INDEPENDENT PROVIDERS	311,131	309,508	339,153
<b><u>2,600,633</u></b>		<b><u>1,793,999</u></b>	<b><u>1,789,015</u></b>	<b><u>2,243,387</u></b>
<b>PRIMARY SCHOOLS</b>				
0	PRIMARY - DELEGATED AND DEVOLVED FUNDS	0	0	0
2,554,914	LA/CORP EXP ATTRIBUTABLE TO PRIMARY SCHOOLS	2,804,148	2,998,698	2,997,348
<b><u>2,554,914</u></b>		<b><u>2,804,148</u></b>	<b><u>2,998,698</u></b>	<b><u>2,997,348</u></b>
<b>SECONDARY SCHOOLS</b>				
0	SECONDARY - DELEGATED AND DEVOLVED FUNDS	0	0	0
962,958	LA/CORP EXP ATTRIBUTABLE TO SECONDARY SCHOOLS	1,200,869	1,139,233	1,228,643
<b><u>962,958</u></b>		<b><u>1,200,869</u></b>	<b><u>1,139,233</u></b>	<b><u>1,228,643</u></b>
<b>SPECIAL SCHOOLS</b>				
0	SPECIAL - DELEGATED AND DEVOLVED FUNDS	0	0	0
731,020	LA/CORP EXP ATTRIBUTABLE TO SPECIAL SCHOOLS	858,063	858,764	881,170
<b><u>731,020</u></b>		<b><u>858,063</u></b>	<b><u>858,764</u></b>	<b><u>881,170</u></b>
<b>SERVICE TO YOUNG PEOPLE &amp; OTHER COMMUNITY LEARNERS</b>				
368,704	OTHER SERVICES TO YOUNG PEOPLE - LIFELONG LEA	333,517	369,517	395,434
330,672	OTHER SERVICES TO YOUNG PEOPLE - YOUTH SERVIC	120,427	120,906	5,657
<b><u>699,376</u></b>		<b><u>453,944</u></b>	<b><u>490,423</u></b>	<b><u>401,091</u></b>
<b>OTHER STRATEGIC FUNCTIONS</b>				
1,325,530	SPECIAL EDUCATION	1,693,341	1,669,134	2,023,567
3,960,872	LEARNER SUPPORT	4,427,538	4,433,573	5,171,847
231,081	ACCESS	238,783	248,783	294,418
554,911	LOCAL AUTHORITY EDUCATION FUNCTIONS	516,046	516,046	551,583
29,989	MUSIC SERVICE	0	0	0
<b><u>6,102,383</u></b>		<b><u>6,875,708</u></b>	<b><u>6,867,536</u></b>	<b><u>8,041,415</u></b>
<b>CHILDRENS SOCIAL CARE - SERVICE STRATEGY</b>				
153,351	SERVICE STRATEGY	99,237	99,237	111,884
77,872	CENTRAL COMMISSIONING FUNCTION	243,225	243,225	257,164
<b><u>231,224</u></b>		<b><u>342,462</u></b>	<b><u>342,462</u></b>	<b><u>369,048</u></b>
<b>COMMISSIONING AND SOCIAL WORK</b>				
9,445,712	COMMISSIONING AND SOCIAL WORK	10,140,443	11,094,672	11,759,921
<b><u>9,445,712</u></b>		<b><u>10,140,443</u></b>	<b><u>11,094,672</u></b>	<b><u>11,759,921</u></b>
<b>CHILDREN LOOKED AFTER</b>				
4,989,502	RESIDENTIAL CARE	5,933,663	5,981,295	5,776,260
11,399,423	FOSTERING SERVICES	12,184,401	12,118,364	12,415,633
52,261	ADVOCACY SERVICES FOR CHILDREN LOOKED AFTER	50,000	50,000	60,510
5,653,829	LEAVING CARE SERVICES	5,380,390	5,372,890	6,080,058
1,957,553	ADOPTION SERVICES	1,798,743	1,798,743	1,869,812
2,426,774	SPECIAL GUARDIANSHIP SUPPORT	2,834,865	2,834,865	2,982,098
<b><u>26,479,342</u></b>		<b><u>28,182,062</u></b>	<b><u>28,156,157</u></b>	<b><u>29,184,371</u></b>
<b>FAMILY SUPPORT SERVICES</b>				
545,828	DIRECT PAYMENTS	686,502	686,502	683,702
1,154,160	HOME CARE	767,849	767,849	745,766
1,501,983	OTHER FAMILY SUPPORT SERVICES	1,899,356	1,899,356	2,169,404

**CHILDREN & YOUNG PEOPLE**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
658,644	SHORT BREAKS FOR DISABLED CHILDREN	713,393	714,131	835,153
<u>3,860,616</u>		<u>4,067,100</u>	<u>4,067,838</u>	<u>4,434,025</u>
	<b>YOUTH JUSTICE</b>			
372,917	YOUTH OFFENDER TEAMS	558,103	558,103	669,437
<u>372,917</u>		<u>558,103</u>	<u>558,103</u>	<u>669,437</u>
	<b>ASYLUM SEEKERS</b>			
-115,754	UNACCOMPANIED CHILDREN	0	0	0
<u>-115,754</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>CHILDREN AND YOUNG PEOPLE'S SAFETY</b>			
1,937,147	LA FUNCTIONS IN RELATION TO CHILD PROTECTION	1,947,509	1,968,809	1,735,144
113,000	LOCAL SAFEGUARDING CHILDREN BOARD	152,000	136,700	129,000
<u>2,050,147</u>		<u>2,099,509</u>	<u>2,105,509</u>	<u>1,864,144</u>
	<b>MANAGEMENT &amp; SUPPORT SERVICE COSTS</b>			
0	DIRECTORATE - EARLY YEARS/YOUNG PEOPLES SERVI	0	0	0
0	DIRECTORATE - SCHOOLS & LIFELONG LEARNING	0	0	0
0	FINANCIAL SERVICES-ACCOUNTANCY & BUS.SUPPORT	0	0	0
0	ADMIN SERVICES & DEPARTMENTAL SUPPORT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>55,975,487</u>	<b>Net Expenditure</b>	<u>59,376,410</u>	<u>60,468,410</u>	<u>64,074,000</u>

**CHILDREN & YOUNG PEOPLE  
SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b>EXPENDITURE</b>			
	<b>Balance C/F</b>			
13,335,316	Balance C/F	9,402,286	9,333,530	6,315,636
	<b>Employees</b>			
61,269,101	Teachers Pay	62,336,722	62,408,655	62,456,529
51,436,319	Non-Teachers Pay	53,743,846	53,753,345	58,146,634
4,697,028	Agency Staff	1,155,800	1,155,800	1,223,784
426,477	IR35 Employees	105,284	105,284	124,697
60,877	Employee Recruitment Costs	39,599	39,599	45,883
2,049,104	Employee Retirement Costs	2,242,131	2,242,067	2,433,338
155,729	Employee Insurance Costs	130,449	130,449	133,383
25,100	Internal Training Costs	8,569	2,009	3,662
629,904	Other Training Expenses	469,441	420,248	418,428
	<b>Premises Related Expenses</b>			
2,363,526	Repairs and Maintenance	2,105,621	1,980,621	2,488,692
313,074	Direct Service Charge-Ground Maintenance	249,573	249,573	250,785
94,523	Grounds Maintenance	101,312	101,312	102,052
1,676,445	Energy Costs	2,432,030	2,432,030	5,597,642
1,514,289	Rents & Rates	1,350,070	1,349,070	1,358,794
604,556	Water & Sewerage	680,211	680,611	709,826
557,586	Fixtures & Fittings	255,920	255,920	237,419
299,085	Cleaning & Domestic Services	289,948	289,948	293,584
1,615,168	Direct Service Charge-Cleaning	1,659,009	1,659,009	1,584,594
1,439,485	Direct Service Charge-Caretaking	1,483,338	1,483,338	1,564,794
328,577	Premises Insurance	314,571	314,571	314,905
	<b>Transport Related Expenses</b>			
75,649	Direct Transport Costs	44,537	45,087	47,060
21,978	Direct Service Charge-Pooled Transport Costs	40,014	40,014	35,899
2,813,244	External Transport Hire & Contracts	2,856,524	2,838,324	2,987,241
320,031	Travel Expenses	567,128	570,119	537,588
5,166	General Transport Insurance	1,236	1,236	1,298
	<b>Supplies and Services</b>			
394,093	Equipment	341,322	347,083	256,269
66,560	Furniture	63,675	62,425	85,397
192,793	Books, Publications & Literature	96,281	94,481	104,634
2,133,314	Materials	1,948,736	1,952,386	1,919,788
1,451,846	Catering Costs	362,320	364,095	365,387
4,232,386	Direct Service Charge-Catering	4,382,744	4,382,744	4,643,186
14,177	Clothing,Uniforms and Laundry	12,881	14,056	35,974
492,775	Printing and Reprographics	518,108	517,458	526,983
9,922	Direct Service Charge - Graphic Design Costs	1,339	1,059	1,030
84,294	Stationery and Office Expenses	98,896	101,696	74,979
76,405	Postage	84,805	84,655	76,344
458,426	Telephones	269,825	268,830	273,787
2,692,175	Hardware, Software & Other Computing	1,787,867	1,806,722	1,913,772
816,558	Legal Fees	789,500	708,748	838,000
15,240	Medical Fees	17,801	17,801	18,603
288,653	Consultants	174,040	234,040	204,763

**CHILDREN & YOUNG PEOPLE**  
**SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
3,099,778	Other Professional Fees	1,825,732	2,875,731	1,917,676
1,598,731	Exam & Course Fees (incl. students & clients)	2,171,091	2,139,500	2,164,603
908,250	Education,Leisure Activities & Entertainments	485,250	481,012	312,987
60,441	Banking & Security Services	44,875	44,875	44,979
296,980	Direct Service Charge-Security	291,219	291,219	307,849
44,455	Premises & Room Hire	58,756	51,256	42,533
29,055	Other Supplies & Services	1,030	1,030	0
11,234	Professional Meetings	16,873	17,098	13,643
1,400,748	Grants to Third Parties	0	0	3,600,000
739,675	Subscriptions	527,895	527,895	553,573
375,022	Insurances	333,508	330,768	342,928
60,872	Advertising, Promotion & Notices	95,226	95,226	59,643
692	Licenses	3,401	3,401	3,526
0	Contingent Items	57,438	57,438	60,310
496	Provision for bad/doubtful debt	0	0	0
2,001,277	PFI Charges	666,052	666,052	676,413
	<b><u>Third Party Payments</u></b>			
638,941	3rd Party Payments to Other Local Authorities	664,453	670,453	902,544
13,178,158	3rd Party Payments to Care Providers	13,290,988	13,657,084	16,842,494
14,374,760	Voluntary & Independent Sector Payments	10,602,152	10,602,152	10,553,254
13,251,029	Fostering Payments	14,043,006	14,199,917	14,286,237
23,346	Direct Service Charge-Civil Engineering	0	0	0
85,637	Direct Service Charge-Cleansing	89,081	89,081	90,854
1,059,517	3rd Party Payments to Private Contractors	1,314,777	1,315,365	958,988
406,984	3rd Party Payments to Other Establishments	0	0	0
28,774	3rd Party Paymts to Public Health Srvce Providers	0	0	0
	<b><u>Transfer Payments</u></b>			
73,145	School Children and Students	117,498	117,498	24,064
3,008	Client Personal Allowances	1,630	1,630	1,720
530,478	Direct Payments to Social Care Clients	654,446	654,446	661,555
23,280	Benefits	0	0	0
	<b><u>Support Services</u></b>			
15,964,426	Internal Recharges and Transfers	11,167,007	11,274,770	11,790,025
975,439	Central Premises Recharges	1,073,253	1,073,253	1,138,222
	<b><u>Capital Charges and Financing Costs</u></b>			
331,055	Revenue Expend Financed By Capital	406,000	329,000	190,000
3,507,678	Non-current Assets Depreciation & Amortisation	3,504,860	3,602,555	3,602,840
78,481	R C C O	85,000	215,000	0
96,918	Impairment & Revaluation Losses	0	0	0
<b><u>236,805,709</u></b>	<b><u>Expenditure</u></b>	<b><u>218,607,806</u></b>	<b><u>220,224,753</u></b>	<b><u>231,896,503</u></b>
	<b><u>INCOME</u></b>			
-11,787,358	Balance B/F	-11,428,357	-11,441,388	-11,000,023
	<b><u>External Grants and Reimbursements</u></b>			
-151,364,917	Grants and Subsidies	-140,619,761	-141,196,683	-149,485,566
-3,305,586	Reimbursements and Contributions	-1,524,888	-1,587,110	-1,452,878
	<b><u>Customer and Client Receipts</u></b>			
-4,291,867	Sales, Fees and Charges	-1,385,118	-1,386,844	-1,400,901
-22,645	Rents	-23,625	-23,625	-23,625

**CHILDREN & YOUNG PEOPLE**  
**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>Other Income</u></b>			
-41,152	Interest	0	0	0
	<b><u>Support Services</u></b>			
-10,016,697	Internal Recharges and Transfers-Revenue	-4,249,647	-4,120,693	-4,459,510
<u>-180,830,222</u>	<u>Income</u>	<u>-159,231,396</u>	<u>-159,756,343</u>	<u>-167,822,503</u>
<u>55,975,487</u>	<u>NET EXPENDITURE</u>	<u>59,376,410</u>	<u>60,468,410</u>	<u>64,074,000</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>EARLY YEARS</u></b>			
	<b><u>NURSERY - DELEGATED AND DEVOLVED FUNDS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Balance C/F</u></b>			
54,786	Balance C/F	66,000	66,000	6,688
	<b><u>Employees</u></b>			
130,858	Teachers Pay	189,773	189,773	199,259
134,828	Non-Teachers Pay	86,125	86,125	90,432
51,577	Agency Staff	17,816	17,816	18,707
552	Employee Insurance Costs	566	566	574
665	Internal Training Costs	309	309	324
684	Other Training Expenses	1,030	1,030	1,082
	<b><u>Premises Related Expenses</u></b>			
6,434	Repairs and Maintenance	6,695	6,695	7,030
3,181	Direct Service Charge-Ground Maintenance	2,111	2,111	2,308
4,297	Energy Costs	7,650	7,650	18,300
8,234	Rents & Rates	8,480	8,480	8,904
2,530	Water & Sewerage	3,605	3,605	3,966
23,681	Direct Service Charge-Caretaking	24,155	24,155	26,500
720	Premises Insurance	738	738	749
	<b><u>Transport Related Expenses</u></b>			
27	Travel Expenses	21	21	22
	<b><u>Supplies and Services</u></b>			
990	Equipment	618	618	649
80	Books, Publications & Literature	0	0	0
8,528	Materials	12,875	12,875	13,519
198	Catering Costs	52	52	55
1,378	Printing and Reprographics	2,266	2,266	2,379
279	Postage	618	618	649
2,604	Telephones	4,120	4,120	4,326
3,621	Hardware, Software & Other Computing	515	515	541
367	Other Professional Fees	91	91	96
5,594	Direct Service Charge-Security	3,382	3,382	6,229
445	Subscriptions	1,545	1,545	1,622
1,173	Insurances	1,179	1,179	1,220
0	Contingent Items	240	240	252
	<b><u>Third Party Payments</u></b>			
722	Direct Service Charge-Civil Engineering	0	0	0
1,272	Direct Service Charge-Cleansing	1,462	1,462	1,535
	<b><u>Support Services</u></b>			
51,054	Internal Recharges and Transfers	13,963	13,963	12,083
<b>501,358</b>	<b><u>Expenditure</u></b>	<b>458,000</b>	<b>458,000</b>	<b>430,000</b>
	<b><u>INCOME</u></b>			
-51,172	Balance B/F	-107,000	-107,000	-69,000
	<b><u>External Grants and Reimbursements</u></b>			
-371,701	Grants and Subsidies	-351,000	-351,000	-361,000
-5,585	Reimbursements and Contributions	0	0	0

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>Customer and Client Receipts</u></b>			
-47,397	Sales, Fees and Charges	0	0	0
	<b><u>Other Income</u></b>			
-169	Interest	0	0	0
	<b><u>Support Services</u></b>			
-25,334	Internal Recharges and Transfers-Revenue	0	0	0
<b><u>-501,358</u></b>	<b><u>Income</u></b>	<b><u>-458,000</u></b>	<b><u>-458,000</u></b>	<b><u>-430,000</u></b>
<b><u>0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
£		£	£	£
	<b><u>EARLY YEARS</u></b>			
	<b><u>LA/CORP EXP ATTRIBUTABLE TO EARLY YEARS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
2,205	Insurances	2,205	2,205	2,205
	<b><u>Support Services</u></b>			
1,271	Internal Recharges and Transfers	3,102	3,102	2,774
	<b><u>Capital Charges and Financing Costs</u></b>			
10,240	Non-current Assets Depreciation & Amortisation	10,240	10,941	10,941
639	Impairment & Revaluation Losses	0	0	0
<u>14,354</u>	<u>Expenditure</u>	<u>15,547</u>	<u>16,248</u>	<u>15,920</u>
<u>14,354</u>	<u>NET EXPENDITURE</u>	<u>15,547</u>	<u>16,248</u>	<u>15,920</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>EARLY YEARS</u></b>			
	<b><u>CHILDREN'S CENTRES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
1,497,844	Non-Teachers Pay	951,510	951,510	1,446,738
34,598	Agency Staff	0	0	0
15,888	Employee Retirement Costs	0	0	0
1,917	Employee Insurance Costs	1,917	1,917	1,917
665	Internal Training Costs	0	0	0
38,485	Other Training Expenses	7,359	7,359	7,359
	<b><u>Premises Related Expenses</u></b>			
24,333	Repairs and Maintenance	20,253	20,253	20,253
7,180	Direct Service Charge-Ground Maintenance	6,865	6,865	7,329
36,427	Energy Costs	45,025	45,025	107,190
407,833	Rents & Rates	190,523	190,523	193,434
13,682	Water & Sewerage	15,022	15,022	24,730
26,048	Fixtures & Fittings	0	0	0
6,787	Cleaning & Domestic Services	2,810	2,810	2,810
133,691	Direct Service Charge-Caretaking	137,034	137,034	151,045
45,156	Premises Insurance	45,156	45,156	45,156
	<b><u>Transport Related Expenses</u></b>			
37	External Transport Hire & Contracts	0	0	0
25,653	Travel Expenses	38,707	38,707	38,707
	<b><u>Supplies and Services</u></b>			
9,294	Equipment	8,153	8,153	8,153
0	Furniture	4,000	4,000	4,000
595	Books, Publications & Literature	6,176	6,176	6,176
16,521	Materials	4,974	4,974	4,974
1,587	Catering Costs	2,800	2,800	2,800
242	Clothing,Uniforms and Laundry	0	0	0
2,829	Printing and Reprographics	6,411	6,411	6,411
682	Direct Service Charge - Graphic Design Costs	0	0	0
1,344	Stationery and Office Expenses	2,686	2,686	2,686
7	Postage	1,000	1,000	1,000
14,992	Telephones	15,735	15,735	15,735
28,393	Hardware, Software & Other Computing	21,390	21,390	21,390
1,050	Legal Fees	0	0	0
138	Medical Fees	0	0	0
7,021	Other Professional Fees	3,247	3,247	3,247
234	Education,Leisure Activities & Entertainments	950	950	950
18,009	Direct Service Charge-Security	18,351	18,351	20,719
168	Other Supplies & Services	0	0	0
1,262	Insurances	1,262	1,262	1,262
612	Advertising, Promotion & Notices	1,000	1,000	1,000
0	Licenses	1,200	1,200	1,200
	<b><u>Third Party Payments</u></b>			
11,275	Voluntary & Independent Sector Payments	15,000	15,000	15,000
5,802	Direct Service Charge-Cleansing	5,947	5,947	6,246
28,774	3rd Party Payments to Private Contractors	2,000	2,000	2,000

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
28,774	3rd Party Paymts to Public Health Svce Provi	0	0	0
	<b><u>Support Services</u></b>			
372,176	Internal Recharges and Transfers	396,312	390,812	397,099
2,759	Central Premises Recharges	2,969	2,969	3,338
	<b><u>Capital Charges and Financing Costs</u></b>			
157,202	Non-current Assets Depreciation & Amortisation	157,202	158,640	158,640
9,523	Impairment & Revaluation Losses	0	0	0
<b><u>3,037,490</u></b>	<b><u>Expenditure</u></b>	<b><u>2,140,946</u></b>	<b><u>2,136,884</u></b>	<b><u>2,730,694</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-413,403	Grants and Subsidies	-470,000	-470,000	-638,755
-18,610	Reimbursements and Contributions	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-2,100	Sales, Fees and Charges	0	0	0
-22,500	Rents	-23,625	-23,625	-23,625
	<b><u>Support Services</u></b>			
-160,261	Internal Recharges and Transfers-Revenue	-180,000	-180,000	-180,000
<b><u>-616,874</u></b>	<b><u>Income</u></b>	<b><u>-673,625</u></b>	<b><u>-673,625</u></b>	<b><u>-842,380</u></b>
<b><u>2,420,615</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>1,467,321</u></b>	<b><u>1,463,259</u></b>	<b><u>1,888,314</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>EARLY YEARS</u></b>			
	<b><u>PRIVATE VOLUNTARY &amp; INDEPENDENT PROVIDERS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
216,161	Non-Teachers Pay	234,722	234,722	254,728
274	Employee Insurance Costs	274	274	274
8,923	Other Training Expenses	1,000	1,000	1,000
	<b><u>Transport Related Expenses</u></b>			
5,881	External Transport Hire & Contracts	0	0	0
0	Travel Expenses	3,900	3,900	3,900
	<b><u>Supplies and Services</u></b>			
0	Equipment	647	647	647
0	Books, Publications & Literature	500	500	500
0	Catering Costs	1,750	1,750	1,750
932	Printing and Reprographics	2,239	2,239	2,239
995	Direct Service Charge - Graphic Design Costs	0	0	0
15	Stationery and Office Expenses	0	0	0
324	Telephones	450	450	450
28,896	Hardware, Software & Other Computing	28,451	28,451	28,451
28,250	Other Professional Fees	1,240	1,240	1,240
2,689	Direct Service Charge-Security	3,077	3,077	3,112
0	Premises & Room Hire	2,750	2,750	2,750
99	Subscriptions	0	0	0
2,205	Insurances	2,205	2,205	2,205
546	Advertising, Promotion & Notices	2,000	2,000	2,000
	<b><u>Third Party Payments</u></b>			
6,784,131	Voluntary & Independent Sector Payments	7,579,732	7,579,732	7,525,000
	<b><u>Support Services</u></b>			
172,494	Internal Recharges and Transfers	241,096	239,473	255,585
12,674	Central Premises Recharges	18,163	18,163	19,879
<b><u>7,265,488</u></b>	<b><u>Expenditure</u></b>	<b><u>8,124,196</u></b>	<b><u>8,122,573</u></b>	<b><u>8,105,710</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-7,087,804	Grants and Subsidies	-7,813,065	-7,813,065	-7,766,557
-12,020	Reimbursements and Contributions	0	0	0
<b><u>-7,099,825</u></b>	<b><u>Income</u></b>	<b><u>-7,813,065</u></b>	<b><u>-7,813,065</u></b>	<b><u>-7,766,557</u></b>
<b><u>165,663</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>311,131</u></b>	<b><u>309,508</u></b>	<b><u>339,153</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
<b><u>PRIMARY SCHOOLS</u></b>				
<b><u>PRIMARY - DELEGATED AND DEVOLVED FUNDS</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Balance C/F</u></b>				
7,236,053	Balance C/F	5,015,555	5,015,555	3,059,030
<b><u>Employees</u></b>				
36,698,391	Teachers Pay	38,235,435	38,235,435	40,147,201
21,600,552	Non-Teachers Pay	20,622,905	20,622,905	21,654,054
1,359,970	Agency Staff	574,471	574,471	603,195
116,316	IR35 Employees	88,828	88,828	93,269
7,629	Employee Recruitment Costs	3,863	3,863	4,056
13,234	Employee Retirement Costs	0	0	0
114,877	Employee Insurance Costs	101,797	101,797	103,093
15,960	Internal Training Costs	1,550	1,550	1,628
278,058	Other Training Expenses	248,857	248,857	261,300
<b><u>Premises Related Expenses</u></b>				
777,631	Repairs and Maintenance	1,102,142	979,142	1,157,249
210,104	Direct Service Charge-Ground Maintenance	142,740	142,740	156,028
91,283	Grounds Maintenance	97,192	97,192	102,052
971,163	Energy Costs	1,460,752	1,460,752	3,440,872
717,132	Rents & Rates	733,303	733,303	769,965
399,933	Water & Sewerage	480,929	480,929	529,022
123,647	Fixtures & Fittings	74,512	74,512	78,237
102,023	Cleaning & Domestic Services	96,363	96,363	101,181
947,565	Direct Service Charge-Cleaning	969,699	969,699	1,011,428
1,144,825	Direct Service Charge-Caretaking	1,182,074	1,182,074	1,233,326
172,248	Premises Insurance	185,595	185,595	191,309
<b><u>Transport Related Expenses</u></b>				
100	Direct Transport Costs	30,385	30,385	31,904
91,070	External Transport Hire & Contracts	138,125	138,125	145,031
1,457	Travel Expenses	3,215	3,215	3,376
0	General Transport Insurance	1,236	1,236	1,298
<b><u>Supplies and Services</u></b>				
182,868	Equipment	85,357	85,357	89,625
33,310	Furniture	19,055	19,055	20,008
141,984	Books, Publications & Literature	62,191	62,191	65,301
1,291,840	Materials	1,143,503	1,143,503	1,200,678
302,780	Catering Costs	165,399	165,399	173,669
3,714,722	Direct Service Charge-Catering	3,830,367	3,830,367	4,163,243
6,400	Clothing,Uniforms and Laundry	8,048	8,048	8,450
373,475	Printing and Reprographics	394,079	394,079	413,783
45,584	Stationery and Office Expenses	42,015	42,015	44,116
18,809	Postage	24,460	24,460	25,683
115,486	Telephones	170,040	170,040	178,542
874,312	Hardware, Software & Other Computing	695,183	695,183	729,943
700	Legal Fees	0	0	0
1,907	Medical Fees	3,239	3,239	3,401
127,296	Consultants	124,352	124,352	130,570
750,770	Other Professional Fees	823,915	823,915	865,111

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
373,744	Education,Leisure Activities & Entertainments	155,793	155,793	163,582
11,900	Banking & Security Services	19,742	19,742	20,729
164,479	Direct Service Charge-Security	158,480	158,480	173,005
23,419	Premises & Room Hire	6,496	6,496	6,821
627,042	Subscriptions	480,738	480,738	504,775
246,486	Insurances	244,489	244,489	250,963
10,326	Advertising, Promotion & Notices	13,266	13,266	13,929
-99	Licenses	1,537	1,537	1,614
0	Contingent Items	57,198	57,198	60,058
	<b><u>Third Party Payments</u></b>			
268,616	Voluntary & Independent Sector Payments	0	0	0
17,608	Direct Service Charge-Civil Engineering	0	0	0
66,990	Direct Service Charge-Cleansing	70,289	70,289	73,798
39,403	3rd Party Payments to Private Contractors	29,499	29,499	29,499
	<b><u>Transfer Payments</u></b>			
1,047	Client Personal Allowances	0	0	0
	<b><u>Support Services</u></b>			
6,365,424	Internal Recharges and Transfers	2,040,518	2,040,518	2,220,771
	<b><u>Capital Charges and Financing Costs</u></b>			
65,183	R C C O	0	123,000	0
<b><u>89,455,031</u></b>	<b><u>Expenditure</u></b>	<b><u>82,460,771</u></b>	<b><u>82,460,771</u></b>	<b><u>86,510,771</u></b>
	<b><u>INCOME</u></b>			
-7,352,041	Balance B/F	-6,646,000	-6,646,000	-5,685,000
	<b><u>External Grants and Reimbursements</u></b>			
-74,930,809	Grants and Subsidies	-74,874,000	-74,874,000	-79,903,000
-1,102,087	Reimbursements and Contributions	-175,929	-175,929	-175,929
	<b><u>Customer and Client Receipts</u></b>			
-1,901,328	Sales, Fees and Charges	-764,842	-764,842	-746,842
	<b><u>Other Income</u></b>			
-23,162	Interest	0	0	0
	<b><u>Support Services</u></b>			
-4,145,604	Internal Recharges and Transfers-Revenue	0	0	0
<b><u>-89,455,031</u></b>	<b><u>Income</u></b>	<b><u>-82,460,771</u></b>	<b><u>-82,460,771</u></b>	<b><u>-86,510,771</u></b>
<b>0</b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>PRIMARY SCHOOLS</u></b>				
<b><u>LA/CORP EXP ATTRIBUTABLE TO PRIMARY SCHOOLS</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
36,085	Agency Staff	0	0	0
587,900	Employee Retirement Costs	685,680	685,616	746,680
<b><u>Premises Related Expenses</u></b>				
461,126	Repairs and Maintenance	215,827	215,827	139,337
263	Direct Service Charge-Ground Maintenance	0	0	0
112	Energy Costs	0	0	0
360	Water & Sewerage	0	0	0
430	Fixtures & Fittings	0	0	0
425	Direct Service Charge-Cleaning	0	0	0
75	Direct Service Charge-Caretaking	0	0	0
<b><u>Supplies and Services</u></b>				
3,395	Equipment	0	0	0
0	Catering Costs	119,000	119,000	119,000
63,668	Direct Service Charge-Catering	0	0	0
43	Telephones	0	0	0
82,429	Hardware, Software & Other Computing	0	0	0
162,643	Legal Fees	0	0	0
13,771	Other Professional Fees	4,000	4,000	4,000
4,446	Banking & Security Services	1,800	1,800	1,800
24,537	Direct Service Charge-Security	25,380	25,380	28,394
9,810	Insurances	10,185	10,185	10,185
496	Provision for bad/doubtful debt	0	0	0
<b><u>Support Services</u></b>				
337,550	Internal Recharges and Transfers	648,088	687,654	721,845
<b><u>Capital Charges and Financing Costs</u></b>				
235,061	Revenue Expend Financed By Capital	376,000	309,000	190,000
1,604,786	Non-current Assets Depreciation & Amortisation	1,606,258	1,828,306	1,828,590
1,707	R C C O	0	0	0
201,365	Impairment & Revaluation Losses	0	0	0
<b><u>3,832,482</u></b>	<b><u>Expenditure</u></b>	<b><u>3,692,218</u></b>	<b><u>3,886,768</u></b>	<b><u>3,789,831</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-1,286,535	Grants and Subsidies	-779,650	-779,650	-680,150
8,967	Reimbursements and Contributions	0	0	0
<b><u>Support Services</u></b>				
0	Internal Recharges and Transfers-Revenue	-108,420	-108,420	-112,333
<b><u>-1,277,568</u></b>	<b><u>Income</u></b>	<b><u>-888,070</u></b>	<b><u>-888,070</u></b>	<b><u>-792,483</u></b>
<b><u>2,554,914</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>2,804,148</u></b>	<b><u>2,998,698</u></b>	<b><u>2,997,348</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
<b><u>SECONDARY SCHOOLS</u></b>				
<b><u>SECONDARY - DELEGATED AND DEVOLVED FUNDS</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Balance C/F</u></b>				
4,597,773	Balance C/F	3,337,000	3,337,000	2,374,166
<b><u>Employees</u></b>				
18,412,319	Teachers Pay	17,223,159	17,223,159	15,133,771
6,053,653	Non-Teachers Pay	5,529,096	5,529,096	5,205,965
354,814	Agency Staff	353,984	353,984	383,677
25,075	IR35 Employees	9,789	9,789	24,428
48,294	Employee Recruitment Costs	30,586	30,586	36,507
11,950	Employee Insurance Costs	12,249	12,249	13,466
1,190	Internal Training Costs	0	0	0
60,185	Other Training Expenses	65,920	65,920	59,822
<b><u>Premises Related Expenses</u></b>				
887,337	Repairs and Maintenance	552,961	545,961	948,757
65,447	Direct Service Charge-Ground Maintenance	71,483	71,483	56,394
2,140	Grounds Maintenance	4,120	4,120	0
504,213	Energy Costs	659,625	659,625	1,449,471
270,174	Rents & Rates	224,640	224,640	241,517
130,961	Water & Sewerage	114,330	114,330	81,130
58,615	Fixtures & Fittings	23,690	23,690	535
179,854	Cleaning & Domestic Services	169,110	169,110	166,872
478,577	Direct Service Charge-Cleaning	509,336	509,336	370,139
49,693	Premises Insurance	49,692	49,692	44,915
<b><u>Transport Related Expenses</u></b>				
61,572	Direct Transport Costs	2,302	2,302	2,241
1,221	Direct Service Charge-Pooled Transport Costs	8,190	8,190	7,278
57,941	External Transport Hire & Contracts	77,095	77,095	49,167
3,059	Travel Expenses	7,686	7,686	2,977
<b><u>Supplies and Services</u></b>				
43,640	Equipment	47,224	47,224	1,922
20,414	Furniture	11,330	11,330	33,579
36,969	Books, Publications & Literature	2,060	2,060	13,303
636,488	Materials	594,834	594,834	497,381
6,401	Catering Costs	13,905	13,905	7,807
453,996	Direct Service Charge-Catering	437,076	437,076	351,183
2,885	Clothing,Uniforms and Laundry	3,863	3,863	25,954
87,826	Printing and Reprographics	61,800	61,800	51,634
0	Direct Service Charge - Graphic Design Costs	309	309	0
16,513	Stationery and Office Expenses	34,196	34,196	4,880
31,513	Postage	24,373	24,373	20,726
23,861	Telephones	17,339	17,339	15,691
672,158	Hardware, Software & Other Computing	579,243	579,243	631,360
268	Medical Fees	62	62	202
12,735	Consultants	29,922	29,922	53,439
323,508	Other Professional Fees	258,614	258,614	283,868
434,760	Exam & Course Fees (incl. students & clients)	475,860	475,860	493,993
45,750	Education,Leisure Activities & Entertainments	284,575	284,575	104,108

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
15,474	Banking & Security Services	18,897	18,897	17,952
21,614	Direct Service Charge-Security	24,097	24,097	13,842
28,736	Other Supplies & Services	1,030	1,030	0
8,087	Professional Meetings	3,605	3,605	0
59,017	Subscriptions	21,275	21,275	30,726
29,596	Insurances	28,771	28,771	33,670
28,874	Advertising, Promotion & Notices	54,590	54,590	18,818
	<b><u>Third Party Payments</u></b>			
810,306	Voluntary & Independent Sector Payments	0	0	0
4,941	Direct Service Charge-Civil Engineering	0	0	0
322	Direct Service Charge-Cleansing	164	164	172
	<b><u>Transfer Payments</u></b>			
70,345	School Children and Students	117,498	117,498	24,064
	<b><u>Support Services</u></b>			
1,713,060	Internal Recharges and Transfers	1,269,545	1,269,545	1,053,131
	<b><u>Capital Charges and Financing Costs</u></b>			
11,591	R C C O	0	7,000	0
<b><u>37,967,707</u></b>	<b><u>Expenditure</u></b>	<b><u>33,452,100</u></b>	<b><u>33,452,100</u></b>	<b><u>30,436,600</u></b>
	<b><u>INCOME</u></b>			
-3,391,844	Balance B/F	-3,469,000	-3,469,000	-3,751,000
	<b><u>External Grants and Reimbursements</u></b>			
-33,255,091	Grants and Subsidies	-29,638,000	-29,638,000	-26,340,500
-429,485	Reimbursements and Contributions	-302,100	-302,100	-302,100
	<b><u>Customer and Client Receipts</u></b>			
-219,172	Sales, Fees and Charges	-43,000	-43,000	-43,000
	<b><u>Other Income</u></b>			
-14,439	Interest	0	0	0
	<b><u>Support Services</u></b>			
-657,675	Internal Recharges and Transfers-Revenue	0	0	0
<b><u>-37,967,707</u></b>	<b><u>Income</u></b>	<b><u>-33,452,100</u></b>	<b><u>-33,452,100</u></b>	<b><u>-30,436,600</u></b>
<b><u>-0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>SECONDARY SCHOOLS</u></b>			
	<b><u>LA/CORP EXP ATTRIBUTABLE TO SECONDARY SCHOOLS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
99,475	Agency Staff	0	0	0
899,063	Employee Retirement Costs	926,457	926,457	1,013,457
	<b><u>Premises Related Expenses</u></b>			
77,285	Repairs and Maintenance	100,000	100,000	100,000
	<b><u>Supplies and Services</u></b>			
240,966	Telephones	0	0	0
307,558	Hardware, Software & Other Computing	0	0	0
3,162	Legal Fees	0	0	0
0	Banking & Security Services	3,000	3,000	3,000
1,531	Direct Service Charge-Security	1,752	1,752	1,771
4,429	Insurances	4,786	4,786	4,786
2,001,277	PFI Charges	666,052	666,052	676,413
	<b><u>Support Services</u></b>			
288,250	Internal Recharges and Transfers	385,165	398,165	426,079
	<b><u>Capital Charges and Financing Costs</u></b>			
0	Revenue Expend Financed By Capital	0	1,000	0
904,032	Non-current Assets Depreciation & Amortisation	904,032	828,396	828,397
-57,529	Impairment & Revaluation Losses	0	0	0
<b><u>4,769,499</u></b>	<b><u>Expenditure</u></b>	<b><u>2,991,244</u></b>	<b><u>2,929,608</u></b>	<b><u>3,053,903</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-1,840,853	Grants and Subsidies	-1,672,433	-1,672,433	-1,711,344
0	Reimbursements and Contributions	-97,000	-97,000	-97,000
	<b><u>Customer and Client Receipts</u></b>			
-1,549,283	Sales, Fees and Charges	0	0	0
	<b><u>Support Services</u></b>			
-416,405	Internal Recharges and Transfers-Revenue	-20,942	-20,942	-16,916
<b><u>-3,806,542</u></b>	<b><u>Income</u></b>	<b><u>-1,790,375</u></b>	<b><u>-1,790,375</u></b>	<b><u>-1,825,260</u></b>
<b><u>962,958</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>1,200,869</u></b>	<b><u>1,139,233</u></b>	<b><u>1,228,643</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>SPECIAL SCHOOLS</u></b>			
	<b><u>SPECIAL - DELEGATED AND DEVOLVED FUNDS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Balance C/F</u></b>			
1,252,316	Balance C/F	788,000	788,000	809,780
	<b><u>Employees</u></b>			
3,809,130	Teachers Pay	4,078,566	4,078,566	4,282,492
3,536,050	Non-Teachers Pay	3,916,293	3,916,293	4,112,108
352,543	Agency Staff	173,529	173,529	182,205
4,293	IR35 Employees	0	0	0
2,328	Employee Recruitment Costs	3,399	3,399	3,569
4,516	Employee Insurance Costs	4,629	4,629	5,042
930	Internal Training Costs	0	0	0
61,952	Other Training Expenses	39,655	39,655	41,638
	<b><u>Premises Related Expenses</u></b>			
76,830	Repairs and Maintenance	67,465	67,465	70,838
20,921	Direct Service Charge-Ground Maintenance	20,460	20,460	22,365
1,100	Grounds Maintenance	0	0	0
143,572	Energy Costs	230,548	230,548	544,249
52,883	Water & Sewerage	59,225	59,225	62,186
5,111	Fixtures & Fittings	10,565	10,565	11,094
10,041	Cleaning & Domestic Services	21,115	21,115	22,171
176,003	Direct Service Charge-Cleaning	168,908	168,908	185,984
33,832	Direct Service Charge-Caretaking	34,509	34,509	37,859
12,367	Premises Insurance	12,677	12,677	12,063
	<b><u>Transport Related Expenses</u></b>			
5,489	Direct Transport Costs	10,300	10,300	10,815
2,303	Direct Service Charge-Pooled Transport Costs	6,297	6,297	7,460
29,174	External Transport Hire & Contracts	10,815	10,815	11,356
4,441	Travel Expenses	6,695	6,695	7,030
5,166	General Transport Insurance	0	0	0
	<b><u>Supplies and Services</u></b>			
24,695	Equipment	19,570	19,570	20,549
153,332	Materials	147,510	147,510	154,886
6,632	Catering Costs	2,575	2,575	2,704
0	Direct Service Charge-Catering	115,301	115,301	128,760
408	Clothing,Uniforms and Laundry	0	0	0
12,382	Printing and Reprographics	16,480	16,480	17,304
2,389	Stationery and Office Expenses	2,369	2,369	2,487
2,230	Postage	1,648	1,648	1,730
15,566	Telephones	11,330	11,330	11,897
105,147	Hardware, Software & Other Computing	112,950	112,950	118,598
246	Medical Fees	0	0	0
3,391	Consultants	19,766	19,766	20,754
28,294	Other Professional Fees	35,851	35,851	37,644
8,238	Exam & Course Fees (incl. students & clients)	27,583	27,583	28,962
2,132	Education,Leisure Activities & Entertainments	1,648	1,648	1,730
416	Banking & Security Services	1,236	1,236	1,298
15,744	Direct Service Charge-Security	13,736	13,736	14,995

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
13,585	Subscriptions	12,267	12,267	12,880
3,390	Insurances	12,222	12,222	12,968
0	Advertising, Promotion & Notices	515	515	541
155	Licenses	159	159	167
	<b><u>Third Party Payments</u></b>			
75	Direct Service Charge-Civil Engineering	0	0	0
	<b><u>Transfer Payments</u></b>			
2,800	School Children and Students	0	0	0
	<b><u>Support Services</u></b>			
324,243	Internal Recharges and Transfers	73,134	73,134	66,342
	<b><u>Capital Charges and Financing Costs</u></b>			
0	R C C O	85,000	85,000	0
<u>10,328,776</u>	<u>Expenditure</u>	<u>10,376,500</u>	<u>10,376,500</u>	<u>11,099,500</u>
	<b><u>INCOME</u></b>			
-845,043	Balance B/F	-1,025,000	-1,025,000	-1,283,000
	<b><u>External Grants and Reimbursements</u></b>			
-9,165,930	Grants and Subsidies	-9,273,000	-9,273,000	-9,779,500
-101,245	Reimbursements and Contributions	-2,000	-2,000	-2,000
	<b><u>Customer and Client Receipts</u></b>			
-76,926	Sales, Fees and Charges	-32,000	-32,000	-35,000
	<b><u>Other Income</u></b>			
-3,351	Interest	0	0	0
	<b><u>Support Services</u></b>			
-136,281	Internal Recharges and Transfers-Revenue	-44,500	-44,500	0
<u>-10,328,776</u>	<u>Income</u>	<u>-10,376,500</u>	<u>-10,376,500</u>	<u>-11,099,500</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>SPECIAL SCHOOLS</u></b>			
	<b><u>LA/CORP EXP ATTRIBUTABLE TO SPECIAL SCHOOLS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
136,872	Agency Staff	0	0	0
80,016	Employee Retirement Costs	110,359	110,359	119,359
	<b><u>Premises Related Expenses</u></b>			
-1,540	Repairs and Maintenance	25,000	25,000	25,000
343,735	Fixtures & Fittings	142,000	142,000	142,000
	<b><u>Supplies and Services</u></b>			
288	Equipment	0	0	0
344	Telephones	0	0	0
5,417	Hardware, Software & Other Computing	0	0	0
0	Banking & Security Services	200	200	200
7,343	Insurances	7,784	7,784	7,784
	<b><u>Support Services</u></b>			
75,704	Internal Recharges and Transfers	104,350	104,350	117,869
	<b><u>Capital Charges and Financing Costs</u></b>			
661,367	Non-current Assets Depreciation & Amortisation	661,367	662,068	662,068
756	Impairment & Revaluation Losses	0	0	0
<u>1,310,302</u>	<u>Expenditure</u>	<u>1,051,060</u>	<u>1,051,761</u>	<u>1,074,280</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-571,935	Grants and Subsidies	-187,359	-187,359	-187,359
	<b><u>Support Services</u></b>			
-7,347	Internal Recharges and Transfers-Revenue	-5,638	-5,638	-5,751
<u>-579,282</u>	<u>Income</u>	<u>-192,997</u>	<u>-192,997</u>	<u>-193,110</u>
<u>731,020</u>	<u>NET EXPENDITURE</u>	<u>858,063</u>	<u>858,764</u>	<u>881,170</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SERVICE TO YOUNG PEOPLE &amp; OTHER COMMUNITY LEARNERS</u></b>			
	<b><u>OTHER SERVICES TO YOUNG PEOPLE - LIFELONG LEARNING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
97,934	Non-Teachers Pay	100,567	136,567	154,369
	<b><u>Transport Related Expenses</u></b>			
1,156	Travel Expenses	0	0	0
	<b><u>Supplies and Services</u></b>			
1	Printing and Reprographics	0	0	0
958	Hardware, Software & Other Computing	0	0	0
719,124	Exam & Course Fees (incl. students & clients)	1,182,057	1,182,057	1,182,057
	<b><u>Third Party Payments</u></b>			
299,289	3rd Party Payments to Private Contractors	295,000	295,000	310,000
<u>1,118,461</u>	<u>Expenditure</u>	<u>1,577,624</u>	<u>1,613,624</u>	<u>1,646,426</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-749,757	Grants and Subsidies	-1,244,107	-1,244,107	-1,250,992
<u>-749,757</u>	<u>Income</u>	<u>-1,244,107</u>	<u>-1,244,107</u>	<u>-1,250,992</u>
<u>368,704</u>	<u>NET EXPENDITURE</u>	<u>333,517</u>	<u>369,517</u>	<u>395,434</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SERVICE TO YOUNG PEOPLE &amp; OTHER COMMUNITY LEARNERS</u></b>			
	<b><u>OTHER SERVICES TO YOUNG PEOPLE - YOUTH SERVICE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
223,558	Non-Teachers Pay	-5,760	-5,760	0
80	Internal Training Costs	0	0	0
1,550	Other Training Expenses	2,000	2,000	0
	<b><u>Premises Related Expenses</u></b>			
635	Direct Service Charge-Cleaning	0	0	0
	<b><u>Transport Related Expenses</u></b>			
28	Direct Transport Costs	0	0	0
3,621	Direct Service Charge-Pooled Transport Costs	7,041	7,041	0
455	External Transport Hire & Contracts	0	0	0
11,016	Travel Expenses	2,100	2,100	0
	<b><u>Supplies and Services</u></b>			
3,536	Equipment	3,199	3,199	0
3,814	Books, Publications & Literature	5,000	5,000	0
102	Materials	0	0	0
267	Catering Costs	1,278	1,278	0
127	Clothing,Uniforms and Laundry	0	0	0
115	Printing and Reprographics	0	0	0
551	Direct Service Charge - Graphic Design Costs	0	0	0
75	Stationery and Office Expenses	0	0	0
1,572	Telephones	500	500	0
3,830	Hardware, Software & Other Computing	500	500	0
1,325	Other Professional Fees	800	800	0
2,890	Direct Service Charge-Security	0	0	0
0	Premises & Room Hire	16,238	16,238	0
0	Advertising, Promotion & Notices	500	500	0
159	Licenses	0	0	0
	<b><u>Third Party Payments</u></b>			
0	Voluntary & Independent Sector Payments	9,106	9,106	0
2,519	Direct Service Charge-Cleansing	2,551	2,551	0
	<b><u>Support Services</u></b>			
25,208	Internal Recharges and Transfers	0	0	0
136,090	Central Premises Recharges	100,196	100,196	0
	<b><u>Capital Charges and Financing Costs</u></b>			
5,178	Non-current Assets Depreciation & Amortisation	5,178	5,657	5,657
<b><u>428,301</u></b>	<b><u>Expenditure</u></b>	<b><u>150,427</u></b>	<b><u>150,906</u></b>	<b><u>5,657</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-1,165	Reimbursements and Contributions	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-31,437	Sales, Fees and Charges	-30,000	-30,000	0
	<b><u>Support Services</u></b>			
-65,028	Internal Recharges and Transfers-Revenue	0	0	0
<b><u>-97,629</u></b>	<b><u>Income</u></b>	<b><u>-30,000</u></b>	<b><u>-30,000</u></b>	<b><u>0</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<u>330,672</u>	<u>NET EXPENDITURE</u>	<u>120,427</u>	<u>120,906</u>	<u>5,657</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
£		£	£	£
<b><u>OTHER STRATEGIC FUNCTIONS</u></b>				
<b><u>SPECIAL EDUCATION</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
514,039	Teachers Pay	657,598	657,598	686,302
1,983,294	Non-Teachers Pay	2,372,465	2,372,465	2,872,527
1,099	Agency Staff	0	0	0
669	Employee Recruitment Costs	0	0	0
6,937	Employee Retirement Costs	5,723	5,723	5,930
1,660	Employee Insurance Costs	1,660	1,660	1,660
7,672	Other Training Expenses	6,150	9,650	1,650
<b><u>Premises Related Expenses</u></b>				
26,895	Repairs and Maintenance	1,970	1,970	1,970
989	Direct Service Charge-Ground Maintenance	0	0	0
0	Energy Costs	5,000	5,000	5,000
0	Rents & Rates	4,027	4,027	4,027
0	Water & Sewerage	600	600	600
0	Fixtures & Fittings	2,563	2,563	2,563
407	Direct Service Charge-Cleaning	0	0	0
4,520	Premises Insurance	4,520	4,520	4,520
<b><u>Transport Related Expenses</u></b>				
0	Direct Service Charge-Pooled Transport Costs	1,128	1,128	1,383
0	External Transport Hire & Contracts	23,000	15,000	23,000
21,145	Travel Expenses	66,356	66,356	66,356
<b><u>Supplies and Services</u></b>				
52,561	Equipment	50,250	50,250	50,250
949	Books, Publications & Literature	2,202	2,202	2,202
3,386	Materials	29,702	29,702	29,702
-1,926	Catering Costs	1,450	1,450	1,450
1,351	Printing and Reprographics	2,750	2,750	2,750
66	Direct Service Charge - Graphic Design Costs	0	0	0
1,149	Stationery and Office Expenses	2,000	2,000	2,000
0	Postage	850	850	850
4,612	Telephones	10,168	10,168	10,168
27,383	Hardware, Software & Other Computing	11,450	11,450	11,450
1,050	Legal Fees	15,000	15,000	15,000
106	Medical Fees	0	0	0
118,988	Other Professional Fees	21,421	21,421	28,795
6,680	Direct Service Charge-Security	7,544	7,544	7,628
-2,217	Premises & Room Hire	2,250	2,250	2,250
34	Other Supplies & Services	0	0	0
0	Professional Meetings	243	243	243
2,589	Subscriptions	2,000	2,000	2,000
2,043	Insurances	2,043	2,043	2,043
<b><u>Third Party Payments</u></b>				
286,014	3rd Party Payments to Other Local Authorities	345,826	345,826	345,826
6,350,415	Voluntary & Independent Sector Payments	2,740,907	2,740,907	2,740,907
2,489	Direct Service Charge-Cleansing	2,551	2,551	2,679
44,905	3rd Party Payments to Private Contractors	63,659	63,659	21,000

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
406,984	3rd Party Payments to Other Establishments	0	0	0
	<b><u>Transfer Payments</u></b>			
-7,016	Direct Payments to Social Care Clients	0	0	0
	<b><u>Support Services</u></b>			
501,958	Internal Recharges and Transfers	688,205	661,367	692,876
85,411	Central Premises Recharges	122,508	122,508	133,879
	<b><u>Capital Charges and Financing Costs</u></b>			
23,300	Non-current Assets Depreciation & Amortisation	23,300	30,431	30,431
<b><u>10,482,587</u></b>	<b><u>Expenditure</u></b>	<b><u>7,301,039</u></b>	<b><u>7,276,832</u></b>	<b><u>7,813,867</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-8,760,486	Grants and Subsidies	-5,378,837	-5,378,837	-5,541,038
-334,974	Reimbursements and Contributions	-113,861	-113,861	-122,283
	<b><u>Customer and Client Receipts</u></b>			
-6,784	Sales, Fees and Charges	0	0	0
	<b><u>Support Services</u></b>			
-54,814	Internal Recharges and Transfers-Revenue	-115,000	-115,000	-126,979
<b><u>-9,157,057</u></b>	<b><u>Income</u></b>	<b><u>-5,607,698</u></b>	<b><u>-5,607,698</u></b>	<b><u>-5,790,300</u></b>
<b><u>1,325,530</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>1,693,341</u></b>	<b><u>1,669,134</u></b>	<b><u>2,023,567</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>OTHER STRATEGIC FUNCTIONS</u></b>			
	<b><u>LEARNER SUPPORT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Balance C/F</u></b>			
194,388	Balance C/F	195,731	126,975	65,972
	<b><u>Employees</u></b>			
1,704,364	Teachers Pay	1,952,191	2,024,124	2,007,504
2,144,334	Non-Teachers Pay	2,695,988	2,701,986	3,175,706
116,245	Agency Staff	36,000	36,000	36,000
50,365	IR35 Employees	0	0	0
104,555	Employee Retirement Costs	0	0	0
1,814	Employee Insurance Costs	1,814	1,814	1,814
3,090	Internal Training Costs	0	0	0
40,057	Other Training Expenses	34,877	32,277	32,277
	<b><u>Premises Related Expenses</u></b>			
23,565	Repairs and Maintenance	10,500	15,500	15,500
1,897	Direct Service Charge-Ground Maintenance	2,043	2,043	2,230
13,235	Energy Costs	15,500	15,500	15,500
83,520	Rents & Rates	84,704	83,704	83,704
3,866	Water & Sewerage	3,500	3,900	3,900
0	Cleaning & Domestic Services	250	250	250
8,307	Direct Service Charge-Cleaning	8,473	8,473	9,330
87,194	Direct Service Charge-Caretaking	88,974	88,974	97,769
16,193	Premises Insurance	16,193	16,193	16,193
	<b><u>Transport Related Expenses</u></b>			
2,046	Direct Transport Costs	1,050	1,600	1,600
2,581,057	External Transport Hire & Contracts	2,564,700	2,555,050	2,716,550
24,963	Travel Expenses	54,211	53,211	53,211
	<b><u>Supplies and Services</u></b>			
9,324	Equipment	13,273	12,569	12,569
-1,374	Furniture	2,450	1,200	1,200
8,039	Books, Publications & Literature	12,450	11,650	11,650
14,760	Materials	11,650	15,900	15,900
5,735	Catering Costs	6,350	8,050	8,050
2,706	Clothing,Uniforms and Laundry	70	1,070	1,070
5,093	Printing and Reprographics	13,385	13,935	13,935
591	Direct Service Charge - Graphic Design Costs	0	0	0
12,308	Stationery and Office Expenses	9,705	13,005	13,005
460	Postage	4,006	3,856	3,856
4,471	Telephones	9,272	6,277	6,277
61,078	Hardware, Software & Other Computing	52,677	44,828	60,628
1,011	Legal Fees	4,000	4,000	4,000
39,106	Other Professional Fees	77,675	76,675	41,675
436,608	Exam & Course Fees (incl. students & clients)	480,000	454,000	454,000
28,835	Education,Leisure Activities & Entertainments	13,500	15,250	15,250
11,327	Direct Service Charge-Security	12,226	12,226	12,823
610	Premises & Room Hire	17,600	17,600	17,600
641	Subscriptions	0	0	0
4,358	Insurances	5,743	3,003	3,003

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
318	Licenses	325	325	355
	<b><u>Third Party Payments</u></b>			
3,177	Direct Service Charge-Cleansing	3,256	3,256	3,419
81,521	3rd Party Payments to Private Contractors	66,878	67,466	67,466
	<b><u>Transfer Payments</u></b>			
805	Client Personal Allowances	0	0	0
-5,496	Direct Payments to Social Care Clients	0	0	0
	<b><u>Support Services</u></b>			
935,227	Internal Recharges and Transfers	1,064,787	1,078,111	1,204,294
39,146	Central Premises Recharges	55,510	55,510	60,889
	<b><u>Capital Charges and Financing Costs</u></b>			
52,200	Non-current Assets Depreciation & Amortisation	52,200	52,117	52,117
<b><u>8,957,639</u></b>	<b><u>Expenditure</u></b>	<b><u>9,755,687</u></b>	<b><u>9,739,453</u></b>	<b><u>10,420,041</u></b>
	<b><u>INCOME</u></b>			
-147,258	Balance B/F	-181,357	-194,388	-212,023
	<b><u>External Grants and Reimbursements</u></b>			
-3,501,895	Grants and Subsidies	-3,599,792	-3,595,542	-3,427,392
-50,482	Reimbursements and Contributions	0	-2,500	-2,500
	<b><u>Customer and Client Receipts</u></b>			
-372,038	Sales, Fees and Charges	-365,000	-405,450	-425,783
	<b><u>Support Services</u></b>			
-925,095	Internal Recharges and Transfers-Revenue	-1,182,000	-1,108,000	-1,180,496
<b><u>-4,996,767</u></b>	<b><u>Income</u></b>	<b><u>-5,328,149</u></b>	<b><u>-5,305,880</u></b>	<b><u>-5,248,194</u></b>
<b><u>3,960,872</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>4,427,538</u></b>	<b><u>4,433,573</u></b>	<b><u>5,171,847</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>OTHER STRATEGIC FUNCTIONS</u></b>			
	<b><u>ACCESS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
327,928	Non-Teachers Pay	340,350	340,350	380,090
438	Employee Retirement Costs	0	0	0
257	Employee Insurance Costs	257	257	257
	<b><u>Premises Related Expenses</u></b>			
0	Repairs and Maintenance	2,258	2,258	2,258
3,092	Direct Service Charge-Ground Maintenance	3,169	3,169	3,382
1,596	Energy Costs	4,000	4,000	10,000
13,312	Rents & Rates	14,000	14,000	14,000
0	Water & Sewerage	1,000	1,000	1,000
0	Direct Service Charge-Cleaning	0	0	4,826
16,187	Direct Service Charge-Caretaking	16,592	16,592	18,295
	<b><u>Transport Related Expenses</u></b>			
638	Travel Expenses	2,200	2,200	2,200
	<b><u>Supplies and Services</u></b>			
5	Equipment	700	700	5,610
1,560	Furniture	0	0	0
0	Books, Publications & Literature	100	100	100
30	Materials	0	0	0
0	Catering Costs	900	900	900
724	Printing and Reprographics	3,975	3,975	3,975
1,373	Direct Service Charge - Graphic Design Costs	0	0	0
157	Stationery and Office Expenses	0	0	0
0	Postage	150	150	150
69	Telephones	1,950	1,950	1,950
4,425	Hardware, Software & Other Computing	4,300	4,300	4,300
700	Legal Fees	0	0	0
6,370	Direct Service Charge-Security	7,289	7,289	7,373
0	Premises & Room Hire	150	150	150
2,123	Professional Meetings	1,000	1,000	1,000
434	Insurances	434	434	434
431	Advertising, Promotion & Notices	0	0	0
	<b><u>Support Services</u></b>			
94,441	Internal Recharges and Transfers	122,904	132,904	115,830
34,121	Central Premises Recharges	46,105	46,105	51,338
<b><u>510,409</u></b>	<b><u>Expenditure</u></b>	<b><u>573,783</u></b>	<b><u>583,783</u></b>	<b><u>629,418</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-279,183	Grants and Subsidies	-335,000	-335,000	-335,000
	<b><u>Customer and Client Receipts</u></b>			
-145	Rents	0	0	0
<b><u>-279,328</u></b>	<b><u>Income</u></b>	<b><u>-335,000</u></b>	<b><u>-335,000</u></b>	<b><u>-335,000</u></b>
<b><u>231,081</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>238,783</u></b>	<b><u>248,783</u></b>	<b><u>294,418</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>OTHER STRATEGIC FUNCTIONS</u></b>			
	<b><u>LOCAL AUTHORITY EDUCATION FUNCTIONS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
486,758	Employee Retirement Costs	513,912	513,912	547,912
13,088	Employee Insurance Costs	0	0	0
	<b><u>Premises Related Expenses</u></b>			
27,680	Premises Insurance	0	0	0
	<b><u>Supplies and Services</u></b>			
50,950	Insurances	201	201	201
	<b><u>Support Services</u></b>			
8,070	Internal Recharges and Transfers	31,625	31,625	33,092
237	Central Premises Recharges	308	308	378
<b><u>586,783</u></b>	<b><u>Expenditure</u></b>	<b><u>546,046</u></b>	<b><u>546,046</u></b>	<b><u>581,583</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-31,872	Grants and Subsidies	-30,000	-30,000	-30,000
<b><u>-31,872</u></b>	<b><u>Income</u></b>	<b><u>-30,000</u></b>	<b><u>-30,000</u></b>	<b><u>-30,000</u></b>
<b><u>554,911</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>516,046</u></b>	<b><u>516,046</u></b>	<b><u>551,583</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>OTHER STRATEGIC FUNCTIONS</u></b>			
	<b><u>MUSIC SERVICE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
521,331	Non-Teachers Pay	559,772	559,772	625,599
423	IR35 Employees	0	0	0
810	Internal Training Costs	1,560	0	1,560
1,200	Other Training Expenses	800	0	800
	<b><u>Premises Related Expenses</u></b>			
719	Direct Service Charge-Cleaning	0	0	0
	<b><u>Transport Related Expenses</u></b>			
26	Direct Transport Costs	0	0	0
976	External Transport Hire & Contracts	550	0	550
2,850	Travel Expenses	4,600	4,450	4,600
	<b><u>Supplies and Services</u></b>			
34,737	Equipment	22,810	29,275	21,654
9	Books, Publications & Literature	2,800	1,800	2,800
96	Materials	600	0	600
407	Catering Costs	150	225	150
0	Clothing,Uniforms and Laundry	0	175	0
960	Printing and Reprographics	2,200	1,000	2,200
1,144	Direct Service Charge - Graphic Design Costs	530	250	530
346	Stationery and Office Expenses	1,000	500	1,000
2,146	Telephones	250	2,250	250
6,119	Hardware, Software & Other Computing	1,645	1,450	999
98,437	Other Professional Fees	40,120	25,120	40,120
0	Exam & Course Fees (incl. students & clients)	5,591	0	5,591
64,063	Education,Leisure Activities & Entertainments	5,988	0	5,988
17,485	Premises & Room Hire	7,500	0	7,500
155	Professional Meetings	25	250	0
2,421	Advertising, Promotion & Notices	0	0	0
<b><u>756,860</u></b>	<b><u>Expenditure</u></b>	<b><u>658,491</u></b>	<b><u>626,517</u></b>	<b><u>722,491</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-254,399	Grants and Subsidies	-255,965	-255,965	-255,965
-118,004	Reimbursements and Contributions	-23,250	-25,000	-23,250
	<b><u>Customer and Client Receipts</u></b>			
-85,403	Sales, Fees and Charges	-150,276	-111,552	-150,276
	<b><u>Support Services</u></b>			
-269,064	Internal Recharges and Transfers-Revenue	-229,000	-234,000	-293,000
<b><u>-726,870</u></b>	<b><u>Income</u></b>	<b><u>-658,491</u></b>	<b><u>-626,517</u></b>	<b><u>-722,491</u></b>
<b><u>29,989</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>CHILDRENS SOCIAL CARE - SERVICE STRATEGY</u></b>			
	<b><u>SERVICE STRATEGY</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Support Services</u></b>			
153,351	Internal Recharges and Transfers	99,237	99,237	111,884
<u>153,351</u>	<u>Expenditure</u>	<u>99,237</u>	<u>99,237</u>	<u>111,884</u>
<u>153,351</u>	<u>NET EXPENDITURE</u>	<u>99,237</u>	<u>99,237</u>	<u>111,884</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CHILDRENS SOCIAL CARE - SERVICE STRATEGY</u></b>			
	<b><u>CENTRAL COMMISSIONING FUNCTION</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
203,602	Non-Teachers Pay	259,343	259,343	273,282
6,288	Agency Staff	0	0	0
-139,943	Employee Retirement Costs	0	0	0
	<b><u>Transport Related Expenses</u></b>			
1,054	Travel Expenses	2,882	2,882	2,882
	<b><u>Supplies and Services</u></b>			
7	Printing and Reprographics	0	0	0
484	Direct Service Charge - Graphic Design Costs	0	0	0
288	Telephones	0	0	0
1,596	Hardware, Software & Other Computing	0	0	0
53	Medical Fees	0	0	0
	<b><u>Third Party Payments</u></b>			
23,444	3rd Party Payments to Private Contractors	0	0	0
<u>96,872</u>	<u>Expenditure</u>	<u>262,225</u>	<u>262,225</u>	<u>276,164</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-19,000	Internal Recharges and Transfers-Revenue	-19,000	-19,000	-19,000
<u>-19,000</u>	<u>Income</u>	<u>-19,000</u>	<u>-19,000</u>	<u>-19,000</u>
<u>77,872</u>	<u>NET EXPENDITURE</u>	<u>243,225</u>	<u>243,225</u>	<u>257,164</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
£		£	£	£
<b><u>COMMISSIONING AND SOCIAL WORK</u></b>				
<b><u>COMMISSIONING AND SOCIAL WORK</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
6,335,596	Non-Teachers Pay	8,051,234	8,015,234	9,622,707
1,722,215	Agency Staff	0	0	0
0	Employee Recruitment Costs	1,751	1,751	1,751
3,965	Employee Retirement Costs	0	0	0
2,958	Employee Insurance Costs	2,958	2,958	2,958
1,390	Internal Training Costs	5,000	0	0
74,166	Other Training Expenses	45,789	0	0
<b><u>Premises Related Expenses</u></b>				
1,846	Repairs and Maintenance	0	0	0
1,829	Energy Costs	3,400	3,400	7,060
3,992	Rents & Rates	3,243	3,243	3,243
342	Water & Sewerage	2,000	2,000	3,292
380	Cleaning & Domestic Services	0	0	0
2,530	Direct Service Charge-Cleaning	2,593	2,593	2,887
<b><u>Transport Related Expenses</u></b>				
5,571	Direct Transport Costs	0	0	0
161	Direct Service Charge-Pooled Transport Costs	205	205	251
6,996	External Transport Hire & Contracts	0	0	0
140,304	Travel Expenses	214,872	214,872	214,872
<b><u>Supplies and Services</u></b>				
-2,329	Equipment	2,325	2,325	2,325
0	Books, Publications & Literature	850	850	850
114	Materials	0	0	0
300	Catering Costs	492	492	492
1,786	Printing and Reprographics	725	725	725
231	Direct Service Charge - Graphic Design Costs	0	0	0
1,838	Stationery and Office Expenses	0	0	0
102	Postage	0	0	0
13,944	Telephones	12,451	12,451	12,451
99,803	Hardware, Software & Other Computing	5,213	5,213	5,213
350	Legal Fees	0	0	0
297	Medical Fees	0	0	0
57,953	Other Professional Fees	137,131	1,115,534	144,539
0	Education, Leisure Activities & Entertainments	7,500	7,500	7,500
3,969	Direct Service Charge-Security	4,068	4,068	4,593
808	Premises & Room Hire	0	0	0
725	Professional Meetings	0	0	0
1,734	Insurances	1,734	1,734	1,734
952	Advertising, Promotion & Notices	0	0	0
<b><u>Third Party Payments</u></b>				
0	3rd Party Payments to Other Local Authorities	0	6,000	0
0	3rd Party Payments to Private Contractors	33,000	33,000	0
<b><u>Support Services</u></b>				
1,303,923	Internal Recharges and Transfers	1,512,964	1,569,579	1,622,792
421,368	Central Premises Recharges	461,308	461,308	502,897

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<u>10,212,108</u>	<u>Expenditure</u>	<u>10,512,806</u>	<u>11,467,035</u>	<u>12,165,132</u>
<b>INCOME</b>				
<b><u>External Grants and Reimbursements</u></b>				
-353,370	Grants and Subsidies	-24,228	-24,228	-24,228
-312,443	Reimbursements and Contributions	-262,527	-262,527	-287,795
<b><u>Support Services</u></b>				
-100,583	Internal Recharges and Transfers-Revenue	-85,608	-85,608	-93,188
<u>-766,396</u>	<u>Income</u>	<u>-372,363</u>	<u>-372,363</u>	<u>-405,211</u>
<u>9,445,712</u>	<u>NET EXPENDITURE</u>	<u>10,140,443</u>	<u>11,094,672</u>	<u>11,759,921</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>CHILDREN LOOKED AFTER</u></b>				
<b><u>RESIDENTIAL CARE</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
578,907	Non-Teachers Pay	748,067	748,067	486,427
41,040	Agency Staff	0	0	0
153,344	IR35 Employees	0	0	0
257	Employee Insurance Costs	257	257	257
2,213	Other Training Expenses	0	0	0
<b><u>Premises Related Expenses</u></b>				
52	Repairs and Maintenance	0	0	0
0	Rents & Rates	45,000	45,000	0
<b><u>Transport Related Expenses</u></b>				
87	Direct Transport Costs	0	0	0
4,662	Direct Service Charge-Pooled Transport Costs	8,190	8,190	9,576
515	External Transport Hire & Contracts	990	990	1,050
235	Travel Expenses	10,000	10,000	0
<b><u>Supplies and Services</u></b>				
4,197	Equipment	48,250	48,250	3,420
519	Materials	170	170	180
8,364	Catering Costs	20,410	20,410	21,430
233	Printing and Reprographics	0	0	0
257	Stationery and Office Expenses	540	540	570
3	Postage	0	0	0
5,911	Telephones	1,090	1,090	1,150
4,189	Hardware, Software & Other Computing	8,100	8,100	8,100
143,731	Consultants	0	60,000	0
7,568	Other Professional Fees	5,191	5,191	5,191
6,685	Education,Leisure Activities & Entertainments	4,310	4,310	4,530
2,477	Direct Service Charge-Security	2,539	2,539	2,867
1,044	Insurances	1,044	1,044	1,044
159	Licenses	180	180	190
<b><u>Third Party Payments</u></b>				
7,539,534	3rd Party Payments to Care Providers	8,370,966	8,370,966	11,355,500
1,109	Fostering Payments	6,200	6,200	6,520
829	Direct Service Charge-Cleansing	850	850	893
<b><u>Transfer Payments</u></b>				
250	Client Personal Allowances	1,630	1,630	1,720
<b><u>Support Services</u></b>				
402,744	Internal Recharges and Transfers	432,445	419,945	511,381
20,397	Central Premises Recharges	21,969	21,969	28,891
<b><u>Capital Charges and Financing Costs</u></b>				
3,241	Non-current Assets Depreciation & Amortisation	3,241	3,373	3,373
<b><u>8,934,751</u></b>	<b><u>Expenditure</u></b>	<b><u>9,741,629</u></b>	<b><u>9,789,261</u></b>	<b><u>12,454,260</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-3,679,707	Grants and Subsidies	-3,678,000	-3,678,000	-6,678,000
-265,542	Reimbursements and Contributions	-129,966	-129,966	0

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<u>-3,945,249</u>	<u>Income</u>	<u>-3,807,966</u>	<u>-3,807,966</u>	<u>-6,678,000</u>
<u>4,989,502</u>	<u>NET EXPENDITURE</u>	<u>5,933,663</u>	<u>5,981,295</u>	<u>5,776,260</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CHILDREN LOOKED AFTER</u></b>			
	<b><u>FOSTERING SERVICES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
605,619	Non-Teachers Pay	807,161	807,161	861,821
76,659	Agency Staff	0	0	0
25,049	IR35 Employees	6,667	6,667	7,000
445	Employee Insurance Costs	445	445	445
	<b><u>Transport Related Expenses</u></b>			
46	Direct Transport Costs	0	0	0
0	Direct Service Charge-Pooled Transport Costs	416	416	510
258	External Transport Hire & Contracts	327	327	327
12,624	Travel Expenses	26,129	26,129	26,129
	<b><u>Supplies and Services</u></b>			
5,290	Equipment	15,112	15,112	15,112
9,415	Furniture	0	0	0
195	Books, Publications & Literature	1,000	1,000	1,000
0	Materials	968	968	968
523	Printing and Reprographics	1,256	1,256	1,256
627	Direct Service Charge - Graphic Design Costs	0	0	0
32	Stationery and Office Expenses	0	0	0
1,485	Telephones	4,377	4,377	4,377
9,223	Hardware, Software & Other Computing	0	0	0
645,891	Legal Fees	770,500	689,748	819,000
4,034	Medical Fees	7,500	7,500	8,000
311,257	Other Professional Fees	214,153	214,153	221,153
0	Education,Leisure Activities & Entertainments	1,319	1,319	1,319
5,231	Direct Service Charge-Security	5,363	5,363	6,055
10	Professional Meetings	0	0	0
2,557	Insurances	2,557	2,557	2,557
13,194	Advertising, Promotion & Notices	22,355	22,355	22,355
	<b><u>Third Party Payments</u></b>			
9,021,239	Fostering Payments	9,599,000	9,599,000	9,617,500
	<b><u>Support Services</u></b>			
550,323	Internal Recharges and Transfers	620,221	645,936	746,751
43,518	Central Premises Recharges	47,575	47,575	51,998
	<b><u>Capital Charges and Financing Costs</u></b>			
95,994	Revenue Expend Financed By Capital	30,000	19,000	0
<b><u>11,440,738</u></b>	<b><u>Expenditure</u></b>	<b><u>12,184,401</u></b>	<b><u>12,118,364</u></b>	<b><u>12,415,633</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-41,315	Reimbursements and Contributions	0	0	0
<b><u>-41,315</u></b>	<b><u>Income</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
<b><u>11,399,423</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>12,184,401</u></b>	<b><u>12,118,364</u></b>	<b><u>12,415,633</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>CHILDREN LOOKED AFTER</u></b>			
	<b><u>ADVOCACY SERVICES FOR CHILDREN LOOKED AFTER</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
52,261	3rd Party Payments to Private Contractors	50,000	50,000	60,510
<u>52,261</u>	<u>Expenditure</u>	<u>50,000</u>	<u>50,000</u>	<u>60,510</u>
<u>52,261</u>	<u>NET EXPENDITURE</u>	<u>50,000</u>	<u>50,000</u>	<u>60,510</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
£		£	£	£
<b><u>CHILDREN LOOKED AFTER</u></b>				
<b><u>LEAVING CARE SERVICES</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Transport Related Expenses</u></b>				
441	External Transport Hire & Contracts	0	0	0
2,068	Travel Expenses	0	0	0
<b><u>Supplies and Services</u></b>				
4,634	Other Professional Fees	26,000	26,000	27,500
2,019	Direct Service Charge-Security	2,069	2,069	2,336
948	Insurances	948	948	948
<b><u>Third Party Payments</u></b>				
44	3rd Party Payments to Other Local Authorities	0	0	0
4,551,042	3rd Party Payments to Care Providers	4,375,064	4,375,064	4,985,064
1,101,116	Fostering Payments	980,806	997,717	1,050,717
<b><u>Support Services</u></b>				
160,061	Internal Recharges and Transfers	164,040	156,540	198,866
325	Central Premises Recharges	333	333	408
<u>5,822,699</u>	<u>Expenditure</u>	<u>5,549,260</u>	<u>5,558,671</u>	<u>6,265,839</u>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-168,870	Grants and Subsidies	-168,870	-185,781	-185,781
<u>-168,870</u>	<u>Income</u>	<u>-168,870</u>	<u>-185,781</u>	<u>-185,781</u>
<u>5,653,829</u>	<u>NET EXPENDITURE</u>	<u>5,380,390</u>	<u>5,372,890</u>	<u>6,080,058</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CHILDREN LOOKED AFTER</u></b>			
	<b><u>ADOPTION SERVICES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
253,731	Non-Teachers Pay	583,055	583,055	379,420
149,632	Agency Staff	0	0	0
154	Employee Insurance Costs	154	154	154
	<b><u>Transport Related Expenses</u></b>			
179	Direct Transport Costs	0	0	0
429	Direct Service Charge-Pooled Transport Costs	0	0	0
674	External Transport Hire & Contracts	0	0	0
5,507	Travel Expenses	11,818	11,818	8,442
	<b><u>Supplies and Services</u></b>			
49	Equipment	200	200	200
35	Printing and Reprographics	0	0	0
0	Stationery and Office Expenses	35	35	35
401	Telephones	177	177	177
2,248	Hardware, Software & Other Computing	0	0	0
394,422	Other Professional Fees	4,588	4,588	4,588
1,093	Premises & Room Hire	0	0	0
46	Professional Meetings	0	0	0
242	Insurances	242	242	242
	<b><u>Third Party Payments</u></b>			
340,505	3rd Party Payments to Other Local Authorities	313,627	313,627	551,718
665,594	Fostering Payments	707,000	707,000	730,000
7,249	3rd Party Payments to Private Contractors	20,000	20,000	20,000
	<b><u>Support Services</u></b>			
114,757	Internal Recharges and Transfers	126,845	126,845	141,046
28,315	Central Premises Recharges	31,002	31,002	33,790
<b><u>1,965,263</u></b>	<b><u>Expenditure</u></b>	<b><u>1,798,743</u></b>	<b><u>1,798,743</u></b>	<b><u>1,869,812</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-7,710	Reimbursements and Contributions	0	0	0
<b><u>-7,710</u></b>	<b><u>Income</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
<b><u>1,957,553</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>1,798,743</u></b>	<b><u>1,798,743</u></b>	<b><u>1,869,812</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CHILDREN LOOKED AFTER</u></b>			
	<b><u>SPECIAL GUARDIANSHIP SUPPORT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
721	Other Professional Fees	0	0	0
271	Insurances	271	271	271
	<b><u>Third Party Payments</u></b>			
2,341,437	Fostering Payments	2,750,000	2,750,000	2,881,500
	<b><u>Support Services</u></b>			
84,345	Internal Recharges and Transfers	84,594	84,594	100,327
<b><u>2,426,774</u></b>	<b><u>Expenditure</u></b>	<b><u>2,834,865</u></b>	<b><u>2,834,865</u></b>	<b><u>2,982,098</u></b>
<b><u>2,426,774</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>2,834,865</u></b>	<b><u>2,834,865</u></b>	<b><u>2,982,098</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>FAMILY SUPPORT SERVICES</u></b>			
	<b><u>DIRECT PAYMENTS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
173	Insurances	173	173	173
	<b><u>Transfer Payments</u></b>			
542,990	Direct Payments to Social Care Clients	654,446	654,446	661,555
	<b><u>Support Services</u></b>			
84,068	Internal Recharges and Transfers	87,329	87,329	96,529
<u>627,231</u>	<u>Expenditure</u>	<u>741,948</u>	<u>741,948</u>	<u>758,257</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-81,402	Reimbursements and Contributions	-55,446	-55,446	-74,555
<u>-81,402</u>	<u>Income</u>	<u>-55,446</u>	<u>-55,446</u>	<u>-74,555</u>
<u>545,828</u>	<u>NET EXPENDITURE</u>	<u>686,502</u>	<u>686,502</u>	<u>683,702</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>FAMILY SUPPORT SERVICES</u></b>			
	<b><u>HOME CARE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
128,636	Other Professional Fees	0	0	0
178	Insurances	178	178	178
	<b><u>Third Party Payments</u></b>			
972,634	3rd Party Payments to Care Providers	544,958	544,958	501,930
204,284	3rd Party Payments to Private Contractors	362,641	362,641	356,413
	<b><u>Support Services</u></b>			
40,865	Internal Recharges and Transfers	74,671	74,671	36,588
<u>1,346,598</u>	<u>Expenditure</u>	<u>982,448</u>	<u>982,448</u>	<u>895,109</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-192,438	Reimbursements and Contributions	-214,599	-214,599	-149,343
<u>-192,438</u>	<u>Income</u>	<u>-214,599</u>	<u>-214,599</u>	<u>-149,343</u>
<u>1,154,160</u>	<u>NET EXPENDITURE</u>	<u>767,849</u>	<u>767,849</u>	<u>745,766</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>FAMILY SUPPORT SERVICES</u></b>			
	<b><u>OTHER FAMILY SUPPORT SERVICES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
1,096,719	Non-Teachers Pay	1,191,755	1,191,755	1,646,395
30,111	Agency Staff	0	0	0
222	Employee Insurance Costs	222	222	222
160	Internal Training Costs	0	0	0
29,095	Other Training Expenses	1,000	1,000	0
	<b><u>Premises Related Expenses</u></b>			
140	Repairs and Maintenance	50	50	0
0	Direct Service Charge-Ground Maintenance	702	702	749
0	Energy Costs	530	530	0
10,080	Rents & Rates	42,150	42,150	40,000
0	Fixtures & Fittings	2,480	2,480	2,880
	<b><u>Transport Related Expenses</u></b>			
298	Direct Transport Costs	0	0	0
37,029	External Transport Hire & Contracts	36,922	36,922	38,210
46,563	Travel Expenses	53,700	53,700	51,848
	<b><u>Supplies and Services</u></b>			
8,837	Equipment	15,414	15,414	15,244
885	Furniture	23,650	23,650	23,300
137	Books, Publications & Literature	200	200	0
6,762	Materials	950	950	0
1,102,837	Catering Costs	5,500	5,500	4,000
1,373	Clothing,Uniforms and Laundry	900	900	500
2,128	Printing and Reprographics	1,150	1,150	1,000
3,122	Direct Service Charge - Graphic Design Costs	0	0	0
759	Stationery and Office Expenses	150	150	0
5,902	Postage	0	0	0
3,370	Telephones	350	350	0
45,401	Hardware, Software & Other Computing	25,350	25,350	25,000
51	Medical Fees	0	0	0
620,372	Other Professional Fees	83,660	83,660	91,844
385,953	Education,Leisure Activities & Entertainments	2,957	2,957	1,000
28,206	Banking & Security Services	0	0	0
2,307	Premises & Room Hire	750	750	440
77	Professional Meetings	200	200	0
1,400,748	Grants to Third Parties	0	0	3,600,000
25,000	Subscriptions	8,500	8,500	0
359	Insurances	359	359	359
3,517	Advertising, Promotion & Notices	0	0	0
	<b><u>Third Party Payments</u></b>			
55	3rd Party Payments to Other Local Authorities	0	0	0
150,016	Voluntary & Independent Sector Payments	257,407	257,407	272,347
2,460	Fostering Payments	0	0	0
356	3rd Party Payments to Private Contractors	300,000	300,000	0
	<b><u>Transfer Payments</u></b>			
470	Client Personal Allowances	0	0	0

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
23,280	Benefits	0	0	0
	<b><u>Support Services</u></b>			
180,606	Internal Recharges and Transfers	134,586	134,586	153,102
54,608	Central Premises Recharges	59,789	59,789	65,167
<u>5,310,369</u>	<u>Expenditure</u>	<u>2,251,333</u>	<u>2,251,333</u>	<u>6,033,607</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-3,674,046	Grants and Subsidies	-303,677	-303,677	-3,864,203
-134,339	Reimbursements and Contributions	-48,300	-48,300	0
<u>-3,808,386</u>	<u>Income</u>	<u>-351,977</u>	<u>-351,977</u>	<u>-3,864,203</u>
<u>1,501,983</u>	<u>NET EXPENDITURE</u>	<u>1,899,356</u>	<u>1,899,356</u>	<u>2,169,404</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>FAMILY SUPPORT SERVICES</u></b>			
	<b><u>SHORT BREAKS FOR DISABLED CHILDREN</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
719,126	Non-Teachers Pay	708,156	708,156	798,572
283	Employee Retirement Costs	0	0	0
394	Employee Insurance Costs	394	394	394
160	Internal Training Costs	0	0	0
16,435	Other Training Expenses	0	0	0
	<b><u>Premises Related Expenses</u></b>			
396	Repairs and Maintenance	0	0	0
12	Rents & Rates	0	0	0
	<b><u>Transport Related Expenses</u></b>			
61	Direct Transport Costs	0	0	0
9,581	Direct Service Charge-Pooled Transport Costs	8,547	8,547	9,441
361	External Transport Hire & Contracts	0	0	0
3	Travel Expenses	0	0	0
	<b><u>Supplies and Services</u></b>			
7,797	Equipment	2,390	2,390	2,510
2,320	Furniture	2,380	2,380	2,500
479	Materials	0	0	0
18,008	Catering Costs	16,309	16,309	17,130
21	Clothing,Uniforms and Laundry	0	0	0
597	Printing and Reprographics	0	0	0
467	Stationery and Office Expenses	0	0	0
3	Postage	0	0	0
1,864	Telephones	2,170	2,170	2,290
7,661	Hardware, Software & Other Computing	0	0	0
6,396	Other Professional Fees	0	0	0
846	Education,Leisure Activities & Entertainments	6,210	6,210	6,530
1,519	Insurances	1,726	1,726	1,726
	<b><u>Third Party Payments</u></b>			
829	Direct Service Charge-Cleansing	850	850	893
	<b><u>Support Services</u></b>			
105,058	Internal Recharges and Transfers	128,340	128,340	138,333
27,549	Central Premises Recharges	30,067	30,067	48,242
	<b><u>Capital Charges and Financing Costs</u></b>			
5,854	Non-current Assets Depreciation & Amortisation	5,854	6,592	6,592
<b><u>934,080</u></b>	<b><u>Expenditure</u></b>	<b><u>913,393</u></b>	<b><u>914,131</u></b>	<b><u>1,035,153</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-16,435	Grants and Subsidies	0	0	0
2	Reimbursements and Contributions	0	0	0
	<b><u>Other Income</u></b>			
-2	Interest	0	0	0
	<b><u>Support Services</u></b>			
-259,000	Internal Recharges and Transfers-Revenue	-200,000	-200,000	-200,000
<b><u>-275,435</u></b>	<b><u>Income</u></b>	<b><u>-200,000</u></b>	<b><u>-200,000</u></b>	<b><u>-200,000</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<u>658,644</u>	<u>NET EXPENDITURE</u>	<u>713,393</u>	<u>714,131</u>	<u>835,153</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>YOUTH JUSTICE</u></b>				
<b><u>YOUTH OFFENDER TEAMS</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
819,213	Non-Teachers Pay	1,035,811	1,024,012	1,303,791
24,900	Agency Staff	0	0	0
480	Employee Recruitment Costs	0	0	0
-9,989	Employee Retirement Costs	0	0	0
0	Employee Insurance Costs	462	462	462
0	Internal Training Costs	150	150	150
8,691	Other Training Expenses	11,500	11,500	11,500
<b><u>Premises Related Expenses</u></b>				
1,198	Repairs and Maintenance	500	500	500
0	Cleaning & Domestic Services	300	300	300
<b><u>Transport Related Expenses</u></b>				
146	Direct Transport Costs	500	500	500
380	External Transport Hire & Contracts	4,000	4,000	2,000
8,719	Travel Expenses	28,500	31,500	21,500
<b><u>Supplies and Services</u></b>				
2,350	Equipment	2,010	2,010	2,010
24	Books, Publications & Literature	500	500	500
358	Materials	1,000	1,000	1,000
257	Catering Costs	500	500	500
14	Clothing,Uniforms and Laundry	0	0	0
247	Printing and Reprographics	2,350	2,350	2,350
0	Direct Service Charge - Graphic Design Costs	500	500	500
318	Stationery and Office Expenses	2,200	2,200	2,200
1,107	Postage	2,700	2,700	2,700
2,456	Telephones	5,000	5,000	5,000
47,714	Hardware, Software & Other Computing	23,500	50,399	50,399
55,734	Other Professional Fees	51,861	83,457	90,881
10	Education,Leisure Activities & Entertainments	500	500	500
1,037	Direct Service Charge-Security	1,063	1,063	1,200
750	Premises & Room Hire	22	22	22
254	Subscriptions	0	0	0
0	Insurances	455	455	455
<b><u>Third Party Payments</u></b>				
13,233	3rd Party Payments to Care Providers	0	6,096	0
1,408	Direct Service Charge-Cleansing	1,161	1,161	1,219
0	3rd Party Payments to Private Contractors	2,100	2,100	2,100
<b><u>Transfer Payments</u></b>				
435	Client Personal Allowances	0	0	0
<b><u>Support Services</u></b>				
173,357	Internal Recharges and Transfers	160,747	160,747	163,403
0	Central Premises Recharges	0	0	54,869
<b><u>1,154,802</u></b>	<b><u>Expenditure</u></b>	<b><u>1,339,892</u></b>	<b><u>1,395,684</u></b>	<b><u>1,722,511</u></b>

**INCOME**

**External Grants and Reimbursements**

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
-464,547	Grants and Subsidies	-449,778	-462,898	-431,802
-24,231	Reimbursements and Contributions	-19,731	-62,403	-121,044
	<b><u>Support Services</u></b>			
-293,107	Internal Recharges and Transfers-Revenue	-312,280	-312,280	-500,228
<u>-781,885</u>	<u>Income</u>	<u>-781,789</u>	<u>-837,581</u>	<u>-1,053,074</u>
<u>372,917</u>	<u>NET EXPENDITURE</u>	<u>558,103</u>	<u>558,103</u>	<u>669,437</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>ASYLUM SEEKERS</u></b>			
	<b><u>UNACCOMPANIED CHILDREN</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	0	1,141	0
	<b><u>Supplies and Services</u></b>			
2,495	Other Professional Fees	0	50,000	0
	<b><u>Third Party Payments</u></b>			
2,015	3rd Party Payments to Other Local Authorities	0	0	0
101,716	3rd Party Payments to Care Providers	0	360,000	0
118,075	Fostering Payments	0	140,000	0
<u>224,301</u>	<u>Expenditure</u>	<u>0</u>	<u>551,141</u>	<u>0</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-340,055	Grants and Subsidies	0	-551,141	0
<u>-340,055</u>	<u>Income</u>	<u>0</u>	<u>-551,141</u>	<u>0</u>
<u>-115,754</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CHILDREN AND YOUNG PEOPLE'S SAFETY</u></b>			
	<b><u>LA FUNCTIONS IN RELATION TO CHILD PROTECTION</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
1,079,854	Non-Teachers Pay	1,291,462	1,306,762	1,144,026
101,857	Agency Staff	0	0	0
394	Employee Insurance Costs	394	394	394
508	Other Training Expenses	0	0	0
	<b><u>Transport Related Expenses</u></b>			
6,156	Travel Expenses	14,384	14,384	14,384
	<b><u>Supplies and Services</u></b>			
0	Equipment	492	492	492
0	Furniture	810	810	810
39	Printing and Reprographics	542	542	542
1,121	Telephones	1,276	1,276	1,276
38,584	Hardware, Software & Other Computing	0	0	0
20,957	Other Professional Fees	13,389	19,389	389
783	Direct Service Charge-Security	803	803	907
199	Premises & Room Hire	0	0	0
7	Professional Meetings	0	0	0
312	Insurances	312	312	312
	<b><u>Third Party Payments</u></b>			
161,603	3rd Party Payments to Private Contractors	90,000	90,000	90,000
	<b><u>Support Services</u></b>			
456,252	Internal Recharges and Transfers	458,194	458,194	449,353
68,921	Central Premises Recharges	75,451	75,451	82,259
<u>1,937,547</u>	<u>Expenditure</u>	<u>1,947,509</u>	<u>1,968,809</u>	<u>1,785,144</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-400	Grants and Subsidies	0	0	0
	<b><u>Support Services</u></b>			
0	Internal Recharges and Transfers-Revenue	0	0	-50,000
<u>-400</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>-50,000</u>
<u>1,937,147</u>	<u>NET EXPENDITURE</u>	<u>1,947,509</u>	<u>1,968,809</u>	<u>1,735,144</u>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>CHILDREN AND YOUNG PEOPLE'S SAFETY</u></b>				
<b><u>LOCAL SAFEGUARDING CHILDREN BOARD</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
170,038	Non-Teachers Pay	214,420	214,420	206,443
15,469	IR35 Employees	0	0	0
1,476	Employee Recruitment Costs	0	0	0
<b><u>Transport Related Expenses</u></b>				
0	Travel Expenses	1,000	1,000	1,000
<b><u>Supplies and Services</u></b>				
0	Catering Costs	2,000	2,000	2,000
1	Printing and Reprographics	0	0	0
0	Telephones	500	500	500
1,793	Hardware, Software & Other Computing	7,000	7,000	7,000
17,195	Other Professional Fees	12,687	12,687	12,793
0	Premises & Room Hire	1,000	1,000	1,000
<b><u>Third Party Payments</u></b>				
0	3rd Party Payments to Other Local Authorities	5,000	5,000	5,000
<b><u>205,973</u></b>	<b><u>Expenditure</u></b>	<b><u>243,607</u></b>	<b><u>243,607</u></b>	<b><u>235,736</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-261	Grants and Subsidies	0	0	0
-81,478	Reimbursements and Contributions	-80,179	-95,479	-95,079
<b><u>Other Income</u></b>				
-30	Interest	0	0	0
<b><u>Support Services</u></b>				
-11,204	Internal Recharges and Transfers-Revenue	-11,428	-11,428	-11,657
<b><u>-92,973</u></b>	<b><u>Income</u></b>	<b><u>-91,607</u></b>	<b><u>-106,907</u></b>	<b><u>-106,736</u></b>
<b><u>113,000</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>152,000</u></b>	<b><u>136,700</u></b>	<b><u>129,000</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT &amp; SUPPORT SERVICE COSTS</u></b>			
	<b><u>DIRECTORATE - EARLY YEARS/YOUNG PEOPLES SERVICES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
766,287	Non-Teachers Pay	906,270	906,270	900,274
1,050	Agency Staff	0	0	0
36,143	IR35 Employees	0	0	0
30	Other Training Expenses	3,504	0	0
	<b><u>Premises Related Expenses</u></b>			
0	Fixtures & Fittings	110	110	110
	<b><u>Transport Related Expenses</u></b>			
394	Travel Expenses	12,050	12,050	12,050
	<b><u>Supplies and Services</u></b>			
0	Equipment	1,328	1,328	1,328
0	Books, Publications & Literature	252	252	252
0	Catering Costs	1,500	1,500	1,500
2	Printing and Reprographics	1,500	1,500	1,500
502	Telephones	1,220	1,220	1,220
3,830	Hardware, Software & Other Computing	2,400	2,400	2,400
1,500	Consultants	0	0	0
55,833	Other Professional Fees	3,098	3,098	6,002
0	Premises & Room Hire	4,000	4,000	4,000
117	Other Supplies & Services	0	0	0
4	Professional Meetings	1,800	1,800	2,400
0	Subscriptions	1,570	1,570	1,570
0	Advertising, Promotion & Notices	1,000	1,000	1,000
	<b><u>Third Party Payments</u></b>			
10,309	3rd Party Payments to Other Local Authorities	0	0	0
116,429	3rd Party Payments to Private Contractors	0	0	0
	<b><u>Support Services</u></b>			
105,230	Internal Recharges and Transfers	0	3,504	0
<b><u>1,097,661</u></b>	<b><u>Expenditure</u></b>	<b><u>941,602</u></b>	<b><u>941,602</u></b>	<b><u>935,606</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-1,097,661	Internal Recharges and Transfers-Revenue	-941,602	-941,602	-935,606
<b><u>-1,097,661</u></b>	<b><u>Income</u></b>	<b><u>-941,602</u></b>	<b><u>-941,602</u></b>	<b><u>-935,606</u></b>
<b><u>0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT &amp; SUPPORT SERVICE COSTS</u></b>			
	<b><u>DIRECTORATE - SCHOOLS &amp; LIFELONG LEARNING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
414,852	Non-Teachers Pay	437,209	437,209	459,690
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	2,102	2,102	2,102
	<b><u>Supplies and Services</u></b>			
24	Printing and Reprographics	0	0	0
0	Telephones	60	60	60
1,277	Hardware, Software & Other Computing	0	0	0
150	Other Professional Fees	0	0	0
<b><u>416,303</u></b>	<b><u>Expenditure</u></b>	<b><u>439,371</u></b>	<b><u>439,371</u></b>	<b><u>461,852</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-121,126	Grants and Subsidies	-83,000	-83,000	-83,000
	<b><u>Support Services</u></b>			
-295,177	Internal Recharges and Transfers-Revenue	-356,371	-356,371	-378,852
<b><u>-416,303</u></b>	<b><u>Income</u></b>	<b><u>-439,371</u></b>	<b><u>-439,371</u></b>	<b><u>-461,852</u></b>
<b><u>0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT &amp; SUPPORT SERVICE COSTS</u></b>			
	<b><u>FINANCIAL SERVICES-ACCOUNTANCY &amp; BUS.SUPPORT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
0	Professional Meetings	10,000	10,000	10,000
	<b><u>Support Services</u></b>			
783,357	Internal Recharges and Transfers	0	0	0
<b><u>783,357</u></b>	<b><u>Expenditure</u></b>	<b><u>10,000</u></b>	<b><u>10,000</u></b>	<b><u>10,000</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-44,445	Grants and Subsidies	-10,000	-10,000	-10,000
	<b><u>Support Services</u></b>			
-738,911	Internal Recharges and Transfers-Revenue	0	0	0
<b><u>-783,357</u></b>	<b><u>Income</u></b>	<b><u>-10,000</u></b>	<b><u>-10,000</u></b>	<b><u>-10,000</u></b>
0	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**CHILDREN & YOUNG PEOPLE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT &amp; SUPPORT SERVICE COSTS</u></b>			
	<b><u>ADMIN SERVICES &amp; DEPARTMENTAL SUPPORT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
55,308	Non-Teachers Pay	105,870	105,870	91,470
	<b><u>Supplies and Services</u></b>			
2,568	Equipment	2,000	2,000	2,000
31	Furniture	0	0	0
90	Printing and Reprographics	5,000	5,000	3,000
56	Direct Service Charge - Graphic Design Costs	0	0	0
743	Stationery and Office Expenses	2,000	2,000	2,000
15,991	Postage	25,000	25,000	19,000
29	Telephones	0	0	0
217,130	Hardware, Software & Other Computing	208,000	208,000	208,000
8,140	Medical Fees	7,000	7,000	7,000
5,615	Other Professional Fees	7,000	7,000	7,000
11,002	Subscriptions	0	0	0
	<b><u>Capital Charges and Financing Costs</u></b>			
80,278	Non-current Assets Depreciation & Amortisation	75,988	16,034	16,034
-57,836	Impairment & Revaluation Losses	0	0	0
<u>339,144</u>	<u>Expenditure</u>	<u>437,858</u>	<u>377,904</u>	<u>355,504</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-339,144	Internal Recharges and Transfers-Revenue	-437,858	-377,904	-355,504
<u>-339,144</u>	<u>Income</u>	<u>-437,858</u>	<u>-377,904</u>	<u>-355,504</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

# Integrated Care

**INTEGRATED CARE**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b>SERVICE STRATEGY</b>			
-240,714	STRATEGIC MANAGEMENT AND COMPLAINTS	0	0	0
<u>-240,714</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>PHYSICAL SUPPORT</b>			
2,386,505	NURSING CARE - PS	2,738,441	2,840,795	3,932,225
2,814,215	RESIDENTIAL CARE - PS	3,395,995	3,284,685	3,524,682
1,502,833	DIRECT PAYMENTS - PS	1,662,000	1,703,517	2,155,248
3,603,233	HOME CARE - PS	3,100,837	2,992,294	742,114
1,279,483	SUPPORTED LIVING - PS	1,588,463	1,588,652	1,692,385
326,544	DAY CARE - PS	358,959	358,959	376,404
618,468	REABLEMENT SERVICES - PS	1,459,273	1,496,163	1,955,038
45,505	INFORMATION AND EARLY INTERVENTION - PS	50,540	50,540	52,113
<u>12,576,787</u>		<u>14,354,508</u>	<u>14,315,605</u>	<u>14,430,209</u>
	<b>SENSORY SUPPORT</b>			
55,269	NURSING CARE - SS	96,224	96,224	98,228
182,806	RESIDENTIAL CARE - SS	194,259	231,259	205,202
300,436	DIRECT PAYMENTS - SS	365,316	274,316	404,234
302,581	HOME CARE - SS	328,444	328,444	332,109
0	DAY CARE - SS	0	0	0
27,206	INFORMATION AND EARLY INTERVENTION - SS	27,263	27,263	27,066
<u>868,298</u>		<u>1,011,506</u>	<u>957,506</u>	<u>1,066,839</u>
	<b>SUPPORT WITH MEMORY AND COGNITION</b>			
1,765,674	NURSING CARE - SMC	1,809,000	2,022,147	1,828,498
4,502,001	RESIDENTIAL CARE - SMC	5,367,780	5,209,759	5,719,536
87,109	SUPPORTED ACCOMMODATION - SMC	134,834	0	141,063
62,400	DIRECT PAYMENTS - SMC	56,728	56,728	62,537
161,216	HOME CARE - SMC	192,489	152,489	188,246
14,337	SUPPORTED LIVING - SMC	79,326	22,326	33,124
394,052	DAY CARE - SMC	535,829	532,862	693,564
<u>6,986,790</u>		<u>8,175,986</u>	<u>7,996,311</u>	<u>8,666,568</u>
	<b>LEARNING DISABILITY SUPPORT</b>			
321,883	NURSING CARE - LD	391,562	391,562	394,053
3,259,207	RESIDENTIAL CARE - LD	3,316,396	3,680,938	5,196,536
3,814,482	DIRECT PAYMENTS - LD	3,791,681	3,792,157	4,905,043
920,873	HOME CARE - LD	1,093,251	863,251	834,863
12,603,795	SUPPORTED LIVING - LD	11,743,434	12,057,249	10,757,704
1,674,858	DAY CARE - LD	2,046,912	2,060,146	2,051,875
0	INFORMATION AND EARLY INTERVENTION - LD	0	0	0
<u>22,595,098</u>		<u>22,383,236</u>	<u>22,845,303</u>	<u>24,140,074</u>
	<b>MENTAL HEALTH SUPPORT</b>			
993,124	NURSING CARE - MH	1,044,844	1,174,844	1,048,769
1,305,347	RESIDENTIAL CARE - MH	1,369,839	1,391,973	1,420,659
-29,165	DIRECT PAYMENTS - MH	44,258	44,258	48,695
326,828	HOME CARE - MH	431,688	381,688	381,992
616,202	SUPPORTED LIVING - MH	736,682	686,682	712,208
34,070	DAY CARE - MH	31,848	32,190	35,815
-32,522	REABLEMENT SERVICES - MH	-36,190	-35,705	-13,198
-3,218	INFORMATION AND EARLY INTERVENTION - MH	2,969	2,969	3,392
<u>3,210,665</u>		<u>3,625,938</u>	<u>3,678,899</u>	<u>3,638,332</u>
	<b>SOCIAL SUPPORT - SUBSTANCE MISUSE SUPPORT</b>			
0	DRUGS AND ALCOHOL SERVICES	0	0	0

**INTEGRATED CARE**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>SUPPORT FOR CARERS</b>			
101,615	OTHER CARER SERVICES	44,262	44,262	51,734
<u>101,615</u>		<u>44,262</u>	<u>44,262</u>	<u>51,734</u>
	<b>ASSISTIVE EQUIPMENT AND TECHNOLOGY</b>			
724,007	OCCUPATIONAL THERAPY	607,938	633,212	836,116
173,409	CARELINE	123,121	123,121	205,524
<u>897,416</u>		<u>731,059</u>	<u>756,333</u>	<u>1,041,640</u>
	<b>ASSESSMENT AND CARE MANAGEMENT</b>			
3,951,676	CARE MANAGEMENT TEAMS	6,125,505	6,165,781	7,134,604
<u>3,951,676</u>		<u>6,125,505</u>	<u>6,165,781</u>	<u>7,134,604</u>
	<b>GENERIC SERVICES</b>			
0	TRANSPORT	0	0	0
0	GENERIC SERVICES OTHER	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>COMMISSIONING AND SERVICE DELIVERY</b>			
0	DIRECTORATE	0	0	0
0	PERFORMANCE AND COMPLAINTS	0	0	0
0	COMMISSIONING AND BUSINESS SUPPORT	0	0	0
0	TRAINING	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>50,947,631</u>	<u>Net Expenditure</u>	<u>56,452,000</u>	<u>56,760,000</u>	<u>60,170,000</u>

**INTEGRATED CARE**  
**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
18,134,645	Non-Teachers Pay	19,811,503	20,531,634	22,437,554
211,019	Agency Staff	0	0	0
10,913	IR35 Employees	0	85,861	34,205
2,478	Employee Recruitment Costs	480	480	480
270,227	Employee Retirement Costs	300	300	300
15,556	Employee Insurance Costs	15,472	15,472	15,472
800	Internal Training Costs	3,545	0	0
42,464	Other Training Expenses	20,136	18,486	18,486
	<b><u>Premises Related Expenses</u></b>			
148,913	Repairs and Maintenance	103,900	103,900	103,900
2,283	Direct Service Charge-Ground Maintenance	814	814	1,743
4,031	Energy Costs	4,500	4,500	4,500
35,027	Rents & Rates	137,403	137,403	129,823
-855	Water & Sewerage	1,600	1,600	1,600
298	Cleaning & Domestic Services	0	0	0
10,952	Direct Service Charge-Cleaning	11,135	11,135	12,398
9,813	Direct Service Charge-Caretaking	10,058	10,058	11,090
	<b><u>Transport Related Expenses</u></b>			
41	Direct Transport Costs	1,050	1,050	1,050
198,951	Direct Service Charge-Pooled Transport Costs	242,919	242,919	274,706
103,325	External Transport Hire & Contracts	91,600	91,600	91,600
238,517	Travel Expenses	292,134	291,244	292,114
	<b><u>Supplies and Services</u></b>			
369,489	Equipment	327,582	351,079	325,782
14,170	Furniture	10,506	10,506	10,006
35,921	Materials	21,360	21,360	20,860
160,755	Catering Costs	109,300	109,050	128,131
4,969	Clothing,Uniforms and Laundry	5,845	5,845	5,845
8,747	Printing and Reprographics	29,600	29,600	22,600
3,956	Direct Service Charge - Graphic Design Costs	7,149	7,149	6,515
8,902	Stationery and Office Expenses	16,056	15,956	10,056
19,306	Postage	21,614	21,614	16,614
106,593	Telephones	58,410	58,750	58,370
244,046	Hardware, Software & Other Computing	125,714	130,689	125,714
34,586	Legal Fees	98,462	98,462	98,462
9,913	Medical Fees	2,950	2,950	2,950
41,421	Consultants	65,756	65,756	65,000
189,747	Other Professional Fees	182,971	353,941	182,971
0	Exam & Course Fees (incl. students & clients)	50	50	50
0	Education,Leisure Activities & Entertainments	435	0	435
4,260	Banking & Security Services	2,824	2,824	2,824
27,835	Direct Service Charge-Security	30,334	30,334	34,248
122,751	Premises & Room Hire	115,300	115,460	115,300
17,516	Other Supplies & Services	1,642	1,642	1,042
207	Professional Meetings	720	720	720
4,785	Subscriptions	4,050	4,050	4,050

**INTEGRATED CARE**  
**SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
84,990	Insurances	62,235	62,235	62,235
2,152	Advertising, Promotion & Notices	12,446	12,446	12,446
554	Licenses	1,093	1,093	1,093
119,751	Provision for bad/doubtful debt	100,000	100,000	100,000
	<b><u>Third Party Payments</u></b>			
179,095	3rd Party Payments to Other Local Authorities	0	0	0
48,072,729	3rd Party Payments to Care Providers	48,450,044	48,411,214	53,280,130
3,156,883	Voluntary & Independent Sector Payments	1,743,319	1,743,319	1,760,131
726	Direct Service Charge-Civil Engineering	0	0	0
11,292	Direct Service Charge-Cleansing	10,937	10,937	11,298
1,081,519	3rd Party Payments to Private Contractors	888,000	888,000	945,307
1,545	Supporting People Payments-internal provision	0	0	0
-2,225	3rd Party Paymts to Public Health Srvce Providers	0	0	0
	<b><u>Transfer Payments</u></b>			
430	Client Personal Allowances	1,000	1,000	1,000
8,060,355	Direct Payments to Social Care Clients	8,492,336	8,442,336	10,353,507
500	Benefits	0	0	0
14,458	Other Transfer Payments	20,000	20,000	20,000
	<b><u>Support Services</u></b>			
20,036,766	Internal Recharges and Transfers	20,973,048	20,983,191	23,355,409
527,333	Central Premises Recharges	577,816	577,816	838,280
	<b><u>Capital Charges and Financing Costs</u></b>			
126,022	Non-current Assets Depreciation & Amortisation	126,486	128,835	129,131
-373,167	Impairment & Revaluation Losses	0	0	0
	<b><u>CCG Pooled Budget</u></b>			
926,307	CCG Pooled Budget	0	0	0
<b><u>102,897,288</u></b>	<b><u>Expenditure</u></b>	<b><u>103,445,939</u></b>	<b><u>104,368,665</u></b>	<b><u>115,539,533</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-10,079,016	Grants and Subsidies	-8,165,880	-8,357,442	-14,696,880
-21,734,965	Reimbursements and Contributions	-17,278,441	-17,793,011	-17,741,597
	<b><u>Customer and Client Receipts</u></b>			
-13,300,464	Sales, Fees and Charges	-14,312,294	-14,213,294	-14,841,997
-3,611	Rents	-5,000	-5,000	-5,106
	<b><u>Other Income</u></b>			
-1,954	Interest	0	0	0
	<b><u>Support Services</u></b>			
-6,829,647	Internal Recharges and Transfers-Revenue	-7,232,324	-7,239,918	-7,948,953
0	Internal Recharges and Transfers-Capital	0	0	-135,000
<b><u>-51,949,657</u></b>	<b><u>Income</u></b>	<b><u>-46,993,939</u></b>	<b><u>-47,608,665</u></b>	<b><u>-55,369,533</u></b>
<b><u>50,947,631</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>56,452,000</u></b>	<b><u>56,760,000</u></b>	<b><u>60,170,000</u></b>

**INTEGRATED CARE  
OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>SERVICE STRATEGY</u></b>			
	<b><u>STRATEGIC MANAGEMENT AND COMPLAINTS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
748,460	Non-Teachers Pay	0	0	0
68,181	Agency Staff	0	0	0
2,478	Employee Recruitment Costs	0	0	0
	<b><u>Supplies and Services</u></b>			
-6,373	Equipment	0	0	0
1,623	Furniture	0	0	0
2,004	Materials	0	0	0
57,472	Catering Costs	0	0	0
125	Clothing,Uniforms and Laundry	0	0	0
675	Direct Service Charge - Graphic Design Costs	0	0	0
20	Stationery and Office Expenses	0	0	0
2,601	Hardware, Software & Other Computing	0	0	0
400	Advertising, Promotion & Notices	0	0	0
	<b><u>Third Party Payments</u></b>			
2,806,756	3rd Party Payments to Care Providers	0	0	0
1,438,172	Voluntary & Independent Sector Payments	0	0	0
123,551	3rd Party Payments to Private Contractors	0	0	0
-2,225	3rd Party Paymts to Public Health Srvce Provi	0	0	0
	<b><u>CCG Pooled Budget</u></b>			
926,307	CCG Pooled Budget	0	0	0
<b><u>6,170,227</u></b>	<b><u>Expenditure</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-3,710,554	Grants and Subsidies	0	0	0
-2,690,310	Reimbursements and Contributions	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-10,077	Sales, Fees and Charges	0	0	0
<b><u>-6,410,941</u></b>	<b><u>Income</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
<b><u>-240,714</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PHYSICAL SUPPORT</u></b>			
	<b><u>NURSING CARE - PS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
1	Printing and Reprographics	0	0	0
	<b><u>Third Party Payments</u></b>			
556,267	3rd Party Payments to Care Providers	473,032	575,032	517,544
	<b><u>Support Services</u></b>			
2,950,329	Internal Recharges and Transfers	3,202,642	3,202,996	4,376,183
<u>3,506,596</u>	<u>Expenditure</u>	<u>3,675,674</u>	<u>3,778,028</u>	<u>4,893,727</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-4,700	Grants and Subsidies	0	0	-22,659
-861,038	Reimbursements and Contributions	-861,038	-861,038	-861,038
	<b><u>Customer and Client Receipts</u></b>			
-254,352	Sales, Fees and Charges	-76,195	-76,195	-77,805
<u>-1,120,090</u>	<u>Income</u>	<u>-937,233</u>	<u>-937,233</u>	<u>-961,502</u>
<u>2,386,505</u>	<u>NET EXPENDITURE</u>	<u>2,738,441</u>	<u>2,840,795</u>	<u>3,932,225</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PHYSICAL SUPPORT</u></b>			
	<b><u>RESIDENTIAL CARE - PS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
592,983	Non-Teachers Pay	0	0	0
544	Employee Insurance Costs	541	541	541
	<b><u>Transport Related Expenses</u></b>			
3,968	Travel Expenses	0	0	0
	<b><u>Supplies and Services</u></b>			
124	Printing and Reprographics	0	0	0
177	Telephones	0	0	0
2,475	Hardware, Software & Other Computing	0	0	0
	<b><u>Third Party Payments</u></b>			
4,798,345	3rd Party Payments to Care Providers	5,024,025	4,908,065	6,128,786
	<b><u>Support Services</u></b>			
971,080	Internal Recharges and Transfers	995,719	991,369	1,035,063
<b><u>6,369,696</u></b>	<b><u>Expenditure</u></b>	<b><u>6,020,285</u></b>	<b><u>5,899,975</u></b>	<b><u>7,164,390</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-117,140	Grants and Subsidies	-62,947	-62,947	-1,038,604
-1,280,000	Reimbursements and Contributions	-680,000	-680,000	-680,000
	<b><u>Customer and Client Receipts</u></b>			
-2,156,387	Sales, Fees and Charges	-1,881,343	-1,872,343	-1,921,104
	<b><u>Other Income</u></b>			
-1,954	Interest	0	0	0
<b><u>-3,555,481</u></b>	<b><u>Income</u></b>	<b><u>-2,624,290</u></b>	<b><u>-2,615,290</u></b>	<b><u>-3,639,708</u></b>
<b><u>2,814,215</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>3,395,995</u></b>	<b><u>3,284,685</u></b>	<b><u>3,524,682</u></b>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>PHYSICAL SUPPORT</u></b>			
	<b><u>DIRECT PAYMENTS - PS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Transfer Payments</u></b>			
2,093,653	Direct Payments to Social Care Clients	2,214,924	2,255,924	2,527,288
	<b><u>Support Services</u></b>			
621,121	Internal Recharges and Transfers	582,909	583,426	612,270
<u>2,714,775</u>	<u>Expenditure</u>	<u>2,797,833</u>	<u>2,839,350</u>	<u>3,139,558</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-379,654	Grants and Subsidies	-379,655	-379,655	-221,639
-699,000	Reimbursements and Contributions	-448,914	-448,914	-448,914
	<b><u>Customer and Client Receipts</u></b>			
-133,288	Sales, Fees and Charges	-307,264	-307,264	-313,757
<u>-1,211,942</u>	<u>Income</u>	<u>-1,135,833</u>	<u>-1,135,833</u>	<u>-984,310</u>
<u>1,502,833</u>	<u>NET EXPENDITURE</u>	<u>1,662,000</u>	<u>1,703,517</u>	<u>2,155,248</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PHYSICAL SUPPORT</u></b>			
	<b><u>HOME CARE - PS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
10,573,204	3rd Party Payments to Care Providers	11,699,099	11,590,059	12,459,935
	<b><u>Support Services</u></b>			
1,231,617	Internal Recharges and Transfers	1,369,280	1,369,777	1,390,871
<b><u>11,804,821</u></b>	<b><u>Expenditure</u></b>	<b><u>13,068,379</u></b>	<b><u>12,959,836</u></b>	<b><u>13,850,806</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-2,847,404	Grants and Subsidies	-4,084,643	-4,084,643	-6,999,448
-2,304,580	Reimbursements and Contributions	-2,270,375	-2,270,375	-2,270,375
	<b><u>Customer and Client Receipts</u></b>			
-3,049,604	Sales, Fees and Charges	-3,612,524	-3,612,524	-3,838,869
<b><u>-8,201,588</u></b>	<b><u>Income</u></b>	<b><u>-9,967,542</u></b>	<b><u>-9,967,542</u></b>	<b><u>-13,108,692</u></b>
<b><u>3,603,233</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>3,100,837</u></b>	<b><u>2,992,294</u></b>	<b><u>742,114</u></b>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PHYSICAL SUPPORT</u></b>			
	<b><u>SUPPORTED LIVING - PS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
2,629,200	3rd Party Payments to Care Providers	2,811,054	2,811,054	3,075,575
	<b><u>Support Services</u></b>			
292,433	Internal Recharges and Transfers	447,125	447,314	456,661
<u>2,921,633</u>	<u>Expenditure</u>	<u>3,258,179</u>	<u>3,258,368</u>	<u>3,532,236</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-47,131	Grants and Subsidies	-16,200	-16,200	-152,265
-26,107	Reimbursements and Contributions	-41,353	-41,353	-41,353
	<b><u>Customer and Client Receipts</u></b>			
-1,568,912	Sales, Fees and Charges	-1,612,163	-1,612,163	-1,646,233
<u>-1,642,150</u>	<u>Income</u>	<u>-1,669,716</u>	<u>-1,669,716</u>	<u>-1,839,851</u>
<u>1,279,483</u>	<u>NET EXPENDITURE</u>	<u>1,588,463</u>	<u>1,588,652</u>	<u>1,692,385</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PHYSICAL SUPPORT</u></b>			
	<b><u>DAY CARE - PS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
-1,810	3rd Party Payments to Care Providers	29,488	29,488	32,263
88,768	Voluntary & Independent Sector Payments	88,770	88,770	97,123
	<b><u>Support Services</u></b>			
363,877	Internal Recharges and Transfers	366,047	366,047	373,196
<u>450,834</u>	<u>Expenditure</u>	<u>484,305</u>	<u>484,305</u>	<u>502,582</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-86,000	Reimbursements and Contributions	-86,000	-86,000	-86,000
	<b><u>Customer and Client Receipts</u></b>			
-38,290	Sales, Fees and Charges	-39,346	-39,346	-40,178
<u>-124,290</u>	<u>Income</u>	<u>-125,346</u>	<u>-125,346</u>	<u>-126,178</u>
<u>326,544</u>	<u>NET EXPENDITURE</u>	<u>358,959</u>	<u>358,959</u>	<u>376,404</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>PHYSICAL SUPPORT</u></b>				
<b><u>REABLEMENT SERVICES - PS</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
1,938,117	Non-Teachers Pay	2,955,077	3,130,863	3,248,671
20,826	Agency Staff	0	0	0
240	Employee Retirement Costs	0	0	0
993	Employee Insurance Costs	988	988	988
160	Internal Training Costs	1,150	0	0
2,733	Other Training Expenses	1,400	0	0
<b><u>Premises Related Expenses</u></b>				
10,018	Repairs and Maintenance	400	400	400
2,945	Energy Costs	2,800	2,800	2,800
28,870	Rents & Rates	114,218	114,218	106,638
-1,604	Water & Sewerage	1,000	1,000	1,000
<b><u>Transport Related Expenses</u></b>				
0	External Transport Hire & Contracts	100	100	100
70,479	Travel Expenses	70,386	70,386	70,386
<b><u>Supplies and Services</u></b>				
19,088	Equipment	54,668	53,965	54,668
11,674	Furniture	7,906	7,906	7,906
21,734	Materials	11,000	11,000	11,000
63,249	Catering Costs	44,000	44,000	62,931
4,064	Clothing,Uniforms and Laundry	1,749	1,749	1,749
1,558	Printing and Reprographics	3,000	3,000	3,000
0	Direct Service Charge - Graphic Design Costs	264	264	264
2,001	Stationery and Office Expenses	1,750	1,750	1,750
62	Postage	150	150	150
14,330	Telephones	5,900	5,900	5,900
24,214	Hardware, Software & Other Computing	348	348	348
1,411	Medical Fees	150	150	150
13,151	Other Professional Fees	4,675	4,675	4,675
85,201	Premises & Room Hire	65,000	65,000	65,000
0	Licenses	146	146	146
<b><u>Third Party Payments</u></b>				
3,885	Direct Service Charge-Cleansing	3,613	3,613	3,732
1,545	Supporting People Payments-internal provision	0	0	0
<b><u>Transfer Payments</u></b>				
0	Client Personal Allowances	500	500	500
<b><u>Support Services</u></b>				
300,577	Internal Recharges and Transfers	283,663	277,154	319,384
103,966	Central Premises Recharges	113,468	113,468	282,939
<b><u>Capital Charges and Financing Costs</u></b>				
32,083	Non-current Assets Depreciation & Amortisation	32,083	37,735	37,735
-373,167	Impairment & Revaluation Losses	0	0	0
<b><u>2,404,404</u></b>	<b><u>Expenditure</u></b>	<b><u>3,781,552</u></b>	<b><u>3,953,228</u></b>	<b><u>4,294,910</u></b>

**INCOME**

**External Grants and Reimbursements**

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
-63,372	Grants and Subsidies	0	-134,786	0
-1,184,012	Reimbursements and Contributions	-1,782,285	-1,782,285	-1,799,772
	<b><u>Customer and Client Receipts</u></b>			
-3,558	Rents	-5,000	-5,000	-5,106
	<b><u>Support Services</u></b>			
-534,994	Internal Recharges and Transfers-Revenue	-534,994	-534,994	-534,994
<b><u>-1,785,936</u></b>	<b><u>Income</u></b>	<b><u>-2,322,279</u></b>	<b><u>-2,457,065</u></b>	<b><u>-2,339,872</u></b>
<b><u>618,468</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>1,459,273</u></b>	<b><u>1,496,163</u></b>	<b><u>1,955,038</u></b>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PHYSICAL SUPPORT</u></b>			
	<b><u>INFORMATION AND EARLY INTERVENTION - PS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
382,267	Voluntary & Independent Sector Payments	383,291	383,291	382,267
	<b><u>Support Services</u></b>			
28,502	Internal Recharges and Transfers	32,513	32,513	35,110
<u>410,769</u>	<u>Expenditure</u>	<u>415,804</u>	<u>415,804</u>	<u>417,377</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-365,264	Reimbursements and Contributions	-365,264	-365,264	-365,264
<u>-365,264</u>	<u>Income</u>	<u>-365,264</u>	<u>-365,264</u>	<u>-365,264</u>
<u>45,505</u>	<u>NET EXPENDITURE</u>	<u>50,540</u>	<u>50,540</u>	<u>52,113</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SENSORY SUPPORT</u></b>			
	<b><u>NURSING CARE - SS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
14,689	3rd Party Payments to Care Providers	17,865	17,865	19,546
	<b><u>Support Services</u></b>			
57,068	Internal Recharges and Transfers	80,711	80,711	81,084
<u>71,757</u>	<u>Expenditure</u>	<u>98,576</u>	<u>98,576</u>	<u>100,630</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-117	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-16,371	Sales, Fees and Charges	-2,352	-2,352	-2,402
<u>-16,488</u>	<u>Income</u>	<u>-2,352</u>	<u>-2,352</u>	<u>-2,402</u>
<u>55,269</u>	<u>NET EXPENDITURE</u>	<u>96,224</u>	<u>96,224</u>	<u>98,228</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SENSORY SUPPORT</u></b>			
	<b><u>RESIDENTIAL CARE - SS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
235,041	3rd Party Payments to Care Providers	230,353	267,353	252,029
	<b><u>Support Services</u></b>			
11,742	Internal Recharges and Transfers	12,446	12,446	13,582
<u>246,783</u>	<u>Expenditure</u>	<u>242,799</u>	<u>279,799</u>	<u>265,611</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-2,828	Grants and Subsidies	0	0	-10,843
	<b><u>Customer and Client Receipts</u></b>			
-61,150	Sales, Fees and Charges	-48,540	-48,540	-49,566
<u>-63,978</u>	<u>Income</u>	<u>-48,540</u>	<u>-48,540</u>	<u>-60,409</u>
<u>182,806</u>	<u>NET EXPENDITURE</u>	<u>194,259</u>	<u>231,259</u>	<u>205,202</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SENSORY SUPPORT</u></b>			
	<b><u>DIRECT PAYMENTS - SS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Transfer Payments</u></b>			
335,135	Direct Payments to Social Care Clients	426,323	335,323	466,440
	<b><u>Support Services</u></b>			
11,170	Internal Recharges and Transfers	11,384	11,384	11,384
<b><u>346,305</u></b>	<b><u>Expenditure</u></b>	<b><u>437,707</u></b>	<b><u>346,707</u></b>	<b><u>477,824</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-15,665	Grants and Subsidies	-15,665	-15,665	-15,665
	<b><u>Customer and Client Receipts</u></b>			
-30,204	Sales, Fees and Charges	-56,726	-56,726	-57,925
<b><u>-45,869</u></b>	<b><u>Income</u></b>	<b><u>-72,391</u></b>	<b><u>-72,391</u></b>	<b><u>-73,590</u></b>
<b><u>300,436</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>365,316</u></b>	<b><u>274,316</u></b>	<b><u>404,234</u></b>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SENSORY SUPPORT</u></b>			
	<b><u>HOME CARE - SS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
304,500	3rd Party Payments to Care Providers	328,444	328,444	348,409
	<b><u>Support Services</u></b>			
1,770	Internal Recharges and Transfers	0	0	0
<u>306,270</u>	<u>Expenditure</u>	<u>328,444</u>	<u>328,444</u>	<u>348,409</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-3,689	Grants and Subsidies	0	0	-16,300
<u>-3,689</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>-16,300</u>
<u>302,581</u>	<u>NET EXPENDITURE</u>	<u>328,444</u>	<u>328,444</u>	<u>332,109</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SENSORY SUPPORT</u></b>			
	<b><u>INFORMATION AND EARLY INTERVENTION - SS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
16,662	Equipment	16,380	16,380	16,380
	<b><u>Third Party Payments</u></b>			
103,586	Voluntary & Independent Sector Payments	103,586	103,586	102,664
	<b><u>Support Services</u></b>			
7,958	Internal Recharges and Transfers	8,297	8,297	9,022
<u>128,206</u>	<u>Expenditure</u>	<u>128,263</u>	<u>128,263</u>	<u>128,066</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-101,000	Reimbursements and Contributions	-101,000	-101,000	-101,000
<u>-101,000</u>	<u>Income</u>	<u>-101,000</u>	<u>-101,000</u>	<u>-101,000</u>
<u>27,206</u>	<u>NET EXPENDITURE</u>	<u>27,263</u>	<u>27,263</u>	<u>27,066</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
£		£	£	£
	<b><u>SUPPORT WITH MEMORY AND COGNITION</u></b>			
	<b><u>NURSING CARE - SMC</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
379,033	3rd Party Payments to Care Providers	252,300	465,300	276,041
	<b><u>Support Services</u></b>			
1,459,610	Internal Recharges and Transfers	1,584,624	1,584,771	1,593,056
<u>1,838,643</u>	<u>Expenditure</u>	<u>1,836,924</u>	<u>2,050,071</u>	<u>1,869,097</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-4,570	Grants and Subsidies	0	0	-12,085
	<b><u>Customer and Client Receipts</u></b>			
-68,399	Sales, Fees and Charges	-27,924	-27,924	-28,514
<u>-72,969</u>	<u>Income</u>	<u>-27,924</u>	<u>-27,924</u>	<u>-40,599</u>
<u>1,765,674</u>	<u>NET EXPENDITURE</u>	<u>1,809,000</u>	<u>2,022,147</u>	<u>1,828,498</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
£		£	£	£
<b><u>SUPPORT WITH MEMORY AND COGNITION</u></b>				
<b><u>RESIDENTIAL CARE - SMC</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Third Party Payments</u></b>				
8,179,080	3rd Party Payments to Care Providers	8,766,891	8,608,494	9,591,855
<b><u>Support Services</u></b>				
339,476	Internal Recharges and Transfers	333,266	333,642	348,382
<u>8,518,557</u>	<u>Expenditure</u>	<u>9,100,157</u>	<u>8,942,136</u>	<u>9,940,237</u>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-92,963	Grants and Subsidies	0	0	-420,064
-502,440	Reimbursements and Contributions	-502,440	-502,440	-502,440
<b><u>Customer and Client Receipts</u></b>				
-3,421,152	Sales, Fees and Charges	-3,229,937	-3,229,937	-3,298,197
<u>-4,016,555</u>	<u>Income</u>	<u>-3,732,377</u>	<u>-3,732,377</u>	<u>-4,220,701</u>
<u>4,502,001</u>	<u>NET EXPENDITURE</u>	<u>5,367,780</u>	<u>5,209,759</u>	<u>5,719,536</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SUPPORT WITH MEMORY AND COGNITION</u></b>			
	<b><u>SUPPORTED ACCOMMODATION - SMC</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
88,587	3rd Party Payments to Care Providers	134,834	0	147,522
<u>88,587</u>	<u>Expenditure</u>	<u>134,834</u>	<u>0</u>	<u>147,522</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-1,478	Grants and Subsidies	0	0	-6,459
<u>-1,478</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>-6,459</u>
<u>87,109</u>	<u>NET EXPENDITURE</u>	<u>134,834</u>	<u>0</u>	<u>141,063</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SUPPORT WITH MEMORY AND COGNITION</u></b>			
	<b><u>DIRECT PAYMENTS - SMC</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Transfer Payments</u></b>			
55,374	Direct Payments to Social Care Clients	49,284	49,284	53,922
	<b><u>Support Services</u></b>			
14,693	Internal Recharges and Transfers	15,323	15,323	16,660
<u>70,067</u>	<u>Expenditure</u>	<u>64,607</u>	<u>64,607</u>	<u>70,582</u>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-7,667	Sales, Fees and Charges	-7,879	-7,879	-8,045
<u>-7,667</u>	<u>Income</u>	<u>-7,879</u>	<u>-7,879</u>	<u>-8,045</u>
<u>62,400</u>	<u>NET EXPENDITURE</u>	<u>56,728</u>	<u>56,728</u>	<u>62,537</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SUPPORT WITH MEMORY AND COGNITION</u></b>			
	<b><u>HOME CARE - SMC</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
327,815	3rd Party Payments to Care Providers	379,991	339,991	393,867
	<b><u>Support Services</u></b>			
25,228	Internal Recharges and Transfers	25,632	25,632	27,872
<u>353,043</u>	<u>Expenditure</u>	<u>405,623</u>	<u>365,623</u>	<u>421,739</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-4,330	Grants and Subsidies	0	0	-17,123
-60,000	Reimbursements and Contributions	-60,000	-60,000	-60,000
	<b><u>Customer and Client Receipts</u></b>			
-127,497	Sales, Fees and Charges	-153,134	-153,134	-156,370
<u>-191,827</u>	<u>Income</u>	<u>-213,134</u>	<u>-213,134</u>	<u>-233,493</u>
<u>161,216</u>	<u>NET EXPENDITURE</u>	<u>192,489</u>	<u>152,489</u>	<u>188,246</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
£		£	£	£
	<b><u>SUPPORT WITH MEMORY AND COGNITION</u></b>			
	<b><u>SUPPORTED LIVING - SMC</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
401,064	3rd Party Payments to Care Providers	337,649	320,819	347,790
<u>401,064</u>	<u>Expenditure</u>	<u>337,649</u>	<u>320,819</u>	<u>347,790</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
0	Grants and Subsidies	0	0	-16,173
-378,074	Reimbursements and Contributions	-258,323	-298,493	-298,493
	<b><u>Customer and Client Receipts</u></b>			
-8,653	Sales, Fees and Charges	0	0	0
<u>-386,727</u>	<u>Income</u>	<u>-258,323</u>	<u>-298,493</u>	<u>-314,666</u>
<u>14,337</u>	<b><u>NET EXPENDITURE</u></b>	<u>79,326</u>	<u>22,326</u>	<u>33,124</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>SUPPORT WITH MEMORY AND COGNITION</u></b>				
<b><u>DAY CARE - SMC</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
431,847	Non-Teachers Pay	513,598	513,598	569,125
168	Employee Retirement Costs	0	0	0
389	Employee Insurance Costs	387	387	387
80	Internal Training Costs	50	0	0
733	Other Training Expenses	0	0	0
<b><u>Premises Related Expenses</u></b>				
10,761	Repairs and Maintenance	0	0	0
1,489	Direct Service Charge-Ground Maintenance	0	0	0
<b><u>Transport Related Expenses</u></b>				
5	Direct Transport Costs	0	0	0
19	External Transport Hire & Contracts	0	0	0
575	Travel Expenses	245	245	245
<b><u>Supplies and Services</u></b>				
1,581	Equipment	1,200	1,200	1,200
0	Furniture	500	500	500
3,105	Materials	2,500	2,500	2,500
10,642	Catering Costs	18,000	18,000	18,000
37	Clothing,Uniforms and Laundry	400	400	400
414	Printing and Reprographics	250	250	250
300	Stationery and Office Expenses	600	600	600
56	Postage	50	50	50
5,051	Telephones	2,720	2,720	2,720
6,059	Hardware, Software & Other Computing	0	0	0
747	Medical Fees	100	100	100
2,250	Direct Service Charge-Security	2,270	2,270	2,563
358	Licenses	150	150	150
<b><u>Third Party Payments</u></b>				
70,571	Voluntary & Independent Sector Payments	70,572	70,572	77,213
2,490	Direct Service Charge-Cleansing	2,552	2,552	2,636
<b><u>Support Services</u></b>				
454,032	Internal Recharges and Transfers	451,232	453,183	507,686
65,245	Central Premises Recharges	71,208	71,208	119,109
<b><u>Capital Charges and Financing Costs</u></b>				
36,048	Non-current Assets Depreciation & Amortisation	36,048	31,180	31,180
<b><u>1,105,050</u></b>	<b><u>Expenditure</u></b>	<b><u>1,174,632</u></b>	<b><u>1,171,665</u></b>	<b><u>1,336,614</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-104,783	Grants and Subsidies	0	0	0
-434,095	Reimbursements and Contributions	-433,095	-433,095	-433,095
<b><u>Customer and Client Receipts</u></b>				
-167,353	Sales, Fees and Charges	-200,941	-200,941	-205,188
<b><u>Support Services</u></b>				
-4,767	Internal Recharges and Transfers-Revenue	-4,767	-4,767	-4,767
<b><u>-710,998</u></b>	<b><u>Income</u></b>	<b><u>-638,803</u></b>	<b><u>-638,803</u></b>	<b><u>-643,050</u></b>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<u>394.052</u>	<u>NET EXPENDITURE</u>	<u>535.829</u>	<u>532.862</u>	<u>693.564</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>LEARNING DISABILITY SUPPORT</u></b>			
	<b><u>NURSING CARE - LD</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Support Services</u></b>			
321,883	Internal Recharges and Transfers	391,562	391,562	394,053
<u>321,883</u>	<u>Expenditure</u>	<u>391,562</u>	<u>391,562</u>	<u>394,053</u>
<u>321,883</u>	<u>NET EXPENDITURE</u>	<u>391,562</u>	<u>391,562</u>	<u>394,053</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>LEARNING DISABILITY SUPPORT</u></b>			
	<b><u>RESIDENTIAL CARE - LD</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
2,785,672	3rd Party Payments to Care Providers	2,687,129	3,051,360	4,690,580
	<b><u>Support Services</u></b>			
764,662	Internal Recharges and Transfers	800,296	800,607	815,848
<u>3,550,335</u>	<u>Expenditure</u>	<u>3,487,425</u>	<u>3,851,967</u>	<u>5,506,428</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-32,998	Grants and Subsidies	0	0	-128,144
-50,000	Reimbursements and Contributions	-50,000	-50,000	-50,000
	<b><u>Customer and Client Receipts</u></b>			
-208,129	Sales, Fees and Charges	-121,029	-121,029	-131,748
<u>-291,127</u>	<u>Income</u>	<u>-171,029</u>	<u>-171,029</u>	<u>-309,892</u>
<u>3,259,207</u>	<u>NET EXPENDITURE</u>	<u>3,316,396</u>	<u>3,680,938</u>	<u>5,196,536</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>LEARNING DISABILITY SUPPORT</u></b>			
	<b><u>DIRECT PAYMENTS - LD</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Transfer Payments</u></b>			
5,549,921	Direct Payments to Social Care Clients	5,756,510	5,756,510	7,256,300
	<b><u>Support Services</u></b>			
541,483	Internal Recharges and Transfers	585,339	585,815	611,405
<u>6,091,404</u>	<u>Expenditure</u>	<u>6,341,849</u>	<u>6,342,325</u>	<u>7,867,705</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-874,722	Grants and Subsidies	-874,722	-874,722	-1,275,040
-822,410	Reimbursements and Contributions	-1,060,086	-1,060,086	-1,060,086
	<b><u>Customer and Client Receipts</u></b>			
-535,323	Sales, Fees and Charges	-576,154	-576,154	-588,330
	<b><u>Support Services</u></b>			
-44,467	Internal Recharges and Transfers-Revenue	-39,206	-39,206	-39,206
<u>-2,276,922</u>	<u>Income</u>	<u>-2,550,168</u>	<u>-2,550,168</u>	<u>-2,962,662</u>
<u>3,814,482</u>	<u>NET EXPENDITURE</u>	<u>3,791,681</u>	<u>3,792,157</u>	<u>4,905,043</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>LEARNING DISABILITY SUPPORT</u></b>			
	<b><u>HOME CARE - LD</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
1,177,191	3rd Party Payments to Care Providers	1,309,352	1,079,352	1,096,510
	<b><u>Support Services</u></b>			
107,296	Internal Recharges and Transfers	150,387	150,387	154,130
<u>1,284,486</u>	<u>Expenditure</u>	<u>1,459,739</u>	<u>1,229,739</u>	<u>1,250,640</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-19,146	Grants and Subsidies	-4,295	-4,295	-51,208
-230,000	Reimbursements and Contributions	-230,000	-230,000	-230,000
	<b><u>Customer and Client Receipts</u></b>			
-93,610	Sales, Fees and Charges	-112,433	-112,433	-114,809
	<b><u>Support Services</u></b>			
-20,857	Internal Recharges and Transfers-Revenue	-19,760	-19,760	-19,760
<u>-363,613</u>	<u>Income</u>	<u>-366,488</u>	<u>-366,488</u>	<u>-415,777</u>
<u>920,873</u>	<u>NET EXPENDITURE</u>	<u>1,093,251</u>	<u>863,251</u>	<u>834,863</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>LEARNING DISABILITY SUPPORT</u></b>				
<b><u>SUPPORTED LIVING - LD</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
3,254,990	Non-Teachers Pay	3,280,478	3,494,478	3,836,648
151,887	Employee Retirement Costs	100	100	100
4,588	Employee Insurance Costs	4,563	4,563	4,563
0	Internal Training Costs	200	0	0
0	Other Training Expenses	200	0	0
<b><u>Premises Related Expenses</u></b>				
2,994	Repairs and Maintenance	3,000	3,000	3,000
1,086	Energy Costs	1,700	1,700	1,700
4,966	Rents & Rates	20,565	20,565	20,565
749	Water & Sewerage	600	600	600
38	Cleaning & Domestic Services	0	0	0
2,433	Direct Service Charge-Cleaning	2,494	2,494	2,777
<b><u>Transport Related Expenses</u></b>				
0	Direct Transport Costs	100	100	100
0	External Transport Hire & Contracts	1,000	1,000	1,000
8,338	Travel Expenses	6,150	6,150	6,150
<b><u>Supplies and Services</u></b>				
6,759	Equipment	1,500	1,500	1,500
873	Furniture	1,000	1,000	1,000
1,114	Materials	1,000	1,000	1,000
23,286	Catering Costs	35,000	35,000	35,000
16	Clothing,Uniforms and Laundry	500	500	500
2,076	Printing and Reprographics	1,500	1,500	1,500
25	Direct Service Charge - Graphic Design Costs	10	10	10
733	Stationery and Office Expenses	1,230	1,230	1,230
14	Postage	50	50	50
6,494	Telephones	17,200	17,200	17,200
6,712	Hardware, Software & Other Computing	10,200	10,200	10,200
3,218	Medical Fees	500	500	500
3,373	Other Professional Fees	500	500	500
0	Exam & Course Fees (incl. students & clients)	50	50	50
381	Other Supplies & Services	0	0	0
0	Professional Meetings	100	100	100
<b><u>Third Party Payments</u></b>				
10,407,057	3rd Party Payments to Care Providers	10,934,024	11,022,024	10,702,933
210	Direct Service Charge-Cleansing	0	0	0
<b><u>Support Services</u></b>				
2,811,385	Internal Recharges and Transfers	2,882,644	2,897,694	3,025,328
<b><u>Capital Charges and Financing Costs</u></b>				
2,835	Non-current Assets Depreciation & Amortisation	2,835	0	0
<b><u>16,708,627</u></b>	<b><u>Expenditure</u></b>	<b><u>17,210,993</u></b>	<b><u>17,524,808</u></b>	<b><u>17,675,804</u></b>
<b>INCOME</b>				
<b><u>External Grants and Reimbursements</u></b>				
-1,468,765	Grants and Subsidies	-2,652,518	-2,652,518	-4,097,184

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
-1,718,313	Reimbursements and Contributions	-1,718,313	-1,718,313	-1,718,313
	<b><u>Customer and Client Receipts</u></b>			
-230,596	Sales, Fees and Charges	-278,025	-278,025	-283,900
	<b><u>Support Services</u></b>			
-687,158	Internal Recharges and Transfers-Revenue	-818,703	-818,703	-818,703
<b><u>-4,104,833</u></b>	<b><u>Income</u></b>	<b><u>-5,467,559</u></b>	<b><u>-5,467,559</u></b>	<b><u>-6,918,100</u></b>
<b><u>12,603,795</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>11,743,434</u></b>	<b><u>12,057,249</u></b>	<b><u>10,757,704</u></b>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>LEARNING DISABILITY SUPPORT</u></b>				
<b><u>DAY CARE - LD</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
1,228,306	Non-Teachers Pay	1,451,470	1,451,470	1,299,799
12,834	Employee Retirement Costs	200	200	200
1,566	Employee Insurance Costs	1,558	1,558	1,558
320	Internal Training Costs	500	0	0
2,550	Other Training Expenses	0	0	0
<b><u>Premises Related Expenses</u></b>				
200	Repairs and Maintenance	500	500	500
794	Direct Service Charge-Ground Maintenance	814	814	1,743
260	Cleaning & Domestic Services	0	0	0
8,519	Direct Service Charge-Cleaning	8,641	8,641	9,621
9,813	Direct Service Charge-Caretaking	10,058	10,058	11,090
<b><u>Transport Related Expenses</u></b>				
8,296	Direct Service Charge-Pooled Transport Costs	8,547	8,547	9,441
477	Travel Expenses	3,727	3,727	3,727
<b><u>Supplies and Services</u></b>				
6,043	Equipment	8,200	8,200	8,200
0	Furniture	300	300	300
5,709	Materials	3,700	3,700	3,700
6,096	Catering Costs	10,000	10,000	10,000
405	Clothing,Uniforms and Laundry	250	250	250
1,537	Printing and Reprographics	1,200	1,200	1,200
148	Direct Service Charge - Graphic Design Costs	116	116	116
374	Stationery and Office Expenses	650	650	650
90	Postage	100	100	100
11,691	Telephones	8,250	8,250	8,250
10,579	Hardware, Software & Other Computing	3,360	3,360	3,360
1,486	Medical Fees	1,300	1,300	1,300
5,274	Other Professional Fees	3,895	3,895	3,895
37,216	Premises & Room Hire	50,000	50,000	50,000
0	Professional Meetings	600	600	600
27	Advertising, Promotion & Notices	0	0	0
196	Licenses	650	650	650
<b><u>Third Party Payments</u></b>				
575,712	3rd Party Payments to Care Providers	603,147	603,147	659,903
22,875	Voluntary & Independent Sector Payments	40,000	40,000	43,764
191	Direct Service Charge-Civil Engineering	0	0	0
4,656	Direct Service Charge-Cleansing	4,772	4,772	4,930
<b><u>Support Services</u></b>				
771,149	Internal Recharges and Transfers	770,942	780,276	859,752
92,046	Central Premises Recharges	100,459	100,459	148,826
<b><u>Capital Charges and Financing Costs</u></b>				
47,560	Non-current Assets Depreciation & Amortisation	47,560	51,960	51,960
<b><u>2,874,994</u></b>	<b><u>Expenditure</u></b>	<b><u>3,145,466</u></b>	<b><u>3,158,700</u></b>	<b><u>3,199,385</u></b>

**INCOME**

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>External Grants and Reimbursements</u></b>			
-171,089	Grants and Subsidies	0	0	-28,891
-400,000	Reimbursements and Contributions	-400,000	-400,000	-400,000
	<b><u>Customer and Client Receipts</u></b>			
-438,902	Sales, Fees and Charges	-523,526	-523,526	-543,591
	<b><u>Support Services</u></b>			
-190,146	Internal Recharges and Transfers-Revenue	-175,028	-175,028	-175,028
<u>-1,200,136</u>	<u>Income</u>	<u>-1,098,554</u>	<u>-1,098,554</u>	<u>-1,147,510</u>
<u>1,674,858</u>	<u>NET EXPENDITURE</u>	<u>2,046,912</u>	<u>2,060,146</u>	<u>2,051,875</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MENTAL HEALTH SUPPORT</u></b>			
	<b><u>NURSING CARE - MH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
6,662	3rd Party Payments to Care Providers	2,695	132,695	2,949
	<b><u>Support Services</u></b>			
1,003,187	Internal Recharges and Transfers	1,049,809	1,049,809	1,053,642
<b><u>1,009,849</u></b>	<b><u>Expenditure</u></b>	<b><u>1,052,504</u></b>	<b><u>1,182,504</u></b>	<b><u>1,056,591</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-113	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-16,612	Sales, Fees and Charges	-7,660	-7,660	-7,822
<b><u>-16,725</u></b>	<b><u>Income</u></b>	<b><u>-7,660</u></b>	<b><u>-7,660</u></b>	<b><u>-7,822</u></b>
<b><u>993,124</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>1,044,844</u></b>	<b><u>1,174,844</u></b>	<b><u>1,048,769</u></b>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MENTAL HEALTH SUPPORT</u></b>			
	<b><u>RESIDENTIAL CARE - MH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
976,965	3rd Party Payments to Care Providers	1,068,258	1,000,258	1,168,781
	<b><u>Support Services</u></b>			
636,107	Internal Recharges and Transfers	584,860	584,994	591,741
<u>1,613,071</u>	<u>Expenditure</u>	<u>1,653,118</u>	<u>1,585,252</u>	<u>1,760,522</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-11,407	Grants and Subsidies	0	0	-50,597
	<b><u>Customer and Client Receipts</u></b>			
-296,318	Sales, Fees and Charges	-283,279	-193,279	-289,266
<u>-307,725</u>	<u>Income</u>	<u>-283,279</u>	<u>-193,279</u>	<u>-339,863</u>
<u>1,305,347</u>	<u>NET EXPENDITURE</u>	<u>1,369,839</u>	<u>1,391,973</u>	<u>1,420,659</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MENTAL HEALTH SUPPORT</u></b>			
	<b><u>DIRECT PAYMENTS - MH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Transfer Payments</u></b>			
26,272	Direct Payments to Social Care Clients	45,295	45,295	49,557
	<b><u>Support Services</u></b>			
10,254	Internal Recharges and Transfers	15,436	15,436	15,959
<u>36,526</u>	<u>Expenditure</u>	<u>60,731</u>	<u>60,731</u>	<u>65,516</u>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-16,031	Sales, Fees and Charges	-16,473	-16,473	-16,821
	<b><u>Support Services</u></b>			
-49,660	Internal Recharges and Transfers-Revenue	0	0	0
<u>-65,691</u>	<u>Income</u>	<u>-16,473</u>	<u>-16,473</u>	<u>-16,821</u>
<u>-29,165</u>	<u>NET EXPENDITURE</u>	<u>44,258</u>	<u>44,258</u>	<u>48,695</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MENTAL HEALTH SUPPORT</u></b>			
	<b><u>HOME CARE - MH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
318,733	3rd Party Payments to Care Providers	408,058	358,058	375,340
	<b><u>Support Services</u></b>			
81,991	Internal Recharges and Transfers	106,713	106,713	107,382
<u>400,724</u>	<u>Expenditure</u>	<u>514,771</u>	<u>464,771</u>	<u>482,722</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-4,678	Grants and Subsidies	0	0	-17,159
-60,000	Reimbursements and Contributions	-60,000	-60,000	-60,000
	<b><u>Customer and Client Receipts</u></b>			
-9,218	Sales, Fees and Charges	-23,083	-23,083	-23,571
<u>-73,896</u>	<u>Income</u>	<u>-83,083</u>	<u>-83,083</u>	<u>-100,730</u>
<u>326,828</u>	<u>NET EXPENDITURE</u>	<u>431,688</u>	<u>381,688</u>	<u>381,992</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MENTAL HEALTH SUPPORT</u></b>			
	<b><u>SUPPORTED LIVING - MH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
414,022	3rd Party Payments to Care Providers	503,018	453,018	500,352
	<b><u>Support Services</u></b>			
303,261	Internal Recharges and Transfers	329,664	329,664	331,951
<u>717,283</u>	<u>Expenditure</u>	<u>832,682</u>	<u>782,682</u>	<u>832,303</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-5,081	Grants and Subsidies	0	0	-24,095
-96,000	Reimbursements and Contributions	-96,000	-96,000	-96,000
<u>-101,081</u>	<u>Income</u>	<u>-96,000</u>	<u>-96,000</u>	<u>-120,095</u>
<u>616,202</u>	<u>NET EXPENDITURE</u>	<u>736,682</u>	<u>686,682</u>	<u>712,208</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MENTAL HEALTH SUPPORT</u></b>			
	<b><u>DAY CARE - MH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
108	Employee Insurance Costs	107	107	107
	<b><u>Third Party Payments</u></b>			
0	3rd Party Payments to Care Providers	485	485	531
	<b><u>Support Services</u></b>			
33,962	Internal Recharges and Transfers	31,256	31,598	35,177
<u>34,070</u>	<u>Expenditure</u>	<u>31,848</u>	<u>32,190</u>	<u>35,815</u>
<u>34,070</u>	<u>NET EXPENDITURE</u>	<u>31,848</u>	<u>32,190</u>	<u>35,815</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>MENTAL HEALTH SUPPORT</u></b>				
<b><u>REABLEMENT SERVICES - MH</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
162,582	Non-Teachers Pay	164,379	164,379	182,511
153	Employee Insurance Costs	152	152	152
1,385	Other Training Expenses	0	0	0
<b><u>Premises Related Expenses</u></b>				
0	Rents & Rates	2,620	2,620	2,620
<b><u>Transport Related Expenses</u></b>				
5,840	Travel Expenses	2,650	2,650	2,650
<b><u>Supplies and Services</u></b>				
14	Equipment	500	500	500
183	Materials	150	150	150
10	Printing and Reprographics	150	150	150
0	Direct Service Charge - Graphic Design Costs	50	50	50
170	Stationery and Office Expenses	300	300	300
2,612	Telephones	800	800	800
2,287	Hardware, Software & Other Computing	160	160	160
24	Medical Fees	0	0	0
<b><u>Support Services</u></b>				
37,529	Internal Recharges and Transfers	33,085	33,570	37,945
<b><u>212,788</u></b>	<b><u>Expenditure</u></b>	<b><u>204,996</u></b>	<b><u>205,481</u></b>	<b><u>227,988</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-1,385	Grants and Subsidies	0	0	0
<b><u>Support Services</u></b>				
-243,925	Internal Recharges and Transfers-Revenue	-241,186	-241,186	-241,186
<b><u>-245,310</u></b>	<b><u>Income</u></b>	<b><u>-241,186</u></b>	<b><u>-241,186</u></b>	<b><u>-241,186</u></b>
<b><u>-32,522</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>-36,190</u></b>	<b><u>-35,705</u></b>	<b><u>-13,198</u></b>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MENTAL HEALTH SUPPORT</u></b>			
	<b><u>INFORMATION AND EARLY INTERVENTION - MH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
53,790	Voluntary & Independent Sector Payments	59,417	59,417	59,417
	<b><u>Support Services</u></b>			
4,641	Internal Recharges and Transfers	4,841	4,841	5,264
<u>58,431</u>	<u>Expenditure</u>	<u>64,258</u>	<u>64,258</u>	<u>64,681</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-61,649	Reimbursements and Contributions	-61,289	-61,289	-61,289
<u>-61,649</u>	<u>Income</u>	<u>-61,289</u>	<u>-61,289</u>	<u>-61,289</u>
<u>-3,218</u>	<u>NET EXPENDITURE</u>	<u>2,969</u>	<u>2,969</u>	<u>3,392</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
£		£	£	£
	<b><u>SUPPORT FOR CARERS</u></b>			
	<b><u>OTHER CARER SERVICES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
107,734	3rd Party Payments to Care Providers	48,239	48,239	52,778
731,700	Voluntary & Independent Sector Payments	731,700	731,700	731,700
	<b><u>Support Services</u></b>			
34,181	Internal Recharges and Transfers	36,323	36,323	39,256
<u>873,615</u>	<u>Expenditure</u>	<u>816,262</u>	<u>816,262</u>	<u>823,734</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-772,000	Reimbursements and Contributions	-772,000	-772,000	-772,000
<u>-772,000</u>	<u>Income</u>	<u>-772,000</u>	<u>-772,000</u>	<u>-772,000</u>
<u>101,615</u>	<u>NET EXPENDITURE</u>	<u>44,262</u>	<u>44,262</u>	<u>51,734</u>

**INTEGRATED CARE  
OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>ASSISTIVE EQUIPMENT AND TECHNOLOGY</u></b>			
	<b><u>OCCUPATIONAL THERAPY</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
1,026,830	Non-Teachers Pay	1,150,267	1,175,267	1,452,082
320	Employee Insurance Costs	318	318	318
0	Internal Training Costs	300	0	0
	<b><u>Premises Related Expenses</u></b>			
124,940	Repairs and Maintenance	100,000	100,000	100,000
	<b><u>Transport Related Expenses</u></b>			
2,982	Direct Service Charge-Pooled Transport Costs	3,231	3,231	3,617
276	External Transport Hire & Contracts	0	0	0
23,972	Travel Expenses	31,600	31,600	31,600
	<b><u>Supplies and Services</u></b>			
81,014	Equipment	34,597	34,597	34,597
1	Printing and Reprographics	4,000	4,000	4,000
0	Direct Service Charge - Graphic Design Costs	201	201	201
0	Stationery and Office Expenses	2,176	2,176	2,176
0	Postage	784	784	784
1,534	Telephones	6,016	6,016	6,016
9,692	Hardware, Software & Other Computing	0	0	0
28,393	Consultants	65,756	65,756	65,000
	<b><u>Third Party Payments</u></b>			
534	Direct Service Charge-Civil Engineering	0	0	0
758,749	3rd Party Payments to Private Contractors	609,000	609,000	666,307
	<b><u>Support Services</u></b>			
158,692	Internal Recharges and Transfers	155,533	156,107	163,106
<u>2,217,928</u>	<u>Expenditure</u>	<u>2,163,779</u>	<u>2,189,053</u>	<u>2,529,804</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-1,493,921	Reimbursements and Contributions	-1,555,347	-1,555,347	-1,558,184
	<b><u>Customer and Client Receipts</u></b>			
0	Sales, Fees and Charges	-494	-494	-504
	<b><u>Support Services</u></b>			
0	Internal Recharges and Transfers-Capital	0	0	-135,000
<u>-1,493,921</u>	<u>Income</u>	<u>-1,555,841</u>	<u>-1,555,841</u>	<u>-1,693,688</u>
<u>724,007</u>	<u>NET EXPENDITURE</u>	<u>607,938</u>	<u>633,212</u>	<u>836,116</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>ASSISTIVE EQUIPMENT AND TECHNOLOGY</u></b>				
<b><u>CARELINE</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
172,430	Non-Teachers Pay	689,000	745,000	892,935
0	Employee Recruitment Costs	480	480	480
<b><u>Transport Related Expenses</u></b>				
8,224	Direct Service Charge-Pooled Transport Costs	21,074	21,074	24,374
4,038	Travel Expenses	8,707	8,707	8,707
<b><u>Supplies and Services</u></b>				
132,103	Equipment	187,967	187,967	187,967
0	Catering Costs	1,400	1,400	1,400
0	Clothing,Uniforms and Laundry	2,646	2,646	2,646
-1,650	Printing and Reprographics	10,800	10,800	10,800
1,650	Direct Service Charge - Graphic Design Costs	5,346	5,346	5,346
0	Stationery and Office Expenses	825	825	825
2,104	Postage	380	380	380
764	Telephones	3,826	3,826	3,826
2,554	Hardware, Software & Other Computing	34,951	34,951	34,951
0	Legal Fees	500	500	500
104	Medical Fees	0	0	0
0	Other Professional Fees	300	300	300
0	Direct Service Charge-Security	1,839	1,839	2,076
16,900	Other Supplies & Services	1,042	1,042	1,042
0	Advertising, Promotion & Notices	12,446	12,446	12,446
0	Licenses	147	147	147
<b><u>Support Services</u></b>				
-18,474	Internal Recharges and Transfers	-176,168	-176,168	52,420
<b><u>Capital Charges and Financing Costs</u></b>				
0	Non-current Assets Depreciation & Amortisation	6,960	6,960	6,960
<b><u>320,746</u></b>	<b><u>Expenditure</u></b>	<b><u>814,468</u></b>	<b><u>870,468</u></b>	<b><u>1,250,528</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-102,000	Reimbursements and Contributions	-72,000	-128,000	-136,228
<b><u>Customer and Client Receipts</u></b>				
-2,165	Sales, Fees and Charges	-753,694	-753,694	-819,694
<b><u>Support Services</u></b>				
-43,172	Internal Recharges and Transfers-Revenue	134,347	134,347	-89,082
<b><u>-147,337</u></b>	<b><u>Income</u></b>	<b><u>-691,347</u></b>	<b><u>-747,347</u></b>	<b><u>-1,045,004</u></b>
<b><u>173,409</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>123,121</u></b>	<b><u>123,121</u></b>	<b><u>205,524</u></b>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>ASSESSMENT AND CARE MANAGEMENT</u></b>				
<b><u>CARE MANAGEMENT TEAMS</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
5,888,600	Non-Teachers Pay	6,502,952	6,741,152	7,673,982
122,012	Agency Staff	0	0	0
10,913	IR35 Employees	0	0	0
550	Employee Retirement Costs	0	0	0
4,881	Employee Insurance Costs	4,855	4,855	4,855
0	Internal Training Costs	95	0	0
25,249	Other Training Expenses	18,486	18,486	18,486
<b><u>Premises Related Expenses</u></b>				
1,192	Rents & Rates	0	0	0
<b><u>Transport Related Expenses</u></b>				
4,578	External Transport Hire & Contracts	10,500	10,500	10,500
117,716	Travel Expenses	156,719	156,719	156,719
<b><u>Supplies and Services</u></b>				
88,653	Equipment	19,820	44,320	19,820
0	Furniture	50	50	50
2,031	Materials	2,160	2,160	2,160
0	Catering Costs	50	50	50
2,930	Printing and Reprographics	1,100	1,100	1,100
558	Direct Service Charge - Graphic Design Costs	363	363	363
4,632	Stationery and Office Expenses	2,075	2,075	2,075
2,648	Postage	50	50	50
59,034	Telephones	11,045	11,545	11,045
85,956	Hardware, Software & Other Computing	7,740	12,740	7,740
2,449	Medical Fees	550	550	550
5,875	Consultants	0	0	0
137,386	Other Professional Fees	170,951	192,951	170,951
85	Premises & Room Hire	150	150	150
0	Professional Meetings	20	20	20
1,725	Advertising, Promotion & Notices	0	0	0
<b><u>Third Party Payments</u></b>				
69,591	3rd Party Payments to Other Local Authorities	0	0	0
11,209	3rd Party Payments to Care Providers	400,614	400,614	438,311
-828	Voluntary & Independent Sector Payments	0	0	0
<b><u>Transfer Payments</u></b>				
430	Client Personal Allowances	500	500	500
<b><u>Support Services</u></b>				
1,433,331	Internal Recharges and Transfers	1,432,518	1,413,889	1,580,542
62,587	Central Premises Recharges	68,307	68,307	25,431
<b><u>8,145,976</u></b>	<b><u>Expenditure</u></b>	<b><u>8,811,670</u></b>	<b><u>9,083,146</u></b>	<b><u>10,125,450</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-62,179	Grants and Subsidies	-51,837	-51,837	-51,837
-4,043,537	Reimbursements and Contributions	-2,438,763	-2,669,963	-2,743,334
<b><u>Customer and Client Receipts</u></b>				

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
606	Sales, Fees and Charges	-5,200	-5,200	-5,310
	<b><u>Support Services</u></b>			
-89,190	Internal Recharges and Transfers-Revenue	-190,365	-190,365	-190,365
<b><u>-4,194,300</u></b>	<b><u>Income</u></b>	<b><u>-2,686,165</u></b>	<b><u>-2,917,365</u></b>	<b><u>-2,990,846</u></b>
<b><u>3,951,676</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>6,125,505</u></b>	<b><u>6,165,781</u></b>	<b><u>7,134,604</u></b>

**INTEGRATED CARE  
OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>GENERIC SERVICES</u></b>			
	<b><u>TRANSPORT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
493,015	Non-Teachers Pay	638,718	638,718	649,653
416	Employee Insurance Costs	414	414	414
240	Internal Training Costs	250	0	0
	<b><u>Transport Related Expenses</u></b>			
36	Direct Transport Costs	950	950	950
179,450	Direct Service Charge-Pooled Transport Costs	210,067	210,067	237,274
98,452	External Transport Hire & Contracts	80,000	80,000	80,000
0	Travel Expenses	30	30	30
	<b><u>Supplies and Services</u></b>			
17,250	Equipment	600	600	600
12	Materials	350	350	350
322	Clothing,Uniforms and Laundry	300	300	300
18	Printing and Reprographics	500	500	500
0	Stationery and Office Expenses	300	300	300
0	Postage	50	50	50
742	Telephones	140	140	140
2,079	Hardware, Software & Other Computing	40	40	40
364	Medical Fees	0	0	0
	<b><u>Third Party Payments</u></b>			
52	Direct Service Charge-Cleansing	0	0	0
	<b><u>Support Services</u></b>			
169,211	Internal Recharges and Transfers	161,018	162,504	178,321
78,095	Central Premises Recharges	80,047	80,047	98,000
<b><u>1,039,752</u></b>	<b><u>Expenditure</u></b>	<b><u>1,173,774</u></b>	<b><u>1,175,010</u></b>	<b><u>1,246,922</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-23,398	Grants and Subsidies	-23,398	-23,398	-23,398
-150,000	Reimbursements and Contributions	-150,000	-150,000	-150,000
	<b><u>Customer and Client Receipts</u></b>			
-256,431	Sales, Fees and Charges	-302,976	-302,976	-309,379
	<b><u>Support Services</u></b>			
-609,923	Internal Recharges and Transfers-Revenue	-697,400	-698,636	-764,145
<b><u>-1,039,752</u></b>	<b><u>Income</u></b>	<b><u>-1,173,774</u></b>	<b><u>-1,175,010</u></b>	<b><u>-1,246,922</u></b>
<b><u>-0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>GENERIC SERVICES</u></b>			
	<b><u>GENERIC SERVICES OTHER</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
265,984	Voluntary & Independent Sector Payments	265,983	265,983	265,983
<u>265,984</u>	<u>Expenditure</u>	<u>265,983</u>	<u>265,983</u>	<u>265,983</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-265,984	Reimbursements and Contributions	-265,983	-265,983	-265,983
<u>-265,984</u>	<u>Income</u>	<u>-265,983</u>	<u>-265,983</u>	<u>-265,983</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>COMMISSIONING AND SERVICE DELIVERY</u></b>				
<b><u>DIRECTORATE</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
551,111	Non-Teachers Pay	562,313	562,313	557,882
0	IR35 Employees	0	85,861	34,205
908	Employee Retirement Costs	0	0	0
1,598	Employee Insurance Costs	1,589	1,589	1,589
6,134	Other Training Expenses	0	0	0
<b><u>Transport Related Expenses</u></b>				
1,313	Travel Expenses	2,500	2,500	3,370
<b><u>Supplies and Services</u></b>				
-0	Equipment	1,800	1,800	300
0	Furniture	750	750	250
30	Materials	500	500	0
10	Catering Costs	600	600	750
1,168	Printing and Reprographics	7,000	7,000	0
900	Direct Service Charge - Graphic Design Costs	634	634	0
672	Stationery and Office Expenses	6,000	6,000	100
13,529	Postage	20,000	20,000	15,000
2,332	Telephones	660	660	620
5,690	Hardware, Software & Other Computing	600	600	625
30,495	Legal Fees	94,162	94,162	94,162
12	Medical Fees	0	0	0
7,153	Consultants	0	0	0
8,826	Other Professional Fees	2,500	151,620	2,650
0	Education,Leisure Activities & Entertainments	0	0	435
0	Banking & Security Services	1,324	1,324	1,324
25,585	Direct Service Charge-Security	26,225	26,225	29,609
250	Premises & Room Hire	100	100	100
235	Other Supplies & Services	600	600	0
67	Professional Meetings	0	0	0
4,428	Subscriptions	3,050	3,050	3,050
84,990	Insurances	62,235	62,235	62,235
119,751	Provision for bad/doubtful debt	100,000	100,000	100,000
<b><u>Third Party Payments</u></b>				
109,504	3rd Party Payments to Other Local Authorities	0	0	0
199,219	3rd Party Payments to Private Contractors	279,000	279,000	279,000
<b><u>Transfer Payments</u></b>				
500	Benefits	0	0	0
<b><u>Support Services</u></b>				
909,773	Internal Recharges and Transfers	939,775	946,133	1,130,477
125,394	Central Premises Recharges	144,327	144,327	163,975
<b><u>2,211,577</u></b>	<b><u>Expenditure</u></b>	<b><u>2,258,244</u></b>	<b><u>2,499,583</u></b>	<b><u>2,481,708</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
0	Grants and Subsidies	0	-56,776	0
-243,860	Reimbursements and Contributions	-170,996	-349,201	-209,803

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure</b>		<b>Allowed Estimate</b>	<b>Revised Estimate</b>	<b>Forward Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>Customer and Client Receipts</u></b>			
-14,700	Sales, Fees and Charges	0	0	0
-53	Rents	0	0	0
	<b><u>Support Services</u></b>			
-1,952,964	Internal Recharges and Transfers-Revenue	-2,087,248	-2,093,606	-2,271,905
<b><u>-2,211,577</u></b>	<b><u>Income</u></b>	<b><u>-2,258,244</u></b>	<b><u>-2,499,583</u></b>	<b><u>-2,481,708</u></b>
<b><u>0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>COMMISSIONING AND SERVICE DELIVERY</u></b>			
	<b><u>PERFORMANCE AND COMPLAINTS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
10,604	Non-Teachers Pay	0	0	0
103,640	Employee Retirement Costs	0	0	0
	<b><u>Support Services</u></b>			
266,293	Internal Recharges and Transfers	257,322	257,322	119,131
<u>380,537</u>	<u>Expenditure</u>	<u>257,322</u>	<u>257,322</u>	<u>119,131</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-380,537	Internal Recharges and Transfers-Revenue	-257,322	-257,322	-119,131
<u>-380,537</u>	<u>Income</u>	<u>-257,322</u>	<u>-257,322</u>	<u>-119,131</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>COMMISSIONING AND SERVICE DELIVERY</u></b>				
<b><u>COMMISSIONING AND BUSINESS SUPPORT</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
1,634,771	Non-Teachers Pay	1,903,251	1,914,396	2,074,266
0	Internal Training Costs	1,000	0	0
3,678	Other Training Expenses	50	0	0
<b><u>Transport Related Expenses</u></b>				
1,802	Travel Expenses	9,420	8,530	8,530
<b><u>Supplies and Services</u></b>				
6,696	Equipment	350	50	50
0	Catering Costs	250	0	0
561	Printing and Reprographics	100	100	100
0	Direct Service Charge - Graphic Design Costs	165	165	165
0	Stationery and Office Expenses	150	50	50
804	Postage	0	0	0
1,831	Telephones	1,853	1,693	1,853
83,150	Hardware, Software & Other Computing	68,315	68,290	68,290
4,091	Legal Fees	3,800	3,800	3,800
97	Medical Fees	350	350	350
21,737	Other Professional Fees	150	0	0
0	Education,Leisure Activities & Entertainments	435	0	0
4,260	Banking & Security Services	1,500	1,500	1,500
0	Premises & Room Hire	50	210	50
140	Professional Meetings	0	0	0
357	Subscriptions	1,000	1,000	1,000
<b><u>Transfer Payments</u></b>				
14,458	Other Transfer Payments	20,000	20,000	20,000
<b><u>Support Services</u></b>				
233,341	Internal Recharges and Transfers	306,006	307,056	381,415
<b><u>Capital Charges and Financing Costs</u></b>				
7,496	Non-current Assets Depreciation & Amortisation	1,000	1,000	1,296
<b><u>2,019,271</u></b>	<b><u>Expenditure</u></b>	<b><u>2,319,195</u></b>	<b><u>2,328,190</u></b>	<b><u>2,562,715</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-3,678	Grants and Subsidies	0	0	0
-253,372	Reimbursements and Contributions	-287,577	-296,572	-282,633
<b><u>Customer and Client Receipts</u></b>				
-63,677	Sales, Fees and Charges	-52,000	-52,000	-63,099
<b><u>Support Services</u></b>				
-1,698,543	Internal Recharges and Transfers-Revenue	-1,979,618	-1,979,618	-2,216,983
<b><u>-2,019,271</u></b>	<b><u>Income</u></b>	<b><u>-2,319,195</u></b>	<b><u>-2,328,190</u></b>	<b><u>-2,562,715</u></b>
<b><u>-0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**INTEGRATED CARE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>COMMISSIONING AND SERVICE DELIVERY</u></b>			
	<b><u>TRAINING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Support Services</u></b>			
279,344	Internal Recharges and Transfers	321,074	321,074	463,698
<u>279,344</u>	<u>Expenditure</u>	<u>321,074</u>	<u>321,074</u>	<u>463,698</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-279,344	Internal Recharges and Transfers-Revenue	-321,074	-321,074	-463,698
<u>-279,344</u>	<u>Income</u>	<u>-321,074</u>	<u>-321,074</u>	<u>-463,698</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

Integrated Care and  
Health  
Pooled Budget

**INTEGRATED CARE AND HEALTH POOLED BUDGET**

<b>Actual Expenditure</b>		<b>Allowed Estimate</b>	<b>Revised Estimate</b>	<b>Forward Estimate</b>
<b>2021/22</b>		<b>2022/23</b>	<b>2022/23</b>	<b>2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b>OLDER PEOPLE (AGED 65 OR OVER)</b>				
4,552	HOME CARE - OP	2,838	2,838	3,105
<u>4,552</u>		<u>2,838</u>	<u>2,838</u>	<u>3,105</u>
<b>ADULTS UNDER 65 WITH A PHYSICAL DISABILITY</b>				
0	HOME CARE - PD	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<b>PHYSICAL SUPPORT</b>				
7,324,248	NURSING CARE - PS	7,636,866	7,636,866	7,371,190
661,788	RESIDENTIAL CARE - PS	701,077	701,077	792,704
860,694	DIRECT PAYMENTS - PS	726,117	726,117	1,068,283
2,422,020	HOME CARE - PS	2,747,319	2,747,319	3,817,543
483,497	SUPPORTED LIVING - PS	869,000	869,000	271,408
<u>11,752,247</u>		<u>12,680,379</u>	<u>12,680,379</u>	<u>13,321,128</u>
<b>SENSORY SUPPORT</b>				
143,587	NURSING CARE - SS	197,023	197,023	225,081
28,724	DIRECT PAYMENTS - SS	29,272	29,272	33,098
<u>172,311</u>		<u>226,295</u>	<u>226,295</u>	<u>258,179</u>
<b>SUPPORT WITH MEMORY AND COGNITION</b>				
3,577,251	NURSING CARE - SMC	3,834,061	3,834,061	4,441,113
320,627	RESIDENTIAL CARE - SMC	275,915	275,915	311,976
0	DIRECT PAYMENTS - SMC	0	0	0
1,666	HOME CARE - SMC	0	0	0
0	SUPPORTED LIVING - SMC	0	0	0
3,432	DAY CARE - SMC	3,432	3,432	3,432
<u>3,902,976</u>		<u>4,113,408</u>	<u>4,113,408</u>	<u>4,756,521</u>
<b>LEARNING DISABILITY SUPPORT</b>				
768,531	NURSING CARE - LD	936,267	936,267	1,064,215
1,462,204	RESIDENTIAL CARE - LD	1,534,183	1,534,183	2,043,183
21,011	SUPPORTED ACCOMMODATION - LD	1,173	1,173	1,283
709,295	DIRECT PAYMENTS - LD	784,850	784,850	581,120
170,232	HOME CARE - LD	276,510	276,510	312,649
3,759,147	SUPPORTED LIVING - LD	3,957,996	3,957,996	4,436,416
113,634	DAY CARE - LD	141,616	141,616	152,015
<u>7,004,054</u>		<u>7,632,595</u>	<u>7,632,595</u>	<u>8,590,881</u>
<b>MENTAL HEALTH SUPPORT</b>				
2,493,165	NURSING CARE - MH	2,591,791	2,591,791	2,960,140
1,442,034	RESIDENTIAL CARE - MH	1,301,365	1,301,365	1,471,813
11,629	DIRECT PAYMENTS - MH	24,325	24,325	7,445
191,959	HOME CARE - MH	254,718	254,718	288,008
715,216	SUPPORTED LIVING - MH	780,342	780,342	882,328
<u>4,854,003</u>		<u>4,952,541</u>	<u>4,952,541</u>	<u>5,609,734</u>
<b>ASSESSMENT AND CARE MANAGEMENT</b>				
568,660	CARE MANAGEMENT TEAMS	0	0	0
<u>568,660</u>		<u>0</u>	<u>0</u>	<u>0</u>
<b>GENERIC SERVICES</b>				
8,889	TRANSPORT	0	0	0
<u>8,889</u>		<u>0</u>	<u>0</u>	<u>0</u>
<b>COMMISSIONING AND SERVICE DELIVERY</b>				

**INTEGRATED CARE AND HEALTH POOLED BUDGET**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
-28,267,692	COMMISSIONING AND BUSINESS SUPPORT	-29,608,056	-29,608,056	-32,539,548
<u>-28,267,692</u>		<u>-29,608,056</u>	<u>-29,608,056</u>	<u>-32,539,548</u>
0	Net Expenditure	0	0	0

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
595,515	Non-Teachers Pay	669,157	669,157	720,609
	<b><u>Premises Related Expenses</u></b>			
	<b><u>Transport Related Expenses</u></b>			
4,888	Travel Expenses	11,080	11,080	11,080
	<b><u>Supplies and Services</u></b>			
31,661	Equipment	2,020	2,020	2,020
65	Furniture	0	0	0
244	Printing and Reprographics	700	700	700
0	Stationery and Office Expenses	800	800	800
936	Telephones	2,450	2,450	2,450
4,810	Hardware, Software & Other Computing	2,550	2,550	2,550
203	Medical Fees	200	200	200
0	Other Professional Fees	1,000	1,000	1,000
	<b><u>Third Party Payments</u></b>			
11,834,124	3rd Party Payments to Care Providers	12,222,156	12,222,156	13,372,260
	<b><u>Transfer Payments</u></b>			
-119,175	Direct Payments to Social Care Clients	0	0	0
	<b><u>Support Services</u></b>			
	<b><u>CCG Pooled Budget</u></b>			
30,995,243	CCG Pooled Budget	32,687,162	32,687,162	35,701,280
<u>43,348,514</u>	<u>Expenditure</u>	<u>45,599,275</u>	<u>45,599,275</u>	<u>49,814,949</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-422,080	Grants and Subsidies	0	0	0
-28,267,692	CCG Pooled Budget Income	-30,214,378	-30,214,378	-33,197,322
	<b><u>Customer and Client Receipts</u></b>			
-3,813,956	Sales, Fees and Charges	-3,634,861	-3,634,861	-3,707,557
	<b><u>Support Services</u></b>			
-10,844,787	Internal Recharges and Transfers-Revenue	-11,750,036	-11,750,036	-12,910,070
<u>-43,348,514</u>	<u>Income</u>	<u>-45,599,275</u>	<u>-45,599,275</u>	<u>-49,814,949</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>OLDER PEOPLE (AGED 65 OR OVER)</u></b>			
	<b><u>HOME CARE - OP</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>CCG Pooled Budget</u></b>			
6,322	CCG Pooled Budget	2,838	2,838	3,105
<u>6,322</u>	<u>Expenditure</u>	<u>2,838</u>	<u>2,838</u>	<u>3,105</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-1,770	Internal Recharges and Transfers-Revenue	0	0	0
<u>-1,770</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>4,552</u>	<b><u>NET EXPENDITURE</u></b>	<u>2,838</u>	<u>2,838</u>	<u>3,105</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PHYSICAL SUPPORT</u></b>			
	<b><u>NURSING CARE - PS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
34	Printing and Reprographics	0	0	0
638	Hardware, Software & Other Computing	0	0	0
	<b><u>Third Party Payments</u></b>			
4,727,350	3rd Party Payments to Care Providers	4,839,892	4,839,892	5,295,326
	<b><u>CCG Pooled Budget</u></b>			
7,474,760	CCG Pooled Budget	7,703,822	7,703,822	8,181,485
<u>12,202,782</u>	<u>Expenditure</u>	<u>12,543,714</u>	<u>12,543,714</u>	<u>13,476,811</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-107,888	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-2,039,981	Sales, Fees and Charges	-1,936,955	-1,936,955	-1,975,694
	<b><u>Support Services</u></b>			
-2,730,665	Internal Recharges and Transfers-Revenue	-2,969,893	-2,969,893	-4,129,927
<u>-4,878,534</u>	<u>Income</u>	<u>-4,906,848</u>	<u>-4,906,848</u>	<u>-6,105,621</u>
<u>7,324,248</u>	<u>NET EXPENDITURE</u>	<u>7,636,866</u>	<u>7,636,866</u>	<u>7,371,190</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PHYSICAL SUPPORT</u></b>			
	<b><u>RESIDENTIAL CARE - PS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>CCG Pooled Budget</u></b>			
936,387	CCG Pooled Budget	973,719	973,719	1,065,346
<u>936,387</u>	<u>Expenditure</u>	<u>973,719</u>	<u>973,719</u>	<u>1,065,346</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-10,532	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-6,705	Sales, Fees and Charges	0	0	0
	<b><u>Support Services</u></b>			
-257,362	Internal Recharges and Transfers-Revenue	-272,642	-272,642	-272,642
<u>-274,599</u>	<u>Income</u>	<u>-272,642</u>	<u>-272,642</u>	<u>-272,642</u>
<b>661,788</b>	<b><u>NET EXPENDITURE</u></b>	<b><u>701,077</u></b>	<b><u>701,077</u></b>	<b><u>792,704</u></b>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PHYSICAL SUPPORT</u></b>			
	<b><u>DIRECT PAYMENTS - PS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Transfer Payments</u></b>			
-52,591	Direct Payments to Social Care Clients	0	0	0
	<b><u>CCG Pooled Budget</u></b>			
1,247,999	CCG Pooled Budget	1,008,496	1,008,496	1,350,662
<u>1,195,409</u>	<u>Expenditure</u>	<u>1,008,496</u>	<u>1,008,496</u>	<u>1,350,662</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-334,715	Internal Recharges and Transfers-Revenue	-282,379	-282,379	-282,379
<u>-334,715</u>	<u>Income</u>	<u>-282,379</u>	<u>-282,379</u>	<u>-282,379</u>
<u>860,694</u>	<u>NET EXPENDITURE</u>	<u>726,117</u>	<u>726,117</u>	<u>1,068,283</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PHYSICAL SUPPORT</u></b>			
	<b><u>HOME CARE - PS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
97,783	3rd Party Payments to Care Providers	48,954	48,954	53,561
	<b><u>CCG Pooled Budget</u></b>			
3,309,226	CCG Pooled Budget	3,766,767	3,766,767	4,832,384
<b><u>3,407,009</u></b>	<b><u>Expenditure</u></b>	<b><u>3,815,721</u></b>	<b><u>3,815,721</u></b>	<b><u>4,885,945</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-43,092	Grants and Subsidies	0	0	0
	<b><u>Support Services</u></b>			
-941,897	Internal Recharges and Transfers-Revenue	-1,068,402	-1,068,402	-1,068,402
<b><u>-984,989</u></b>	<b><u>Income</u></b>	<b><u>-1,068,402</u></b>	<b><u>-1,068,402</u></b>	<b><u>-1,068,402</u></b>
<b><u>2,422,020</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>2,747,319</u></b>	<b><u>2,747,319</u></b>	<b><u>3,817,543</u></b>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PHYSICAL SUPPORT</u></b>			
	<b><u>SUPPORTED LIVING - PS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
79,193	3rd Party Payments to Care Providers	0	0	0
	<b><u>CCG Pooled Budget</u></b>			
599,075	CCG Pooled Budget	1,206,944	1,206,944	609,352
<b><u>678,268</u></b>	<b><u>Expenditure</u></b>	<b><u>1,206,944</u></b>	<b><u>1,206,944</u></b>	<b><u>609,352</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-6,745	Grants and Subsidies	0	0	0
	<b><u>Support Services</u></b>			
-188,026	Internal Recharges and Transfers-Revenue	-337,944	-337,944	-337,944
<b><u>-194,771</u></b>	<b><u>Income</u></b>	<b><u>-337,944</u></b>	<b><u>-337,944</u></b>	<b><u>-337,944</u></b>
<b><u>483,497</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>869,000</u></b>	<b><u>869,000</u></b>	<b><u>271,408</u></b>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SENSORY SUPPORT</u></b>			
	<b><u>NURSING CARE - SS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
120,422	3rd Party Payments to Care Providers	98,736	98,736	108,027
	<b><u>CCG Pooled Budget</u></b>			
119,118	CCG Pooled Budget	206,051	206,051	225,441
<u>239,539</u>	<u>Expenditure</u>	<u>304,787</u>	<u>304,787</u>	<u>333,468</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-2,103	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-40,640	Sales, Fees and Charges	-31,144	-31,144	-31,767
	<b><u>Support Services</u></b>			
-53,209	Internal Recharges and Transfers-Revenue	-76,620	-76,620	-76,620
<u>-95,952</u>	<u>Income</u>	<u>-107,764</u>	<u>-107,764</u>	<u>-108,387</u>
<u>143,587</u>	<u>NET EXPENDITURE</u>	<u>197,023</u>	<u>197,023</u>	<u>225,081</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SENSORY SUPPORT</u></b>			
	<b><u>DIRECT PAYMENTS - SS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>CCG Pooled Budget</u></b>			
39,894	CCG Pooled Budget	40,656	40,656	44,482
<u>39,894</u>	<u>Expenditure</u>	<u>40,656</u>	<u>40,656</u>	<u>44,482</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-11,170	Internal Recharges and Transfers-Revenue	-11,384	-11,384	-11,384
<u>-11,170</u>	<u>Income</u>	<u>-11,384</u>	<u>-11,384</u>	<u>-11,384</u>
<u>28,724</u>	<b><u>NET EXPENDITURE</u></b>	<u>29,272</u>	<u>29,272</u>	<u>33,098</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>SUPPORT WITH MEMORY AND COGNITION</u></b>			
	<b><u>NURSING CARE - SMC</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
3,975,774	3rd Party Payments to Care Providers	4,174,149	4,174,149	4,566,936
	<b><u>CCG Pooled Budget</u></b>			
2,497,942	CCG Pooled Budget	2,580,611	2,580,611	2,823,447
<u>6,473,716</u>	<u>Expenditure</u>	<u>6,754,760</u>	<u>6,754,760</u>	<u>7,390,383</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-71,019	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-1,453,123	Sales, Fees and Charges	-1,428,572	-1,428,572	-1,457,143
	<b><u>Support Services</u></b>			
-1,372,322	Internal Recharges and Transfers-Revenue	-1,492,127	-1,492,127	-1,492,127
<u>-2,896,465</u>	<u>Income</u>	<u>-2,920,699</u>	<u>-2,920,699</u>	<u>-2,949,270</u>
<u>3,577,251</u>	<u>NET EXPENDITURE</u>	<u>3,834,061</u>	<u>3,834,061</u>	<u>4,441,113</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SUPPORT WITH MEMORY AND COGNITION</u></b>			
	<b><u>RESIDENTIAL CARE - SMC</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>CCG Pooled Budget</u></b>			
450,124	CCG Pooled Budget	383,215	383,215	419,276
<u>450,124</u>	<u>Expenditure</u>	<u>383,215</u>	<u>383,215</u>	<u>419,276</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-4,809	Grants and Subsidies	0	0	0
	<b><u>Support Services</u></b>			
-124,688	Internal Recharges and Transfers-Revenue	-107,300	-107,300	-107,300
<u>-129,497</u>	<u>Income</u>	<u>-107,300</u>	<u>-107,300</u>	<u>-107,300</u>
<u>320,627</u>	<u>NET EXPENDITURE</u>	<u>275,915</u>	<u>275,915</u>	<u>311,976</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SUPPORT WITH MEMORY AND COGNITION</u></b>			
	<b><u>HOME CARE - SMC</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>CCG Pooled Budget</u></b>			
2,314	CCG Pooled Budget	0	0	0
<u>2,314</u>	<u>Expenditure</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-648	Internal Recharges and Transfers-Revenue	0	0	0
<u>-648</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>1,666</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SUPPORT WITH MEMORY AND COGNITION</u></b>			
	<b><u>DAY CARE - SMC</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>CCG Pooled Budget</u></b>			
4,767	CCG Pooled Budget	4,767	4,767	4,767
<u>4,767</u>	<u>Expenditure</u>	<u>4,767</u>	<u>4,767</u>	<u>4,767</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-1,335	Internal Recharges and Transfers-Revenue	-1,335	-1,335	-1,335
<u>-1,335</u>	<u>Income</u>	<u>-1,335</u>	<u>-1,335</u>	<u>-1,335</u>
<u>3,432</u>	<u>NET EXPENDITURE</u>	<u>3,432</u>	<u>3,432</u>	<u>3,432</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>LEARNING DISABILITY SUPPORT</u></b>			
	<b><u>NURSING CARE - LD</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
505,315	3rd Party Payments to Care Providers	613,458	613,458	671,184
	<b><u>CCG Pooled Budget</u></b>			
663,717	CCG Pooled Budget	762,252	762,252	833,980
<u>1,169,032</u>	<u>Expenditure</u>	<u>1,375,710</u>	<u>1,375,710</u>	<u>1,505,164</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-13,613	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-90,959	Sales, Fees and Charges	-75,340	-75,340	-76,846
	<b><u>Support Services</u></b>			
-295,929	Internal Recharges and Transfers-Revenue	-364,103	-364,103	-364,103
<u>-400,501</u>	<u>Income</u>	<u>-439,443</u>	<u>-439,443</u>	<u>-440,949</u>
<u>768,531</u>	<u>NET EXPENDITURE</u>	<u>936,267</u>	<u>936,267</u>	<u>1,064,215</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>LEARNING DISABILITY SUPPORT</u></b>			
	<b><u>RESIDENTIAL CARE - LD</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
495,779	3rd Party Payments to Care Providers	409,424	409,424	447,951
	<b><u>CCG Pooled Budget</u></b>			
1,586,346	CCG Pooled Budget	1,750,301	1,750,301	2,221,352
<u>2,082,125</u>	<u>Expenditure</u>	<u>2,159,725</u>	<u>2,159,725</u>	<u>2,669,303</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-24,836	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-26,451	Sales, Fees and Charges	-28,915	-28,915	-29,493
	<b><u>Support Services</u></b>			
-568,635	Internal Recharges and Transfers-Revenue	-596,627	-596,627	-596,627
<u>-619,921</u>	<u>Income</u>	<u>-625,542</u>	<u>-625,542</u>	<u>-626,120</u>
<u>1,462,204</u>	<u>NET EXPENDITURE</u>	<u>1,534,183</u>	<u>1,534,183</u>	<u>2,043,183</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>LEARNING DISABILITY SUPPORT</u></b>			
	<b><u>SUPPORTED ACCOMMODATION - LD</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
29,508	3rd Party Payments to Care Providers	1,173	1,173	1,283
<u>29,508</u>	<u>Expenditure</u>	<u>1,173</u>	<u>1,173</u>	<u>1,283</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-326	Grants and Subsidies	0	0	0
	<b><u>Support Services</u></b>			
-8,171	Internal Recharges and Transfers-Revenue	0	0	0
<u>-8,497</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>21,011</u>	<u>NET EXPENDITURE</u>	<u>1,173</u>	<u>1,173</u>	<u>1,283</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>LEARNING DISABILITY SUPPORT</u></b>			
	<b><u>DIRECT PAYMENTS - LD</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Transfer Payments</u></b>			
-66,585	Direct Payments to Social Care Clients	0	0	0
	<b><u>CCG Pooled Budget</u></b>			
1,051,717	CCG Pooled Budget	1,090,526	1,090,526	886,796
<u>985,132</u>	<u>Expenditure</u>	<u>1,090,526</u>	<u>1,090,526</u>	<u>886,796</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-275,837	Internal Recharges and Transfers-Revenue	-305,676	-305,676	-305,676
<u>-275,837</u>	<u>Income</u>	<u>-305,676</u>	<u>-305,676</u>	<u>-305,676</u>
<u>709,295</u>	<u>NET EXPENDITURE</u>	<u>784,850</u>	<u>784,850</u>	<u>581,120</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>LEARNING DISABILITY SUPPORT</u></b>			
	<b><u>HOME CARE - LD</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
33,777	3rd Party Payments to Care Providers	11,166	11,166	12,217
	<b><u>CCG Pooled Budget</u></b>			
206,849	CCG Pooled Budget	372,875	372,875	407,963
<u>240,627</u>	<u>Expenditure</u>	<u>384,041</u>	<u>384,041</u>	<u>420,180</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-4,194	Grants and Subsidies	0	0	0
	<b><u>Support Services</u></b>			
-66,201	Internal Recharges and Transfers-Revenue	-107,531	-107,531	-107,531
<u>-70,395</u>	<u>Income</u>	<u>-107,531</u>	<u>-107,531</u>	<u>-107,531</u>
<u>170,232</u>	<u>NET EXPENDITURE</u>	<u>276,510</u>	<u>276,510</u>	<u>312,649</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>LEARNING DISABILITY SUPPORT</u></b>			
	<b><u>SUPPORTED LIVING - LD</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
1,052,348	3rd Party Payments to Care Providers	1,208,927	1,208,927	1,322,687
	<b><u>CCG Pooled Budget</u></b>			
4,226,727	CCG Pooled Budget	4,288,289	4,288,289	4,652,949
<u>5,279,075</u>	<u>Expenditure</u>	<u>5,497,216</u>	<u>5,497,216</u>	<u>5,975,636</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-58,038	Grants and Subsidies	0	0	0
	<b><u>Support Services</u></b>			
-1,461,890	Internal Recharges and Transfers-Revenue	-1,539,220	-1,539,220	-1,539,220
<u>-1,519,928</u>	<u>Income</u>	<u>-1,539,220</u>	<u>-1,539,220</u>	<u>-1,539,220</u>
<u>3,759,147</u>	<u>NET EXPENDITURE</u>	<u>3,957,996</u>	<u>3,957,996</u>	<u>4,436,416</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>LEARNING DISABILITY SUPPORT</u></b>			
	<b><u>DAY CARE - LD</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
1,384	3rd Party Payments to Care Providers	44,945	44,945	49,174
	<b><u>CCG Pooled Budget</u></b>			
156,441	CCG Pooled Budget	151,743	151,743	157,913
<u>157,825</u>	<u>Expenditure</u>	<u>196,688</u>	<u>196,688</u>	<u>207,087</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-44,191	Internal Recharges and Transfers-Revenue	-55,072	-55,072	-55,072
<u>-44,191</u>	<u>Income</u>	<u>-55,072</u>	<u>-55,072</u>	<u>-55,072</u>
<u>113,634</u>	<u>NET EXPENDITURE</u>	<u>141,616</u>	<u>141,616</u>	<u>152,015</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MENTAL HEALTH SUPPORT</u></b>			
	<b><u>NURSING CARE - MH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
590,140	3rd Party Payments to Care Providers	600,694	600,694	657,219
	<b><u>CCG Pooled Budget</u></b>			
3,060,805	CCG Pooled Budget	3,128,005	3,128,005	3,442,409
<u>3,650,945</u>	<u>Expenditure</u>	<u>3,728,699</u>	<u>3,728,699</u>	<u>4,099,628</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-41,329	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-153,033	Sales, Fees and Charges	-128,990	-128,990	-131,570
	<b><u>Support Services</u></b>			
-963,418	Internal Recharges and Transfers-Revenue	-1,007,918	-1,007,918	-1,007,918
<u>-1,157,780</u>	<u>Income</u>	<u>-1,136,908</u>	<u>-1,136,908</u>	<u>-1,139,488</u>
<u>2,493,165</u>	<u>NET EXPENDITURE</u>	<u>2,591,791</u>	<u>2,591,791</u>	<u>2,960,140</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MENTAL HEALTH SUPPORT</u></b>			
	<b><u>RESIDENTIAL CARE - MH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
97,594	3rd Party Payments to Care Providers	170,638	170,638	186,695
	<b><u>CCG Pooled Budget</u></b>			
1,928,486	CCG Pooled Budget	1,641,759	1,641,759	1,796,249
<u>2,026,080</u>	<u>Expenditure</u>	<u>1,812,397</u>	<u>1,812,397</u>	<u>1,982,944</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-20,192	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-3,063	Sales, Fees and Charges	-4,945	-4,945	-5,044
	<b><u>Support Services</u></b>			
-560,791	Internal Recharges and Transfers-Revenue	-506,087	-506,087	-506,087
<u>-584,046</u>	<u>Income</u>	<u>-511,032</u>	<u>-511,032</u>	<u>-511,131</u>
<u>1,442,034</u>	<u>NET EXPENDITURE</u>	<u>1,301,365</u>	<u>1,301,365</u>	<u>1,471,813</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MENTAL HEALTH SUPPORT</u></b>			
	<b><u>DIRECT PAYMENTS - MH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>CCG Pooled Budget</u></b>			
16,151	CCG Pooled Budget	33,786	33,786	16,906
<u>16,151</u>	<u>Expenditure</u>	<u>33,786</u>	<u>33,786</u>	<u>16,906</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-4,522	Internal Recharges and Transfers-Revenue	-9,461	-9,461	-9,461
<u>-4,522</u>	<u>Income</u>	<u>-9,461</u>	<u>-9,461</u>	<u>-9,461</u>
<u>11,629</u>	<u>NET EXPENDITURE</u>	<u>24,325</u>	<u>24,325</u>	<u>7,445</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MENTAL HEALTH SUPPORT</u></b>			
	<b><u>HOME CARE - MH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>CCG Pooled Budget</u></b>			
270,210	CCG Pooled Budget	353,775	353,775	387,065
<u>270,210</u>	<u>Expenditure</u>	<u>353,775</u>	<u>353,775</u>	<u>387,065</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-3,600	Grants and Subsidies	0	0	0
	<b><u>Support Services</u></b>			
-74,651	Internal Recharges and Transfers-Revenue	-99,057	-99,057	-99,057
<u>-78,251</u>	<u>Income</u>	<u>-99,057</u>	<u>-99,057</u>	<u>-99,057</u>
<u>191,959</u>	<u>NET EXPENDITURE</u>	<u>254,718</u>	<u>254,718</u>	<u>288,008</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MENTAL HEALTH SUPPORT</u></b>			
	<b><u>SUPPORTED LIVING - MH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
27,758	3rd Party Payments to Care Providers	0	0	0
	<b><u>CCG Pooled Budget</u></b>			
975,362	CCG Pooled Budget	1,083,808	1,083,808	1,185,794
<u>1,003,120</u>	<u>Expenditure</u>	<u>1,083,808</u>	<u>1,083,808</u>	<u>1,185,794</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-9,764	Grants and Subsidies	0	0	0
	<b><u>Support Services</u></b>			
-278,140	Internal Recharges and Transfers-Revenue	-303,466	-303,466	-303,466
<u>-287,904</u>	<u>Income</u>	<u>-303,466</u>	<u>-303,466</u>	<u>-303,466</u>
<u>715,216</u>	<u>NET EXPENDITURE</u>	<u>780,342</u>	<u>780,342</u>	<u>882,328</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>ASSESSMENT AND CARE MANAGEMENT</u></b>			
	<b><u>CARE MANAGEMENT TEAMS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
595,515	Non-Teachers Pay	669,157	669,157	720,609
	<b><u>Transport Related Expenses</u></b>			
4,888	Travel Expenses	11,080	11,080	11,080
	<b><u>Supplies and Services</u></b>			
31,661	Equipment	2,020	2,020	2,020
65	Furniture	0	0	0
210	Printing and Reprographics	700	700	700
0	Stationery and Office Expenses	800	800	800
936	Telephones	2,450	2,450	2,450
4,172	Hardware, Software & Other Computing	2,550	2,550	2,550
203	Medical Fees	200	200	200
0	Other Professional Fees	1,000	1,000	1,000
	<b><u>CCG Pooled Budget</u></b>			
152,157	CCG Pooled Budget	152,157	152,157	152,157
<b><u>789,806</u></b>	<b><u>Expenditure</u></b>	<b><u>842,114</u></b>	<b><u>842,114</u></b>	<b><u>893,566</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
0	CCG Pooled Budget Income	-606,322	-606,322	-657,774
	<b><u>Support Services</u></b>			
-221,146	Internal Recharges and Transfers-Revenue	-235,792	-235,792	-235,792
<b><u>-221,146</u></b>	<b><u>Income</u></b>	<b><u>-842,114</u></b>	<b><u>-842,114</u></b>	<b><u>-893,566</u></b>
<b><u>568,660</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>GENERIC SERVICES</u></b>			
	<b><u>TRANSPORT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>CCG Pooled Budget</u></b>			
12,346	CCG Pooled Budget	0	0	0
<u>12,346</u>	<u>Expenditure</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-3,457	Internal Recharges and Transfers-Revenue	0	0	0
<u>-3,457</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>8,889</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

**INTEGRATED CARE AND HEALTH POOLED BUDGET**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>COMMISSIONING AND SERVICE DELIVERY</u></b>			
	<b><u>COMMISSIONING AND BUSINESS SUPPORT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-28,267,692	CCG Pooled Budget Income	-29,608,056	-29,608,056	-32,539,548
<u>-28,267,692</u>	<u>Income</u>	<u>-29,608,056</u>	<u>-29,608,056</u>	<u>-32,539,548</u>
<u>-28,267,692</u>	<u>NET EXPENDITURE</u>	<u>-29,608,056</u>	<u>-29,608,056</u>	<u>-32,539,548</u>

# Wellbeing Communities and Culture

**WELLBEING CULTURE AND HERITAGE**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b>SEXUAL HEALTH</b>			
583,208	STI TESTING AND TREATMENT	677,379	662,143	661,723
44,226	CONTRACEPTION	53,950	54,227	54,121
1,211,160	ADVICE PREVENTION & PROMOTION	1,296,348	1,320,782	1,319,194
<u>1,838,595</u>		<u>2,027,677</u>	<u>2,037,152</u>	<u>2,035,038</u>
	<b>NHS HEALTH CHECK PROGRAMME</b>			
5,980	PRIMARY CARE	101,140	95,142	95,141
<u>5,980</u>		<u>101,140</u>	<u>95,142</u>	<u>95,141</u>
	<b>PUBLIC HEALTH ADVICE</b>			
458,541	PUBLIC HEALTH ADVICE	612,632	620,217	647,299
<u>458,541</u>		<u>612,632</u>	<u>620,217</u>	<u>647,299</u>
	<b>OBESITY</b>			
720,627	ADULT OBESITY	678,070	738,769	747,861
299,575	CHILD OBESITY	358,293	371,225	394,738
<u>1,020,201</u>		<u>1,036,363</u>	<u>1,109,994</u>	<u>1,142,599</u>
	<b>PHYSICAL ACTIVITY</b>			
1,070,477	PHYSICAL ACTIVITY FOR ADULTS	1,490,897	1,528,734	1,552,914
28,837	PHYSICAL ACTIVITY FOR CHILDREN	1,281	31,404	31,332
<u>1,099,314</u>		<u>1,492,178</u>	<u>1,560,138</u>	<u>1,584,246</u>
	<b>SUBSTANCE MISUSE</b>			
2,080,490	DRUG MISUSE - ADULTS	2,025,170	2,238,860	2,221,591
257,274	SUBSTANCE MISUSE - YOUTH	276,751	277,828	293,002
368,689	ALCOHOL MISUSE - ADULTS	371,797	283,053	277,998
<u>2,706,454</u>		<u>2,673,718</u>	<u>2,799,741</u>	<u>2,792,591</u>
	<b>SMOKING &amp; TOBACCO</b>			
607,551	STOP SMOKING SERVICES & INTERVENTIONS	549,085	591,879	590,251
<u>607,551</u>		<u>549,085</u>	<u>591,879</u>	<u>590,251</u>
	<b>CHILDREN 0-19 PUBLIC HEALTH PROGRAMMES</b>			
4,588,271	HEALTHY CHILD PROGRAMME	4,719,770	4,656,204	4,552,913
<u>4,588,271</u>		<u>4,719,770</u>	<u>4,656,204</u>	<u>4,552,913</u>
	<b>MISCELLANEOUS PUBLIC HEALTH SERVICES</b>			
100,621	DENTAL PUBLIC HEALTH	88,495	106,831	96,403
108,041	NUTRITION INITIATIVES	92,371	126,059	101,059
15,328	HEALTH AT WORK	24,023	24,208	6,007
109,246	ACCIDENT PREVENTION PROGRAMME	105,665	106,086	105,839
169,436	PUBLIC MENTAL HEALTH	198,587	214,082	207,608
563,880	GENERAL PREVENTION	804,217	803,938	806,832
196,104	OTHER PUBLIC HEALTH SERVICES	539,205	543,430	653,853
<u>1,262,656</u>		<u>1,852,563</u>	<u>1,924,634</u>	<u>1,977,601</u>
	<b>MANAGEMENT AND SUPPORT SERVICES</b>			
0	DIRECTORATE	0	0	0
0	COMMISSIONING	0	62,486	0
0	COLLABORATIVE COMMISSIONING	0	-62,486	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>PUBLIC HEALTH GRANT</b>			
-13,587,561	PUBLIC HEALTH GRANT	-15,065,126	-15,395,101	-15,417,679
<u>-13,587,561</u>		<u>-15,065,126</u>	<u>-15,395,101</u>	<u>-15,417,679</u>

**WELLBEING CULTURE AND HERITAGE**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b>CULTURE AND HERITAGE</b>			
158,267	ARTS DEVELOPMENT AND SUPPORT	245,130	103,182	105,644
200,000	HERITAGE	200,000	200,000	200,000
216,564	TOURISM & EVENTS	249,906	334,705	276,093
147,623	ARCHIVING	107,098	114,342	108,218
<u>722,454</u>		<u>802,134</u>	<u>752,229</u>	<u>689,955</u>
	<b>RECREATION AND SPORT</b>			
33,087	SPORTS DEVELOPMENT	18,512	170,631	-29,595
1,585,953	INDOOR SPORTS AND RECREATION FACILITIES	1,277,209	1,440,721	1,835,560
0	GOLF COURSE	0	0	0
<u>1,619,041</u>		<u>1,295,721</u>	<u>1,611,352</u>	<u>1,805,965</u>
	<b>LIBRARY SERVICE</b>			
2,227,965	LIBRARY BUILDINGS	2,242,264	2,307,040	2,504,254
53,204	MOBILE AND HOUSEBOUND LIBRARY SERVICE	28,566	28,566	32,325
<u>2,281,169</u>		<u>2,270,830</u>	<u>2,335,606</u>	<u>2,536,579</u>
	<b>ENVIRONMENTAL SERVICES</b>			
189,491	COMMUNITY SAFETY (CRIME REDUCTION)	637,165	1,066,755	653,935
280,409	COMMUNITY SAFETY (CCTV)	288,520	300,820	296,691
<u>469,900</u>		<u>925,685</u>	<u>1,367,575</u>	<u>950,626</u>
	<b>PLANNING AND DEVELOPMENT SERVICES</b>			
0	COMMUNITY DEVELOPMENT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>CULTURAL AND RELATED SERVICES</b>			
396,881	OUTDOOR SPORTS AND RECREATION FACILITIES	325,315	326,813	355,875
<u>396,881</u>		<u>325,315</u>	<u>326,813</u>	<u>355,875</u>
<u>5,489,444</u>	<u>Net Expenditure</u>	<u>5,619,685</u>	<u>6,393,575</u>	<u>6,339,000</u>

**WELLBEING CULTURE AND HERITAGE**  
**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
5,951,424	Non-Teachers Pay	5,293,254	5,315,754	5,605,299
1,183,770	Agency Staff	0	0	0
44,092	IR35 Employees	23,063	23,063	24,216
2,194	Employee Recruitment Costs	0	0	0
269,389	Employee Retirement Costs	0	0	0
6,616	Employee Insurance Costs	6,407	6,407	6,407
3,700	Internal Training Costs	5,360	1,235	1,235
64,015	Other Training Expenses	13,629	8,994	3,494
<b><u>Premises Related Expenses</u></b>				
320,588	Repairs and Maintenance	50,458	61,874	52,008
111,113	Direct Service Charge-Ground Maintenance	109,008	109,008	115,463
2,345	Grounds Maintenance	0	0	0
14,922	Energy Costs	17,930	20,365	26,121
151,591	Rents & Rates	18,759	18,759	19,697
-4,843	Cleaning & Domestic Services	1,560	1,560	3,960
77,581	Direct Service Charge-Cleaning	0	0	0
0	Premises Insurance	632	632	664
<b><u>Transport Related Expenses</u></b>				
3,970	Direct Transport Costs	0	0	0
13,154	Direct Service Charge-Pooled Transport Costs	12,641	12,641	14,326
140,627	External Transport Hire & Contracts	979	2,014	979
15,744	Travel Expenses	10,195	11,431	10,683
<b><u>Supplies and Services</u></b>				
276,425	Equipment	196,702	215,758	172,003
422,304	Furniture	500	500	500
198,778	Books, Publications & Literature	188,857	188,857	196,642
118,435	Materials	40,630	66,880	42,111
5,605	Catering Costs	11,427	7,935	11,533
11,213	Clothing,Uniforms and Laundry	7,047	9,817	7,400
14,009	Printing and Reprographics	8,704	11,691	6,762
12,629	Direct Service Charge - Graphic Design Costs	10,294	11,726	10,294
12,078	Stationery and Office Expenses	8,000	10,707	8,173
9,276	Postage	3,342	1,342	1,342
204,408	Telephones	73,924	81,587	81,537
264,441	Hardware, Software & Other Computing	104,036	105,922	116,390
1,250	Legal Fees	1,400	5,942	900
1,120	Medical Fees	50	750	50
0	Consultants	0	3,000	0
342,831	Other Professional Fees	-589,845	8,151	-739,377
1,088	Exam & Course Fees (incl. students & clients)	100	100	100
348,521	Education,Leisure Activities & Entertainments	227,738	338,480	367,798
241,049	Banking & Security Services	16,769	9,258	8,339
229,511	Direct Service Charge-Security	233,824	234,074	263,996
49,154	Premises & Room Hire	13,072	16,307	10,790
117	Other Supplies & Services	0	0	0
1,320	Professional Meetings	1,602	1,576	1,602

**WELLBEING CULTURE AND HERITAGE**  
**SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
37,080	Grants to Third Parties	0	0	0
5,029	Subscriptions	8,589	10,015	8,589
27,525	Insurances	26,584	26,584	26,584
93,341	Advertising, Promotion & Notices	32,490	89,135	27,763
32,962	Licenses	24,909	41,095	41,903
2,186	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
104,869	3rd Party Payments to Other Local Authorities	72,897	83,022	84,276
6,000	3rd Party Payments to Care Providers	0	0	0
169,246	Voluntary & Independent Sector Payments	87,330	164,330	139,330
3,664	Direct Service Charge-Civil Engineering	0	0	0
10,599	Direct Service Charge-Cleansing	10,865	10,865	11,410
897,380	3rd Party Payments to Private Contractors	1,065,650	1,450,187	1,057,103
11,945,325	3rd Party Paymts to Public Health Srvce Providers	10,816,225	11,767,878	11,769,628
	<b><u>Transfer Payments</u></b>			
24,089	Direct Payments to Social Care Clients	0	0	0
	<b><u>Support Services</u></b>			
5,224,378	Internal Recharges and Transfers	6,549,339	6,658,203	7,330,776
1,594,403	Central Premises Recharges	1,943,334	1,943,334	2,847,922
	<b><u>Capital Charges and Financing Costs</u></b>			
82,510	Revenue Expend Financed By Capital	0	0	0
926,031	Non-current Assets Depreciation & Amortisation	926,029	905,756	905,756
-133,458	Impairment & Revaluation Losses	0	0	0
<b><u>32,190,713</u></b>	<b><u>Expenditure</u></b>	<b><u>27,686,289</u></b>	<b><u>30,074,501</u></b>	<b><u>30,704,477</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-20,863,765	Grants and Subsidies	-15,809,610	-16,524,504	-16,974,478
-982,625	Reimbursements and Contributions	-131,000	-791,571	-546,489
	<b><u>Customer and Client Receipts</u></b>			
-2,118,636	Sales, Fees and Charges	-2,769,138	-2,900,770	-3,039,757
-10,050	Rents	-25,500	-25,500	-26,459
	<b><u>Support Services</u></b>			
-2,726,195	Internal Recharges and Transfers-Revenue	-3,331,356	-3,438,581	-3,778,294
<b><u>-26,701,271</u></b>	<b><u>Income</u></b>	<b><u>-22,066,604</u></b>	<b><u>-23,680,926</u></b>	<b><u>-24,365,477</u></b>
<b><u>5,489,442</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>5,619,685</u></b>	<b><u>6,393,575</u></b>	<b><u>6,339,000</u></b>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>SEXUAL HEALTH</u></b>			
	<b><u>STI TESTING AND TREATMENT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
539,555	3rd Party Paymts to Public Health Srvce Provi	622,945	604,588	604,588
	<b><u>Support Services</u></b>			
43,653	Internal Recharges and Transfers	54,434	57,555	57,135
<u>583,208</u>	<u>Expenditure</u>	<u>677,379</u>	<u>662,143</u>	<u>661,723</u>
<u>583,208</u>	<u>NET EXPENDITURE</u>	<u>677,379</u>	<u>662,143</u>	<u>661,723</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SEXUAL HEALTH CONTRACEPTION EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
41,268	3rd Party Paymts to Public Health Srvce Provi	50,240	50,240	50,240
	<b><u>Support Services</u></b>			
2,959	Internal Recharges and Transfers	3,710	3,987	3,881
<u>44,226</u>	<u>Expenditure</u>	<u>53,950</u>	<u>54,227</u>	<u>54,121</u>
<u>44,226</u>	<u>NET EXPENDITURE</u>	<u>53,950</u>	<u>54,227</u>	<u>54,121</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>SEXUAL HEALTH</u></b>			
	<b><u>ADVICE PREVENTION &amp; PROMOTION</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
15,000	Voluntary & Independent Sector Payments	0	15,000	15,000
1,137,399	3rd Party Paymts to Public Health Srvce Provi	1,222,659	1,226,866	1,094,866
	<b><u>Support Services</u></b>			
58,761	Internal Recharges and Transfers	73,689	78,916	209,328
<u>1,211,160</u>	<u>Expenditure</u>	<u>1,296,348</u>	<u>1,320,782</u>	<u>1,319,194</u>
<u>1,211,160</u>	<u>NET EXPENDITURE</u>	<u>1,296,348</u>	<u>1,320,782</u>	<u>1,319,194</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>NHS HEALTH CHECK PROGRAMME</u></b>			
	<b><u>PRIMARY CARE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
0	Direct Service Charge - Graphic Design Costs	600	600	600
0	Other Professional Fees	10,890	10,890	10,890
0	Advertising, Promotion & Notices	2,400	2,400	2,400
	<b><u>Third Party Payments</u></b>			
-10,230	3rd Party Paymts to Public Health Srvce Provi	67,000	60,000	60,000
	<b><u>Support Services</u></b>			
16,209	Internal Recharges and Transfers	20,250	21,252	21,251
<u>5,980</u>	<u>Expenditure</u>	<u>101,140</u>	<u>95,142</u>	<u>95,141</u>
<u>5,980</u>	<u>NET EXPENDITURE</u>	<u>101,140</u>	<u>95,142</u>	<u>95,141</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PUBLIC HEALTH ADVICE</u></b>			
	<b><u>PUBLIC HEALTH ADVICE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
7,869	3rd Party Payments to Other Local Authorities	12,022	12,022	12,022
	<b><u>Support Services</u></b>			
450,672	Internal Recharges and Transfers	600,610	608,195	635,277
<u>458,541</u>	<u>Expenditure</u>	<u>612,632</u>	<u>620,217</u>	<u>647,299</u>
<u>458,541</u>	<u>NET EXPENDITURE</u>	<u>612,632</u>	<u>620,217</u>	<u>647,299</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>OBESITY</u></b>			
	<b><u>ADULT OBESITY</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
231	Telephones	0	0	0
	<b><u>Third Party Payments</u></b>			
790,156	3rd Party Paymts to Public Health Srvce Provi	500,763	547,865	547,865
	<b><u>Support Services</u></b>			
144,575	Internal Recharges and Transfers	177,307	190,904	199,996
<u>934,962</u>	<u>Expenditure</u>	<u>678,070</u>	<u>738,769</u>	<u>747,861</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-199,336	Grants and Subsidies	0	0	0
-15,000	Reimbursements and Contributions	0	0	0
<u>-214,336</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>720,627</u>	<u>NET EXPENDITURE</u>	<u>678,070</u>	<u>738,769</u>	<u>747,861</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>OBESITY</u></b>			
	<b><u>CHILD OBESITY</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
0	3rd Party Paymts to Public Health Srvce Provi	0	0	30,000
	<b><u>Support Services</u></b>			
299,575	Internal Recharges and Transfers	358,293	371,225	364,738
<u>299,575</u>	<u>Expenditure</u>	<u>358,293</u>	<u>371,225</u>	<u>394,738</u>
<u>299,575</u>	<u>NET EXPENDITURE</u>	<u>358,293</u>	<u>371,225</u>	<u>394,738</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PHYSICAL ACTIVITY</u></b>			
	<b><u>PHYSICAL ACTIVITY FOR ADULTS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Premises Related Expenses</u></b>			
12,745	Direct Service Charge-Ground Maintenance	13,000	13,000	13,000
	<b><u>Third Party Payments</u></b>			
-17,625	3rd Party Paymts to Public Health Srvce Provi	241,418	264,126	264,126
	<b><u>Support Services</u></b>			
1,075,358	Internal Recharges and Transfers	1,236,479	1,251,608	1,275,788
<u>1,070,477</u>	<u>Expenditure</u>	<u>1,490,897</u>	<u>1,528,734</u>	<u>1,552,914</u>
<u>1,070,477</u>	<u>NET EXPENDITURE</u>	<u>1,490,897</u>	<u>1,528,734</u>	<u>1,552,914</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PHYSICAL ACTIVITY</u></b>			
	<b><u>PHYSICAL ACTIVITY FOR CHILDREN</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
-2,175	Advertising, Promotion & Notices	0	0	0
	<b><u>Third Party Payments</u></b>			
30,000	Voluntary & Independent Sector Payments	0	30,000	30,000
	<b><u>Support Services</u></b>			
1,012	Internal Recharges and Transfers	1,281	1,404	1,332
<u>28,837</u>	<u>Expenditure</u>	<u>1,281</u>	<u>31,404</u>	<u>31,332</u>
<u>28,837</u>	<u>NET EXPENDITURE</u>	<u>1,281</u>	<u>31,404</u>	<u>31,332</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SUBSTANCE MISUSE</u></b>			
	<b><u>DRUG MISUSE - ADULTS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
35,080	Grants to Third Parties	0	0	0
	<b><u>Third Party Payments</u></b>			
30,000	Voluntary & Independent Sector Payments	58,080	65,080	65,080
2,328,522	3rd Party Paymts to Public Health Service Provi	1,833,918	2,788,555	3,037,364
	<b><u>Support Services</u></b>			
105,889	Internal Recharges and Transfers	133,172	141,862	312,487
<b><u>2,499,490</u></b>	<b><u>Expenditure</u></b>	<b><u>2,025,170</u></b>	<b><u>2,995,497</u></b>	<b><u>3,414,931</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-419,000	Grants and Subsidies	0	-756,637	-1,193,340
<b><u>-419,000</u></b>	<b><u>Income</u></b>	<b><u>0</u></b>	<b><u>-756,637</u></b>	<b><u>-1,193,340</u></b>
<b><u>2,080,490</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>2,025,170</u></b>	<b><u>2,238,860</u></b>	<b><u>2,221,591</u></b>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SUBSTANCE MISUSE</u></b>			
	<b><u>SUBSTANCE MISUSE - YOUTH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
326	Telephones	0	0	0
1,890	Hardware, Software & Other Computing	0	0	0
	<b><u>Support Services</u></b>			
255,059	Internal Recharges and Transfers	276,751	277,828	293,002
<u>257,274</u>	<u>Expenditure</u>	<u>276,751</u>	<u>277,828</u>	<u>293,002</u>
<u>257,274</u>	<u>NET EXPENDITURE</u>	<u>276,751</u>	<u>277,828</u>	<u>293,002</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SUBSTANCE MISUSE</u></b>			
	<b><u>ALCOHOL MISUSE - ADULTS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
479,528	3rd Party Paymts to Public Health Srvce Provi	357,814	268,065	263,360
	<b><u>Support Services</u></b>			
11,165	Internal Recharges and Transfers	13,983	14,988	14,638
<u>490,693</u>	<u>Expenditure</u>	<u>371,797</u>	<u>283,053</u>	<u>277,998</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-122,004	Grants and Subsidies	0	0	0
<u>-122,004</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>368,689</u>	<u>NET EXPENDITURE</u>	<u>371,797</u>	<u>283,053</u>	<u>277,998</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>SMOKING &amp; TOBACCO</u></b>			
	<b><u>STOP SMOKING SERVICES &amp; INTERVENTIONS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
583,507	3rd Party Paymts to Public Health Srvce Provi	518,658	558,633	377,634
	<b><u>Support Services</u></b>			
24,044	Internal Recharges and Transfers	30,427	33,246	212,617
<u>607,551</u>	<u>Expenditure</u>	<u>549,085</u>	<u>591,879</u>	<u>590,251</u>
<u>607,551</u>	<u>NET EXPENDITURE</u>	<u>549,085</u>	<u>591,879</u>	<u>590,251</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CHILDREN 0-19 PUBLIC HEALTH PROGRAMMES</u></b>			
	<b><u>HEALTHY CHILD PROGRAMME</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
115,936	Non-Teachers Pay	95,753	95,753	0
0	Internal Training Costs	515	515	515
11,721	Other Training Expenses	0	0	0
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	1,330	1,330	1,330
	<b><u>Supplies and Services</u></b>			
0	Equipment	4,280	4,280	2,089
0	Catering Costs	1,000	1,000	1,000
456	Printing and Reprographics	0	0	0
136	Direct Service Charge - Graphic Design Costs	0	0	0
504	Stationery and Office Expenses	3,000	3,000	3,000
34	Telephones	550	550	550
1,596	Hardware, Software & Other Computing	50	50	50
0	Premises & Room Hire	200	200	200
113	Subscriptions	0	0	0
	<b><u>Third Party Payments</u></b>			
35,000	3rd Party Payments to Other Local Authorities	0	10,000	10,000
4,309,902	3rd Party Paymts to Public Health Srvce Provi	4,261,725	4,176,260	4,176,260
	<b><u>Support Services</u></b>			
217,615	Internal Recharges and Transfers	351,367	363,266	357,919
<b><u>4,693,013</u></b>	<b><u>Expenditure</u></b>	<b><u>4,719,770</u></b>	<b><u>4,656,204</u></b>	<b><u>4,552,913</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-104,743	Grants and Subsidies	0	0	0
<b><u>-104,743</u></b>	<b><u>Income</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
<b><u>4,588,271</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>4,719,770</u></b>	<b><u>4,656,204</u></b>	<b><u>4,552,913</u></b>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u></b>			
	<b><u>DENTAL PUBLIC HEALTH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
0	3rd Party Payments to Other Local Authorities	0	10,000	0
94,611	3rd Party Paymts to Public Health Srvce Provi	80,888	88,496	88,496
	<b><u>Support Services</u></b>			
6,011	Internal Recharges and Transfers	7,607	8,335	7,907
<u>100,621</u>	<u>Expenditure</u>	<u>88,495</u>	<u>106,831</u>	<u>96,403</u>
<u>100,621</u>	<u>NET EXPENDITURE</u>	<u>88,495</u>	<u>106,831</u>	<u>96,403</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u></b>			
	<b><u>NUTRITION INITIATIVES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
0	Voluntary & Independent Sector Payments	0	25,000	0
108,041	3rd Party Paymts to Public Health Srvce Provi	92,371	101,059	101,059
<u>108,041</u>	<u>Expenditure</u>	<u>92,371</u>	<u>126,059</u>	<u>101,059</u>
<u>108,041</u>	<u>NET EXPENDITURE</u>	<u>92,371</u>	<u>126,059</u>	<u>101,059</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u></b>			
	<b><u>HEALTH AT WORK</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
38,114	Non-Teachers Pay	18,092	18,092	0
	<b><u>Supplies and Services</u></b>			
0	Equipment	1,000	1,000	1,000
0	Catering Costs	100	100	100
0	Direct Service Charge - Graphic Design Costs	1,000	1,000	1,000
90	Telephones	0	0	0
319	Hardware, Software & Other Computing	0	0	0
0	Other Professional Fees	500	500	500
0	Premises & Room Hire	500	500	500
0	Advertising, Promotion & Notices	900	900	900
	<b><u>Support Services</u></b>			
1,526	Internal Recharges and Transfers	1,931	2,116	2,007
<u>40,048</u>	<u>Expenditure</u>	<u>24,023</u>	<u>24,208</u>	<u>6,007</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-24,720	Grants and Subsidies	0	0	0
<u>-24,720</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>15,328</u>	<u>NET EXPENDITURE</u>	<u>24,023</u>	<u>24,208</u>	<u>6,007</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u></b>			
	<b><u>ACCIDENT PREVENTION PROGRAMME</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
205,764	3rd Party Paymts to Public Health Srvce Provi	201,258	201,258	201,258
	<b><u>Support Services</u></b>			
3,482	Internal Recharges and Transfers	4,407	4,828	4,581
<u>209,246</u>	<u>Expenditure</u>	<u>205,665</u>	<u>206,086</u>	<u>205,839</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-100,000	Reimbursements and Contributions	-100,000	-100,000	-100,000
<u>-100,000</u>	<u>Income</u>	<u>-100,000</u>	<u>-100,000</u>	<u>-100,000</u>
<u>109,246</u>	<u>NET EXPENDITURE</u>	<u>105,665</u>	<u>106,086</u>	<u>105,839</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u></b>			
	<b><u>PUBLIC MENTAL HEALTH</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
99	Other Training Expenses	0	0	0
	<b><u>Supplies and Services</u></b>			
600	Catering Costs	0	0	0
731	Printing and Reprographics	0	0	0
1,601	Direct Service Charge - Graphic Design Costs	0	0	0
33	Stationery and Office Expenses	0	0	0
25	Hardware, Software & Other Computing	0	0	0
180	Education,Leisure Activities & Entertainments	0	0	0
940	Premises & Room Hire	0	0	0
10,518	Advertising, Promotion & Notices	0	0	0
	<b><u>Third Party Payments</u></b>			
5,260	Voluntary & Independent Sector Payments	0	0	0
485,823	3rd Party Paymts to Public Health Srvce Provi	100,148	114,836	108,836
	<b><u>Support Services</u></b>			
46,669	Internal Recharges and Transfers	98,439	99,246	98,772
<u>552,478</u>	<u>Expenditure</u>	<u>198,587</u>	<u>214,082</u>	<u>207,608</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-293,782	Grants and Subsidies	0	0	0
-89,260	Reimbursements and Contributions	0	0	0
<u>-383,042</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>169,436</u>	<u>NET EXPENDITURE</u>	<u>198,587</u>	<u>214,082</u>	<u>207,608</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u></b>			
	<b><u>GENERAL PREVENTION</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
23	Direct Service Charge - Graphic Design Costs	0	0	0
	<b><u>Third Party Payments</u></b>			
20,493	Voluntary & Independent Sector Payments	29,250	29,250	29,250
108	3rd Party Paymts to Public Health Srvce Provi	0	0	0
	<b><u>Support Services</u></b>			
543,257	Internal Recharges and Transfers	774,967	774,688	777,582
<b><u>563,880</u></b>	<b><u>Expenditure</u></b>	<b><u>804,217</u></b>	<b><u>803,938</u></b>	<b><u>806,832</u></b>
<b><u>563,880</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>804,217</u></b>	<b><u>803,938</u></b>	<b><u>806,832</u></b>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MISCELLANEOUS PUBLIC HEALTH SERVICES</u></b>			
	<b><u>OTHER PUBLIC HEALTH SERVICES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
110,064	3rd Party Paymts to Public Health Svce Provi	105,089	105,089	151,734
	<b><u>Support Services</u></b>			
216,104	Internal Recharges and Transfers	434,116	438,341	502,119
<u>326,168</u>	<u>Expenditure</u>	<u>539,205</u>	<u>543,430</u>	<u>653,853</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-110,064	Grants and Subsidies	0	0	0
-20,000	Reimbursements and Contributions	0	0	0
<u>-130,064</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>196,104</u>	<u>NET EXPENDITURE</u>	<u>539,205</u>	<u>543,430</u>	<u>653,853</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>MANAGEMENT AND SUPPORT SERVICES</u></b>				
<b><u>DIRECTORATE</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
1,806,763	Non-Teachers Pay	126,963	126,963	143,531
1,068,014	Agency Staff	0	0	0
1,847	Employee Recruitment Costs	0	0	0
920	Internal Training Costs	500	500	500
240	Other Training Expenses	1,000	1,000	1,000
<b><u>Premises Related Expenses</u></b>				
256,550	Repairs and Maintenance	0	0	0
1,071	Direct Service Charge-Ground Maintenance	0	0	0
133,224	Rents & Rates	0	0	0
-4,947	Cleaning & Domestic Services	0	0	0
77,581	Direct Service Charge-Cleaning	0	0	0
<b><u>Transport Related Expenses</u></b>				
3,883	Direct Transport Costs	0	0	0
2,269	Direct Service Charge-Pooled Transport Costs	0	0	0
140,379	External Transport Hire & Contracts	0	0	0
8,925	Travel Expenses	1,900	1,900	1,900
<b><u>Supplies and Services</u></b>				
164,465	Equipment	500	500	500
421,380	Furniture	500	500	500
0	Books, Publications & Literature	500	500	500
75,113	Materials	0	0	0
923	Catering Costs	1,000	1,000	1,000
8,830	Clothing,Uniforms and Laundry	0	0	0
2,440	Printing and Reprographics	2,500	2,500	2,271
2,957	Direct Service Charge - Graphic Design Costs	2,500	2,500	2,500
8,184	Stationery and Office Expenses	1,500	1,500	1,500
8,495	Postage	100	100	100
107,444	Telephones	1,300	1,300	1,300
119,958	Hardware, Software & Other Computing	2,394	2,394	2,394
31	Medical Fees	0	0	0
165,569	Other Professional Fees	5,000	5,000	5,000
764	Education,Leisure Activities & Entertainments	0	0	0
227,610	Banking & Security Services	0	0	0
36,382	Premises & Room Hire	1,000	1,000	1,000
117	Other Supplies & Services	0	0	0
0	Professional Meetings	1,000	1,000	1,000
2,850	Subscriptions	6,500	6,500	6,500
53,103	Advertising, Promotion & Notices	2,000	2,000	2,000
<b><u>Third Party Payments</u></b>				
11,000	3rd Party Payments to Other Local Authorities	0	0	0
6,000	3rd Party Payments to Care Providers	0	0	0
68,494	Voluntary & Independent Sector Payments	0	0	0
115,516	3rd Party Payments to Private Contractors	0	0	0
104,710	3rd Party Paymets to Public Health Srvce Provi	0	0	0
<b><u>Transfer Payments</u></b>				

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
24,089	Direct Payments to Social Care Clients	0	0	0
	<b><u>Support Services</u></b>			
383,620	Internal Recharges and Transfers	367,421	367,421	367,421
92,503	Central Premises Recharges	74,111	74,111	74,111
<u>5,709,267</u>	<u>Expenditure</u>	<u>600,189</u>	<u>600,189</u>	<u>616,528</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-5,280,086	Grants and Subsidies	0	0	0
	<b><u>Support Services</u></b>			
-429,181	Internal Recharges and Transfers-Revenue	-600,189	-600,189	-616,528
<u>-5,709,267</u>	<u>Income</u>	<u>-600,189</u>	<u>-600,189</u>	<u>-616,528</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES</u></b>			
	<b><u>COMMISSIONING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
274,253	Non-Teachers Pay	539,201	587,035	635,336
115,755	Agency Staff	0	0	0
347	Employee Recruitment Costs	0	0	0
0	Internal Training Costs	220	220	220
6,358	Other Training Expenses	0	0	0
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	994	994	994
	<b><u>Supplies and Services</u></b>			
2,068	Catering Costs	0	0	0
35	Printing and Reprographics	0	0	0
178	Telephones	1,100	1,100	1,100
7,437	Hardware, Software & Other Computing	0	0	0
286	Medical Fees	0	0	0
21	Other Professional Fees	0	0	0
800	Education,Leisure Activities & Entertainments	0	0	0
1,624	Premises & Room Hire	0	0	0
	<b><u>Third Party Payments</u></b>			
654,222	3rd Party Paymts to Public Health Srvce Provi	559,331	611,942	611,942
	<b><u>Support Services</u></b>			
382,673	Internal Recharges and Transfers	294,433	294,433	294,433
<u>1,446,057</u>	<u>Expenditure</u>	<u>1,395,279</u>	<u>1,495,724</u>	<u>1,544,025</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-297,369	Grants and Subsidies	0	0	0
	<b><u>Support Services</u></b>			
-1,148,688	Internal Recharges and Transfers-Revenue	-1,395,279	-1,433,238	-1,544,025
<u>-1,446,057</u>	<u>Income</u>	<u>-1,395,279</u>	<u>-1,433,238</u>	<u>-1,544,025</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>62,486</u>	<u>0</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES</u></b>			
	<b><u>COLLABORATIVE COMMISSIONING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
51,000	3rd Party Payments to Other Local Authorities	60,875	51,000	62,254
<u>51,000</u>	<u>Expenditure</u>	<u>60,875</u>	<u>51,000</u>	<u>62,254</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-51,000	Internal Recharges and Transfers-Revenue	-60,875	-113,486	-62,254
<u>-51,000</u>	<u>Income</u>	<u>-60,875</u>	<u>-113,486</u>	<u>-62,254</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>-62,486</u>	<u>0</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>PUBLIC HEALTH GRANT</u></b>			
	<b><u>PUBLIC HEALTH GRANT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-13,587,561	Grants and Subsidies	-15,065,126	-15,395,101	-15,417,679
<u>-13,587,561</u>	<u>Income</u>	<u>-15,065,126</u>	<u>-15,395,101</u>	<u>-15,417,679</u>
<u>-13,587,561</u>	<u>NET EXPENDITURE</u>	<u>-15,065,126</u>	<u>-15,395,101</u>	<u>-15,417,679</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CULTURE AND HERITAGE</u></b>			
	<b><u>ARTS DEVELOPMENT AND SUPPORT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
46,952	Non-Teachers Pay	47,123	47,123	50,925
0	Internal Training Costs	400	0	0
1,400	Other Training Expenses	1,110	0	0
	<b><u>Transport Related Expenses</u></b>			
14	Travel Expenses	0	0	0
	<b><u>Supplies and Services</u></b>			
0	Equipment	1,682	182	682
124	Catering Costs	99	99	99
11	Printing and Reprographics	350	350	168
0	Direct Service Charge - Graphic Design Costs	300	300	300
139	Postage	500	500	0
99	Telephones	200	200	203
319	Hardware, Software & Other Computing	304	304	316
53	Medical Fees	50	50	50
0	Consultants	0	1,500	0
0	Other Professional Fees	0	12,381	0
80,290	Education,Leisure Activities & Entertainments	84,393	88,872	84,393
0	Premises & Room Hire	500	500	500
0	Advertising, Promotion & Notices	2,130	1,020	2,130
	<b><u>Support Services</u></b>			
85,175	Internal Recharges and Transfers	145,989	5,551	5,878
<b><u>214,576</u></b>	<b><u>Expenditure</u></b>	<b><u>285,130</u></b>	<b><u>158,932</u></b>	<b><u>145,644</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-12,809	Grants and Subsidies	0	0	0
-3,500	Reimbursements and Contributions	0	-15,750	0
	<b><u>Support Services</u></b>			
-40,000	Internal Recharges and Transfers-Revenue	-40,000	-40,000	-40,000
<b><u>-56,309</u></b>	<b><u>Income</u></b>	<b><u>-40,000</u></b>	<b><u>-55,750</u></b>	<b><u>-40,000</u></b>
<b><u>158,267</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>245,130</u></b>	<b><u>103,182</u></b>	<b><u>105,644</u></b>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>CULTURE AND HERITAGE</u></b>			
	<b><u>HERITAGE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
200,000	3rd Party Payments to Private Contractors	200,000	200,000	200,000
<u>200,000</u>	<u>Expenditure</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>
<u>200,000</u>	<u>NET EXPENDITURE</u>	<u>200,000</u>	<u>200,000</u>	<u>200,000</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CULTURE AND HERITAGE</u></b>			
	<b><u>TOURISM &amp; EVENTS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
85,568	Non-Teachers Pay	85,297	85,297	95,166
	<b><u>Premises Related Expenses</u></b>			
25	Repairs and Maintenance	3,992	3,992	3,992
1,247	Direct Service Charge-Ground Maintenance	1,137	1,137	1,213
0	Energy Costs	1,370	1,370	1,370
0	Cleaning & Domestic Services	1,000	1,000	1,000
	<b><u>Transport Related Expenses</u></b>			
102	External Transport Hire & Contracts	0	0	0
0	Travel Expenses	2,000	2,000	2,000
	<b><u>Supplies and Services</u></b>			
26,970	Equipment	3,969	3,969	4,017
35	Materials	0	0	0
566	Catering Costs	2,112	2,112	2,218
414	Printing and Reprographics	597	597	427
3,163	Direct Service Charge - Graphic Design Costs	150	150	150
188	Telephones	0	0	0
638	Hardware, Software & Other Computing	0	0	0
755	Other Professional Fees	3,000	18,000	3,000
56,899	Education,Leisure Activities & Entertainments	3,395	3,395	3,395
6,860	Banking & Security Services	0	0	0
1,387	Premises & Room Hire	0	0	0
0	Professional Meetings	352	352	352
11,912	Advertising, Promotion & Notices	200	63,200	200
66	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
750	Direct Service Charge-Civil Engineering	0	0	0
45,679	3rd Party Payments to Private Contractors	165,557	165,557	175,490
	<b><u>Support Services</u></b>			
1,420	Internal Recharges and Transfers	1,278	8,077	8,562
<b><u>244,644</u></b>	<b><u>Expenditure</u></b>	<b><u>275,406</u></b>	<b><u>360,205</u></b>	<b><u>302,552</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-18,030	Sales, Fees and Charges	0	0	0
-10,050	Rents	-25,500	-25,500	-26,459
<b><u>-28,080</u></b>	<b><u>Income</u></b>	<b><u>-25,500</u></b>	<b><u>-25,500</u></b>	<b><u>-26,459</u></b>
<b><u>216,564</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>249,906</u></b>	<b><u>334,705</u></b>	<b><u>276,093</u></b>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CULTURE AND HERITAGE</u></b>			
	<b><u>ARCHIVING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
76,786	Non-Teachers Pay	29,855	4,700	-1,918
1,560	Other Training Expenses	0	0	0
	<b><u>Transport Related Expenses</u></b>			
27	Travel Expenses	0	0	0
	<b><u>Supplies and Services</u></b>			
4,065	Equipment	1,000	11,694	1,000
344	Materials	0	0	0
0	Catering Costs	0	770	0
51	Printing and Reprographics	300	617	115
0	Direct Service Charge - Graphic Design Costs	500	542	500
44	Telephones	224	224	229
4,055	Hardware, Software & Other Computing	2,203	2,203	2,468
12	Medical Fees	0	0	0
26,348	Other Professional Fees	11,377	11,384	0
0	Education,Leisure Activities & Entertainments	0	12,405	110,441
1,160	Subscriptions	0	0	0
0	Advertising, Promotion & Notices	1,000	1,000	1,000
	<b><u>Support Services</u></b>			
0	Internal Recharges and Transfers	0	8,164	7,473
95,097	Central Premises Recharges	103,789	103,789	97,351
<u>209,549</u>	<u>Expenditure</u>	<u>150,248</u>	<u>157,492</u>	<u>218,659</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-44,130	Grants and Subsidies	-43,150	-43,150	-110,441
-17,670	Reimbursements and Contributions	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-126	Sales, Fees and Charges	0	0	0
<u>-61,926</u>	<u>Income</u>	<u>-43,150</u>	<u>-43,150</u>	<u>-110,441</u>
<u>147,623</u>	<u>NET EXPENDITURE</u>	<u>107,098</u>	<u>114,342</u>	<u>108,218</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>RECREATION AND SPORT</u></b>			
	<b><u>SPORTS DEVELOPMENT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
181,717	Non-Teachers Pay	246,679	244,306	219,372
90,591	Employee Retirement Costs	0	0	0
182	Employee Insurance Costs	176	176	176
180	Internal Training Costs	0	0	0
0	Other Training Expenses	600	2,500	0
	<b><u>Premises Related Expenses</u></b>			
2,848	Direct Service Charge-Ground Maintenance	2,425	2,425	2,588
0	Rents & Rates	205	205	215
	<b><u>Transport Related Expenses</u></b>			
30	Direct Transport Costs	0	0	0
19	External Transport Hire & Contracts	300	300	300
2,401	Travel Expenses	550	2,624	550
	<b><u>Supplies and Services</u></b>			
2,595	Equipment	9,434	16,067	9,434
111	Materials	0	0	0
0	Catering Costs	396	396	396
48	Clothing,Uniforms and Laundry	350	550	368
71	Printing and Reprographics	150	150	100
34	Direct Service Charge - Graphic Design Costs	500	500	500
107	Stationery and Office Expenses	0	0	0
316	Postage	250	250	250
482	Telephones	1,000	1,350	1,025
2,942	Hardware, Software & Other Computing	724	724	774
3,300	Other Professional Fees	1,361	5,361	1,361
0	Exam & Course Fees (incl. students & clients)	100	100	100
0	Banking & Security Services	3,266	3,266	3,266
8,821	Premises & Room Hire	10,872	13,972	8,590
201	Insurances	201	201	201
50	Advertising, Promotion & Notices	900	3,900	900
	<b><u>Third Party Payments</u></b>			
80,285	3rd Party Payments to Private Contractors	48,159	197,159	159
	<b><u>Support Services</u></b>			
59,536	Internal Recharges and Transfers	83,286	59,005	62,187
12,135	Central Premises Recharges	13,287	13,287	14,482
<b>449,001</b>	<b><u>Expenditure</u></b>	<b>425,171</b>	<b>568,774</b>	<b>327,294</b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-57,124	Grants and Subsidies	-58,809	-47,592	-44,994
-40,282	Reimbursements and Contributions	-31,000	-17,646	0
	<b><u>Customer and Client Receipts</u></b>			
-6,613	Sales, Fees and Charges	-4,955	-4,355	0
	<b><u>Support Services</u></b>			
-311,895	Internal Recharges and Transfers-Revenue	-311,895	-328,550	-311,895
<b>-415,913</b>	<b><u>Income</u></b>	<b>-406,659</b>	<b>-398,143</b>	<b>-356,889</b>

WELLBEING CULTURE AND HERITAGE  
OBJECTIVE/SUBJECTIVE ANALYSIS

<u>Actual</u> <u>Expenditure</u> <u>2021/22</u>		<u>Allowed</u> <u>Estimate</u> <u>2022/23</u>	<u>Revised</u> <u>Estimate</u> <u>2022/23</u>	<u>Forward</u> <u>Estimate</u> <u>2023/24</u>
£		£	£	£
33,087	<u>NET EXPENDITURE</u>	18,512	170,631	-29,595

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>RECREATION AND SPORT</u></b>			
	<b><u>INDOOR SPORTS AND RECREATION FACILITIES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
1,800,185	Non-Teachers Pay	2,279,311	2,288,131	2,496,011
43,462	IR35 Employees	23,063	23,063	24,216
33,356	Employee Retirement Costs	0	0	0
3,338	Employee Insurance Costs	3,229	3,229	3,229
0	Internal Training Costs	3,000	0	0
37,928	Other Training Expenses	6,255	3,000	0
	<b><u>Premises Related Expenses</u></b>			
5,007	Repairs and Maintenance	10,300	18,602	10,300
1,994	Direct Service Charge-Ground Maintenance	0	0	0
104	Cleaning & Domestic Services	0	0	2,400
	<b><u>Transport Related Expenses</u></b>			
57	Direct Transport Costs	0	0	0
127	External Transport Hire & Contracts	629	679	629
1,617	Travel Expenses	2,500	1,893	2,988
	<b><u>Supplies and Services</u></b>			
27,607	Equipment	103,029	87,653	100,878
924	Furniture	0	0	0
597	Books, Publications & Literature	1,750	1,750	1,750
41,373	Materials	38,530	65,030	39,944
140	Catering Costs	6,095	2,095	6,095
1,626	Clothing,Uniforms and Laundry	6,673	9,123	7,007
7,759	Printing and Reprographics	2,757	5,857	2,731
1,286	Direct Service Charge - Graphic Design Costs	1,620	1,620	1,620
2,229	Stationery and Office Expenses	1,450	1,540	1,523
19,795	Telephones	16,227	19,191	17,948
72,746	Hardware, Software & Other Computing	53,598	65,371	60,408
550	Legal Fees	400	400	400
552	Medical Fees	0	0	0
92,001	Other Professional Fees	-320,000	-300,000	-400,000
70	Exam & Course Fees (incl. students & clients)	0	0	0
142,006	Education,Leisure Activities & Entertainments	111,070	170,470	150,515
1,279	Banking & Security Services	7,824	4,992	4,023
12,699	Direct Service Charge-Security	12,407	12,657	14,008
40	Professional Meetings	0	0	0
707	Subscriptions	1,739	1,791	1,739
12,409	Insurances	10,610	10,610	10,610
8,613	Advertising, Promotion & Notices	5,460	7,045	5,733
32,962	Licenses	24,769	40,955	41,756
503	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
2,915	Direct Service Charge-Civil Engineering	0	0	0
4,326	Direct Service Charge-Cleansing	4,434	4,434	4,656
	<b><u>Support Services</u></b>			
307,511	Internal Recharges and Transfers	426,590	612,262	647,388
929,539	Central Premises Recharges	1,165,208	1,165,208	1,888,788

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>Capital Charges and Financing Costs</u></b>			
598,545	Non-current Assets Depreciation & Amortisation	598,544	565,639	565,639
-133,306	Impairment & Revaluation Losses	0	0	0
<u>4,117,178</u>	<u>Expenditure</u>	<u>4,609,071</u>	<u>4,894,290</u>	<u>5,714,932</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-25,132	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-1,926,979	Sales, Fees and Charges	-2,577,139	-2,698,846	-2,849,092
	<b><u>Support Services</u></b>			
-579,115	Internal Recharges and Transfers-Revenue	-754,723	-754,723	-1,030,280
<u>-2,531,225</u>	<u>Income</u>	<u>-3,331,862</u>	<u>-3,453,569</u>	<u>-3,879,372</u>
<u>1,585,953</u>	<u>NET EXPENDITURE</u>	<u>1,277,209</u>	<u>1,440,721</u>	<u>1,835,560</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>LIBRARY SERVICE</u></b>			
	<b><u>LIBRARY BUILDINGS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
1,167,888	Non-Teachers Pay	1,438,418	1,427,352	1,573,702
122,016	Employee Retirement Costs	0	0	0
2,897	Employee Insurance Costs	2,802	2,802	2,802
2,440	Internal Training Costs	725	0	0
2,265	Other Training Expenses	4,544	2,494	2,494
	<b><u>Premises Related Expenses</u></b>			
0	Repairs and Maintenance	0	114	0
996	Direct Service Charge-Ground Maintenance	0	0	0
18,367	Rents & Rates	18,554	18,554	19,482
0	Cleaning & Domestic Services	560	560	560
0	Premises Insurance	632	632	664
	<b><u>Transport Related Expenses</u></b>			
7,372	Direct Service Charge-Pooled Transport Costs	8,842	8,842	10,129
0	External Transport Hire & Contracts	50	1,035	50
2,761	Travel Expenses	397	690	397
	<b><u>Supplies and Services</u></b>			
12,319	Equipment	14,033	21,338	13,828
198,182	Books, Publications & Literature	186,607	186,607	194,392
760	Materials	1,350	1,100	1,417
805	Catering Costs	220	220	220
88	Clothing,Uniforms and Laundry	24	104	25
1,397	Printing and Reprographics	1,550	1,320	450
1,875	Direct Service Charge - Graphic Design Costs	1,624	2,174	1,624
976	Stationery and Office Expenses	2,000	4,617	2,100
326	Postage	2,000	0	500
53,079	Telephones	45,666	49,805	51,524
46,935	Hardware, Software & Other Computing	43,040	30,888	48,198
350	Legal Fees	0	5,542	0
186	Medical Fees	0	450	0
0	Consultants	0	1,500	0
39,939	Other Professional Fees	-311,973	-230,065	-370,128
1,018	Exam & Course Fees (incl. students & clients)	0	0	0
66,521	Education,Leisure Activities & Entertainments	28,880	62,338	19,054
739	Banking & Security Services	5,679	1,000	1,050
26,104	Direct Service Charge-Security	25,941	25,941	29,289
0	Premises & Room Hire	0	135	0
422	Professional Meetings	0	224	0
2,000	Grants to Third Parties	0	0	0
199	Subscriptions	350	1,344	350
1,558	Insurances	1,558	1,558	1,558
2,726	Advertising, Promotion & Notices	2,500	3,020	2,500
0	Licenses	140	140	147
197	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
6,273	Direct Service Charge-Cleansing	6,431	6,431	6,754

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
482	3rd Party Payments to Private Contractors	1,530	530	1,530
	<b><u>Support Services</u></b>			
259,357	Internal Recharges and Transfers	360,312	333,665	349,470
366,839	Central Premises Recharges	476,477	476,477	657,532
	<b><u>Capital Charges and Financing Costs</u></b>			
123,444	Non-current Assets Depreciation & Amortisation	123,444	142,593	142,593
-152	Impairment & Revaluation Losses	0	0	0
<u>2,541,946</u>	<u>Expenditure</u>	<u>2,494,907</u>	<u>2,594,071</u>	<u>2,766,257</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-92,462	Grants and Subsidies	-110,000	-112,024	-112,024
-95,625	Reimbursements and Contributions	0	-32,364	0
	<b><u>Customer and Client Receipts</u></b>			
-26,579	Sales, Fees and Charges	-41,248	-41,248	-43,667
	<b><u>Support Services</u></b>			
-99,316	Internal Recharges and Transfers-Revenue	-101,395	-101,395	-106,312
<u>-313,982</u>	<u>Income</u>	<u>-252,643</u>	<u>-287,031</u>	<u>-262,003</u>
<u>2,227,965</u>	<u>NET EXPENDITURE</u>	<u>2,242,264</u>	<u>2,307,040</u>	<u>2,504,254</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>LIBRARY SERVICE</u></b>			
	<b><u>MOBILE AND HOUSEBOUND LIBRARY SERVICE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
25,376	Non-Teachers Pay	24,122	24,122	27,475
23,425	Employee Retirement Costs	0	0	0
0	Other Training Expenses	120	0	0
	<b><u>Transport Related Expenses</u></b>			
3,513	Direct Service Charge-Pooled Transport Costs	3,799	3,799	4,197
	<b><u>Supplies and Services</u></b>			
4	Printing and Reprographics	0	0	0
217	Telephones	525	525	526
319	Hardware, Software & Other Computing	0	0	0
350	Legal Fees	0	0	0
	<b><u>Support Services</u></b>			
0	Internal Recharges and Transfers	0	120	127
<u>53,204</u>	<u>Expenditure</u>	<u>28,566</u>	<u>28,566</u>	<u>32,325</u>
<u>53,204</u>	<u>NET EXPENDITURE</u>	<u>28,566</u>	<u>28,566</u>	<u>32,325</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>ENVIRONMENTAL SERVICES</u></b>			
	<b><u>COMMUNITY SAFETY (CRIME REDUCTION)</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
254,524	Non-Teachers Pay	285,249	289,689	277,850
630	IR35 Employees	0	0	0
199	Employee Insurance Costs	200	200	200
160	Internal Training Costs	0	0	0
2,444	Other Training Expenses	0	0	0
	<b><u>Premises Related Expenses</u></b>			
22,764	Repairs and Maintenance	31,000	27,000	32,550
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	524	0	524
	<b><u>Supplies and Services</u></b>			
2,338	Equipment	6,650	3,950	6,150
161	Materials	0	0	0
381	Catering Costs	405	143	405
460	Clothing,Uniforms and Laundry	0	40	0
599	Printing and Reprographics	500	300	500
1,354	Direct Service Charge - Graphic Design Costs	1,500	2,340	1,500
44	Stationery and Office Expenses	50	50	50
0	Postage	492	492	492
604	Telephones	1,132	1,342	1,132
4,244	Hardware, Software & Other Computing	1,723	3,988	1,782
0	Legal Fees	1,000	0	500
0	Medical Fees	0	250	0
14,898	Other Professional Fees	10,000	474,700	10,000
1,062	Education,Leisure Activities & Entertainments	0	1,000	0
4,560	Banking & Security Services	0	0	0
857	Professional Meetings	250	0	250
0	Subscriptions	0	380	0
13,357	Insurances	14,215	14,215	14,215
7,774	Advertising, Promotion & Notices	15,000	4,650	10,000
	<b><u>Third Party Payments</u></b>			
453,826	3rd Party Payments to Private Contractors	646,976	883,513	676,290
	<b><u>Support Services</u></b>			
207,967	Internal Recharges and Transfers	197,680	200,270	204,898
20,225	Central Premises Recharges	22,144	22,144	24,136
<b><u>1,015,431</u></b>	<b><u>Expenditure</u></b>	<b><u>1,236,690</u></b>	<b><u>1,930,656</u></b>	<b><u>1,263,424</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-193,444	Grants and Subsidies	-532,525	-170,000	-96,000
-565,045	Reimbursements and Contributions	0	-625,811	-446,489
	<b><u>Customer and Client Receipts</u></b>			
-450	Sales, Fees and Charges	0	-1,090	0
	<b><u>Support Services</u></b>			
-67,000	Internal Recharges and Transfers-Revenue	-67,000	-67,000	-67,000
<b><u>-825,939</u></b>	<b><u>Income</u></b>	<b><u>-599,525</u></b>	<b><u>-863,901</u></b>	<b><u>-609,489</u></b>

WELLBEING CULTURE AND HERITAGE  
OBJECTIVE/SUBJECTIVE ANALYSIS

<u>Actual</u> <u>Expenditure</u> <u>2021/22</u> £		<u>Allowed</u> <u>Estimate</u> <u>2022/23</u> £	<u>Revised</u> <u>Estimate</u> <u>2022/23</u> £	<u>Forward</u> <u>Estimate</u> <u>2023/24</u> £
189,491	<u>NET EXPENDITURE</u>	637,165	1,066,755	653,935

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>ENVIRONMENTAL SERVICES</u></b>			
	<b><u>COMMUNITY SAFETY (CCTV)</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
31,430	Equipment	48,125	62,125	29,425
202	Direct Service Charge - Graphic Design Costs	0	0	0
21,556	Telephones	6,000	6,000	6,000
190,708	Direct Service Charge-Security	195,476	195,476	220,699
820	Advertising, Promotion & Notices	0	0	0
	<b><u>Support Services</u></b>			
33,993	Central Premises Recharges	37,219	37,219	40,567
	<b><u>Capital Charges and Financing Costs</u></b>			
1,700	Non-current Assets Depreciation & Amortisation	1,700	0	0
<b><u>280,409</u></b>	<b><u>Expenditure</u></b>	<b><u>288,520</u></b>	<b><u>300,820</u></b>	<b><u>296,691</u></b>
<b><u>280,409</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>288,520</u></b>	<b><u>300,820</u></b>	<b><u>296,691</u></b>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>CULTURAL AND RELATED SERVICES</u></b>			
	<b><u>OUTDOOR SPORTS AND RECREATION FACILITIES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
77,361	Non-Teachers Pay	77,191	77,191	87,849
	<b><u>Premises Related Expenses</u></b>			
36,242	Repairs and Maintenance	5,166	12,166	5,166
90,212	Direct Service Charge-Ground Maintenance	92,446	92,446	98,662
2,345	Grounds Maintenance	0	0	0
14,922	Energy Costs	16,560	18,995	24,751
	<b><u>Supplies and Services</u></b>			
4,636	Equipment	3,000	3,000	3,000
538	Materials	750	750	750
161	Clothing,Uniforms and Laundry	0	0	0
41	Printing and Reprographics	0	0	0
1	Stationery and Office Expenses	0	0	0
40	Telephones	0	0	0
1,018	Hardware, Software & Other Computing	0	0	0
1,421	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
1,592	3rd Party Payments to Private Contractors	3,428	3,428	3,634
	<b><u>Support Services</u></b>			
13,530	Internal Recharges and Transfers	19,130	25,445	30,582
44,072	Central Premises Recharges	51,099	51,099	50,955
	<b><u>Capital Charges and Financing Costs</u></b>			
82,510	Revenue Expend Financed By Capital	0	0	0
202,342	Non-current Assets Depreciation & Amortisation	202,341	197,524	197,524
<u>572,984</u>	<u>Expenditure</u>	<u>471,111</u>	<u>482,044</u>	<u>502,873</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-36,242	Reimbursements and Contributions	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-139,861	Sales, Fees and Charges	-145,796	-155,231	-146,998
<u>-176,103</u>	<u>Income</u>	<u>-145,796</u>	<u>-155,231</u>	<u>-146,998</u>
<u>396,881</u>	<u>NET EXPENDITURE</u>	<u>325,315</u>	<u>326,813</u>	<u>355,875</u>

**WELLBEING CULTURE AND HERITAGE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>	<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b><u>CONTROL OKEY</u></b>			
<b><u>CONTROL OKEY</u></b>			
<b><u>EXPENDITURE</u></b>			
<b><u>Support Services</u></b>			
-2 Internal Recharges and Transfers	0	0	0
-2 <u>Expenditure</u>	<u>0</u>	<u>0</u>	<u>0</u>
-2 <u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

# Finance and Governance

**FINANCE & GOVERNANCE**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b>HOUSING SERVICES</b>			
143,695	HOUSING BENEFIT ADMINISTRATION	-16,340	157,737	537,148
<u>143,695</u>		<u>-16,340</u>	<u>157,737</u>	<u>537,148</u>
	<b>CORPORATE AND DEMOCRATIC CORE</b>			
1,360,896	DEMOCRATIC REPRESENTATION AND MANAGEMENT	1,720,546	1,626,445	1,672,878
<u>1,360,896</u>		<u>1,720,546</u>	<u>1,626,445</u>	<u>1,672,878</u>
	<b>CENTRAL SERVICES TO THE PUBLIC</b>			
328,587	CORONERS' COURT SERVICES	220,000	270,000	270,000
1,047,599	LOCAL TAX COLLECTION	1,541,338	1,293,556	1,340,602
-66,670	REGISTRAR OF BIRTHS DEATHS AND MARRIAGES	61,994	137,214	51,353
261,522	EMERGENCY PLANNING	117,372	138,707	130,232
143,263	LOCAL WELFARE ASSISTANCE SCHEMES	191,586	191,586	190,083
379,020	ELECTIONS	468,115	435,120	422,366
38,072	GRANTS AND DONATIONS	46,931	46,931	46,156
<u>2,131,392</u>		<u>2,647,336</u>	<u>2,513,114</u>	<u>2,450,792</u>
	<b>NON DISTRIBUTED COSTS</b>			
16,175	UNUSED SHARE OF I.T. FACILITIES & OTHER ASSET	16,661	46,661	283,283
597,800	RETIREMENT BENEFITS	658,231	658,231	608,231
0	OTHER NON DISTRIBUTED COSTS	1,400,226	794,549	948,668
<u>613,975</u>		<u>2,075,118</u>	<u>1,499,441</u>	<u>1,840,182</u>
	<b>MANAGEMENT AND SUPPORT SERVICES - FINANCE</b>			
-0	DIRECTORATE	0	0	0
-0	ACCOUNTANCY & BUSINESS SUPPORT	-2,666	0	0
1	INCOME SECTION	0	0	0
-0	ACCOUNTS PAYABLE	0	0	0
0	AUDIT AND RISK	2,666	0	0
1	CORPORATE PROCUREMENT	0	0	0
0	BENEFITS ADMINISTRATION	0	0	0
0	REVENUES & BENEFITS	0	0	0
0	SCRUTINY	0	0	0
0	HEALTH & SAFETY	0	0	0
<u>1</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>MANAGEMENT AND SUPPORT SERVICES - H.R.</b>			
1	MANAGEMENT	0	0	0
-0	PAYROLL	0	0	0
1	PERSONNEL	0	0	0
<u>1</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>MANAGEMENT AND SUPPORT SERVICES - LEGAL</b>			
0	LEGAL SERVICES	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>MANAGEMENT AND SUPPORT SERVICES - GOVERNANCE</b>			
-0	ADMINISTRATIVE SERVICES	0	0	0
<u>-0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>4,249,960</u>	<b>Net Expenditure</b>	<u>6,426,660</u>	<u>5,796,737</u>	<u>6,501,000</u>

**FINANCE & GOVERNANCE**  
**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
8,631,656	Non-Teachers Pay	9,842,365	10,088,872	11,396,907
514,372	Agency Staff	0	299,000	0
2,075	IR35 Employees	0	0	0
9,995	Employee Recruitment Costs	0	21,400	0
607,390	Employee Retirement Costs	657,956	657,956	607,956
0	Employee Insurance Costs	188	188	188
270	Internal Training Costs	512	1,440	1,440
117,483	Other Training Expenses	34,428	4,123	4,123
<b><u>Premises Related Expenses</u></b>				
744	Repairs and Maintenance	4,500	4,500	4,500
1,380	Direct Service Charge-Cleaning	0	0	0
1,603	Direct Service Charge-Caretaking	2,352	2,352	2,593
<b><u>Transport Related Expenses</u></b>				
18,495	Direct Service Charge-Pooled Transport Costs	21,353	21,353	23,819
15,168	External Transport Hire & Contracts	9,731	9,731	9,731
8,869	Travel Expenses	23,234	23,234	23,234
<b><u>Supplies and Services</u></b>				
82,312	Equipment	18,241	19,374	18,241
1,064	Furniture	432	432	432
50,075	Books, Publications & Literature	42,699	42,699	42,700
103,661	Materials	1,897	1,897	1,897
1,369	Catering Costs	7,822	6,822	7,822
4,417	Clothing,Uniforms and Laundry	120	120	120
88,681	Printing and Reprographics	96,518	97,068	66,160
8,522	Direct Service Charge - Graphic Design Costs	1,176	3,036	1,176
8,594	Stationery and Office Expenses	13,446	13,446	12,936
256,263	Postage	238,585	237,735	185,585
26,763	Telephones	46,733	46,881	46,733
863,924	Hardware, Software & Other Computing	794,822	1,011,297	744,981
-97,441	Legal Fees	34,619	34,619	34,619
56,976	Medical Fees	39,757	72,851	72,851
182,622	Other Professional Fees	1,539,820	903,647	802,629
0	Exam & Course Fees (incl. students & clients)	2,433	2,433	2,433
410	Education,Leisure Activities & Entertainments	2,381	2,381	2,381
90,837	Banking & Security Services	134,983	134,983	134,983
975	Direct Service Charge-Security	0	0	0
13,053	Premises & Room Hire	9,054	9,054	9,054
74,574	Other Supplies & Services	55,758	55,758	55,758
3,183	Professional Meetings	5,282	6,182	5,282
688,749	Members Allowances	702,375	702,375	702,375
415,694	Grants to Third Parties	136,864	136,864	136,864
82,264	Subscriptions	90,402	90,422	91,084
0	Insurances	219,492	219,492	219,492
16,094	Advertising, Promotion & Notices	2,828	2,828	2,828
7,606	Licenses	8,037	8,037	8,037
70,663	Provision for bad/doubtful debt	25,000	25,000	25,000

**FINANCE & GOVERNANCE**  
**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>Third Party Payments</u></b>			
328,587	3rd Party Payments to Other Local Authorities	220,000	270,000	270,000
0	Direct Service Charge-Civil Engineering	4,133	0	0
598	Direct Service Charge-Cleansing	326	326	342
375	3rd Party Payments to Private Contractors	0	0	0
	<b><u>Transfer Payments</u></b>			
48,793,819	Benefits	49,532,034	44,974,564	43,462,044
	<b><u>Support Services</u></b>			
3,889,384	Internal Recharges and Transfers	5,108,783	5,162,634	5,704,402
938,834	Central Premises Recharges	1,025,427	1,055,427	1,386,150
	<b><u>Capital Charges and Financing Costs</u></b>			
<u>66,983,000</u>	<u>Expenditure</u>	<u>70,758,898</u>	<u>66,484,833</u>	<u>66,331,882</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-50,403,563	Grants and Subsidies	-50,950,196	-46,240,861	-44,611,530
-1,113,466	Reimbursements and Contributions	-981,571	-981,571	-981,571
-348,496		0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-311,128	Sales, Fees and Charges	-296,928	-269,123	-251,720
	<b><u>Other Income</u></b>			
-25,367	Interest	-27,000	-27,000	-27,000
	<b><u>Support Services</u></b>			
-68,871	Recharge Transfer to Treasury Management	-72,699	-72,699	-72,699
-10,462,148	Internal Recharges and Transfers-Revenue	-12,003,844	-13,096,842	-13,886,362
<u>-62,733,040</u>	<u>Income</u>	<u>-64,332,238</u>	<u>-60,688,096</u>	<u>-59,830,882</u>
<u>4,249,960</u>	<u>NET EXPENDITURE</u>	<u>6,426,660</u>	<u>5,796,737</u>	<u>6,501,000</u>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>HOUSING SERVICES</u></b>			
	<b><u>HOUSING BENEFIT ADMINISTRATION</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Transfer Payments</u></b>			
48,793,819	Benefits	49,532,034	44,974,564	43,462,044
	<b><u>Support Services</u></b>			
197,080	Internal Recharges and Transfers	135,525	157,737	689,013
<u>48,990,899</u>	<u>Expenditure</u>	<u>49,667,559</u>	<u>45,132,301</u>	<u>44,151,057</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-48,847,204	Grants and Subsidies	-49,683,899	-44,974,564	-43,613,909
<u>-48,847,204</u>	<u>Income</u>	<u>-49,683,899</u>	<u>-44,974,564</u>	<u>-43,613,909</u>
<u>143,695</u>	<u>NET EXPENDITURE</u>	<u>-16,340</u>	<u>157,737</u>	<u>537,148</u>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>CORPORATE AND DEMOCRATIC CORE</u></b>			
	<b><u>DEMOCRATIC REPRESENTATION AND MANAGEMENT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
164,247	Non-Teachers Pay	163,448	164,755	178,225
0	Internal Training Costs	60	0	0
532	Other Training Expenses	304	0	0
	<b><u>Transport Related Expenses</u></b>			
8,999	Direct Service Charge-Pooled Transport Costs	10,485	10,485	11,723
0	External Transport Hire & Contracts	1,831	1,831	1,831
966	Travel Expenses	1,716	1,716	1,716
	<b><u>Supplies and Services</u></b>			
9,407	Equipment	2,879	3,879	2,879
80	Books, Publications & Literature	439	439	439
829	Materials	1,778	1,778	1,778
1,212	Catering Costs	4,998	3,998	4,998
1,568	Printing and Reprographics	2,703	2,703	2,703
262	Direct Service Charge - Graphic Design Costs	100	100	100
1,671	Stationery and Office Expenses	999	999	999
1,744	Postage	753	753	753
3,827	Telephones	29,243	29,243	29,243
23,069	Hardware, Software & Other Computing	41,235	57,842	40,770
17,664	Other Professional Fees	32,317	32,317	32,317
410	Education,Leisure Activities & Entertainments	2,381	2,381	2,381
978	Premises & Room Hire	1,012	1,012	1,012
864	Professional Meetings	762	762	762
688,749	Members Allowances	702,375	702,375	702,375
44,530	Subscriptions	44,681	44,681	44,463
5,393	Advertising, Promotion & Notices	1,219	1,219	1,219
7,566	Licenses	6,414	6,414	6,414
	<b><u>Support Services</u></b>			
350,858	Internal Recharges and Transfers	638,527	526,876	573,383
25,470	Central Premises Recharges	27,887	27,887	30,395
<b><u>1,360,896</u></b>	<b><u>Expenditure</u></b>	<b><u>1,720,546</u></b>	<b><u>1,626,445</u></b>	<b><u>1,672,878</u></b>
<b><u>1,360,896</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>1,720,546</u></b>	<b><u>1,626,445</u></b>	<b><u>1,672,878</u></b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CENTRAL SERVICES TO THE PUBLIC</u></b>			
	<b><u>CORONERS' COURT SERVICES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
328,587	3rd Party Payments to Other Local Authorities	220,000	270,000	270,000
<u>328,587</u>	<u>Expenditure</u>	<u>220,000</u>	<u>270,000</u>	<u>270,000</u>
<u>328,587</u>	<u>NET EXPENDITURE</u>	<u>220,000</u>	<u>270,000</u>	<u>270,000</u>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CENTRAL SERVICES TO THE PUBLIC</u></b>			
	<b><u>LOCAL TAX COLLECTION</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
769,128	Non-Teachers Pay	861,183	631,842	0
126	Employee Retirement Costs	0	0	0
0	Internal Training Costs	120	0	0
6,665	Other Training Expenses	790	0	0
	<b><u>Transport Related Expenses</u></b>			
4,725	Travel Expenses	2,840	2,840	0
	<b><u>Supplies and Services</u></b>			
0	Equipment	587	587	0
56	Books, Publications & Literature	1,650	1,650	0
14,547	Printing and Reprographics	27,090	26,090	0
0	Direct Service Charge - Graphic Design Costs	200	200	0
90	Stationery and Office Expenses	593	593	0
117,588	Postage	110,512	110,512	0
941	Telephones	466	1,466	0
126,683	Hardware, Software & Other Computing	106,317	105,417	0
-106,295	Legal Fees	30,829	30,829	0
150	Medical Fees	149	149	0
10	Other Professional Fees	0	0	0
0	Exam & Course Fees (incl. students & clients)	243	243	0
85	Banking & Security Services	0	0	0
56,392	Other Supplies & Services	33,465	33,465	0
1,045	Professional Meetings	0	900	0
279,594	Grants to Third Parties	0	0	0
0	Subscriptions	550	550	0
280	Advertising, Promotion & Notices	0	0	0
	<b><u>Support Services</u></b>			
942,204	Internal Recharges and Transfers	1,075,642	1,058,111	1,193,689
123,106	Central Premises Recharges	134,789	134,789	146,913
<b><u>2,337,120</u></b>	<b><u>Expenditure</u></b>	<b><u>2,388,015</u></b>	<b><u>2,140,233</u></b>	<b><u>1,340,602</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-192,496	Grants and Subsidies	-186,006	-186,006	0
-874,024	Reimbursements and Contributions	-660,671	-660,671	0
-223,000		0	0	0
<b><u>-1,289,520</u></b>	<b><u>Income</u></b>	<b><u>-846,677</u></b>	<b><u>-846,677</u></b>	<b><u>0</u></b>
<b><u>1,047,599</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>1,541,338</u></b>	<b><u>1,293,556</u></b>	<b><u>1,340,602</u></b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>CENTRAL SERVICES TO THE PUBLIC</u></b>				
<b><u>REGISTRAR OF BIRTHS DEATHS AND MARRIAGES</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
154,409	Non-Teachers Pay	154,540	154,540	175,175
270	Internal Training Costs	255	0	0
147	Other Training Expenses	604	0	0
<b><u>Transport Related Expenses</u></b>				
666	Travel Expenses	634	634	634
<b><u>Supplies and Services</u></b>				
0	Equipment	268	268	268
0	Furniture	109	109	109
0	Catering Costs	147	147	147
129	Printing and Reprographics	948	948	948
102	Direct Service Charge - Graphic Design Costs	176	2,036	176
24	Stationery and Office Expenses	610	610	610
3,484	Postage	1,347	1,347	1,347
2,324	Telephones	4,757	4,757	4,757
9,161	Hardware, Software & Other Computing	1,178	1,178	1,178
113	Other Professional Fees	1,872	1,872	1,872
300	Subscriptions	300	300	300
356	Advertising, Promotion & Notices	828	828	828
0	Licenses	1,100	1,100	1,100
<b><u>Third Party Payments</u></b>				
318	Direct Service Charge-Cleansing	326	326	342
<b><u>Support Services</u></b>				
34,554	Internal Recharges and Transfers	83,131	157,350	72,261
6,930	Central Premises Recharges	7,563	7,563	0
<b><u>213,286</u></b>	<b><u>Expenditure</u></b>	<b><u>260,693</u></b>	<b><u>335,913</u></b>	<b><u>262,052</u></b>
<b><u>INCOME</u></b>				
<b><u>Customer and Client Receipts</u></b>				
-279,956	Sales, Fees and Charges	-198,699	-198,699	-210,699
<b><u>-279,956</u></b>	<b><u>Income</u></b>	<b><u>-198,699</u></b>	<b><u>-198,699</u></b>	<b><u>-210,699</u></b>
<b><u>-66,670</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>61,994</u></b>	<b><u>137,214</u></b>	<b><u>51,353</u></b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>CENTRAL SERVICES TO THE PUBLIC</u></b>				
<b><u>EMERGENCY PLANNING</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
29,095	Non-Teachers Pay	60,188	60,188	63,459
0	Internal Training Costs	80	0	0
18,000	Other Training Expenses	0	0	0
<b><u>Premises Related Expenses</u></b>				
216	Repairs and Maintenance	0	0	0
<b><u>Transport Related Expenses</u></b>				
5,295	External Transport Hire & Contracts	0	0	0
0	Travel Expenses	761	761	761
<b><u>Supplies and Services</u></b>				
58,325	Equipment	0	0	0
761	Furniture	0	0	0
50	Books, Publications & Literature	1,050	1,050	1,050
102,519	Materials	0	0	0
0	Catering Costs	227	227	227
1,793	Clothing,Uniforms and Laundry	0	0	0
72	Printing and Reprographics	0	0	0
1,038	Direct Service Charge - Graphic Design Costs	0	0	0
160	Stationery and Office Expenses	0	0	0
15,258	Telephones	852	852	852
5,893	Hardware, Software & Other Computing	894	894	894
9,821	Other Professional Fees	8,450	8,450	8,450
3,873	Other Supplies & Services	0	0	0
146	Professional Meetings	339	339	339
273	Subscriptions	0	0	0
3,290	Advertising, Promotion & Notices	0	0	0
<b><u>Third Party Payments</u></b>				
280	Direct Service Charge-Cleansing	0	0	0
<b><u>Support Services</u></b>				
15,367	Internal Recharges and Transfers	44,531	65,946	54,200
<b><u>271,522</u></b>	<b><u>Expenditure</u></b>	<b><u>117,372</u></b>	<b><u>138,707</u></b>	<b><u>130,232</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-10,000	Reimbursements and Contributions	0	0	0
<b><u>-10,000</u></b>	<b><u>Income</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>
<b><u>261,522</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>117,372</u></b>	<b><u>138,707</u></b>	<b><u>130,232</u></b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CENTRAL SERVICES TO THE PUBLIC</u></b>			
	<b><u>LOCAL WELFARE ASSISTANCE SCHEMES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
0	Postage	1,840	1,840	1,840
74,032	Grants to Third Parties	97,160	97,160	97,160
	<b><u>Support Services</u></b>			
69,231	Internal Recharges and Transfers	92,586	92,586	91,083
<u>143,263</u>	<u>Expenditure</u>	<u>191,586</u>	<u>191,586</u>	<u>190,083</u>
<u>143,263</u>	<u>NET EXPENDITURE</u>	<u>191,586</u>	<u>191,586</u>	<u>190,083</u>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>CENTRAL SERVICES TO THE PUBLIC</u></b>				
<b><u>ELECTIONS</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
206,556	Non-Teachers Pay	88,540	88,540	29,902
6,976	Other Training Expenses	1,901	1,901	1,901
<b><u>Premises Related Expenses</u></b>				
528	Repairs and Maintenance	4,500	4,500	4,500
1,380	Direct Service Charge-Cleaning	0	0	0
1,603	Direct Service Charge-Caretaking	2,352	2,352	2,593
<b><u>Transport Related Expenses</u></b>				
145	Direct Service Charge-Pooled Transport Costs	0	0	0
9,872	External Transport Hire & Contracts	7,800	7,800	7,800
248	Travel Expenses	134	134	134
<b><u>Supplies and Services</u></b>				
10,682	Equipment	607	740	607
137	Books, Publications & Literature	1,033	1,033	1,033
199	Materials	0	0	0
157	Catering Costs	1,219	1,219	1,219
60,519	Printing and Reprographics	30,793	30,793	12,793
1,701	Direct Service Charge - Graphic Design Costs	0	0	0
4,469	Stationery and Office Expenses	1,672	1,672	1,672
67,252	Postage	57,191	57,191	39,191
0	Telephones	75	75	75
19,116	Hardware, Software & Other Computing	13,713	13,713	13,713
3,598	Other Professional Fees	1,080	1,080	1,080
975	Direct Service Charge-Security	0	0	0
12,075	Premises & Room Hire	7,800	7,800	7,800
7,492	Other Supplies & Services	3,310	3,310	3,310
0	Insurances	265	265	265
5,966	Advertising, Promotion & Notices	230	230	230
40	Licenses	23	23	23
<b><u>Third Party Payments</u></b>				
0	Direct Service Charge-Civil Engineering	4,133	0	0
375	3rd Party Payments to Private Contractors	0	0	0
<b><u>Support Services</u></b>				
189,861	Internal Recharges and Transfers	229,340	200,345	279,219
12,625	Central Premises Recharges	12,941	12,941	15,843
<b><u>624,546</u></b>	<b><u>Expenditure</u></b>	<b><u>470,652</u></b>	<b><u>437,657</u></b>	<b><u>424,903</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-153,216	Grants and Subsidies	0	0	0
-90,193	Reimbursements and Contributions	0	0	0
<b><u>Customer and Client Receipts</u></b>				
-2,118	Sales, Fees and Charges	-2,537	-2,537	-2,537
<b><u>-245,527</u></b>	<b><u>Income</u></b>	<b><u>-2,537</u></b>	<b><u>-2,537</u></b>	<b><u>-2,537</u></b>
<b><u>379,020</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>468,115</u></b>	<b><u>435,120</u></b>	<b><u>422,366</u></b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CENTRAL SERVICES TO THE PUBLIC</u></b>			
	<b><u>GRANTS AND DONATIONS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Supplies and Services</u></b>			
29,068	Grants to Third Parties	39,704	39,704	39,704
	<b><u>Support Services</u></b>			
6,299	Internal Recharges and Transfers	10,580	10,580	9,805
<u>35,367</u>	<u>Expenditure</u>	<u>50,284</u>	<u>50,284</u>	<u>49,509</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
2,705	Internal Recharges and Transfers-Revenue	-3,353	-3,353	-3,353
<u>2,705</u>	<u>Income</u>	<u>-3,353</u>	<u>-3,353</u>	<u>-3,353</u>
<u>38,072</u>	<u>NET EXPENDITURE</u>	<u>46,931</u>	<u>46,931</u>	<u>46,156</u>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>NON DISTRIBUTED COSTS</u></b>			
	<b><u>UNUSED SHARE OF I.T. FACILITIES &amp; OTHER ASSETS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Support Services</u></b>			
15,266	Central Premises Recharges	16,661	46,661	283,283
<u>15,266</u>	<u>Expenditure</u>	<u>16,661</u>	<u>46,661</u>	<u>283,283</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
909	Reimbursements and Contributions	0	0	0
<u>909</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>16,175</u>	<u>NET EXPENDITURE</u>	<u>16,661</u>	<u>46,661</u>	<u>283,283</u>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>NON DISTRIBUTED COSTS</u></b>			
	<b><u>RETIREMENT BENEFITS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
597,470	Employee Retirement Costs	657,956	657,956	607,956
	<b><u>Supplies and Services</u></b>			
0	Subscriptions	275	275	275
	<b><u>Support Services</u></b>			
330	Internal Recharges and Transfers	0	0	0
<u>597,800</u>	<u>Expenditure</u>	<u>658,231</u>	<u>658,231</u>	<u>608,231</u>
<u>597,800</u>	<u>NET EXPENDITURE</u>	<u>658,231</u>	<u>658,231</u>	<u>608,231</u>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>	<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b><u>NON DISTRIBUTED COSTS</u></b>			
<b><u>OTHER NON DISTRIBUTED COSTS</u></b>			
<b><u>EXPENDITURE</u></b>			
<b><u>Employees</u></b>			
0 Non-Teachers Pay	98,000	0	258,000
<b><u>Supplies and Services</u></b>			
0 Other Professional Fees	1,083,226	575,549	488,668
0 Insurances	219,000	219,000	219,000
0 <u>Expenditure</u>	<u>1,400,226</u>	<u>794,549</u>	<u>965,668</u>
<b><u>INCOME</u></b>			
<b><u>Customer and Client Receipts</u></b>			
0 Sales, Fees and Charges	0	0	-17,000
0 <u>Income</u>	<u>0</u>	<u>0</u>	<u>-17,000</u>
0 <u>NET EXPENDITURE</u>	<u>1,400,226</u>	<u>794,549</u>	<u>948,668</u>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u></b>			
	<b><u>DIRECTORATE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
644,655	Non-Teachers Pay	645,416	655,036	823,051
0	Internal Training Costs	70	0	0
1,800	Other Training Expenses	1,030	0	0
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	850	850	850
	<b><u>Supplies and Services</u></b>			
0	Equipment	947	947	947
356	Books, Publications & Literature	0	0	0
0	Catering Costs	50	50	50
36	Printing and Reprographics	10	10	10
0	Stationery and Office Expenses	8	8	8
9	Postage	70	70	70
156	Telephones	530	530	530
1,596	Hardware, Software & Other Computing	86	86	86
24	Medical Fees	0	0	0
0	Other Professional Fees	1,000	1,000	1,461
0	Premises & Room Hire	130	130	130
352	Other Supplies & Services	0	0	0
0	Professional Meetings	100	100	100
687	Subscriptions	350	350	350
	<b><u>Support Services</u></b>			
77,109	Internal Recharges and Transfers	247,634	249,083	222,558
21,225	Central Premises Recharges	23,240	23,240	25,330
<b><u>748,006</u></b>	<b><u>Expenditure</u></b>	<b><u>921,521</u></b>	<b><u>931,490</u></b>	<b><u>1,075,531</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-748,006	Internal Recharges and Transfers-Revenue	-921,521	-931,490	-1,075,531
<b><u>-748,006</u></b>	<b><u>Income</u></b>	<b><u>-921,521</u></b>	<b><u>-931,490</u></b>	<b><u>-1,075,531</u></b>
<b><u>-0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u></b>			
	<b><u>ACCOUNTANCY &amp; BUSINESS SUPPORT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
1,733,188	Non-Teachers Pay	2,258,426	2,531,074	2,662,521
2,075	IR35 Employees	0	0	0
2,166	Employee Recruitment Costs	0	6,100	0
700	Employee Retirement Costs	0	0	0
0	Employee Insurance Costs	188	188	188
0	Internal Training Costs	607	0	0
25,307	Other Training Expenses	4,876	0	0
	<b><u>Transport Related Expenses</u></b>			
131	Travel Expenses	7,396	7,396	7,396
	<b><u>Supplies and Services</u></b>			
0	Equipment	465	465	465
10,865	Books, Publications & Literature	8,884	8,884	8,884
0	Catering Costs	180	180	180
2	Clothing,Uniforms and Laundry	0	0	0
144	Printing and Reprographics	1,915	1,915	1,915
5,096	Direct Service Charge - Graphic Design Costs	0	0	0
-1	Stationery and Office Expenses	634	634	634
44	Postage	329	329	329
350	Telephones	1,719	1,719	1,719
14,495	Hardware, Software & Other Computing	12,753	227,703	133,953
53	Medical Fees	40	40	40
5,830	Other Professional Fees	163,646	208,646	152,928
0	Banking & Security Services	251	251	251
0	Professional Meetings	1,526	1,526	1,526
33,000	Grants to Third Parties	0	0	0
24,017	Subscriptions	21,974	21,974	21,974
0	Insurances	227	227	227
413	Advertising, Promotion & Notices	551	551	551
	<b><u>Support Services</u></b>			
277,876	Internal Recharges and Transfers	612,888	621,038	502,297
58,630	Central Premises Recharges	64,194	64,194	69,968
<u>2,194,380</u>	<u>Expenditure</u>	<u>3,163,669</u>	<u>3,705,034</u>	<u>3,567,946</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-58,786	Grants and Subsidies	0	0	0
-158	Reimbursements and Contributions	0	0	0
-125,496		0	0	0
	<b><u>Customer and Client Receipts</u></b>			
0	Sales, Fees and Charges	-2,410	-2,410	-2,410
	<b><u>Support Services</u></b>			
-56,439	Recharge Transfer to Treasury Management	-60,269	-60,269	-60,269
-1,953,502	Internal Recharges and Transfers-Revenue	-3,103,656	-3,642,355	-3,505,267
<u>-2,194,380</u>	<u>Income</u>	<u>-3,166,335</u>	<u>-3,705,034</u>	<u>-3,567,946</u>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>	<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>-0</b> <u>NET EXPENDITURE</u>	<b>-2,666</b>	<b>0</b>	<b>0</b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u></b>			
	<b><u>INCOME SECTION</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
190,322	Non-Teachers Pay	223,491	231,446	214,572
0	Internal Training Costs	120	0	0
0	Other Training Expenses	1,000	0	0
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	320	320	320
	<b><u>Supplies and Services</u></b>			
48	Equipment	0	0	0
2,362	Printing and Reprographics	3,500	6,350	3,500
59	Direct Service Charge - Graphic Design Costs	0	0	0
32	Stationery and Office Expenses	600	600	600
3,790	Postage	5,500	5,500	5,500
30	Telephones	345	345	345
196,430	Hardware, Software & Other Computing	51,542	48,692	51,542
53	Medical Fees	60	60	60
4	Other Professional Fees	95	95	95
86,819	Banking & Security Services	121,332	121,332	121,332
0	Subscriptions	510	510	510
-1,026	Provision for bad/doubtful debt	0	0	0
	<b><u>Support Services</u></b>			
108,516	Internal Recharges and Transfers	122,449	123,569	91,736
29,715	Central Premises Recharges	32,535	32,535	35,461
<b><u>617,154</u></b>	<b><u>Expenditure</u></b>	<b><u>563,399</u></b>	<b><u>571,354</u></b>	<b><u>525,573</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
0	Reimbursements and Contributions	-7,000	-7,000	-7,000
	<b><u>Support Services</u></b>			
-12,430	Recharge Transfer to Treasury Management	-12,430	-12,430	-12,430
-604,723	Internal Recharges and Transfers-Revenue	-543,969	-551,924	-506,143
<b><u>-617,153</u></b>	<b><u>Income</u></b>	<b><u>-563,399</u></b>	<b><u>-571,354</u></b>	<b><u>-525,573</u></b>
<b><u>1</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u></b>			
	<b><u>ACCOUNTS PAYABLE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
195,293	Non-Teachers Pay	200,314	207,682	230,199
138	Employee Retirement Costs	0	0	0
0	Internal Training Costs	160	0	0
0	Other Training Expenses	750	0	0
	<b><u>Supplies and Services</u></b>			
0	Equipment	963	963	963
-6	Catering Costs	0	0	0
40	Printing and Reprographics	1,800	1,800	1,800
3	Stationery and Office Expenses	1,715	1,715	1,715
7,462	Postage	3,008	3,008	3,008
0	Telephones	1,009	157	1,009
22,190	Hardware, Software & Other Computing	21,697	22,549	21,697
1,461	Banking & Security Services	2,375	2,375	2,375
0	Subscriptions	530	530	530
	<b><u>Support Services</u></b>			
134,276	Internal Recharges and Transfers	113,486	114,396	100,040
29,715	Central Premises Recharges	32,535	32,535	35,461
<u>390,572</u>	<u>Expenditure</u>	<u>380,342</u>	<u>387,710</u>	<u>398,797</u>
	<b><u>INCOME</u></b>			
	<b><u>Other Income</u></b>			
-20,716	Interest	-7,000	-7,000	-7,000
	<b><u>Support Services</u></b>			
-369,856	Internal Recharges and Transfers-Revenue	-373,342	-380,710	-391,797
<u>-390,572</u>	<u>Income</u>	<u>-380,342</u>	<u>-387,710</u>	<u>-398,797</u>
<u>-0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u></b>				
<b><u>AUDIT AND RISK</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
519,794	Non-Teachers Pay	665,581	665,230	751,029
101,675	Agency Staff	0	71,000	0
2,555	Employee Recruitment Costs	0	15,300	0
334	Employee Retirement Costs	0	0	0
0	Internal Training Costs	-3,570	0	0
15,529	Other Training Expenses	9,748	0	0
<b><u>Transport Related Expenses</u></b>				
0	External Transport Hire & Contracts	100	100	100
247	Travel Expenses	1,399	1,399	1,399
<b><u>Supplies and Services</u></b>				
180	Equipment	5,215	5,215	5,215
395	Books, Publications & Literature	587	587	587
0	Catering Costs	514	514	514
45	Clothing,Uniforms and Laundry	14	14	14
66	Printing and Reprographics	2,448	1,148	2,448
250	Stationery and Office Expenses	2,535	2,535	2,535
75	Postage	197	197	197
573	Telephones	1,598	1,598	1,598
23,746	Hardware, Software & Other Computing	36,925	36,025	36,025
26,924	Other Professional Fees	70,550	25,550	70,550
0	Exam & Course Fees (incl. students & clients)	1,534	1,534	1,534
0	Premises & Room Hire	112	112	112
68	Professional Meetings	852	852	852
4,523	Subscriptions	2,808	3,708	3,708
0	Licenses	500	500	500
<b><u>Support Services</u></b>				
172,664	Internal Recharges and Transfers	340,413	346,592	253,732
63,675	Central Premises Recharges	69,718	69,718	75,988
<b>933,318</b>	<b>Expenditure</b>	<b>1,209,778</b>	<b>1,249,428</b>	<b>1,208,637</b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-3,583	Grants and Subsidies	0	0	0
<b><u>Customer and Client Receipts</u></b>				
-14,240	Sales, Fees and Charges	-7,759	-7,759	-7,759
<b><u>Support Services</u></b>				
-2	Recharge Transfer to Treasury Management	0	0	0
-915,493	Internal Recharges and Transfers-Revenue	-1,199,353	-1,241,669	-1,200,878
<b>-933,318</b>	<b>Income</b>	<b>-1,207,112</b>	<b>-1,249,428</b>	<b>-1,208,637</b>
<b>0</b>	<b><u>NET EXPENDITURE</u></b>	<b>2,666</b>	<b>0</b>	<b>0</b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u></b>			
	<b><u>CORPORATE PROCUREMENT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
341,197	Non-Teachers Pay	392,039	565,426	611,467
0	Internal Training Costs	250	0	0
7,740	Other Training Expenses	4,308	0	0
	<b><u>Transport Related Expenses</u></b>			
9,351	Direct Service Charge-Pooled Transport Costs	10,868	10,868	12,096
13	Travel Expenses	342	342	342
	<b><u>Supplies and Services</u></b>			
2,369	Equipment	1,390	1,390	1,390
54	Furniture	76	76	76
114	Materials	19	19	19
2,577	Clothing,Uniforms and Laundry	106	106	106
560	Printing and Reprographics	328	328	328
105	Direct Service Charge - Graphic Design Costs	0	0	0
371	Stationery and Office Expenses	192	192	192
257	Telephones	596	596	596
17,037	Hardware, Software & Other Computing	15,678	15,678	15,678
12	Medical Fees	0	0	0
8,695	Other Professional Fees	151,000	18,624	18,624
0	Exam & Course Fees (incl. students & clients)	656	656	656
0	Professional Meetings	211	211	211
190	Subscriptions	2,415	2,415	2,415
	<b><u>Support Services</u></b>			
61,273	Internal Recharges and Transfers	75,539	80,097	269,680
102,503	Central Premises Recharges	110,687	110,687	130,517
<b><u>554,419</u></b>	<b><u>Expenditure</u></b>	<b><u>766,700</u></b>	<b><u>807,711</u></b>	<b><u>1,064,393</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-101,325	Grants and Subsidies	0	0	0
-130,014	Reimbursements and Contributions	-300,000	-300,000	-300,000
	<b><u>Support Services</u></b>			
-323,079	Internal Recharges and Transfers-Revenue	-466,700	-507,711	-764,393
<b><u>-554,418</u></b>	<b><u>Income</u></b>	<b><u>-766,700</u></b>	<b><u>-807,711</u></b>	<b><u>-1,064,393</u></b>
<b>1</b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u></b>			
	<b><u>BENEFITS ADMINISTRATION</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
625,075	Non-Teachers Pay	692,391	775,230	1,563,914
0	Agency Staff	0	20,000	0
158	Employee Retirement Costs	0	0	0
0	Internal Training Costs	530	0	0
8,612	Other Training Expenses	2,840	0	0
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	501	501	3,341
	<b><u>Supplies and Services</u></b>			
108	Equipment	770	770	1,357
89	Furniture	0	0	0
1,675	Books, Publications & Literature	950	950	2,600
0	Catering Costs	208	208	208
4,796	Printing and Reprographics	18,934	18,934	33,666
0	Direct Service Charge - Graphic Design Costs	200	200	400
0	Stationery and Office Expenses	753	753	1,346
42,939	Postage	39,676	39,676	115,188
417	Telephones	613	613	1,079
143,007	Hardware, Software & Other Computing	118,498	118,498	254,004
4	Legal Fees	2,626	2,626	33,455
65	Medical Fees	21	21	170
29,613	Other Professional Fees	17,424	17,424	17,424
0	Exam & Course Fees (incl. students & clients)	0	0	243
2,471	Banking & Security Services	11,025	11,025	11,025
4,972	Other Supplies & Services	18,983	18,983	52,448
470	Professional Meetings	830	830	830
1,850	Subscriptions	5,589	5,589	6,139
73,874	Provision for bad/doubtful debt	25,000	25,000	25,000
	<b><u>Support Services</u></b>			
544,266	Internal Recharges and Transfers	437,482	440,852	509,948
106,126	Central Premises Recharges	116,197	116,197	126,649
<b><u>1,590,588</u></b>	<b><u>Expenditure</u></b>	<b><u>1,512,041</u></b>	<b><u>1,614,880</u></b>	<b><u>2,760,434</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-1,024,407	Grants and Subsidies	-1,080,291	-1,080,291	-997,621
0	Reimbursements and Contributions	-13,900	-13,900	-674,571
	<b><u>Support Services</u></b>			
-566,181	Internal Recharges and Transfers-Revenue	-417,850	-520,689	-1,088,242
<b><u>-1,590,588</u></b>	<b><u>Income</u></b>	<b><u>-1,512,041</u></b>	<b><u>-1,614,880</u></b>	<b><u>-2,760,434</u></b>
<b><u>0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u></b>			
	<b><u>REVENUES &amp; BENEFITS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
92,240	Non-Teachers Pay	184,351	184,351	190,395
0	Internal Training Costs	120	0	0
0	Other Training Expenses	260	0	0
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	300	300	300
	<b><u>Supplies and Services</u></b>			
87	Equipment	54	54	54
0	Materials	100	100	100
1	Printing and Reprographics	0	0	0
45	Telephones	156	156	156
1,001	Hardware, Software & Other Computing	1,148	1,148	1,148
75	Other Supplies & Services	0	0	0
0	Professional Meetings	600	600	600
	<b><u>Support Services</u></b>			
6,939	Internal Recharges and Transfers	17,890	18,270	17,865
4,245	Central Premises Recharges	4,648	4,648	5,066
<u>104,633</u>	<u>Expenditure</u>	<u>209,627</u>	<u>209,627</u>	<u>215,684</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-104,633	Internal Recharges and Transfers-Revenue	-209,627	-209,627	-215,684
<u>-104,633</u>	<u>Income</u>	<u>-209,627</u>	<u>-209,627</u>	<u>-215,684</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u></b>			
	<b><u>SCRUTINY</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
91,029	Non-Teachers Pay	98,675	98,675	105,013
0	Internal Training Costs	30	0	0
175	Other Training Expenses	170	0	0
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	333	333	333
	<b><u>Supplies and Services</u></b>			
0	Catering Costs	90	90	90
0	Printing and Reprographics	0	0	0
113	Direct Service Charge - Graphic Design Costs	0	0	0
0	Stationery and Office Expenses	83	83	83
93	Telephones	396	396	396
638	Hardware, Software & Other Computing	1,139	1,139	1,139
274	Professional Meetings	0	0	0
	<b><u>Support Services</u></b>			
17,276	Internal Recharges and Transfers	27,550	27,750	29,585
8,490	Central Premises Recharges	9,296	9,296	10,132
<b><u>118,088</u></b>	<b><u>Expenditure</u></b>	<b><u>137,762</u></b>	<b><u>137,762</u></b>	<b><u>146,771</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-118,088	Internal Recharges and Transfers-Revenue	-137,762	-137,762	-146,771
<b><u>-118,088</u></b>	<b><u>Income</u></b>	<b><u>-137,762</u></b>	<b><u>-137,762</u></b>	<b><u>-146,771</u></b>
<b><u>0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES - H.R.</u></b>			
	<b><u>MANAGEMENT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
340,640	Non-Teachers Pay	332,382	328,585	343,238
9,758	Agency Staff	0	0	0
200	Employee Retirement Costs	0	0	0
0	Internal Training Costs	120	120	120
1,096	Other Training Expenses	610	610	610
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	1,079	1,079	1,079
	<b><u>Supplies and Services</u></b>			
693	Equipment	979	979	979
0	Books, Publications & Literature	350	350	350
0	Catering Costs	41	41	41
438	Printing and Reprographics	635	635	635
139	Stationery and Office Expenses	910	910	400
197	Postage	455	455	455
1,393	Telephones	2,371	2,371	2,371
10,703	Hardware, Software & Other Computing	4,113	4,113	1,761
350	Legal Fees	0	0	0
56,619	Medical Fees	39,487	72,581	72,581
0	Other Professional Fees	35	915	35
199	Professional Meetings	62	62	62
789	Subscriptions	3,230	2,350	3,230
297	Advertising, Promotion & Notices	0	0	0
	<b><u>Support Services</u></b>			
308,285	Internal Recharges and Transfers	329,531	329,531	294,111
16,980	Central Premises Recharges	18,592	18,592	20,264
<b><u>748,775</u></b>	<b><u>Expenditure</u></b>	<b><u>734,982</u></b>	<b><u>764,279</u></b>	<b><u>742,322</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-1,096	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-6,546	Sales, Fees and Charges	-9,007	-9,007	-9,007
	<b><u>Support Services</u></b>			
-741,133	Internal Recharges and Transfers-Revenue	-725,975	-755,272	-733,315
<b><u>-748,774</u></b>	<b><u>Income</u></b>	<b><u>-734,982</u></b>	<b><u>-764,279</u></b>	<b><u>-742,322</u></b>
<b>1</b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>MANAGEMENT AND SUPPORT SERVICES - H.R.</u></b>				
<b><u>PAYROLL</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
163,558	Non-Teachers Pay	160,464	240,495	266,568
0	Internal Training Costs	120	120	120
7,754	Other Training Expenses	560	560	560
<b><u>Transport Related Expenses</u></b>				
0	Travel Expenses	156	156	156
<b><u>Supplies and Services</u></b>				
0	Equipment	1,094	1,094	1,094
0	Books, Publications & Literature	730	730	730
2	Printing and Reprographics	349	349	349
0	Stationery and Office Expenses	321	321	321
121	Postage	1,504	1,504	1,504
20	Telephones	83	83	83
227,133	Hardware, Software & Other Computing	158,748	182,614	76,748
13,475	Other Professional Fees	3,000	6,000	3,000
1,418	Other Supplies & Services	0	0	0
0	Subscriptions	530	530	530
-2,185	Provision for bad/doubtful debt	0	0	0
<b><u>Support Services</u></b>				
54,579	Internal Recharges and Transfers	37,388	101,388	31,593
21,225	Central Premises Recharges	23,239	23,239	25,329
<b><u>487,099</u></b>	<b><u>Expenditure</u></b>	<b><u>388,286</u></b>	<b><u>559,183</u></b>	<b><u>408,685</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-7,754	Grants and Subsidies	0	0	0
<b><u>Customer and Client Receipts</u></b>				
-3,447	Sales, Fees and Charges	-41,630	-46,403	0
<b><u>Support Services</u></b>				
-475,899	Internal Recharges and Transfers-Revenue	-346,656	-512,780	-408,685
<b><u>-487,099</u></b>	<b><u>Income</u></b>	<b><u>-388,286</u></b>	<b><u>-559,183</u></b>	<b><u>-408,685</u></b>
<b><u>-0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES - H.R.</u></b>			
	<b><u>PERSONNEL</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
1,233,046	Non-Teachers Pay	1,266,991	1,100,348	1,239,488
20,594	Agency Staff	0	48,000	0
233	Employee Retirement Costs	0	0	0
0	Internal Training Costs	1,200	1,200	1,200
11,535	Other Training Expenses	1,052	1,052	1,052
	<b><u>Transport Related Expenses</u></b>			
307	Travel Expenses	2,031	2,031	2,031
	<b><u>Supplies and Services</u></b>			
20	Equipment	730	730	730
0	Furniture	147	147	147
0	Books, Publications & Literature	2,363	2,363	2,363
0	Catering Costs	20	20	20
739	Printing and Reprographics	2,454	2,454	2,454
47	Direct Service Charge - Graphic Design Costs	500	500	500
1,032	Stationery and Office Expenses	795	795	795
2,060	Postage	8,349	7,499	8,349
30	Telephones	991	991	991
7,788	Hardware, Software & Other Computing	202,340	167,190	75,767
7,500	Legal Fees	584	584	584
64,319	Other Professional Fees	191	191	191
0	Subscriptions	200	200	200
100	Advertising, Promotion & Notices	0	0	0
	<b><u>Support Services</u></b>			
102,551	Internal Recharges and Transfers	166,459	166,460	122,746
157,067	Central Premises Recharges	171,973	171,973	187,441
<b><u>1,608,966</u></b>	<b><u>Expenditure</u></b>	<b><u>1,829,370</u></b>	<b><u>1,674,728</u></b>	<b><u>1,647,049</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-10,200	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-772	Sales, Fees and Charges	-34,886	-2,308	-2,308
	<b><u>Support Services</u></b>			
-1,597,994	Internal Recharges and Transfers-Revenue	-1,794,484	-1,672,420	-1,644,741
<b><u>-1,608,966</u></b>	<b><u>Income</u></b>	<b><u>-1,829,370</u></b>	<b><u>-1,674,728</u></b>	<b><u>-1,647,049</u></b>
<b>1</b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**FINANCE & GOVERNANCE**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>MANAGEMENT AND SUPPORT SERVICES - LEGAL</u></b>				
<b><u>LEGAL SERVICES</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
994,730	Non-Teachers Pay	1,154,842	1,240,505	1,509,952
380,219	Agency Staff	0	160,000	0
4,271	Employee Recruitment Costs	0	0	0
7,808	Employee Retirement Costs	0	0	0
0	Internal Training Costs	160	0	0
5,115	Other Training Expenses	3,060	0	0
<b><u>Transport Related Expenses</u></b>				
1,568	Travel Expenses	2,228	2,228	2,228
<b><u>Supplies and Services</u></b>				
0	Equipment	75	75	75
160	Furniture	100	100	100
36,460	Books, Publications & Literature	24,663	24,663	24,664
0	Catering Costs	128	128	128
875	Printing and Reprographics	2,341	2,341	2,341
199	Stationery and Office Expenses	808	808	808
9,499	Postage	7,854	7,854	7,854
944	Telephones	851	851	851
10,305	Hardware, Software & Other Computing	6,093	6,093	18,153
1,000	Legal Fees	580	580	580
2,557	Other Professional Fees	5,934	5,934	5,934
117	Professional Meetings	0	0	0
5,105	Subscriptions	6,460	6,460	6,460
<b><u>Support Services</u></b>				
172,146	Internal Recharges and Transfers	208,915	212,135	228,856
110,371	Central Premises Recharges	120,845	120,845	131,715
<b><u>1,743,448</u></b>	<b><u>Expenditure</u></b>	<b><u>1,545,937</u></b>	<b><u>1,791,600</u></b>	<b><u>1,940,699</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-2,996	Grants and Subsidies	0	0	0
-9,986	Reimbursements and Contributions	0	0	0
<b><u>Customer and Client Receipts</u></b>				
-4,050	Sales, Fees and Charges	0	0	0
<b><u>Other Income</u></b>				
-4,651	Interest	-20,000	-20,000	-20,000
<b><u>Support Services</u></b>				
-1,721,764	Internal Recharges and Transfers-Revenue	-1,525,937	-1,771,600	-1,920,699
<b><u>-1,743,447</u></b>	<b><u>Income</u></b>	<b><u>-1,545,937</u></b>	<b><u>-1,791,600</u></b>	<b><u>-1,940,699</u></b>
<b><u>0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**FINANCE & GOVERNANCE**  
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<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>MANAGEMENT AND SUPPORT SERVICES - GOVERNANCE</u></b>				
<b><u>ADMINISTRATIVE SERVICES</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
143,455	Non-Teachers Pay	141,103	164,924	180,739
2,125	Agency Staff	0	0	0
1,003	Employee Recruitment Costs	0	0	0
225	Employee Retirement Costs	0	0	0
0	Internal Training Costs	80	0	0
500	Other Training Expenses	565	0	0
<b><u>Transport Related Expenses</u></b>				
0	Travel Expenses	214	214	214
<b><u>Supplies and Services</u></b>				
392	Equipment	1,218	1,218	1,218
5	Catering Costs	0	0	0
1,787	Printing and Reprographics	270	270	270
154	Stationery and Office Expenses	218	218	218
107	Telephones	82	82	82
3,934	Hardware, Software & Other Computing	725	725	725
<b><u>Support Services</u></b>				
45,845	Internal Recharges and Transfers	61,297	61,942	67,002
25,470	Central Premises Recharges	27,887	27,887	30,395
<b><u>225,003</u></b>	<b><u>Expenditure</u></b>	<b><u>233,659</u></b>	<b><u>257,480</u></b>	<b><u>280,863</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-500	Grants and Subsidies	0	0	0
<b><u>Support Services</u></b>				
-224,503	Internal Recharges and Transfers-Revenue	-233,659	-257,480	-280,863
<b><u>-225,003</u></b>	<b><u>Income</u></b>	<b><u>-233,659</u></b>	<b><u>-257,480</u></b>	<b><u>-280,863</u></b>
<b>-0</b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

Transformation

## TRANSFORMATION

Actual Expenditure <u>2021/22</u> £		Allowed Estimate <u>2022/23</u> £	Revised Estimate <u>2022/23</u> £	Forward Estimate <u>2023/24</u> £
	<b>CORPORATE AND DEMOCRATIC CORE</b>			
1,232,873	CORPORATE MANAGEMENT	1,448,000	1,464,000	1,472,000
<u>1,232,873</u>		<u>1,448,000</u>	<u>1,464,000</u>	<u>1,472,000</u>
	<b>MANAGEMENT AND SUPPORT SERVICES - FINANCE</b>			
0	STRATEGIC COMMUNICATIONS AND MARKETING	0	0	0
-1	CORPORATE MAIL ROOM	0	0	0
-5,089	BUSINESS I.T.	0	0	0
-0	CONTACT CENTRE	0	0	0
0	BLUE BADGES	0	0	0
<u>-5,090</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>DIRECT SERVICES - FINANCE</b>			
0	DIRECT SERVICES - PRINT UNIT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>POLICY, CHANGE &amp; PERFORMANCE</b>			
-553	ORGANISATIONAL DEVELOPMENT	0	0	0
-1	POLICY DEVELOPMENT	0	0	0
<u>-554</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>MANAGEMENT AND SUPPORT SERVICES - OTHER</b>			
0	VISION AND CHANGE TEAM	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>POLICY, CHANGE &amp; PERFORMANCE</b>			
-0	PRESS AND PUBLIC AFFAIRS	0	0	0
<u>-0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>MANAGEMENT AND SUPPORT SERVICES - OTHER</b>			
0	OTHER	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>LIVERPOOL CITY REGION ENGAGEMENT</b>			
0	LIVERPOOL CITY REGION ENGAGEMENT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>1,227,228</u>	<b>Net Expenditure</b>	<u>1,448,000</u>	<u>1,464,000</u>	<u>1,472,000</u>

**TRANSFORMATION**  
**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
7,041,203	Non-Teachers Pay	7,951,509	7,872,252	8,377,266
8,994	Agency Staff	0	0	0
5,505	IR35 Employees	0	0	0
3,926	Employee Recruitment Costs	0	700	0
11,604	Employee Retirement Costs	0	0	0
15,693	Employee Insurance Costs	15,693	15,693	15,693
0	Internal Training Costs	19,429	18,899	18,899
75,596	Other Training Expenses	53,307	276,079	278,118
<b><u>Premises Related Expenses</u></b>				
120	Repairs and Maintenance	0	0	0
2,987	Premises Insurance	2,986	2,986	2,986
<b><u>Transport Related Expenses</u></b>				
94	Direct Transport Costs	0	0	0
399	External Transport Hire & Contracts	1,958	1,958	1,958
21,901	Travel Expenses	36,051	36,051	36,051
<b><u>Supplies and Services</u></b>				
27,382	Equipment	8,822	8,822	8,822
1,175	Furniture	135	135	135
4,183	Books, Publications & Literature	1,864	1,864	1,864
17	Materials	533	533	533
567	Catering Costs	6,411	6,411	6,411
135	Clothing, Uniforms and Laundry	1,573	1,573	1,573
46,009	Printing and Reprographics	67,613	68,143	68,142
33,982	Direct Service Charge - Graphic Design Costs	2,700	2,700	24,114
2,054	Stationery and Office Expenses	12,610	12,080	12,080
6,474	Postage	5,678	5,678	5,678
132,422	Telephones	113,518	115,518	115,518
842,718	Hardware, Software & Other Computing	1,372,878	1,320,764	1,264,675
4,935	Medical Fees	4,555	4,114	4,555
58,878	Consultants	0	0	0
311,883	Other Professional Fees	412,322	360,580	327,860
54,636	Exam & Course Fees (incl. students & clients)	58,050	58,050	58,050
0	Banking & Security Services	122	122	122
5,251	Premises & Room Hire	5,696	5,696	5,696
183,490	Other Supplies & Services	189,866	189,866	189,866
6,188	Professional Meetings	2,114	2,114	2,114
8,218	Subscriptions	17,824	17,824	17,824
2,919	Insurances	3,166	3,166	3,166
17,655	Advertising, Promotion & Notices	274	274	274
2,900	Licenses	1,665	1,665	1,665
-13	Provision for bad/doubtful debt	0	0	0
<b><u>Third Party Payments</u></b>				
3,320	Direct Service Charge-Cleansing	3,403	3,403	3,486
<b><u>Transfer Payments</u></b>				
7,264	Benefits	0	0	0
<b><u>Support Services</u></b>				

**TRANSFORMATION**  
**SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
1,928,381	Internal Recharges and Transfers	2,985,556	3,111,315	3,291,177
181,966	Central Premises Recharges	199,235	199,235	217,157
127,140	Recharge Transfer from Treasury Management	127,140	127,140	127,140
	<b><u>Capital Charges and Financing Costs</u></b>			
895,300	Non-current Assets Depreciation & Amortisation	846,899	784,899	752,700
0	R C C O	764,000	164,000	600,000
0	Impairment & Revaluation Losses	0	0	0
<b><u>12,085,451</u></b>	<b><u>Expenditure</u></b>	<b><u>15,297,155</u></b>	<b><u>14,802,302</u></b>	<b><u>15,843,368</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-385,759	Grants and Subsidies	-86,139	-86,139	-86,139
-267,407	Reimbursements and Contributions	-289,979	-384,884	-174,736
	<b><u>Customer and Client Receipts</u></b>			
-235,755	Sales, Fees and Charges	-552,562	-503,395	-595,408
	<b><u>Support Services</u></b>			
-9,969,302	Internal Recharges and Transfers-Revenue	-12,920,475	-12,363,884	-13,515,085
<b><u>-10,858,223</u></b>	<b><u>Income</u></b>	<b><u>-13,849,155</u></b>	<b><u>-13,338,302</u></b>	<b><u>-14,371,368</u></b>
<b><u>1,227,228</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>1,448,000</u></b>	<b><u>1,464,000</u></b>	<b><u>1,472,000</u></b>

**TRANSFORMATION**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b>2021/22</b>		<b>2022/23</b>	<b>2022/23</b>	<b>2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>CORPORATE AND DEMOCRATIC CORE</u></b>				
<b><u>CORPORATE MANAGEMENT</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
414,668	Non-Teachers Pay	353,176	353,176	223,227
15,693	Employee Insurance Costs	15,693	15,693	15,693
0	Internal Training Costs	120	0	0
<b><u>Premises Related Expenses</u></b>				
2,987	Premises Insurance	2,986	2,986	2,986
<b><u>Transport Related Expenses</u></b>				
656	Travel Expenses	915	915	915
<b><u>Supplies and Services</u></b>				
158	Equipment	0	0	0
11	Materials	300	300	300
209	Catering Costs	1,845	1,845	1,845
37	Clothing,Uniforms and Laundry	0	0	0
2,307	Printing and Reprographics	0	0	0
31,916	Direct Service Charge - Graphic Design Costs	0	0	21,414
0	Stationery and Office Expenses	147	147	147
8	Postage	16	16	16
3,742	Telephones	357	357	357
5,168	Hardware, Software & Other Computing	2,467	2,467	2,185
4,071	Medical Fees	4,208	3,767	4,208
58,128	Consultants	0	0	0
140,037	Other Professional Fees	81,393	81,393	80,932
325	Premises & Room Hire	546	546	546
940	Other Supplies & Services	0	0	0
138	Professional Meetings	425	425	425
556	Subscriptions	0	0	0
2,919	Insurances	3,166	3,166	3,166
400	Advertising, Promotion & Notices	0	0	0
<b><u>Support Services</u></b>				
589,417	Internal Recharges and Transfers	879,100	895,661	1,012,498
101,140	Recharge Transfer from Treasury Management	101,140	101,140	101,140
<b>1,375,629</b>	<b>Expenditure</b>	<b>1,448,000</b>	<b>1,464,000</b>	<b>1,472,000</b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-113,373	Grants and Subsidies	0	0	0
-15,970	Reimbursements and Contributions	0	0	0
<b><u>Customer and Client Receipts</u></b>				
-13,413	Sales, Fees and Charges	0	0	0
<b>-142,756</b>	<b>Income</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1,232,873</b>	<b>NET EXPENDITURE</b>	<b>1,448,000</b>	<b>1,464,000</b>	<b>1,472,000</b>

**TRANSFORMATION**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u></b>			
	<b><u>CORPORATE MAIL ROOM</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
23,957	Non-Teachers Pay	0	0	0
	<b><u>Supplies and Services</u></b>			
259	Printing and Reprographics	0	0	0
319	Hardware, Software & Other Computing	0	0	0
140	Other Supplies & Services	0	0	0
	<b><u>Support Services</u></b>			
4,920	Internal Recharges and Transfers	0	0	0
<u>29,596</u>	<u>Expenditure</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-29,597	Internal Recharges and Transfers-Revenue	0	0	0
<u>-29,597</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>-1</b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**TRANSFORMATION**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
£		£	£	£
<b><u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u></b>				
<b><u>BUSINESS I.T.</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
3,209,570	Non-Teachers Pay	3,771,557	3,648,371	3,871,039
3,500	Employee Recruitment Costs	0	700	0
190	Employee Retirement Costs	0	0	0
0	Internal Training Costs	440	440	440
12,296	Other Training Expenses	34,261	33,561	34,261
<b><u>Premises Related Expenses</u></b>				
120	Repairs and Maintenance	0	0	0
<b><u>Transport Related Expenses</u></b>				
94	Direct Transport Costs	0	0	0
399	External Transport Hire & Contracts	1,872	1,872	1,872
19,125	Travel Expenses	31,882	31,882	31,882
<b><u>Supplies and Services</u></b>				
6	Equipment	1,045	1,045	1,045
0	Catering Costs	85	85	85
97	Clothing,Uniforms and Laundry	6	6	6
553	Printing and Reprographics	20	550	550
56	Direct Service Charge - Graphic Design Costs	0	0	0
1,361	Stationery and Office Expenses	4,337	3,807	3,807
61	Postage	0	0	0
104,417	Telephones	108,160	110,160	110,160
692,942	Hardware, Software & Other Computing	1,286,967	1,234,853	1,179,046
101	Medical Fees	42	42	42
160	Other Professional Fees	12,025	10,025	10,025
0	Banking & Security Services	122	122	122
350	Other Supplies & Services	0	0	0
0	Professional Meetings	377	377	377
7,460	Subscriptions	6,600	6,600	6,600
<b><u>Support Services</u></b>				
702,074	Internal Recharges and Transfers	1,184,893	1,287,356	897,920
91,866	Central Premises Recharges	92,846	92,846	101,198
<b><u>Capital Charges and Financing Costs</u></b>				
873,640	Non-current Assets Depreciation & Amortisation	825,240	763,240	746,541
0	R C C O	764,000	164,000	600,000
0	Impairment & Revaluation Losses	0	0	0
<b><u>5,720,438</u></b>	<b><u>Expenditure</u></b>	<b><u>8,126,777</u></b>	<b><u>7,391,940</u></b>	<b><u>7,597,018</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-151,600	Grants and Subsidies	0	0	0
-102,660	Reimbursements and Contributions	0	0	0
<b><u>Customer and Client Receipts</u></b>				
-171,510	Sales, Fees and Charges	-484,334	-435,167	-527,180
<b><u>Support Services</u></b>				
-5,299,757	Internal Recharges and Transfers-Revenue	-7,642,443	-6,956,773	-7,069,838
<b><u>-5,725,527</u></b>	<b><u>Income</u></b>	<b><u>-8,126,777</u></b>	<b><u>-7,391,940</u></b>	<b><u>-7,597,018</u></b>

**TRANSFORMATION**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b>-5,089</b>	<b><u>NET EXPENDITURE</u></b>	<b>0</b>	<b>0</b>	<b>0</b>

**TRANSFORMATION**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u></b>				
<b><u>CONTACT CENTRE</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
1,026,740	Non-Teachers Pay	1,018,401	1,111,011	1,250,513
8,994	Agency Staff	0	0	0
11,012	Employee Retirement Costs	0	0	0
0	Internal Training Costs	260	0	0
0	Other Training Expenses	835	0	0
<b><u>Transport Related Expenses</u></b>				
0	Travel Expenses	484	484	484
<b><u>Supplies and Services</u></b>				
23,567	Equipment	1,951	1,951	1,951
1,175	Furniture	0	0	0
7	Books, Publications & Literature	402	402	402
6	Materials	73	73	73
191	Catering Costs	135	135	135
0	Clothing, Uniforms and Laundry	1,431	1,431	1,431
8,650	Printing and Reprographics	2,739	2,739	2,739
332	Direct Service Charge - Graphic Design Costs	500	500	500
682	Stationery and Office Expenses	1,054	1,054	1,054
4,715	Postage	1,216	1,216	1,216
22,874	Telephones	2,312	2,312	2,312
75,204	Hardware, Software & Other Computing	25,837	25,837	25,837
130	Medical Fees	98	98	98
124,863	Other Professional Fees	136,167	104,167	74,167
0	Subscriptions	390	390	390
0	Advertising, Promotion & Notices	23	23	23
<b><u>Support Services</u></b>				
301,230	Internal Recharges and Transfers	228,785	242,566	278,102
61,833	Central Premises Recharges	67,701	67,701	73,791
<b><u>Capital Charges and Financing Costs</u></b>				
21,659	Non-current Assets Depreciation & Amortisation	21,659	21,659	6,159
<b><u>1,693,863</u></b>	<b><u>Expenditure</u></b>	<b><u>1,512,453</u></b>	<b><u>1,585,749</u></b>	<b><u>1,721,377</u></b>
<b><u>INCOME</u></b>				
<b><u>Support Services</u></b>				
-1,693,863	Internal Recharges and Transfers-Revenue	-1,512,453	-1,585,749	-1,721,377
<b><u>-1,693,863</u></b>	<b><u>Income</u></b>	<b><u>-1,512,453</u></b>	<b><u>-1,585,749</u></b>	<b><u>-1,721,377</u></b>
<b><u>-0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**TRANSFORMATION**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>MANAGEMENT AND SUPPORT SERVICES - FINANCE</u></b>				
<b><u>BLUE BADGES</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
47,651	Non-Teachers Pay	47,641	47,641	53,420
<b><u>Supplies and Services</u></b>				
16,630	Printing and Reprographics	28,800	28,800	28,800
0	Stationery and Office Expenses	3,166	3,166	3,166
1,636	Postage	4,122	4,122	4,122
0	Telephones	27	27	27
747	Hardware, Software & Other Computing	6,345	6,345	6,345
0	Medical Fees	57	57	57
<b><u>Support Services</u></b>				
13,808	Internal Recharges and Transfers	12,637	12,637	13,433
<u>80,472</u>	<u>Expenditure</u>	<u>102,795</u>	<u>102,795</u>	<u>109,370</u>
<b><u>INCOME</u></b>				
<b><u>Customer and Client Receipts</u></b>				
-50,632	Sales, Fees and Charges	-53,514	-53,514	-53,514
<b><u>Support Services</u></b>				
-29,840	Internal Recharges and Transfers-Revenue	-49,281	-49,281	-55,856
<u>-80,472</u>	<u>Income</u>	<u>-102,795</u>	<u>-102,795</u>	<u>-109,370</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

**TRANSFORMATION**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>POLICY, CHANGE &amp; PERFORMANCE</u></b>				
<b><u>ORGANISATIONAL DEVELOPMENT</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
509,352	Non-Teachers Pay	527,291	533,306	574,138
138	Employee Retirement Costs	0	0	0
0	Internal Training Costs	18,459	18,459	18,459
32,138	Other Training Expenses	16,989	242,518	243,857
<b><u>Transport Related Expenses</u></b>				
0	External Transport Hire & Contracts	86	86	86
1,070	Travel Expenses	1,547	1,547	1,547
<b><u>Supplies and Services</u></b>				
3,585	Equipment	1,399	1,399	1,399
0	Furniture	135	135	135
4,176	Books, Publications & Literature	1,462	1,462	1,462
0	Materials	160	160	160
77	Catering Costs	3,366	3,366	3,366
169	Printing and Reprographics	3,350	3,350	3,350
546	Direct Service Charge - Graphic Design Costs	1,200	1,200	1,200
0	Stationery and Office Expenses	2,574	2,574	2,574
0	Postage	311	311	311
245	Telephones	1,184	1,184	1,184
33,978	Hardware, Software & Other Computing	19,221	19,221	19,221
11,928	Other Professional Fees	100,260	100,260	70,260
54,636	Exam & Course Fees (incl. students & clients)	58,000	58,000	58,000
4,926	Premises & Room Hire	5,000	5,000	5,000
5,345	Professional Meetings	1,312	1,312	1,312
202	Subscriptions	420	420	420
49	Advertising, Promotion & Notices	0	0	0
-13	Provision for bad/doubtful debt	0	0	0
<b><u>Support Services</u></b>				
60,403	Internal Recharges and Transfers	107,902	107,902	156,158
7,067	Central Premises Recharges	15,476	15,476	16,868
<b><u>730,015</u></b>	<b><u>Expenditure</u></b>	<b><u>887,104</u></b>	<b><u>1,118,648</u></b>	<b><u>1,180,467</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-7,234	Grants and Subsidies	0	0	0
-19,841	Reimbursements and Contributions	-45,800	-45,800	-45,800
<b><u>Support Services</u></b>				
-703,493	Internal Recharges and Transfers-Revenue	-841,304	-1,072,848	-1,134,667
<b><u>-730,568</u></b>	<b><u>Income</u></b>	<b><u>-887,104</u></b>	<b><u>-1,118,648</u></b>	<b><u>-1,180,467</u></b>
<b><u>-553</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**TRANSFORMATION**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>POLICY, CHANGE &amp; PERFORMANCE</u></b>				
<b><u>POLICY DEVELOPMENT</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
1,064,937	Non-Teachers Pay	1,525,905	1,396,153	1,481,834
176	Employee Recruitment Costs	0	0	0
115	Employee Retirement Costs	0	0	0
0	Internal Training Costs	150	0	0
27,519	Other Training Expenses	662	0	0
<b><u>Transport Related Expenses</u></b>				
978	Travel Expenses	768	768	768
<b><u>Supplies and Services</u></b>				
0	Equipment	144	144	144
0	Catering Costs	812	812	812
327	Printing and Reprographics	3,296	3,296	3,296
1,104	Direct Service Charge - Graphic Design Costs	0	0	0
12	Stationery and Office Expenses	1,261	1,261	1,261
8	Postage	11	11	11
393	Telephones	646	646	646
19,082	Hardware, Software & Other Computing	20,205	20,205	20,205
581	Medical Fees	100	100	100
750	Consultants	0	0	0
30,901	Other Professional Fees	48,977	31,235	58,976
0	Premises & Room Hire	150	150	150
182,060	Other Supplies & Services	189,866	189,866	189,866
705	Professional Meetings	0	0	0
0	Subscriptions	10,414	10,414	10,414
501	Advertising, Promotion & Notices	0	0	0
<b><u>Support Services</u></b>				
75,111	Internal Recharges and Transfers	279,180	271,574	572,277
3,533	Central Premises Recharges	3,868	3,868	4,216
<b><u>1,408,792</u></b>	<b><u>Expenditure</u></b>	<b><u>2,086,415</u></b>	<b><u>1,930,503</u></b>	<b><u>2,344,976</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-112,458	Grants and Subsidies	-86,139	-86,139	-86,139
0	Reimbursements and Contributions	-52,688	-85,038	0
<b><u>Support Services</u></b>				
-1,296,335	Internal Recharges and Transfers-Revenue	-1,947,588	-1,759,326	-2,258,837
<b><u>-1,408,793</u></b>	<b><u>Income</u></b>	<b><u>-2,086,415</u></b>	<b><u>-1,930,503</u></b>	<b><u>-2,344,976</u></b>
<b>-1</b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**TRANSFORMATION**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>POLICY, CHANGE &amp; PERFORMANCE</u></b>				
<b><u>PRESS AND PUBLIC AFFAIRS</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
744,327	Non-Teachers Pay	707,538	782,594	923,095
5,505	IR35 Employees	0	0	0
250	Employee Recruitment Costs	0	0	0
150	Employee Retirement Costs	0	0	0
3,643	Other Training Expenses	560	0	0
<b><u>Transport Related Expenses</u></b>				
72	Travel Expenses	455	455	455
<b><u>Supplies and Services</u></b>				
67	Equipment	4,283	4,283	4,283
90	Catering Costs	168	168	168
0	Clothing,Uniforms and Laundry	136	136	136
17,115	Printing and Reprographics	29,408	29,408	29,407
27	Direct Service Charge - Graphic Design Costs	1,000	1,000	1,000
0	Stationery and Office Expenses	71	71	71
47	Postage	2	2	2
752	Telephones	832	832	832
15,278	Hardware, Software & Other Computing	11,836	11,836	11,836
53	Medical Fees	50	50	50
3,995	Other Professional Fees	33,500	33,500	33,500
0	Exam & Course Fees (incl. students & clients)	50	50	50
16,705	Advertising, Promotion & Notices	251	251	251
2,900	Licenses	1,665	1,665	1,665
<b><u>Third Party Payments</u></b>				
3,320	Direct Service Charge-Cleansing	3,403	3,403	3,486
<b><u>Transfer Payments</u></b>				
7,264	Benefits	0	0	0
<b><u>Support Services</u></b>				
78,483	Internal Recharges and Transfers	190,123	190,683	257,853
17,667	Central Premises Recharges	19,344	19,344	21,084
<b><u>917,709</u></b>	<b><u>Expenditure</u></b>	<b><u>1,004,675</u></b>	<b><u>1,079,731</u></b>	<b><u>1,289,224</u></b>
<b><u>INCOME</u></b>				
<b><u>External Grants and Reimbursements</u></b>				
-1,093	Grants and Subsidies	0	0	0
0	Reimbursements and Contributions	-62,555	-125,110	0
<b><u>Customer and Client Receipts</u></b>				
-200	Sales, Fees and Charges	-14,714	-14,714	-14,714
<b><u>Support Services</u></b>				
-916,417	Internal Recharges and Transfers-Revenue	-927,406	-939,907	-1,274,510
<b><u>-917,710</u></b>	<b><u>Income</u></b>	<b><u>-1,004,675</u></b>	<b><u>-1,079,731</u></b>	<b><u>-1,289,224</u></b>
<b><u>-0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**TRANSFORMATION**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES - OTHER</u></b>			
	<b><u>OTHER</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Support Services</u></b>			
102,936	Internal Recharges and Transfers	102,936	102,936	102,936
26,000	Recharge Transfer from Treasury Management	26,000	26,000	26,000
<u>128,936</u>	<u>Expenditure</u>	<u>128,936</u>	<u>128,936</u>	<u>128,936</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-128,936	Reimbursements and Contributions	-128,936	-128,936	-128,936
<u>-128,936</u>	<u>Income</u>	<u>-128,936</u>	<u>-128,936</u>	<u>-128,936</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

# Environment and Transport

**ENVIRONMENT AND TRANSPORT**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b>PRIMARY SCHOOLS</b>			
0	PRIMARY - DELEGATED AND DEVOLVED FUNDS	0	0	0
0	LA/CORP EXP ATTRIBUTABLE TO PRIMARY SCHOOLS	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>OTHER STRATEGIC FUNCTIONS</b>			
0	LEARNER SUPPORT	18,404	18,404	21,765
<u>0</u>		<u>18,404</u>	<u>18,404</u>	<u>21,765</u>
	<b>GENERIC SERVICES</b>			
0	CUSTOMER SERVICES	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>HIGHWAYS AND TRANSPORT SERVICES</b>			
886,090	PARKING SERVICES	256,142	285,538	266,686
<u>886,090</u>		<u>256,142</u>	<u>285,538</u>	<u>266,686</u>
	<b>ENVIRONMENTAL SERVICES</b>			
60,975	CEMETERIES	161,457	153,220	194,766
393,763	CREMATORIUM	-1,038,114	-995,753	-804,247
0	TRADING STANDARDS	0	0	0
18,339	PUBLIC CONVENIENCES	19,682	20,081	13,654
2,293,593	WASTE COLLECTION	2,484,506	2,501,082	2,482,287
3,612,530	RECYCLING	3,858,754	3,308,009	3,848,549
1,594,286	STREET CLEANSING	1,639,479	1,635,296	1,798,478
-21,021	TRADE WASTE	-126,524	-84,375	-113,379
300,744	COUNCILLOR IMPROVEMENT FUND	200,000	224,000	100,000
<u>8,253,209</u>		<u>7,199,240</u>	<u>6,761,560</u>	<u>7,520,108</u>
	<b>HIGHWAYS ROADS AND TRANSPORT SERVICES</b>			
-40,325	STRUCTURAL MAINTENANCE	253,644	247,109	124,259
6,099,273	CONSTRUCTION PROJECTS CAPITAL CHARGES	6,021,536	6,173,249	6,173,249
1,897,931	ENVIRONMENTAL SAFETY & ROUTINE MAINTENANCE	2,533,016	2,538,461	2,534,586
1,703,457	STREET LIGHTING	1,950,664	2,001,920	2,711,401
351,961	WINTER SERVICE	335,396	338,350	365,199
390,786	TRAFFIC MANAGEMENT AND ROAD SAFETY	619,760	632,812	605,729
<u>10,403,083</u>		<u>11,714,016</u>	<u>11,931,901</u>	<u>12,514,423</u>
	<b>CULTURAL AND RELATED SERVICES</b>			
1,991,276	PARKS AND OPEN SPACE MANAGEMENT	2,162,707	2,062,699	2,122,848
131,769	RANGER SERVICE	66,835	131,825	144,550
58,621	ALLOTMENTS	48,268	54,685	6,423
<u>2,181,665</u>		<u>2,277,810</u>	<u>2,249,209</u>	<u>2,273,821</u>
	<b>MANAGEMENT AND SUPPORT SERVICES</b>			
0	CUSTOMER SERVICES UNIT	0	0	0
0	ENGINEERING MANAGEMENT	0	0	0
-46,718	DIRECTORATE	0	0	0
0	FINANCIAL SERVICES-ACCOUNTANCY & BUS.SUPPORT	0	0	0
<u>-46,718</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>DIRECT SERVICES</b>			
-158,717	DIRECT SERVICES - CARETAKING	0	8,000	0
227,344	DIRECT SERVICES - CATERING	-73,612	-73,612	-58,803
-103,927	DIRECT SERVICES - CLEANING	0	11,000	0
-14,171	DIRECT SERVICES - DEPOT MANAGEMENT	0	0	0
0	DIRECT SERVICES - GROUNDS MAINTENANCE	0	0	0

**ENVIRONMENT AND TRANSPORT**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
0	DIRECT SERVICES - SECURITY	0	0	0
0	DIRECT SERVICES - TRANSPORT	0	0	0
<u>-49,471</u>		<u>-73,612</u>	<u>-54,612</u>	<u>-58,803</u>
<u>21,627,859</u>	<u>Net Expenditure</u>	<u>21,392,000</u>	<u>21,192,000</u>	<u>22,538,000</u>

**ENVIRONMENT AND TRANSPORT**  
**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
17,832,363	Non-Teachers Pay	19,542,977	18,969,419	21,083,300
1,622,871	Agency Staff	598,676	1,483,759	598,676
2,145	Employee Recruitment Costs	1,532	11,244	1,532
183,381	Employee Retirement Costs	746	896	746
29,708	Employee Insurance Costs	29,938	29,938	29,938
0	Internal Training Costs	4,502	0	0
97,685	Other Training Expenses	91,562	2,000	0
<b><u>Premises Related Expenses</u></b>				
104,301	Repairs and Maintenance	131,132	90,225	134,652
1,857,979	Direct Service Charge-Ground Maintenance	1,687,562	1,783,343	1,728,288
92,769	Grounds Maintenance	156,232	136,232	156,232
951,104	Energy Costs	1,287,475	1,288,475	2,017,714
269,627	Rents & Rates	301,084	301,084	268,165
18,302	Water & Sewerage	26,431	22,770	22,602
83,367	Fixtures & Fittings	81,096	80,096	85,612
0	Cleaning & Domestic Services	0	0	26,000
36,129	Direct Service Charge-Cleaning	36,850	36,850	41,031
11,619	Direct Service Charge-Caretaking	11,909	11,909	13,131
4,640	Premises Insurance	5,896	5,896	5,896
<b><u>Transport Related Expenses</u></b>				
1,712,056	Direct Transport Costs	1,495,608	1,515,875	1,704,678
3,685,338	Direct Service Charge-Pooled Transport Costs	3,361,530	3,469,925	3,948,450
366,304	External Transport Hire & Contracts	365,274	320,647	253,172
69,572	Travel Expenses	105,444	108,637	105,444
145,336	General Transport Insurance	145,336	145,336	145,336
<b><u>Supplies and Services</u></b>				
377,043	Equipment	349,004	369,623	352,932
702	Furniture	0	458	0
833	Books, Publications & Literature	1,978	2,139	1,978
904,071	Materials	821,430	1,026,980	859,969
2,020,241	Catering Costs	1,901,280	1,867,613	2,216,031
103,733	Clothing,Uniforms and Laundry	107,861	127,514	107,861
47,296	Printing and Reprographics	18,232	29,851	12,915
4,462	Direct Service Charge - Graphic Design Costs	3,907	7,917	3,907
8,147	Stationery and Office Expenses	16,857	14,734	15,690
15,466	Postage	16,471	16,440	14,638
54,287	Telephones	34,540	40,296	41,996
402,799	Hardware, Software & Other Computing	276,242	320,597	304,135
10,980	Legal Fees	1,732	2,184	1,732
9,369	Medical Fees	3,074	7,908	2,260
26,678	Consultants	17,971	40,182	17,971
160,123	Other Professional Fees	53,023	287,417	53,023
0	Exam & Course Fees (incl. students & clients)	3,808	3,182	3,808
610	Education,Leisure Activities & Entertainments	650	1,464	1,464
45,487	Banking & Security Services	12,708	35,602	12,708
308,168	Direct Service Charge-Security	321,524	321,524	399,510

**ENVIRONMENT AND TRANSPORT**  
**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
570	Premises & Room Hire	1,898	500	698
470	Other Supplies & Services	0	30	0
0	Professional Meetings	663	3,359	663
13,970	Subscriptions	21,752	21,857	21,752
226,905	Insurances	226,135	226,135	226,135
52,147	Advertising, Promotion & Notices	150,982	164,548	50,982
4,600	Licenses	7,076	7,076	7,076
28,785	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
5,111	3rd Party Payments to Other Local Authorities	5,412	5,412	5,737
116,679	Direct Service Charge-Civil Engineering	192,480	67,832	64,864
36,449	Direct Service Charge-Cleansing	37,186	37,186	39,046
2,328,117	3rd Party Payments to Private Contractors	1,983,224	2,185,065	1,838,985
	<b><u>Transfer Payments</u></b>			
	<b><u>Support Services</u></b>			
3,393,445	Internal Recharges and Transfers	3,896,691	3,998,794	4,048,746
1,356,546	Central Premises Recharges	1,633,277	1,618,313	2,224,124
	<b><u>Capital Charges and Financing Costs</u></b>			
60,560	Revenue Expend Financed By Capital	12,000	13,000	0
8,476,232	Non-current Assets Depreciation & Amortisation	8,464,412	8,730,391	8,730,391
102,510	R C C O	1,031,000	396,000	620,000
1,707,231	Impairment & Revaluation Losses	0	0	0
<b><u>51,587,415</u></b>	<b><u>Expenditure</u></b>	<b><u>51,095,272</u></b>	<b><u>51,813,679</u></b>	<b><u>54,674,322</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-80,851	Grants and Subsidies	0	-239,418	-74,500
-1,150,165	Reimbursements and Contributions	-1,153,590	-1,538,345	-1,170,590
	<b><u>Customer and Client Receipts</u></b>			
-9,224,763	Sales, Fees and Charges	-9,321,812	-9,643,667	-10,041,605
-292,563	Rents	-279,268	-305,253	-334,041
	<b><u>Other Income</u></b>			
	<b><u>Support Services</u></b>			
-18,231,673	Internal Recharges and Transfers-Revenue	-18,173,953	-18,058,347	-19,415,937
-979,540	Internal Recharges and Transfers-Capital	-774,649	-836,649	-1,099,649
<b><u>-29,959,556</u></b>	<b><u>Income</u></b>	<b><u>-29,703,272</u></b>	<b><u>-30,621,679</u></b>	<b><u>-32,136,322</u></b>
<b><u>21,627,859</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>21,392,000</u></b>	<b><u>21,192,000</u></b>	<b><u>22,538,000</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>	<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b><u>OTHER STRATEGIC FUNCTIONS</u></b>			
<b><u>LEARNER SUPPORT</u></b>			
<b><u>EXPENDITURE</u></b>			
<b><u>Employees</u></b>			
0 Non-Teachers Pay	18,404	18,404	21,765
0 <u>Expenditure</u>	<u>18,404</u>	<u>18,404</u>	<u>21,765</u>
0 <u>NET EXPENDITURE</u>	<u>18,404</u>	<u>18,404</u>	<u>21,765</u>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>HIGHWAYS AND TRANSPORT SERVICES</u></b>			
	<b><u>PARKING SERVICES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
125,643	Non-Teachers Pay	111,004	111,004	78,145
51,784	Employee Retirement Costs	0	0	0
10	Employee Insurance Costs	10	10	10
0	Internal Training Costs	90	0	0
	<b><u>Premises Related Expenses</u></b>			
2,341	Repairs and Maintenance	6,595	4,948	6,926
22,305	Direct Service Charge-Ground Maintenance	15,931	17,578	16,974
16,836	Energy Costs	41,176	41,176	34,962
257,629	Rents & Rates	288,156	288,156	255,156
8,331	Water & Sewerage	11,697	9,036	12,374
4,640	Premises Insurance	5,896	5,896	5,896
	<b><u>Supplies and Services</u></b>			
9,388	Equipment	48,506	15,137	48,506
248	Materials	0	0	0
53	Clothing,Uniforms and Laundry	0	0	0
3,213	Printing and Reprographics	750	750	250
34	Direct Service Charge - Graphic Design Costs	0	0	0
3,146	Stationery and Office Expenses	4,891	4,891	4,891
2,241	Postage	4,000	4,000	2,417
1,667	Telephones	4,001	4,001	4,001
18,885	Hardware, Software & Other Computing	12,146	25,491	12,970
8,000	Legal Fees	0	0	0
1,600	Other Professional Fees	3,600	3,600	3,600
31,739	Banking & Security Services	0	22,894	0
668	Subscriptions	2,475	2,470	2,475
8,159	Insurances	8,514	8,514	8,514
4,627	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
5,309	Direct Service Charge-Civil Engineering	7,129	0	0
482,343	3rd Party Payments to Private Contractors	464,528	464,528	424,528
	<b><u>Support Services</u></b>			
96,364	Internal Recharges and Transfers	168,598	163,876	168,631
16,997	Central Premises Recharges	18,610	18,610	20,284
	<b><u>Capital Charges and Financing Costs</u></b>			
177,525	Non-current Assets Depreciation & Amortisation	177,527	218,864	218,864
536,459	Impairment & Revaluation Losses	0	0	0
<b><u>1,898,184</u></b>	<b><u>Expenditure</u></b>	<b><u>1,405,830</u></b>	<b><u>1,435,430</u></b>	<b><u>1,330,374</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-997,794	Sales, Fees and Charges	-1,133,347	-1,133,551	-1,047,347
-14,300	Rents	-16,341	-16,341	-16,341
<b><u>-1,012,094</u></b>	<b><u>Income</u></b>	<b><u>-1,149,688</u></b>	<b><u>-1,149,892</u></b>	<b><u>-1,063,688</u></b>
<b><u>886,090</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>256,142</u></b>	<b><u>285,538</u></b>	<b><u>266,686</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>ENVIRONMENTAL SERVICES</u></b>			
	<b><u>CEMETERIES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
203,138	Non-Teachers Pay	255,020	205,020	256,811
12,205	Agency Staff	0	22,000	0
98	Employee Insurance Costs	99	99	99
0	Internal Training Costs	100	0	0
6,468	Other Training Expenses	1,425	0	0
	<b><u>Premises Related Expenses</u></b>			
52,552	Repairs and Maintenance	56,504	57,504	59,329
315,728	Direct Service Charge-Ground Maintenance	294,305	309,305	313,599
24,026	Grounds Maintenance	43,960	23,960	43,960
0	Water & Sewerage	1,529	1,529	0
	<b><u>Transport Related Expenses</u></b>			
0	Direct Service Charge-Pooled Transport Costs	226	226	277
4,007	External Transport Hire & Contracts	4,084	4,084	4,084
23	Travel Expenses	329	329	329
	<b><u>Supplies and Services</u></b>			
6,699	Equipment	7,265	10,065	7,628
564	Materials	6,346	7,546	6,346
1,138	Clothing,Uniforms and Laundry	676	676	676
497	Printing and Reprographics	150	150	100
113	Direct Service Charge - Graphic Design Costs	444	444	444
4	Stationery and Office Expenses	10	10	10
1,063	Telephones	1,315	1,315	1,315
1,596	Hardware, Software & Other Computing	3,934	0	4,406
312	Medical Fees	100	100	100
78,243	Direct Service Charge-Security	49,533	49,533	78,759
1,546	Insurances	1,613	1,613	1,613
1,900	Advertising, Promotion & Notices	0	0	0
	<b><u>Third Party Payments</u></b>			
3,609	Direct Service Charge-Civil Engineering	2,286	0	0
13,016	Direct Service Charge-Cleansing	13,341	13,341	14,008
	<b><u>Support Services</u></b>			
53,548	Internal Recharges and Transfers	95,576	96,562	98,733
	<b><u>Capital Charges and Financing Costs</u></b>			
8,000	Non-current Assets Depreciation & Amortisation	8,000	2,588	2,588
<b><u>790,094</u></b>	<b><u>Expenditure</u></b>	<b><u>848,170</u></b>	<b><u>807,999</u></b>	<b><u>895,214</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-492,202	Sales, Fees and Charges	-454,696	-429,696	-463,791
-236,917	Rents	-232,017	-225,083	-236,657
<b><u>-729,119</u></b>	<b><u>Income</u></b>	<b><u>-686,713</u></b>	<b><u>-654,779</u></b>	<b><u>-700,448</u></b>
<b><u>60,975</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>161,457</u></b>	<b><u>153,220</u></b>	<b><u>194,766</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>ENVIRONMENTAL SERVICES</u></b>			
	<b><u>CREMATORIUM</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
233,556	Non-Teachers Pay	241,215	269,215	233,657
98	Employee Insurance Costs	99	99	99
0	Internal Training Costs	100	0	0
2,182	Other Training Expenses	900	0	0
	<b><u>Premises Related Expenses</u></b>			
8,827	Repairs and Maintenance	205	5,205	215
37,877	Direct Service Charge-Ground Maintenance	30,818	30,818	32,837
83,367	Fixtures & Fittings	81,096	80,096	85,612
0	Cleaning & Domestic Services	0	0	26,000
178	Direct Service Charge-Cleaning	0	0	0
	<b><u>Transport Related Expenses</u></b>			
150	External Transport Hire & Contracts	2,000	2,000	2,000
0	Travel Expenses	971	971	971
	<b><u>Supplies and Services</u></b>			
13,166	Equipment	11,851	24,851	12,433
205	Furniture	0	300	0
9,493	Materials	10,713	31,013	11,142
0	Catering Costs	51	251	51
226	Clothing,Uniforms and Laundry	1,000	4,500	1,000
923	Printing and Reprographics	2,000	950	800
328	Direct Service Charge - Graphic Design Costs	0	600	0
685	Stationery and Office Expenses	1,530	1,530	1,530
0	Postage	155	155	155
6,216	Telephones	1,288	4,438	1,347
15,754	Hardware, Software & Other Computing	8,532	18,466	9,340
80	Medical Fees	0	500	0
512	Banking & Security Services	757	757	757
3,482	Subscriptions	2,100	2,100	2,100
2,855	Insurances	1,683	1,683	1,683
4,798	Advertising, Promotion & Notices	1,450	11,450	1,450
	<b><u>Support Services</u></b>			
52,626	Internal Recharges and Transfers	57,368	61,140	61,024
179,084	Central Premises Recharges	253,064	253,064	524,031
	<b><u>Capital Charges and Financing Costs</u></b>			
69,620	Non-current Assets Depreciation & Amortisation	69,620	109,209	109,209
1,188,904	Impairment & Revaluation Losses	0	0	0
<b><u>1,915,191</u></b>	<b><u>Expenditure</u></b>	<b><u>780,566</u></b>	<b><u>915,361</u></b>	<b><u>1,119,443</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-1,867	Grants and Subsidies	0	0	0
-6,680	Reimbursements and Contributions	-18,213	-18,213	-18,213
	<b><u>Customer and Client Receipts</u></b>			
-1,498,740	Sales, Fees and Charges	-1,792,235	-1,860,235	-1,897,080
-14,142	Rents	-8,232	-32,666	-8,397

ENVIRONMENT AND TRANSPORT  
OBJECTIVE/SUBJECTIVE ANALYSIS

<u>Actual</u> <u>Expenditure</u> <u>2021/22</u> £		<u>Allowed</u> <u>Estimate</u> <u>2022/23</u> £	<u>Revised</u> <u>Estimate</u> <u>2022/23</u> £	<u>Forward</u> <u>Estimate</u> <u>2023/24</u> £
-1,521,428	Income	-1,818,680	-1,911,114	-1,923,690
393,763	NET EXPENDITURE	-1,038,114	-995,753	-804,247

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>ENVIRONMENTAL SERVICES</u></b>			
	<b><u>PUBLIC CONVENIENCES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Premises Related Expenses</u></b>			
11,619	Direct Service Charge-Caretaking	11,909	11,909	13,131
	<b><u>Supplies and Services</u></b>			
818	Materials	996	996	996
	<b><u>Support Services</u></b>			
41	Internal Recharges and Transfers	54	54	69
4,086	Central Premises Recharges	4,947	4,947	-2,717
	<b><u>Capital Charges and Financing Costs</u></b>			
1,776	Non-current Assets Depreciation & Amortisation	1,776	2,175	2,175
<u>18,339</u>	<u>Expenditure</u>	<u>19,682</u>	<u>20,081</u>	<u>13,654</u>
<u>18,339</u>	<u>NET EXPENDITURE</u>	<u>19,682</u>	<u>20,081</u>	<u>13,654</u>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>ENVIRONMENTAL SERVICES</u></b>			
	<b><u>WASTE COLLECTION</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
906,999	Non-Teachers Pay	1,189,012	1,167,362	1,265,149
350,000	Agency Staff	276,946	276,946	276,946
628	Employee Retirement Costs	0	150	0
4,727	Other Training Expenses	9,000	0	0
	<b><u>Transport Related Expenses</u></b>			
12,967	Direct Transport Costs	513	23,513	513
798,904	Direct Service Charge-Pooled Transport Costs	651,450	661,729	728,548
6,054	External Transport Hire & Contracts	16,000	26,000	16,000
685	Travel Expenses	470	875	470
	<b><u>Supplies and Services</u></b>			
4,580	Equipment	6,599	12,099	6,773
34,892	Materials	37,076	57,226	38,917
0	Catering Costs	10	110	10
28,154	Clothing,Uniforms and Laundry	22,300	26,250	22,300
1,136	Printing and Reprographics	263	263	263
140	Direct Service Charge - Graphic Design Costs	600	600	600
440	Stationery and Office Expenses	422	302	422
1,213	Telephones	610	610	610
1,979	Hardware, Software & Other Computing	300	300	300
430	Medical Fees	0	600	0
22,407	Other Professional Fees	0	3,000	0
0	Professional Meetings	0	20	0
445	Subscriptions	275	275	275
	<b><u>Third Party Payments</u></b>			
112,914	3rd Party Payments to Private Contractors	0	0	0
	<b><u>Support Services</u></b>			
111,149	Internal Recharges and Transfers	175,334	188,531	190,066
37,100	Central Premises Recharges	49,663	49,663	61,968
	<b><u>Capital Charges and Financing Costs</u></b>			
0	R C C O	173,000	173,000	0
<b><u>2,437,944</u></b>	<b><u>Expenditure</u></b>	<b><u>2,609,843</u></b>	<b><u>2,669,424</u></b>	<b><u>2,610,130</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-141,971	Sales, Fees and Charges	-125,337	-166,342	-127,843
	<b><u>Support Services</u></b>			
-2,380	Internal Recharges and Transfers-Revenue	0	-2,000	0
<b><u>-144,351</u></b>	<b><u>Income</u></b>	<b><u>-125,337</u></b>	<b><u>-168,342</u></b>	<b><u>-127,843</u></b>
<b><u>2,293,593</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>2,484,506</u></b>	<b><u>2,501,082</u></b>	<b><u>2,482,287</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>ENVIRONMENTAL SERVICES</u></b>			
	<b><u>RECYCLING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
2,486,348	Non-Teachers Pay	2,788,902	2,503,198	2,941,446
843,373	Agency Staff	321,730	621,730	321,730
715	Employee Recruitment Costs	0	9,712	0
6,436	Employee Retirement Costs	0	0	0
4,720	Other Training Expenses	5,000	2,000	0
	<b><u>Premises Related Expenses</u></b>			
339	Direct Service Charge-Ground Maintenance	0	0	0
	<b><u>Transport Related Expenses</u></b>			
5,895	Direct Transport Costs	422	6,422	422
1,345,768	Direct Service Charge-Pooled Transport Costs	1,221,252	1,262,150	1,337,023
159,429	External Transport Hire & Contracts	198,000	149,470	89,000
1,851	Travel Expenses	1,545	4,425	1,545
	<b><u>Supplies and Services</u></b>			
17,318	Equipment	15,693	12,193	15,693
129,978	Materials	119,224	117,054	125,186
0	Catering Costs	41	41	41
27,351	Clothing,Uniforms and Laundry	32,501	32,501	32,501
29,777	Printing and Reprographics	1,737	13,237	1,737
1,029	Direct Service Charge - Graphic Design Costs	600	2,600	600
190	Stationery and Office Expenses	497	497	497
719	Telephones	190	328	190
24,021	Hardware, Software & Other Computing	9,997	28,857	11,137
644	Medical Fees	0	700	0
750	Consultants	0	0	0
0	Other Professional Fees	14,199	233,744	14,199
0	Professional Meetings	0	3,020	0
0	Subscriptions	0	445	0
10,815	Insurances	11,286	11,286	11,286
36,115	Advertising, Promotion & Notices	132,244	132,244	32,244
	<b><u>Third Party Payments</u></b>			
194,628	3rd Party Payments to Private Contractors	188,009	428,009	139,290
	<b><u>Support Services</u></b>			
196,771	Internal Recharges and Transfers	342,415	351,801	352,661
35,954	Central Premises Recharges	48,141	48,141	60,069
	<b><u>Capital Charges and Financing Costs</u></b>			
60,560	Revenue Expend Financed By Capital	12,000	13,000	0
428,079	Non-current Assets Depreciation & Amortisation	428,079	413,154	413,154
0	R C C O	755,000	134,000	605,000
<b><u>6,049,574</u></b>	<b><u>Expenditure</u></b>	<b><u>6,648,704</u></b>	<b><u>6,535,959</u></b>	<b><u>6,506,651</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
0	Grants and Subsidies	0	-138,000	0
-1,123,965	Reimbursements and Contributions	-1,135,377	-1,435,345	-1,152,377
	<b><u>Customer and Client Receipts</u></b>			

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
-1,313,079	Sales, Fees and Charges	-1,620,936	-1,620,936	-1,471,355
	<b><u>Support Services</u></b>			
0	Internal Recharges and Transfers-Revenue	-33,637	-33,669	-34,370
<b><u>-2,437,043</u></b>	<b><u>Income</u></b>	<b><u>-2,789,950</u></b>	<b><u>-3,227,950</u></b>	<b><u>-2,658,102</u></b>
<b><u>3,612,530</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>3,858,754</u></b>	<b><u>3,308,009</u></b>	<b><u>3,848,549</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>ENVIRONMENTAL SERVICES</u></b>			
	<b><u>STREET CLEANSING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
951,250	Non-Teachers Pay	1,024,403	921,174	1,175,530
94,381	Agency Staff	0	115,000	0
0	Employee Recruitment Costs	220	220	220
16,850	Employee Retirement Costs	0	0	0
0	Internal Training Costs	200	0	0
2,112	Other Training Expenses	9,200	0	0
	<b><u>Premises Related Expenses</u></b>			
68,500	Direct Service Charge-Ground Maintenance	66,201	66,301	70,538
	<b><u>Transport Related Expenses</u></b>			
470	Direct Transport Costs	0	2,100	0
436,556	Direct Service Charge-Pooled Transport Costs	446,110	435,456	499,064
6,398	External Transport Hire & Contracts	19,204	19,204	19,204
1,266	Travel Expenses	1,699	1,699	1,699
	<b><u>Supplies and Services</u></b>			
28,028	Equipment	11,707	26,707	12,292
27,485	Materials	31,601	31,470	33,064
5,833	Clothing,Uniforms and Laundry	9,235	9,235	9,235
444	Printing and Reprographics	500	500	500
135	Direct Service Charge - Graphic Design Costs	0	200	0
67	Stationery and Office Expenses	135	135	135
169	Telephones	275	275	275
755	Hardware, Software & Other Computing	250	350	280
680	Legal Fees	0	0	0
129	Medical Fees	0	754	0
11,407	Direct Service Charge-Security	7,221	7,221	11,482
921	Advertising, Promotion & Notices	0	0	0
	<b><u>Third Party Payments</u></b>			
14,026	Direct Service Charge-Civil Engineering	29,888	0	0
9,220	3rd Party Payments to Private Contractors	9,042	9,292	-15,415
	<b><u>Support Services</u></b>			
90,464	Internal Recharges and Transfers	138,661	154,649	154,143
2,805	Central Premises Recharges	4,137	4,137	5,162
<u>1,770,353</u>	<u>Expenditure</u>	<u>1,809,889</u>	<u>1,806,079</u>	<u>1,977,408</u>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
0	Sales, Fees and Charges	0	-123	0
	<b><u>Support Services</u></b>			
-176,067	Internal Recharges and Transfers-Revenue	-170,410	-170,660	-178,930
<u>-176,067</u>	<u>Income</u>	<u>-170,410</u>	<u>-170,783</u>	<u>-178,930</u>
<u>1,594,286</u>	<u>NET EXPENDITURE</u>	<u>1,639,479</u>	<u>1,635,296</u>	<u>1,798,478</u>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>ENVIRONMENTAL SERVICES</u></b>			
	<b><u>TRADE WASTE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
95,232	Non-Teachers Pay	66,402	100,806	73,305
1,100	Other Training Expenses	0	0	0
	<b><u>Transport Related Expenses</u></b>			
120,880	Direct Service Charge-Pooled Transport Costs	93,502	95,123	104,106
	<b><u>Supplies and Services</u></b>			
12,626	Equipment	12,120	19,120	12,120
24	Materials	7,333	333	7,333
2,078	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
254,742	3rd Party Payments to Private Contractors	209,232	209,232	221,786
	<b><u>Support Services</u></b>			
10,253	Internal Recharges and Transfers	13,633	19,757	16,177
<b><u>496,935</u></b>	<b><u>Expenditure</u></b>	<b><u>402,222</u></b>	<b><u>444,371</u></b>	<b><u>434,827</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-341,482	Sales, Fees and Charges	-355,177	-355,177	-362,421
	<b><u>Support Services</u></b>			
-176,474	Internal Recharges and Transfers-Revenue	-173,569	-173,569	-185,785
<b><u>-517,956</u></b>	<b><u>Income</u></b>	<b><u>-528,746</u></b>	<b><u>-528,746</u></b>	<b><u>-548,206</u></b>
<b><u>-21,021</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>-126,524</u></b>	<b><u>-84,375</u></b>	<b><u>-113,379</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>ENVIRONMENTAL SERVICES</u></b>			
	<b><u>COUNCILLOR IMPROVEMENT FUND</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Premises Related Expenses</u></b>			
53,866	Direct Service Charge-Ground Maintenance	62,047	138,663	62,047
	<b><u>Supplies and Services</u></b>			
0	Equipment	0	500	0
	<b><u>Third Party Payments</u></b>			
8,035	Direct Service Charge-Civil Engineering	0	2,968	0
168,842	3rd Party Payments to Private Contractors	137,953	81,869	37,953
	<b><u>Capital Charges and Financing Costs</u></b>			
70,000	R C C O	0	0	0
<u>300,744</u>	<u>Expenditure</u>	<u>200,000</u>	<u>224,000</u>	<u>100,000</u>
<u>300,744</u>	<u>NET EXPENDITURE</u>	<u>200,000</u>	<u>224,000</u>	<u>100,000</u>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u></b>				
<b><u>STRUCTURAL MAINTENANCE</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
359,730	Non-Teachers Pay	445,620	445,620	495,009
205	Employee Retirement Costs	0	0	0
194	Employee Insurance Costs	195	195	195
0	Other Training Expenses	6,471	0	0
<b><u>Premises Related Expenses</u></b>				
1,443	Direct Service Charge-Ground Maintenance	718	718	766
<b><u>Transport Related Expenses</u></b>				
5,507	Travel Expenses	15,446	15,446	15,446
<b><u>Supplies and Services</u></b>				
227	Equipment	806	806	806
600	Books, Publications & Literature	326	326	326
0	Materials	316	316	316
0	Catering Costs	311	311	311
27	Clothing,Uniforms and Laundry	281	281	281
91	Printing and Reprographics	0	0	0
0	Stationery and Office Expenses	418	418	418
424	Telephones	102	102	102
49,927	Hardware, Software & Other Computing	48,259	48,259	53,775
1,250	Legal Fees	612	612	612
36,082	Other Professional Fees	0	0	0
0	Subscriptions	837	837	837
38,749	Insurances	40,436	40,436	40,436
0	Advertising, Promotion & Notices	898	898	898
<b><u>Third Party Payments</u></b>				
0	Direct Service Charge-Civil Engineering	6,938	0	0
36,700	3rd Party Payments to Private Contractors	46,795	46,795	55,291
<b><u>Support Services</u></b>				
107,117	Internal Recharges and Transfers	258,965	250,107	262,553
<b><u>638,273</u></b>	<b><u>Expenditure</u></b>	<b><u>874,750</u></b>	<b><u>852,483</u></b>	<b><u>928,378</u></b>
<b><u>INCOME</u></b>				
<b><u>Customer and Client Receipts</u></b>				
-237,299	Sales, Fees and Charges	-233,043	-233,043	-346,056
<b><u>Support Services</u></b>				
-21,877	Internal Recharges and Transfers-Revenue	-14,688	-11,956	-14,688
-419,422	Internal Recharges and Transfers-Capital	-373,375	-360,375	-443,375
<b><u>-678,598</u></b>	<b><u>Income</u></b>	<b><u>-621,106</u></b>	<b><u>-605,374</u></b>	<b><u>-804,119</u></b>
<b><u>-40,325</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>253,644</u></b>	<b><u>247,109</u></b>	<b><u>124,259</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u></b>			
	<b><u>CONSTRUCTION PROJECTS CAPITAL CHARGES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Capital Charges and Financing Costs</u></b>			
6,021,536	Non-current Assets Depreciation & Amortisation	6,021,536	6,173,249	6,173,249
77,737	Impairment & Revaluation Losses	0	0	0
<u>6,099,273</u>	<u>Expenditure</u>	<u>6,021,536</u>	<u>6,173,249</u>	<u>6,173,249</u>
<u>6,099,273</u>	<u>NET EXPENDITURE</u>	<u>6,021,536</u>	<u>6,173,249</u>	<u>6,173,249</u>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u></b>				
<b><u>ENVIRONMENTAL SAFETY &amp; ROUTINE MAINTENANCE</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
1,046,652	Non-Teachers Pay	1,315,640	1,244,495	1,357,010
1,695	Agency Staff	0	71,145	0
26,020	Employee Retirement Costs	0	0	0
182	Employee Insurance Costs	183	183	183
7,765	Other Training Expenses	10,289	0	0
<b><u>Premises Related Expenses</u></b>				
269,008	Direct Service Charge-Ground Maintenance	248,972	249,089	269,471
108,596	Energy Costs	139,692	139,692	139,692
<b><u>Transport Related Expenses</u></b>				
430	Direct Transport Costs	0	0	0
239,968	Direct Service Charge-Pooled Transport Costs	231,627	235,027	257,366
22,245	External Transport Hire & Contracts	33,864	33,424	33,864
27,001	Travel Expenses	29,884	29,884	29,884
<b><u>Supplies and Services</u></b>				
13,219	Equipment	8,329	8,329	8,700
0	Books, Publications & Literature	326	326	326
250,631	Materials	246,148	276,148	258,419
0	Catering Costs	311	311	311
5,114	Clothing,Uniforms and Laundry	5,996	5,996	5,996
993	Printing and Reprographics	500	500	100
254	Stationery and Office Expenses	2,090	2,090	1,340
169	Postage	500	500	250
2,098	Telephones	2,961	2,961	2,961
121,578	Hardware, Software & Other Computing	110,348	110,348	122,981
350	Legal Fees	1,020	1,020	1,020
258	Medical Fees	0	0	0
21,375	Consultants	9,379	29,379	9,379
46,450	Other Professional Fees	28,916	28,916	28,916
0	Exam & Course Fees (incl. students & clients)	720	720	720
3,290	Direct Service Charge-Security	2,083	2,083	3,312
644	Subscriptions	837	837	837
43,555	Insurances	45,451	45,451	45,451
4,826	Advertising, Promotion & Notices	8,364	12,867	8,364
16,105	Provision for bad/doubtful debt	0	0	0
<b><u>Third Party Payments</u></b>				
5,111	3rd Party Payments to Other Local Authorities	5,412	5,412	5,737
71,298	Direct Service Charge-Civil Engineering	117,587	64,864	64,864
499,806	3rd Party Payments to Private Contractors	423,586	413,377	454,983
<b><u>Support Services</u></b>				
244,123	Internal Recharges and Transfers	395,351	409,296	410,038
68,427	Central Premises Recharges	83,342	83,342	98,118
<b><u>Capital Charges and Financing Costs</u></b>				
232,983	Non-current Assets Depreciation & Amortisation	232,983	232,983	232,983
<b><u>3,402,216</u></b>	<b><u>Expenditure</u></b>	<b><u>3,742,691</u></b>	<b><u>3,740,995</u></b>	<b><u>3,853,576</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-4,282	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-1,152,599	Sales, Fees and Charges	-933,491	-997,634	-939,154
-5	Rents	0	0	0
	<b><u>Support Services</u></b>			
-97,657	Internal Recharges and Transfers-Revenue	-166,689	-3,405	-15,341
-249,743	Internal Recharges and Transfers-Capital	-109,495	-201,495	-364,495
<b><u>-1,504,285</u></b>	<b><u>Income</u></b>	<b><u>-1,209,675</u></b>	<b><u>-1,202,534</u></b>	<b><u>-1,318,990</u></b>
<b><u>1,897,931</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>2,533,016</u></b>	<b><u>2,538,461</u></b>	<b><u>2,534,586</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u></b>			
	<b><u>STREET LIGHTING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
68,219	Non-Teachers Pay	77,856	77,856	87,396
49	Employee Insurance Costs	49	49	49
0	Other Training Expenses	1,479	0	0
	<b><u>Premises Related Expenses</u></b>			
111	Direct Service Charge-Ground Maintenance	928	928	990
821,313	Energy Costs	1,100,115	1,100,115	1,840,115
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	5,671	5,671	5,671
	<b><u>Supplies and Services</u></b>			
0	Equipment	806	806	806
0	Books, Publications & Literature	325	325	325
0	Materials	316	316	316
0	Catering Costs	310	310	310
0	Clothing,Uniforms and Laundry	281	281	281
68	Printing and Repographics	500	500	100
0	Stationery and Office Expenses	105	105	105
55	Telephones	8	8	8
3,599	Hardware, Software & Other Computing	3,797	3,797	4,184
0	Subscriptions	837	837	837
25,387	Insurances	26,492	26,492	26,492
	<b><u>Third Party Payments</u></b>			
8,033	Direct Service Charge-Civil Engineering	5,721	0	0
370,070	3rd Party Payments to Private Contractors	369,911	347,795	377,525
	<b><u>Support Services</u></b>			
50,610	Internal Recharges and Transfers	82,925	83,174	84,452
	<b><u>Capital Charges and Financing Costs</u></b>			
429,984	Non-current Assets Depreciation & Amortisation	429,984	439,191	439,191
<b><u>1,777,498</u></b>	<b><u>Expenditure</u></b>	<b><u>2,108,416</u></b>	<b><u>2,088,556</u></b>	<b><u>2,869,153</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-31,408	Sales, Fees and Charges	-79,511	-57,395	-79,511
	<b><u>Support Services</u></b>			
-1,661	Internal Recharges and Transfers-Revenue	-1,632	-1,632	-1,632
-40,971	Internal Recharges and Transfers-Capital	-76,609	-27,609	-76,609
<b><u>-74,041</u></b>	<b><u>Income</u></b>	<b><u>-157,752</u></b>	<b><u>-86,636</u></b>	<b><u>-157,752</u></b>
<b><u>1,703,457</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>1,950,664</u></b>	<b><u>2,001,920</u></b>	<b><u>2,711,401</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u></b>			
	<b><u>WINTER SERVICE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
61,731	Non-Teachers Pay	76,132	64,790	80,236
8,786	Agency Staff	0	11,342	0
5,515	Other Training Expenses	158	0	0
	<b><u>Premises Related Expenses</u></b>			
1,460	Repairs and Maintenance	0	0	0
5,739	Rents & Rates	5,800	5,800	5,800
	<b><u>Transport Related Expenses</u></b>			
168,943	Direct Service Charge-Pooled Transport Costs	153,313	156,267	168,780
34,756	External Transport Hire & Contracts	10,985	10,985	10,985
	<b><u>Supplies and Services</u></b>			
5	Equipment	0	0	0
93,493	Materials	98,538	105,205	103,465
46	Clothing,Uniforms and Laundry	0	0	0
8,035	Insurances	8,385	8,385	8,385
	<b><u>Third Party Payments</u></b>			
21,605	3rd Party Payments to Private Contractors	33,967	33,967	36,005
	<b><u>Support Services</u></b>			
3,481	Internal Recharges and Transfers	662	820	977
9,456	Central Premises Recharges	12,551	12,551	15,661
<b><u>423,051</u></b>	<b><u>Expenditure</u></b>	<b><u>400,491</u></b>	<b><u>410,112</u></b>	<b><u>430,294</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-191	Sales, Fees and Charges	-231	-231	-231
	<b><u>Support Services</u></b>			
-70,898	Internal Recharges and Transfers-Revenue	-64,864	-71,531	-64,864
<b><u>-71,090</u></b>	<b><u>Income</u></b>	<b><u>-65,095</u></b>	<b><u>-71,762</u></b>	<b><u>-65,095</u></b>
<b><u>351,961</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>335,396</u></b>	<b><u>338,350</u></b>	<b><u>365,199</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>HIGHWAYS ROADS AND TRANSPORT SERVICES</u></b>			
	<b><u>TRAFFIC MANAGEMENT AND ROAD SAFETY</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
470,119	Non-Teachers Pay	357,422	450,122	349,563
488	Employee Retirement Costs	0	0	0
115	Employee Insurance Costs	116	116	116
0	Internal Training Costs	80	0	0
1,518	Other Training Expenses	3,267	0	0
	<b><u>Transport Related Expenses</u></b>			
0	External Transport Hire & Contracts	7,185	0	0
6,271	Travel Expenses	15,178	15,178	15,178
	<b><u>Supplies and Services</u></b>			
3,658	Equipment	1,856	1,410	1,295
0	Materials	2,273	706	2,273
0	Catering Costs	630	310	310
2,098	Clothing,Uniforms and Laundry	280	313	280
2,600	Printing and Reprographics	1,467	2,769	650
119	Direct Service Charge - Graphic Design Costs	0	53	0
747	Stationery and Office Expenses	236	236	236
0	Postage	259	259	259
10,689	Telephones	3,987	3,987	11,384
26,831	Hardware, Software & Other Computing	31,896	31,896	35,558
3,476	Other Professional Fees	0	7,113	0
0	Premises & Room Hire	1,200	0	0
350	Subscriptions	1,305	1,305	1,305
2,728	Insurances	2,846	2,846	2,846
3,463	Advertising, Promotion & Notices	4,227	4,227	4,227
	<b><u>Third Party Payments</u></b>			
162	Direct Service Charge-Civil Engineering	0	0	0
137,895	3rd Party Payments to Private Contractors	100,354	150,354	106,375
	<b><u>Support Services</u></b>			
119,036	Internal Recharges and Transfers	227,248	223,315	228,866
6,068	Central Premises Recharges	6,644	6,644	7,242
	<b><u>Capital Charges and Financing Costs</u></b>			
0	R C C O	25,000	10,000	15,000
<u>798,432</u>	<u>Expenditure</u>	<u>794,956</u>	<u>913,159</u>	<u>782,963</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-933	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-200,245	Sales, Fees and Charges	-82,194	-174,409	-92,681
	<b><u>Support Services</u></b>			
-60,654	Internal Recharges and Transfers-Revenue	-9,429	-22,365	-980
-145,813	Internal Recharges and Transfers-Capital	-83,573	-83,573	-83,573
<u>-407,646</u>	<u>Income</u>	<u>-175,196</u>	<u>-280,347</u>	<u>-177,234</u>
<u>390,786</u>	<u>NET EXPENDITURE</u>	<u>619,760</u>	<u>632,812</u>	<u>605,729</u>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22 £</b>		<b>Allowed Estimate 2022/23 £</b>	<b>Revised Estimate 2022/23 £</b>	<b>Forward Estimate 2023/24 £</b>
	<b><u>CULTURAL AND RELATED SERVICES</u></b>			
	<b><u>PARKS AND OPEN SPACE MANAGEMENT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
218,715	Non-Teachers Pay	146,274	210,630	257,093
0	Employee Retirement Costs	146	146	146
102	Employee Insurance Costs	103	103	103
0	Internal Training Costs	200	0	0
7,840	Other Training Expenses	1,500	0	0
	<b><u>Premises Related Expenses</u></b>			
29,826	Repairs and Maintenance	60,263	20,003	60,263
1,051,483	Direct Service Charge-Ground Maintenance	939,274	936,575	930,822
62,355	Grounds Maintenance	105,745	105,745	105,745
3,191	Energy Costs	5,313	5,313	1,392
3,140	Rents & Rates	5,152	5,152	5,152
1,549	Water & Sewerage	3,506	3,506	817
2,530	Direct Service Charge-Cleaning	2,593	2,593	2,887
	<b><u>Transport Related Expenses</u></b>			
16	Direct Transport Costs	0	75	0
11,191	Direct Service Charge-Pooled Transport Costs	15,896	15,896	17,947
0	External Transport Hire & Contracts	31	206	31
6,044	Travel Expenses	6,345	6,095	6,345
	<b><u>Supplies and Services</u></b>			
100,282	Equipment	39,296	51,278	41,710
0	Books, Publications & Literature	0	161	0
80,168	Materials	56,014	106,014	58,765
0	Catering Costs	15	15	15
187	Clothing,Uniforms and Laundry	819	819	819
352	Printing and Reprographics	1,000	1,000	250
0	Direct Service Charge - Graphic Design Costs	823	823	823
28	Stationery and Office Expenses	171	171	171
6,247	Telephones	6,040	6,040	6,040
15,625	Hardware, Software & Other Computing	4,993	5,410	5,568
0	Legal Fees	100	552	100
0	Medical Fees	20	20	20
4,553	Consultants	8,592	10,803	8,592
0	Other Professional Fees	350	369	350
0	Education,Leisure Activities & Entertainments	650	650	650
20,713	Direct Service Charge-Security	20,336	20,336	32,334
55	Subscriptions	1,704	1,704	1,704
47,132	Insurances	47,132	47,132	47,132
0	Licenses	280	280	280
	<b><u>Third Party Payments</u></b>			
5,904	Direct Service Charge-Civil Engineering	22,560	0	0
869	Direct Service Charge-Cleansing	891	891	936
3,000	3rd Party Payments to Private Contractors	4,626	4,626	4,904
	<b><u>Support Services</u></b>			
160,378	Internal Recharges and Transfers	206,666	209,455	210,541
195,912	Central Premises Recharges	252,975	238,011	268,539

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>Capital Charges and Financing Costs</u></b>			
153,920	Non-current Assets Depreciation & Amortisation	153,919	156,712	156,712
32,510	R C C O	78,000	79,000	0
-113,697	Impairment & Revaluation Losses	0	0	0
<u>2,112,118</u>	<u>Expenditure</u>	<u>2,200,313</u>	<u>2,254,310</u>	<u>2,235,698</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-56,802	Grants and Subsidies	0	-101,418	-74,500
-14,678	Reimbursements and Contributions	0	-13,587	0
	<b><u>Customer and Client Receipts</u></b>			
-20,358	Sales, Fees and Charges	-36,259	-47,605	-35,462
-2,801	Rents	-1,347	-3,001	-2,888
	<b><u>Support Services</u></b>			
-26,203	Internal Recharges and Transfers-Revenue	0	-26,000	0
<u>-120,843</u>	<u>Income</u>	<u>-37,606</u>	<u>-191,611</u>	<u>-112,850</u>
<u>1,991,276</u>	<u>NET EXPENDITURE</u>	<u>2,162,707</u>	<u>2,062,699</u>	<u>2,122,848</u>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CULTURAL AND RELATED SERVICES</u></b>			
	<b><u>RANGER SERVICE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
105,504	Non-Teachers Pay	39,212	104,202	115,798
	<b><u>Transport Related Expenses</u></b>			
18,764	Direct Service Charge-Pooled Transport Costs	12,566	16,066	13,695
	<b><u>Supplies and Services</u></b>			
1,418	Equipment	15,057	8,947	15,057
14	Materials	0	100	0
328	Clothing,Uniforms and Laundry	0	23	0
115	Printing and Reprographics	0	0	0
3,947	Telephones	0	1,944	0
1,619	Hardware, Software & Other Computing	0	0	0
0	Medical Fees	0	543	0
259	Banking & Security Services	0	0	0
<u>131,969</u>	<u>Expenditure</u>	<u>66,835</u>	<u>131,825</u>	<u>144,550</u>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-200	Rents	0	0	0
<u>-200</u>	<u>Income</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>131,769</u>	<u>NET EXPENDITURE</u>	<u>66,835</u>	<u>131,825</u>	<u>144,550</u>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>CULTURAL AND RELATED SERVICES</u></b>			
	<b><u>ALLOTMENTS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
15,215	Non-Teachers Pay	14,360	17,360	16,079
	<b><u>Premises Related Expenses</u></b>			
3,291	Repairs and Maintenance	7,082	2,082	7,436
30,406	Direct Service Charge-Ground Maintenance	28,368	33,368	30,244
6,388	Grounds Maintenance	6,527	6,527	6,527
1,168	Energy Costs	1,179	2,179	1,553
2,907	Rents & Rates	1,907	1,907	1,907
8,422	Water & Sewerage	9,699	8,699	9,411
	<b><u>Supplies and Services</u></b>			
350	Equipment	900	1,540	900
0	Materials	0	31	0
0	Subscriptions	0	55	0
260	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
75	Direct Service Charge-Civil Engineering	0	0	0
	<b><u>Support Services</u></b>			
17,340	Internal Recharges and Transfers	17,262	23,679	19,905
	<b><u>Capital Charges and Financing Costs</u></b>			
2,398	Non-current Assets Depreciation & Amortisation	2,398	2,398	2,398
<b><u>88,219</u></b>	<b><u>Expenditure</u></b>	<b><u>89,682</u></b>	<b><u>99,825</u></b>	<b><u>96,360</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-5,400	Sales, Fees and Charges	-20,083	-16,978	-20,179
-24,198	Rents	-21,331	-28,162	-69,758
<b><u>-29,598</u></b>	<b><u>Income</u></b>	<b><u>-41,414</u></b>	<b><u>-45,140</u></b>	<b><u>-89,937</u></b>
<b><u>58,621</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>48,268</u></b>	<b><u>54,685</u></b>	<b><u>6,423</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES</u></b>			
	<b><u>DIRECTORATE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
966,945	Non-Teachers Pay	1,133,201	1,133,201	1,183,682
715	Employee Recruitment Costs	0	0	0
1,469	Employee Retirement Costs	0	0	0
167	Employee Insurance Costs	169	169	169
0	Internal Training Costs	198	0	0
4,500	Other Training Expenses	7,138	0	0
	<b><u>Premises Related Expenses</u></b>			
95	Rents & Rates	0	0	0
	<b><u>Transport Related Expenses</u></b>			
0	External Transport Hire & Contracts	375	375	375
593	Travel Expenses	2,329	2,329	2,329
	<b><u>Supplies and Services</u></b>			
0	Equipment	435	435	435
0	Books, Publications & Literature	1,001	1,001	1,001
630	Catering Costs	489	489	489
34	Printing and Reprographics	1,988	1,988	788
101	Direct Service Charge - Graphic Design Costs	0	0	0
2	Stationery and Office Expenses	917	917	500
113	Postage	100	100	100
2,119	Telephones	777	777	777
6,165	Hardware, Software & Other Computing	4,571	4,571	4,577
1,022	Medical Fees	1,827	1,013	1,013
41,677	Other Professional Fees	0	0	0
610	Education, Leisure Activities & Entertainments	0	814	814
570	Premises & Room Hire	400	400	400
470	Other Supplies & Services	0	0	0
0	Professional Meetings	100	100	100
6,306	Subscriptions	5,500	5,500	5,500
4,261	Insurances	4,448	4,448	4,448
0	Advertising, Promotion & Notices	2,619	2,619	2,619
0	Licenses	241	241	241
	<b><u>Support Services</u></b>			
174,031	Internal Recharges and Transfers	174,771	182,107	201,569
6,068	Central Premises Recharges	6,644	6,644	7,242
<b><u>1,218,662</u></b>	<b><u>Expenditure</u></b>	<b><u>1,350,238</u></b>	<b><u>1,350,238</u></b>	<b><u>1,419,168</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
0	Sales, Fees and Charges	0	0	-26,000
	<b><u>Support Services</u></b>			
-1,265,379	Internal Recharges and Transfers-Revenue	-1,350,238	-1,350,238	-1,393,168
<b><u>-1,265,379</u></b>	<b><u>Income</u></b>	<b><u>-1,350,238</u></b>	<b><u>-1,350,238</u></b>	<b><u>-1,419,168</u></b>
<b><u>-46,718</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES</u></b>			
	<b><u>FINANCIAL SERVICES-ACCOUNTANCY &amp; BUS.SUPPORT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Support Services</u></b>			
398,623	Internal Recharges and Transfers	410,396	410,396	410,396
<u>398,623</u>	<u>Expenditure</u>	<u>410,396</u>	<u>410,396</u>	<u>410,396</u>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-398,623	Internal Recharges and Transfers-Revenue	-410,396	-410,396	-410,396
<u>-398,623</u>	<u>Income</u>	<u>-410,396</u>	<u>-410,396</u>	<u>-410,396</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>DIRECT SERVICES</u></b>			
	<b><u>DIRECT SERVICES - CARETAKING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
1,148,896	Non-Teachers Pay	1,364,331	1,364,331	1,444,877
2,461	Agency Staff	0	0	0
2,861	Other Training Expenses	4,580	0	0
	<b><u>Transport Related Expenses</u></b>			
49	Direct Transport Costs	0	0	0
3,132	Direct Service Charge-Pooled Transport Costs	3,494	3,494	3,998
7,957	Travel Expenses	9,891	9,891	9,891
	<b><u>Supplies and Services</u></b>			
3,398	Equipment	12,713	20,713	12,713
13,500	Materials	15,496	15,496	16,271
1,311	Clothing,Uniforms and Laundry	4,253	4,253	4,253
3,070	Printing and Reprographics	431	431	431
0	Stationery and Office Expenses	125	125	125
2,510	Telephones	393	393	393
5,021	Hardware, Software & Other Computing	268	268	268
749	Medical Fees	0	0	0
0	Other Professional Fees	1,154	1,154	1,154
1,663	Insurances	1,735	1,735	1,735
	<b><u>Support Services</u></b>			
118,604	Internal Recharges and Transfers	119,057	123,637	123,632
21,294	Central Premises Recharges	21,826	21,826	26,721
<u>1,336,476</u>	<u>Expenditure</u>	<u>1,559,747</u>	<u>1,567,747</u>	<u>1,646,462</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-1,000	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-5,402	Sales, Fees and Charges	-25,161	-25,161	-25,161
	<b><u>Support Services</u></b>			
-1,488,792	Internal Recharges and Transfers-Revenue	-1,534,586	-1,534,586	-1,621,301
<u>-1,495,194</u>	<u>Income</u>	<u>-1,559,747</u>	<u>-1,559,747</u>	<u>-1,646,462</u>
<u>-158,717</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>8,000</u>	<u>0</u>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>DIRECT SERVICES</u></b>			
	<b><u>DIRECT SERVICES - CATERING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
3,117,351	Non-Teachers Pay	3,337,071	3,329,437	3,646,190
6,210	Agency Staff	0	7,634	0
0	Employee Recruitment Costs	1,200	1,200	1,200
1,051	Employee Retirement Costs	600	600	600
0	Internal Training Costs	683	0	0
11,207	Other Training Expenses	2,150	0	0
	<b><u>Premises Related Expenses</u></b>			
6,005	Repairs and Maintenance	483	483	483
25,237	Direct Service Charge-Cleaning	25,868	25,868	28,803
	<b><u>Transport Related Expenses</u></b>			
0	Direct Transport Costs	0	12	0
6,908	Direct Service Charge-Pooled Transport Costs	7,922	8,319	9,026
0	External Transport Hire & Contracts	1,592	1,125	1,592
4,668	Travel Expenses	4,209	4,267	4,209
	<b><u>Supplies and Services</u></b>			
89,265	Equipment	79,327	82,391	79,327
0	Furniture	0	158	0
82,499	Materials	19,342	52,312	19,342
2,015,600	Catering Costs	1,897,412	1,861,055	2,212,413
6,461	Clothing,Uniforms and Laundry	5,592	6,205	5,592
1,357	Printing and Reprographics	2,642	2,986	2,642
2,027	Direct Service Charge - Graphic Design Costs	1,281	2,308	1,281
926	Stationery and Office Expenses	1,482	1,379	1,482
44	Postage	176	145	176
7,240	Telephones	6,213	6,737	6,213
32,898	Hardware, Software & Other Computing	23,779	23,333	24,591
2,247	Medical Fees	0	729	0
1,364	Other Professional Fees	2,467	1,418	2,467
0	Exam & Course Fees (incl. students & clients)	1,838	1,212	1,838
12,977	Banking & Security Services	11,951	11,951	11,951
0	Premises & Room Hire	298	100	298
0	Professional Meetings	33	33	33
1,135	Subscriptions	1,586	1,904	1,586
2,807	Insurances	2,930	2,930	2,930
106	Advertising, Promotion & Notices	1,180	243	1,180
	<b><u>Third Party Payments</u></b>			
22,394	Direct Service Charge-Cleansing	22,954	22,954	24,102
	<b><u>Support Services</u></b>			
591,381	Internal Recharges and Transfers	466,342	469,175	478,368
16,510	Central Premises Recharges	16,922	16,922	20,717
<b><u>6,067,875</u></b>	<b><u>Expenditure</u></b>	<b><u>5,947,525</u></b>	<b><u>5,947,525</u></b>	<b><u>6,590,632</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-5,207	Grants and Subsidies	0	0	0

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>Customer and Client Receipts</u></b>			
-1,602,938	Sales, Fees and Charges	-1,638,393	-1,973,433	-2,006,249
	<b><u>Support Services</u></b>			
-4,232,386	Internal Recharges and Transfers-Revenue	-4,382,744	-4,047,704	-4,643,186
<u>-5,840,531</u>	<u>Income</u>	<u>-6,021,137</u>	<u>-6,021,137</u>	<u>-6,649,435</u>
<u>227,344</u>	<u>NET EXPENDITURE</u>	<u>-73,612</u>	<u>-73,612</u>	<u>-58,803</u>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>DIRECT SERVICES</u></b>			
	<b><u>DIRECT SERVICES - CLEANING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
1,852,736	Non-Teachers Pay	2,022,466	1,988,466	2,201,936
35,488	Agency Staff	0	34,000	0
0	Employee Recruitment Costs	112	112	112
370	Employee Retirement Costs	0	0	0
22,892	Employee Insurance Costs	23,069	23,069	23,069
0	Internal Training Costs	693	0	0
0	Other Training Expenses	2,332	0	0
	<b><u>Transport Related Expenses</u></b>			
7,016	Direct Service Charge-Pooled Transport Costs	7,772	7,772	8,724
4,716	Travel Expenses	8,184	8,184	8,184
	<b><u>Supplies and Services</u></b>			
11,181	Equipment	10,464	21,464	10,464
23,189	Materials	22,750	22,750	23,888
373	Clothing,Uniforms and Laundry	1,573	1,573	1,573
172	Printing and Reprographics	462	462	462
26	Direct Service Charge - Graphic Design Costs	0	0	0
5	Stationery and Office Expenses	1,000	-238	1,000
367	Telephones	1,646	1,646	1,646
1,596	Hardware, Software & Other Computing	500	500	500
1,642	Medical Fees	0	1,946	0
2,652	Other Professional Fees	1,000	1,000	1,000
240	Subscriptions	708	0	708
1,523	Insurances	1,589	1,589	1,589
	<b><u>Support Services</u></b>			
174,866	Internal Recharges and Transfers	106,540	109,565	105,240
14,673	Central Premises Recharges	15,040	15,040	18,413
<u>2,155,724</u>	<u>Expenditure</u>	<u>2,227,900</u>	<u>2,238,900</u>	<u>2,408,508</u>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-227,578	Sales, Fees and Charges	-204,714	-204,714	-416,512
	<b><u>Support Services</u></b>			
-2,032,073	Internal Recharges and Transfers-Revenue	-2,023,186	-2,023,186	-1,991,996
<u>-2,259,651</u>	<u>Income</u>	<u>-2,227,900</u>	<u>-2,227,900</u>	<u>-2,408,508</u>
<u>-103,927</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>11,000</u>	<u>0</u>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>DIRECT SERVICES</u></b>			
	<b><u>DIRECT SERVICES - DEPOT MANAGEMENT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
52,515	Non-Teachers Pay	72,273	72,273	79,061
0	Internal Training Costs	63	0	0
333	Other Training Expenses	990	0	0
	<b><u>Premises Related Expenses</u></b>			
6,913	Direct Service Charge-Ground Maintenance	0	0	0
117	Rents & Rates	69	69	150
8,184	Direct Service Charge-Cleaning	8,389	8,389	9,341
	<b><u>Transport Related Expenses</u></b>			
1,770	Direct Transport Costs	0	0	0
76,333	Direct Service Charge-Pooled Transport Costs	77,082	77,082	86,307
	<b><u>Supplies and Services</u></b>			
5,970	Equipment	6,706	6,706	6,706
1,005	Materials	7,309	7,309	7,309
642	Catering Costs	308	308	308
-832	Clothing,Uniforms and Laundry	0	0	0
523	Printing and Reprographics	672	672	672
19	Direct Service Charge - Graphic Design Costs	0	0	0
1,046	Stationery and Office Expenses	800	800	800
12,620	Postage	11,281	11,281	11,281
223	Telephones	603	603	603
24	Hardware, Software & Other Computing	608	608	608
0	Exam & Course Fees (incl. students & clients)	1,250	1,250	1,250
191,977	Direct Service Charge-Security	241,588	241,588	272,762
7,860	Insurances	901	901	901
4,600	Licenses	6,555	6,555	6,555
	<b><u>Third Party Payments</u></b>			
50	Direct Service Charge-Civil Engineering	0	0	0
8,704	3rd Party Payments to Private Contractors	-31,006	-31,006	-31,006
	<b><u>Support Services</u></b>			
32,068	Internal Recharges and Transfers	26,210	27,263	26,695
369,091	Central Premises Recharges	456,424	456,424	624,574
	<b><u>Capital Charges and Financing Costs</u></b>			
37,463	Non-current Assets Depreciation & Amortisation	37,463	22,499	22,499
17,829	Impairment & Revaluation Losses	0	0	0
<b><u>837,047</u></b>	<b><u>Expenditure</u></b>	<b><u>926,538</u></b>	<b><u>911,574</u></b>	<b><u>1,127,376</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-862	Sales, Fees and Charges	-5,679	-5,679	-5,580
	<b><u>Support Services</u></b>			
-850,356	Internal Recharges and Transfers-Revenue	-920,859	-905,895	-1,121,796
<b><u>-851,218</u></b>	<b><u>Income</u></b>	<b><u>-926,538</u></b>	<b><u>-911,574</u></b>	<b><u>-1,127,376</u></b>
<b><u>-14,171</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>DIRECT SERVICES</u></b>			
	<b><u>DIRECT SERVICES - GROUNDS MAINTENANCE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
1,220,360	Non-Teachers Pay	1,602,136	1,384,794	1,506,514
214,480	Agency Staff	0	265,000	0
715	Employee Recruitment Costs	0	0	0
20,474	Employee Retirement Costs	0	0	0
5,041	Employee Insurance Costs	5,080	5,080	5,080
0	Internal Training Costs	1,500	0	0
20,372	Other Training Expenses	15,638	0	0
	<b><u>Transport Related Expenses</u></b>			
20,025	Direct Transport Costs	35,691	31,691	26,028
413,191	Direct Service Charge-Pooled Transport Costs	410,805	466,805	680,474
8,988	External Transport Hire & Contracts	21,647	16,647	21,647
2,168	Travel Expenses	2,318	2,318	2,318
	<b><u>Supplies and Services</u></b>			
41,439	Equipment	33,551	33,051	33,551
100	Furniture	0	0	0
233	Books, Publications & Literature	0	0	0
155,192	Materials	139,639	194,639	76,221
0	Catering Costs	0	500	0
16,744	Clothing,Uniforms and Laundry	16,812	27,012	16,812
469	Printing and Reprographics	1,100	1,000	700
0	Direct Service Charge - Graphic Design Costs	0	100	0
328	Stationery and Office Expenses	1,101	1,101	1,101
2,012	Telephones	1,624	1,624	1,624
6,337	Hardware, Software & Other Computing	4,021	4,021	4,277
828	Medical Fees	527	447	527
0	Other Professional Fees	0	50	0
744	Direct Service Charge-Security	763	763	861
0	Other Supplies & Services	0	30	0
0	Subscriptions	1,947	1,947	1,947
16,092	Insurances	16,793	16,793	16,793
	<b><u>Third Party Payments</u></b>			
178	Direct Service Charge-Civil Engineering	0	0	0
170	Direct Service Charge-Cleansing	0	0	0
27,648	3rd Party Payments to Private Contractors	26,227	26,227	26,766
	<b><u>Support Services</u></b>			
286,880	Internal Recharges and Transfers	240,115	257,253	258,803
113,208	Central Premises Recharges	116,038	116,038	142,063
	<b><u>Capital Charges and Financing Costs</u></b>			
80,423	Non-current Assets Depreciation & Amortisation	80,424	91,837	91,837
<b><u>2,674,840</u></b>	<b><u>Expenditure</u></b>	<b><u>2,775,497</u></b>	<b><u>2,946,768</u></b>	<b><u>2,915,944</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-5,160	Grants and Subsidies	0	0	0
-4,843	Reimbursements and Contributions	0	-71,200	0

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>Customer and Client Receipts</u></b>			
-132,796	Sales, Fees and Charges	-455,419	-215,419	-537,030
	<b><u>Support Services</u></b>			
-2,408,451	Internal Recharges and Transfers-Revenue	-2,188,481	-2,496,552	-2,247,317
-123,590	Internal Recharges and Transfers-Capital	-131,597	-163,597	-131,597
<u>-2,674,840</u>	<u>Income</u>	<u>-2,775,497</u>	<u>-2,946,768</u>	<u>-2,915,944</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>DIRECT SERVICES</u></b>			
	<b><u>DIRECT SERVICES - SECURITY</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
1,344,060	Non-Teachers Pay	861,538	861,538	1,005,376
27,836	Employee Retirement Costs	0	0	0
0	Other Training Expenses	1,000	0	0
	<b><u>Transport Related Expenses</u></b>			
73	Direct Transport Costs	0	0	0
32,948	Direct Service Charge-Pooled Transport Costs	24,703	24,703	28,443
823	Travel Expenses	936	936	936
	<b><u>Supplies and Services</u></b>			
14,635	Equipment	8,449	8,449	8,449
397	Furniture	0	0	0
876	Materials	0	0	0
2,230	Clothing,Uniforms and Laundry	954	954	954
324	Printing and Reprographics	432	432	432
126	Direct Service Charge - Graphic Design Costs	0	0	0
133	Stationery and Office Expenses	30	30	30
274	Postage	0	0	0
4,532	Telephones	1,172	1,172	1,172
61,232	Hardware, Software & Other Computing	6,916	6,916	7,675
350	Legal Fees	0	0	0
1,036	Medical Fees	100	100	100
40	Other Professional Fees	100	100	100
1,794	Direct Service Charge-Security	0	0	0
645	Subscriptions	0	0	0
893	Insurances	932	932	932
5,715	Provision for bad/doubtful debt	0	0	0
	<b><u>Support Services</u></b>			
63,907	Internal Recharges and Transfers	20,961	21,961	22,276
16,590	Central Premises Recharges	17,005	17,005	20,819
	<b><u>Capital Charges and Financing Costs</u></b>			
11,823	Non-current Assets Depreciation & Amortisation	0	0	0
<b><u>1,593,293</u></b>	<b><u>Expenditure</u></b>	<b><u>945,228</u></b>	<b><u>945,228</u></b>	<b><u>1,097,694</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-720,984	Sales, Fees and Charges	-17,991	-17,991	-31,915
	<b><u>Support Services</u></b>			
-872,309	Internal Recharges and Transfers-Revenue	-927,237	-927,237	-1,065,779
<b><u>-1,593,293</u></b>	<b><u>Income</u></b>	<b><u>-945,228</u></b>	<b><u>-945,228</u></b>	<b><u>-1,097,694</u></b>
<b><u>-0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>DIRECT SERVICES</u></b>			
	<b><u>DIRECT SERVICES - TRANSPORT</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
781,450	Non-Teachers Pay	983,083	924,121	1,211,672
53,793	Agency Staff	0	58,962	0
29,770	Employee Retirement Costs	0	0	0
760	Employee Insurance Costs	766	766	766
0	Internal Training Costs	595	0	0
14,466	Other Training Expenses	9,045	0	0
	<b><u>Transport Related Expenses</u></b>			
1,670,360	Direct Transport Costs	1,458,982	1,452,062	1,677,715
4,834	Direct Service Charge-Pooled Transport Costs	3,810	3,810	4,672
124,277	External Transport Hire & Contracts	50,307	57,127	54,390
0	Travel Expenses	39	139	39
145,336	General Transport Insurance	145,336	145,336	145,336
	<b><u>Supplies and Services</u></b>			
190	Equipment	16,568	2,626	16,568
0	Materials	0	0	70,400
3,369	Catering Costs	1,392	3,602	1,462
6,890	Clothing,Uniforms and Laundry	5,308	6,642	5,308
1,136	Printing and Reprographics	1,638	1,261	2,038
265	Direct Service Charge - Graphic Design Costs	159	189	159
146	Stationery and Office Expenses	897	235	897
5	Postage	0	0	0
776	Telephones	1,335	1,335	1,335
7,356	Hardware, Software & Other Computing	1,127	7,206	1,140
350	Legal Fees	0	0	0
-9	Medical Fees	500	456	500
4,375	Other Professional Fees	1,237	6,953	1,237
0	Professional Meetings	530	186	530
0	Subscriptions	1,641	1,641	1,641
2,845	Insurances	2,969	2,969	2,969
18	Advertising, Promotion & Notices	0	0	0
	<b><u>Third Party Payments</u></b>			
0	Direct Service Charge-Civil Engineering	371	0	0
	<b><u>Support Services</u></b>			
239,784	Internal Recharges and Transfers	151,581	161,221	162,931
243,223	Central Premises Recharges	249,304	249,304	305,218
	<b><u>Capital Charges and Financing Costs</u></b>			
820,703	Non-current Assets Depreciation & Amortisation	820,703	865,532	865,532
<b><u>4,156,469</u></b>	<b><u>Expenditure</u></b>	<b><u>3,909,223</u></b>	<b><u>3,953,681</u></b>	<b><u>4,534,455</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-5,600	Grants and Subsidies	0	0	0
	<b><u>Customer and Client Receipts</u></b>			
-101,437	Sales, Fees and Charges	-107,915	-107,915	-110,047
	<b><u>Support Services</u></b>			

**ENVIRONMENT AND TRANSPORT**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
-4,049,432	Internal Recharges and Transfers-Revenue	-3,801,308	-3,845,766	-4,424,408
<u>-4,156,469</u>	<u>Income</u>	<u>-3,909,223</u>	<u>-3,953,681</u>	<u>-4,534,455</u>
<u>0</u>	<u>NET EXPENDITURE</u>	<u>0</u>	<u>0</u>	<u>0</u>

# Regeneration and Planning

**REGENERATION AND PLANNING**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b>CULTURE AND HERITAGE</b>			
0	ARTS DEVELOPMENT AND SUPPORT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>RECREATION AND SPORT</b>			
2,222	COMMUNITY CENTRES	2,223	2,360	2,360
<u>2,222</u>		<u>2,223</u>	<u>2,360</u>	<u>2,360</u>
	<b>HOUSING SERVICES</b>			
218,949	HOUSING STRATEGY	225,622	232,476	192,789
404,307	HOUSING ADVICE	345,915	347,089	386,907
0	HOUSING ADVANCES	0	0	0
-19,944	HOMELESSNESS	137,936	137,402	214,609
9,250	PRIVATE SECTOR HOUSING RENEWAL	30,309	-158,788	576,913
13,615	OTHER COUNCIL PROPERTY	52,632	51,991	73,910
4,831,272	SUPPORTING PEOPLE	5,073,907	5,070,842	5,218,937
133,780	ENABLING	135,412	135,412	141,575
<u>5,591,229</u>		<u>6,001,733</u>	<u>5,816,424</u>	<u>6,805,640</u>
	<b>PLANNING AND DEVELOPMENT SERVICES</b>			
294,996	BUILDING CONTROL	333,208	340,478	366,943
570,623	DEVELOPMENT CONTROL	500,782	538,342	629,731
690,021	PLANNING POLICY	481,326	609,158	500,560
645,544	ECONOMIC DEVELOPMENT	778,085	1,198,752	825,094
509,022	MARKET UNDERTAKINGS	480,883	471,886	710,179
5,908,613	PREMISES DEVELOPMENT	484,587	2,242,028	1,436,450
<u>8,618,819</u>		<u>3,058,871</u>	<u>5,400,644</u>	<u>4,468,957</u>
	<b>HIGHWAYS AND TRANSPORT SERVICES</b>			
277,454	TRANSPORT PLANNING POLICY AND STRATEGY	424,129	443,356	787,043
<u>277,454</u>		<u>424,129</u>	<u>443,356</u>	<u>787,043</u>
	<b>MANAGEMENT AND SUPPORT SERVICES</b>			
0	MANAGEMENT	0	0	0
0	PROPERTY SERVICES	0	0	0
0	BUILDING SUPPORT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>HIGHWAYS ROADS AND TRANSPORT SERVICES</b>			
0	ENVIRONMENTAL SAFETY & ROUTINE MAINTENANCE	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>CULTURAL AND RELATED SERVICES</b>			
0	PARKS AND OPEN SPACE MANAGEMENT	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
	<b>MANAGEMENT AND SUPPORT SERVICES</b>			
0	ASSET MANAGEMENT AND BUILDING DESIGN	0	0	0
<u>0</u>		<u>0</u>	<u>0</u>	<u>0</u>
<u>14,489,725</u>	<b>Net Expenditure</b>	<u>9,486,956</u>	<u>11,662,784</u>	<u>12,064,000</u>

**REGENERATION AND PLANNING**  
**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
5,036,991	Non-Teachers Pay	6,099,619	6,466,296	7,352,545
740,077	Agency Staff	306,136	981,337	43,185
10,725	Employee Recruitment Costs	3,339	11,404	11,404
194,679	Employee Retirement Costs	0	0	0
5,780	Employee Insurance Costs	5,654	5,654	5,654
9,268	Internal Training Costs	4,338	0	0
26,708	Other Training Expenses	6,913	4,463	0
	<b><u>Premises Related Expenses</u></b>			
1,284,967	Repairs and Maintenance	1,542,880	1,626,846	1,724,464
149,374	Direct Service Charge-Ground Maintenance	141,524	142,270	151,038
7,549	Grounds Maintenance	0	0	0
1,075,240	Energy Costs	1,920,158	2,271,757	4,261,746
3,400,812	Rents & Rates	3,738,276	4,061,024	4,763,238
213,061	Water & Sewerage	375,974	387,863	324,018
0	Fixtures & Fittings	1,977	1,977	1,977
371,863	Cleaning & Domestic Services	369,230	512,930	548,401
293,835	Direct Service Charge-Cleaning	316,192	315,192	352,066
26,272	Direct Service Charge-Caretaking	26,929	26,929	29,693
209,796	Premises Insurance	145,721	298,842	299,677
	<b><u>Transport Related Expenses</u></b>			
599	Direct Transport Costs	0	0	0
42,713	Direct Service Charge-Pooled Transport Costs	47,561	42,099	47,210
91	External Transport Hire & Contracts	500	3,800	520
34,410	Travel Expenses	46,962	57,316	48,082
	<b><u>Supplies and Services</u></b>			
163,436	Equipment	112,632	128,158	112,607
58,654	Furniture	1,000	14,200	1,000
33,055	Books, Publications & Literature	11,083	6,006	10,133
93,577	Materials	41,522	41,302	40,522
300	Catering Costs	1,444	4,444	1,444
5,041	Clothing,Uniforms and Laundry	6,130	6,230	7,607
6,508	Printing and Reprographics	10,605	10,166	8,316
3,592	Direct Service Charge - Graphic Design Costs	20	954	50
30,117	Stationery and Office Expenses	11,021	17,676	17,346
8,071	Postage	8,544	13,294	6,544
26,702	Telephones	23,074	29,384	27,709
219,051	Hardware, Software & Other Computing	184,548	213,245	228,554
125,590	Legal Fees	48,854	67,213	51,084
1,238	Medical Fees	50	550	550
139,317	Consultants	22,000	44,990	0
2,880,423	Other Professional Fees	903,407	3,371,409	1,453,869
1,275	Exam & Course Fees (incl. students & clients)	316	316	316
201,205	Education,Leisure Activities & Entertainments	0	3,800	0
697,524	Banking & Security Services	371,564	504,225	535,581
52,745	Direct Service Charge-Security	50,336	50,336	60,176
307	Premises & Room Hire	15,000	15,300	15,000

**REGENERATION AND PLANNING**  
**SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
51,730	Other Supplies & Services	0	0	0
27,190	Professional Meetings	1,380	31,880	1,380
4,169,213	Grants to Third Parties	0	271,913	0
14,675	Subscriptions	17,099	23,311	21,552
55,753	Insurances	52,739	53,199	59,212
278,959	Advertising, Promotion & Notices	177,455	219,792	205,733
-1,811	Licenses	350	350	350
196,330	Provision for bad/doubtful debt	140,000	190,000	210,000
	<b><u>Third Party Payments</u></b>			
75,629	3rd Party Payments to Other Local Authorities	93,999	78,999	98,739
3,969,752	Supporting People Payments-external provision	4,022,529	4,022,529	4,149,813
16,054	Direct Service Charge-Civil Engineering	19,599	0	0
30,511	Direct Service Charge-Cleansing	30,408	30,408	38,719
772,160	3rd Party Payments to Private Contractors	565,773	842,943	800,946
754,159	Supporting People Payments-internal provision	909,066	909,066	918,927
	<b><u>Transfer Payments</u></b>			
16,896	Client Personal Allowances	0	33,300	0
938	Benefits	0	0	0
0	Other Transfer Payments	0	110,250	0
	<b><u>Support Services</u></b>			
2,408,722	Internal Recharges and Transfers	2,999,518	2,986,273	3,224,569
558,345	Central Premises Recharges	611,115	679,473	624,926
	<b><u>Capital Charges and Financing Costs</u></b>			
19,499	Revenue Expend Financed By Capital	180,000	825,000	700,000
281,784	Non-current Assets Depreciation & Amortisation	281,786	547,160	547,160
0	Interest	1,000	1,000	1,000
240,000	R C C O	0	100,965	0
5,917,336	Impairment & Revaluation Losses	0	0	0
<b><u>37,736,366</u></b>	<b><u>Expenditure</u></b>	<b><u>27,026,849</u></b>	<b><u>33,719,008</u></b>	<b><u>34,146,352</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-1,511,072	Grants and Subsidies	-357,590	-2,289,788	-803,638
-6,857,858	Reimbursements and Contributions	-855,761	-2,382,993	-972,274
	<b><u>Customer and Client Receipts</u></b>			
-1,716,077	Sales, Fees and Charges	-1,975,022	-1,999,315	-2,141,790
-4,931,201	Rents	-5,182,370	-6,046,045	-6,712,656
	<b><u>Other Income</u></b>			
	<b><u>Support Services</u></b>			
-7,341,855	Internal Recharges and Transfers-Revenue	-8,542,441	-8,548,174	-10,662,217
-888,578	Internal Recharges and Transfers-Capital	-626,709	-789,909	-789,777
<b><u>-23,246,641</u></b>	<b><u>Income</u></b>	<b><u>-17,539,893</u></b>	<b><u>-22,056,224</u></b>	<b><u>-22,082,352</u></b>
<b><u>14,489,725</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>9,486,956</u></b>	<b><u>11,662,784</u></b>	<b><u>12,064,000</u></b>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u> £</b>		<b>Allowed Estimate <u>2022/23</u> £</b>	<b>Revised Estimate <u>2022/23</u> £</b>	<b>Forward Estimate <u>2023/24</u> £</b>
	<b><u>RECREATION AND SPORT</u></b>			
	<b><u>COMMUNITY CENTRES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Capital Charges and Financing Costs</u></b>			
2,222	Non-current Assets Depreciation & Amortisation	2,223	2,360	2,360
<u>2,222</u>	<u>Expenditure</u>	<u>2,223</u>	<u>2,360</u>	<u>2,360</u>
<u>2,222</u>	<u>NET EXPENDITURE</u>	<u>2,223</u>	<u>2,360</u>	<u>2,360</u>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>HOUSING SERVICES</u></b>			
	<b><u>HOUSING STRATEGY</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
50,499	Non-Teachers Pay	50,882	50,882	46,461
197	Employee Insurance Costs	197	197	197
	<b><u>Premises Related Expenses</u></b>			
0	Rents & Rates	107	107	112
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	50	50	50
	<b><u>Supplies and Services</u></b>			
18	Clothing,Uniforms and Laundry	0	0	0
33	Printing and Reprographics	0	0	0
1,238	Direct Service Charge - Graphic Design Costs	0	0	0
77	Telephones	0	0	0
319	Hardware, Software & Other Computing	0	0	0
0	Other Professional Fees	25,000	25,000	25,000
85	Subscriptions	0	0	0
	<b><u>Support Services</u></b>			
164,462	Internal Recharges and Transfers	172,172	179,026	190,017
2,022	Central Premises Recharges	2,214	2,214	2,413
<u>218,949</u>	<u>Expenditure</u>	<u>250,622</u>	<u>257,476</u>	<u>264,250</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
0	Reimbursements and Contributions	-25,000	-25,000	-71,461
<u>0</u>	<u>Income</u>	<u>-25,000</u>	<u>-25,000</u>	<u>-71,461</u>
<u>218,949</u>	<u>NET EXPENDITURE</u>	<u>225,622</u>	<u>232,476</u>	<u>192,789</u>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>HOUSING SERVICES</u></b>			
	<b><u>HOUSING ADVICE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
248,876	Non-Teachers Pay	236,310	236,310	254,095
67,532	Employee Retirement Costs	0	0	0
232	Employee Insurance Costs	232	232	232
0	Internal Training Costs	90	0	0
0	Other Training Expenses	750	0	0
	<b><u>Transport Related Expenses</u></b>			
3,232	Travel Expenses	1,970	1,970	3,035
	<b><u>Supplies and Services</u></b>			
4	Equipment	0	0	0
1	Materials	0	0	0
80	Printing and Reprographics	0	0	0
212	Stationery and Office Expenses	150	150	150
1,101	Telephones	260	260	1,050
4,732	Hardware, Software & Other Computing	5,718	5,718	12,125
350	Legal Fees	0	0	0
85	Medical Fees	0	0	0
21	Other Professional Fees	0	0	0
13,038	Insurances	13,876	13,876	13,876
	<b><u>Support Services</u></b>			
24,742	Internal Recharges and Transfers	42,808	44,822	44,242
40,067	Central Premises Recharges	43,751	43,751	58,102
<b><u>404.307</u></b>	<b><u>Expenditure</u></b>	<b><u>345,915</u></b>	<b><u>347,089</u></b>	<b><u>386,907</u></b>
<b><u>404.307</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>345,915</u></b>	<b><u>347,089</u></b>	<b><u>386,907</u></b>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>HOUSING SERVICES</u></b>			
	<b><u>HOMELESSNESS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
408,018	Non-Teachers Pay	299,562	546,238	655,435
0	Agency Staff	0	74,345	0
2,002	Employee Retirement Costs	0	0	0
225	Employee Insurance Costs	225	225	225
284	Other Training Expenses	0	0	0
	<b><u>Premises Related Expenses</u></b>			
77,248	Rents & Rates	0	33,500	0
	<b><u>Transport Related Expenses</u></b>			
74	External Transport Hire & Contracts	400	400	420
334	Travel Expenses	0	103	0
	<b><u>Supplies and Services</u></b>			
90	Equipment	1,500	1,500	500
22,941	Furniture	0	13,200	0
0	Books, Publications & Literature	450	450	0
30	Materials	550	550	50
23	Printing and Reprographics	1,000	1,000	1,000
18	Stationery and Office Expenses	397	397	397
3,920	Telephones	3,950	7,650	3,950
25,481	Hardware, Software & Other Computing	3,422	12,214	3,473
0	Legal Fees	1,000	1,000	500
12	Medical Fees	0	0	0
1,983	Other Professional Fees	76,079	18,834	51,328
	<b><u>Third Party Payments</u></b>			
0	3rd Party Payments to Other Local Authorities	13,000	0	13,000
316,046	3rd Party Payments to Private Contractors	122,503	338,701	322,919
	<b><u>Support Services</u></b>			
35,922	Internal Recharges and Transfers	40,313	39,779	40,489
<b><u>894,651</u></b>	<b><u>Expenditure</u></b>	<b><u>564,351</u></b>	<b><u>1,090,086</u></b>	<b><u>1,093,686</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-719,518	Grants and Subsidies	-357,590	-738,614	-763,998
-110,991	Reimbursements and Contributions	-30,092	-118,337	-74,390
	<b><u>Customer and Client Receipts</u></b>			
-455	Sales, Fees and Charges	0	0	0
-56,991	Rents	-9,204	-66,204	-9,388
	<b><u>Support Services</u></b>			
-26,639	Internal Recharges and Transfers-Revenue	-29,529	-29,529	-31,301
<b><u>-914,594</u></b>	<b><u>Income</u></b>	<b><u>-426,415</u></b>	<b><u>-952,684</u></b>	<b><u>-879,077</u></b>
<b><u>-19,944</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>137,936</u></b>	<b><u>137,402</u></b>	<b><u>214,609</u></b>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>HOUSING SERVICES</u></b>			
	<b><u>PRIVATE SECTOR HOUSING RENEWAL</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
1,016,534	Non-Teachers Pay	1,084,750	1,133,989	1,230,079
0	Agency Staff	0	10,000	0
100	Employee Retirement Costs	0	0	0
2,429	Employee Insurance Costs	2,432	2,432	2,432
9,098	Internal Training Costs	668	0	0
10,270	Other Training Expenses	938	4,463	0
	<b><u>Premises Related Expenses</u></b>			
0	Rents & Rates	12,952	0	13,600
	<b><u>Transport Related Expenses</u></b>			
68	Direct Transport Costs	0	0	0
42,713	Direct Service Charge-Pooled Transport Costs	42,099	42,099	47,210
17	External Transport Hire & Contracts	100	2,900	100
11,640	Travel Expenses	14,668	23,779	14,668
	<b><u>Supplies and Services</u></b>			
150,492	Equipment	84,737	96,563	84,900
34,385	Furniture	1,000	1,000	1,000
330	Books, Publications & Literature	500	500	0
344	Materials	28,000	28,000	28,000
300	Catering Costs	100	2,100	100
1,962	Clothing,Uniforms and Laundry	1,140	1,140	1,500
3,683	Printing and Reprographics	1,754	1,954	1,254
547	Direct Service Charge - Graphic Design Costs	20	420	20
80	Stationery and Office Expenses	500	2,200	500
5,080	Postage	2,805	7,555	1,805
2,566	Telephones	900	1,200	2,600
32,402	Hardware, Software & Other Computing	18,855	20,392	20,865
291	Medical Fees	0	0	0
16,201	Other Professional Fees	57,049	101,249	41,476
0	Education,Leisure Activities & Entertainments	0	3,800	0
492	Banking & Security Services	0	3,000	0
0	Premises & Room Hire	15,000	15,250	15,000
51,730	Other Supplies & Services	0	0	0
27,190	Professional Meetings	150	30,600	150
18,690	Grants to Third Parties	0	0	0
1,828	Subscriptions	300	450	300
1,246	Advertising, Promotion & Notices	1,000	17,441	1,000
3,772	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
0	3rd Party Payments to Other Local Authorities	2,000	0	2,000
	<b><u>Transfer Payments</u></b>			
16,896	Client Personal Allowances	0	33,300	0
738	Benefits	0	0	0
0	Other Transfer Payments	0	110,250	0
	<b><u>Support Services</u></b>			
179,981	Internal Recharges and Transfers	215,235	223,708	230,610

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual</b>		<b>Allowed</b>	<b>Revised</b>	<b>Forward</b>
<b>Expenditure</b>		<b>Estimate</b>	<b>Estimate</b>	<b>Estimate</b>
<b><u>2021/22</u></b>		<b><u>2022/23</u></b>	<b><u>2022/23</u></b>	<b><u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
50,562	Central Premises Recharges	57,574	57,574	62,753
	<b><u>Capital Charges and Financing Costs</u></b>			
19,499	Revenue Expend Financed By Capital	180,000	0	700,000
19,864	Non-current Assets Depreciation & Amortisation	19,864	0	0
0	Interest	1,000	1,000	1,000
21,424	Impairment & Revaluation Losses	0	0	0
<b><u>1,755,446</u></b>	<b><u>Expenditure</u></b>	<b><u>1,848,090</u></b>	<b><u>1,980,308</u></b>	<b><u>2,504,922</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-70,455	Grants and Subsidies	0	-264,150	-39,640
-731,747	Reimbursements and Contributions	-751,569	-803,293	-792,323
	<b><u>Customer and Client Receipts</u></b>			
-469,538	Sales, Fees and Charges	-519,374	-524,815	-532,585
-16,260	Rents	0	0	0
	<b><u>Support Services</u></b>			
-458,196	Internal Recharges and Transfers-Revenue	-546,838	-546,838	-563,461
<b><u>-1,746,196</u></b>	<b><u>Income</u></b>	<b><u>-1,817,781</u></b>	<b><u>-2,139,096</u></b>	<b><u>-1,928,009</u></b>
<b>9,250</b>	<b><u>NET EXPENDITURE</u></b>	<b><u>30,309</u></b>	<b><u>-158,788</u></b>	<b><u>576,913</u></b>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>HOUSING SERVICES</u></b>			
	<b><u>OTHER COUNCIL PROPERTY</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
35,056	Non-Teachers Pay	34,948	34,948	38,429
44	Employee Insurance Costs	44	44	44
170	Internal Training Costs	300	0	0
	<b><u>Premises Related Expenses</u></b>			
15,380	Repairs and Maintenance	10,739	10,739	11,276
2,759	Direct Service Charge-Ground Maintenance	2,828	2,828	3,018
34,082	Energy Costs	64,290	64,290	76,202
13,918	Water & Sewerage	15,156	15,156	23,765
	<b><u>Transport Related Expenses</u></b>			
1,660	Travel Expenses	1,101	1,101	1,156
	<b><u>Supplies and Services</u></b>			
0	Equipment	305	305	305
118	Printing and Reprographics	0	0	0
126	Telephones	87	87	87
319	Hardware, Software & Other Computing	0	0	0
7,545	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
-237	3rd Party Payments to Private Contractors	0	0	0
	<b><u>Support Services</u></b>			
2,768	Internal Recharges and Transfers	3,281	3,581	3,539
	<b><u>Capital Charges and Financing Costs</u></b>			
17,219	Non-current Assets Depreciation & Amortisation	17,219	16,578	16,578
-14,443	Impairment & Revaluation Losses	0	0	0
<b><u>116,485</u></b>	<b><u>Expenditure</u></b>	<b><u>150,298</u></b>	<b><u>149,657</u></b>	<b><u>174,399</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-29,056	Sales, Fees and Charges	-18,154	-18,154	-18,517
-54,209	Rents	-57,779	-57,779	-58,935
	<b><u>Support Services</u></b>			
-19,605	Internal Recharges and Transfers-Revenue	-21,733	-21,733	-23,037
<b><u>-102,870</u></b>	<b><u>Income</u></b>	<b><u>-97,666</u></b>	<b><u>-97,666</u></b>	<b><u>-100,489</u></b>
<b><u>13,615</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>52,632</u></b>	<b><u>51,991</u></b>	<b><u>73,910</u></b>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>HOUSING SERVICES</u></b>			
	<b><u>SUPPORTING PEOPLE</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
29,409	Non-Teachers Pay	38,350	38,350	41,900
181	Employee Insurance Costs	181	181	181
0	Internal Training Costs	100	0	0
0	Other Training Expenses	540	0	0
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	295	295	295
	<b><u>Supplies and Services</u></b>			
2	Printing and Reprographics	0	0	0
0	Postage	500	500	500
18	Telephones	200	200	200
1,842	Hardware, Software & Other Computing	15,252	11,352	16,986
0	Professional Meetings	450	450	450
	<b><u>Third Party Payments</u></b>			
3,969,752	Supporting People Payments-external provision	4,022,529	4,022,529	4,149,813
754,159	Supporting People Payments-internal provision	909,066	909,066	918,927
	<b><u>Support Services</u></b>			
71,865	Internal Recharges and Transfers	84,230	85,705	87,272
4,044	Central Premises Recharges	2,214	2,214	2,413
<b><u>4,831,272</u></b>	<b><u>Expenditure</u></b>	<b><u>5,073,907</u></b>	<b><u>5,070,842</u></b>	<b><u>5,218,937</u></b>
<b><u>4,831,272</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>5,073,907</u></b>	<b><u>5,070,842</u></b>	<b><u>5,218,937</u></b>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>HOUSING SERVICES</u></b>			
	<b><u>ENABLING</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Third Party Payments</u></b>			
161,630	3rd Party Payments to Private Contractors	163,262	163,262	169,425
<u>161,630</u>	<u>Expenditure</u>	<u>163,262</u>	<u>163,262</u>	<u>169,425</u>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-27,850	Reimbursements and Contributions	-27,850	-27,850	-27,850
<u>-27,850</u>	<u>Income</u>	<u>-27,850</u>	<u>-27,850</u>	<u>-27,850</u>
<u>133,780</u>	<u>NET EXPENDITURE</u>	<u>135,412</u>	<u>135,412</u>	<u>141,575</u>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PLANNING AND DEVELOPMENT SERVICES</u></b>			
	<b><u>BUILDING CONTROL</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
381,795	Non-Teachers Pay	390,262	390,262	403,057
101	Employee Insurance Costs	95	95	95
0	Internal Training Costs	40	0	0
0	Other Training Expenses	1,728	0	0
	<b><u>Transport Related Expenses</u></b>			
10,709	Travel Expenses	12,151	12,151	12,151
	<b><u>Supplies and Services</u></b>			
128	Equipment	667	667	693
0	Books, Publications & Literature	1,865	1,865	1,865
8	Materials	0	0	0
166	Clothing,Uniforms and Laundry	50	50	50
52	Printing and Reprographics	809	809	809
0	Stationery and Office Expenses	304	304	304
86	Postage	1,000	1,000	1,000
527	Telephones	586	586	694
21,173	Hardware, Software & Other Computing	21,424	22,024	24,556
0	Legal Fees	580	1,080	1,080
22,890	Other Professional Fees	23,739	20,177	21,186
0	Subscriptions	0	2,462	2,585
2,550	Insurances	2,405	2,405	2,405
-303	Provision for bad/doubtful debt	0	0	0
	<b><u>Support Services</u></b>			
139,920	Internal Recharges and Transfers	202,924	211,962	225,840
28,870	Central Premises Recharges	31,610	31,610	34,403
<b><u>608,672</u></b>	<b><u>Expenditure</u></b>	<b><u>692,239</u></b>	<b><u>699,509</u></b>	<b><u>732,773</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-296,228	Sales, Fees and Charges	-341,582	-341,582	-348,381
	<b><u>Support Services</u></b>			
-17,449	Internal Recharges and Transfers-Revenue	-17,449	-17,449	-17,449
<b><u>-313,677</u></b>	<b><u>Income</u></b>	<b><u>-359,031</u></b>	<b><u>-359,031</u></b>	<b><u>-365,830</u></b>
<b><u>294,996</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>333,208</u></b>	<b><u>340,478</u></b>	<b><u>366,943</u></b>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PLANNING AND DEVELOPMENT SERVICES</u></b>			
	<b><u>DEVELOPMENT CONTROL</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
757,656	Non-Teachers Pay	825,037	840,037	900,305
30,168	Agency Staff	0	0	0
8,599	Employee Recruitment Costs	0	8,065	8,065
192	Employee Insurance Costs	182	182	182
0	Internal Training Costs	400	0	0
3,978	Other Training Expenses	269	0	0
	<b><u>Premises Related Expenses</u></b>			
775	Direct Service Charge-Ground Maintenance	0	0	0
	<b><u>Transport Related Expenses</u></b>			
2,243	Travel Expenses	2,071	3,171	2,071
	<b><u>Supplies and Services</u></b>			
0	Equipment	590	590	620
3,287	Books, Publications & Literature	5,077	0	5,077
0	Catering Costs	108	108	108
251	Printing and Reprographics	0	0	0
196	Stationery and Office Expenses	890	2,390	890
2,515	Postage	3,505	3,505	2,505
185	Telephones	1,237	1,237	1,237
36,011	Hardware, Software & Other Computing	43,235	48,312	57,651
0	Legal Fees	500	500	500
544	Medical Fees	0	0	0
59,952	Consultants	22,000	4,500	0
166,953	Other Professional Fees	4,116	26,116	27,422
3,440	Subscriptions	3,440	3,440	4,514
3,516	Insurances	3,316	3,316	3,316
11,506	Advertising, Promotion & Notices	6,728	9,728	10,000
-833	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
1,276	3rd Party Payments to Private Contractors	0	0	0
	<b><u>Transfer Payments</u></b>			
100	Benefits	0	0	0
	<b><u>Support Services</u></b>			
308,637	Internal Recharges and Transfers	453,555	476,784	512,386
55,678	Central Premises Recharges	60,962	60,962	66,445
<b><u>1,456,825</u></b>	<b><u>Expenditure</u></b>	<b><u>1,437,218</u></b>	<b><u>1,492,943</u></b>	<b><u>1,603,294</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-34,460	Grants and Subsidies	0	-10,047	0
	<b><u>Customer and Client Receipts</u></b>			
-849,103	Sales, Fees and Charges	-936,436	-944,422	-973,563
	<b><u>Support Services</u></b>			
-792	Internal Recharges and Transfers-Revenue	0	0	0
-1,848	Internal Recharges and Transfers-Capital	0	-132	0
<b><u>-886,202</u></b>	<b><u>Income</u></b>	<b><u>-936,436</u></b>	<b><u>-954,601</u></b>	<b><u>-973,563</u></b>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<u>570,623</u>	<u>NET EXPENDITURE</u>	<u>500,782</u>	<u>538,342</u>	<u>629,731</u>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PLANNING AND DEVELOPMENT SERVICES</u></b>			
	<b><u>PLANNING POLICY</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
242,122	Non-Teachers Pay	272,960	272,960	262,808
0	Employee Recruitment Costs	3,339	3,339	3,339
89	Employee Insurance Costs	84	84	84
0	Internal Training Costs	280	0	0
0	Other Training Expenses	2,168	0	0
	<b><u>Transport Related Expenses</u></b>			
7	Travel Expenses	865	865	865
	<b><u>Supplies and Services</u></b>			
0	Equipment	911	500	525
0	Catering Costs	44	44	44
58	Clothing,Uniforms and Laundry	300	0	0
892	Printing and Reprographics	2,951	2,162	2,162
30	Stationery and Office Expenses	200	200	200
188	Postage	234	234	234
131	Telephones	347	347	347
21,466	Hardware, Software & Other Computing	23,509	23,509	26,099
272	Legal Fees	2,200	2,200	2,200
213,358	Other Professional Fees	75,112	198,112	78,868
395	Subscriptions	449	449	471
3,386	Insurances	3,193	3,193	3,193
284	Advertising, Promotion & Notices	2,500	4,000	4,000
	<b><u>Third Party Payments</u></b>			
75,629	3rd Party Payments to Other Local Authorities	78,999	78,999	83,739
	<b><u>Support Services</u></b>			
121,405	Internal Recharges and Transfers	174,391	181,671	194,076
10,311	Central Premises Recharges	11,290	11,290	12,306
	<b><u>Capital Charges and Financing Costs</u></b>			
100,000	R C C O	0	0	0
<b><u>790,021</u></b>	<b><u>Expenditure</u></b>	<b><u>656,326</u></b>	<b><u>784,158</u></b>	<b><u>675,560</u></b>
	<b><u>INCOME</u></b>			
	<b><u>Support Services</u></b>			
-100,000	Internal Recharges and Transfers-Revenue	-175,000	-175,000	-175,000
<b><u>-100,000</u></b>	<b><u>Income</u></b>	<b><u>-175,000</u></b>	<b><u>-175,000</u></b>	<b><u>-175,000</u></b>
<b><u>690,021</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>481,326</u></b>	<b><u>609,158</u></b>	<b><u>500,560</u></b>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>PLANNING AND DEVELOPMENT SERVICES</u></b>				
<b><u>ECONOMIC DEVELOPMENT</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
149,869	Non-Teachers Pay	824,028	669,934	837,561
257,963	Agency Staff	0	450,880	0
2,125	Employee Recruitment Costs	0	0	0
28	Employee Insurance Costs	27	27	27
0	Internal Training Costs	80	0	0
3,200	Other Training Expenses	0	0	0
<b><u>Premises Related Expenses</u></b>				
1,371	Repairs and Maintenance	0	0	0
1,815	Direct Service Charge-Ground Maintenance	0	0	0
1,255	Grounds Maintenance	0	0	0
660	Energy Costs	0	0	0
9,000	Rents & Rates	0	0	0
2,935	Direct Service Charge-Cleaning	0	0	0
<b><u>Transport Related Expenses</u></b>				
0	External Transport Hire & Contracts	0	500	0
0	Travel Expenses	667	707	667
<b><u>Supplies and Services</u></b>				
314	Equipment	78	4,578	82
1,310	Furniture	0	0	0
29,366	Books, Publications & Literature	66	66	66
88,182	Materials	0	0	0
0	Catering Costs	92	1,092	92
1,346	Clothing,Uniforms and Laundry	0	250	0
880	Printing and Reprographics	60	210	60
1,694	Direct Service Charge - Graphic Design Costs	0	500	0
0	Stationery and Office Expenses	50	50	50
634	Telephones	128	928	211
11,168	Hardware, Software & Other Computing	0	8,014	0
52,682	Legal Fees	0	0	0
22	Medical Fees	0	0	0
64,115	Consultants	0	0	0
1,076,582	Other Professional Fees	0	999,299	10,000
0	Exam & Course Fees (incl. students & clients)	316	316	316
214,820	Education,Leisure Activities & Entertainments	0	0	0
68,348	Banking & Security Services	0	0	0
307	Premises & Room Hire	0	50	0
0	Professional Meetings	780	830	780
4,150,523	Grants to Third Parties	0	271,913	0
0	Subscriptions	3,983	7,108	3,983
913	Insurances	861	861	861
106,095	Advertising, Promotion & Notices	0	35	0
<b><u>Third Party Payments</u></b>				
75	Direct Service Charge-Civil Engineering	0	0	0
1,147	Direct Service Charge-Cleansing	0	0	0
63,335	3rd Party Payments to Private Contractors	0	40,000	0

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>Support Services</u></b>			
63,532	Internal Recharges and Transfers	82,354	85,101	90,417
4,124	Central Premises Recharges	4,515	4,515	4,921
	<b><u>Capital Charges and Financing Costs</u></b>			
-0	Revenue Expend Financed By Capital	0	0	0
100,000	R C C O	0	67,965	0
<b><u>6,531,733</u></b>	<b><u>Expenditure</u></b>	<b><u>918,085</u></b>	<b><u>2,615,729</u></b>	<b><u>950,094</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-678,252	Grants and Subsidies	0	-1,276,977	0
-5,148,065	Reimbursements and Contributions	-15,000	-15,000	0
	<b><u>Customer and Client Receipts</u></b>			
-9,872	Sales, Fees and Charges	0	0	0
	<b><u>Support Services</u></b>			
-50,000	Internal Recharges and Transfers-Revenue	-125,000	-125,000	-125,000
<b><u>-5,886,189</u></b>	<b><u>Income</u></b>	<b><u>-140,000</u></b>	<b><u>-1,416,977</u></b>	<b><u>-125,000</u></b>
<b><u>645,544</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>778,085</u></b>	<b><u>1,198,752</u></b>	<b><u>825,094</u></b>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>PLANNING AND DEVELOPMENT SERVICES</u></b>			
	<b><u>MARKET UNDERTAKINGS</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
190,250	Non-Teachers Pay	170,148	170,148	195,480
35	Employee Insurance Costs	34	34	34
0	Internal Training Costs	180	0	0
0	Other Training Expenses	120	0	0
	<b><u>Premises Related Expenses</u></b>			
46,962	Repairs and Maintenance	43,280	48,742	45,717
356	Direct Service Charge-Ground Maintenance	365	365	390
74,389	Energy Costs	120,305	120,305	318,383
85,492	Rents & Rates	186,549	186,549	191,689
7,674	Water & Sewerage	15,282	15,282	17,213
30,200	Direct Service Charge-Cleaning	54,557	54,557	60,747
6,926	Direct Service Charge-Caretaking	7,099	7,099	7,828
208	Premises Insurance	0	0	0
	<b><u>Transport Related Expenses</u></b>			
0	Direct Service Charge-Pooled Transport Costs	5,462	0	0
	<b><u>Supplies and Services</u></b>			
1,226	Equipment	1,517	803	1,593
404	Materials	0	280	0
13	Clothing,Uniforms and Laundry	340	490	357
302	Printing and Reprographics	720	720	720
91	Direct Service Charge - Graphic Design Costs	0	34	30
74	Stationery and Office Expenses	0	40	10
4,951	Telephones	3,374	2,784	3,109
1,596	Hardware, Software & Other Computing	0	0	0
28,394	Banking & Security Services	35,000	35,000	36,750
3,277	Direct Service Charge-Security	3,359	3,359	3,792
3,427	Subscriptions	3,472	3,472	3,472
36	Insurances	0	0	0
3,867	Advertising, Promotion & Notices	8,147	8,947	8,647
-227	Provision for bad/doubtful debt	0	0	0
	<b><u>Third Party Payments</u></b>			
1,980	Direct Service Charge-Civil Engineering	6,815	0	0
	<b><u>Support Services</u></b>			
134,576	Internal Recharges and Transfers	162,777	169,556	177,591
	<b><u>Capital Charges and Financing Costs</u></b>			
8,750	Non-current Assets Depreciation & Amortisation	8,750	89	89
217,111	Impairment & Revaluation Losses	0	0	0
<b><u>852,338</u></b>	<b><u>Expenditure</u></b>	<b><u>837,652</u></b>	<b><u>828,655</u></b>	<b><u>1,073,641</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
0	Reimbursements and Contributions	-6,000	-6,000	-6,000
	<b><u>Customer and Client Receipts</u></b>			
-24,075	Sales, Fees and Charges	-42,312	-34,312	-34,853
-319,240	Rents	-308,457	-316,457	-322,609

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<u>-343,315</u>	<u>Income</u>	<u>-356,769</u>	<u>-356,769</u>	<u>-363,462</u>
<u>509,022</u>	<u>NET EXPENDITURE</u>	<u>480,883</u>	<u>471,886</u>	<u>710,179</u>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>PLANNING AND DEVELOPMENT SERVICES</u></b>				
<b><u>PREMISES DEVELOPMENT</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Premises Related Expenses</u></b>				
347,381	Repairs and Maintenance	529,418	607,922	730,052
75,410	Direct Service Charge-Ground Maintenance	69,665	70,411	74,349
1,095	Grounds Maintenance	0	0	0
101,654	Energy Costs	168,593	520,192	555,397
1,591,710	Rents & Rates	1,898,468	2,203,668	2,790,646
-1,940	Water & Sewerage	27,990	39,879	36,913
0	Fixtures & Fittings	125	125	125
359,606	Cleaning & Domestic Services	349,296	492,996	527,923
5,427	Direct Service Charge-Cleaning	5,563	4,563	6,194
148,258	Premises Insurance	79,266	232,387	233,222
<b><u>Transport Related Expenses</u></b>				
530	Direct Transport Costs	0	0	0
<b><u>Supplies and Services</u></b>				
-12,130	Equipment	617	942	1,290
0	Books, Publications & Literature	250	250	250
0	Materials	344	344	344
0	Printing and Reprographics	375	375	375
23	Direct Service Charge - Graphic Design Costs	0	0	0
29,447	Stationery and Office Expenses	7,230	10,645	13,545
39	Telephones	3,984	6,084	6,084
319	Hardware, Software & Other Computing	7,020	11,142	11,142
72,030	Legal Fees	44,574	62,433	46,804
460,126	Other Professional Fees	442,954	646,267	659,363
-13,750	Education, Leisure Activities & Entertainments	0	0	0
514,895	Banking & Security Services	336,564	466,225	498,831
5,500	Subscriptions	5,455	5,930	6,227
7,243	Insurances	5,446	5,906	11,919
155,156	Advertising, Promotion & Notices	159,080	179,641	182,086
-1,653	Licenses	0	0	0
186,375	Provision for bad/doubtful debt	140,000	190,000	210,000
<b><u>Third Party Payments</u></b>				
8,910	Direct Service Charge-Civil Engineering	6,367	0	0
102	Direct Service Charge-Cleansing	0	0	0
113,753	3rd Party Payments to Private Contractors	119,842	140,814	141,164
<b><u>Support Services</u></b>				
445,327	Internal Recharges and Transfers	640,463	552,736	613,630
320,450	Central Premises Recharges	350,762	419,120	330,832
<b><u>Capital Charges and Financing Costs</u></b>				
0	Revenue Expend Financed By Capital	0	825,000	0
45,720	Non-current Assets Depreciation & Amortisation	45,723	357,976	357,976
40,000	R C C O	0	0	0
5,693,244	Impairment & Revaluation Losses	0	0	0
<b><u>10,700,256</u></b>	<b><u>Expenditure</u></b>	<b><u>5,445,434</u></b>	<b><u>8,053,973</u></b>	<b><u>8,046,683</u></b>

**INCOME**

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>External Grants and Reimbursements</u></b>			
-219,744	Reimbursements and Contributions	-250	-33,807	-250
	<b><u>Customer and Client Receipts</u></b>			
-34,065	Sales, Fees and Charges	-95,240	-114,106	-211,967
-4,484,501	Rents	-4,806,930	-5,605,605	-6,321,724
	<b><u>Support Services</u></b>			
-53,334	Internal Recharges and Transfers-Revenue	-58,427	-58,427	-76,292
<u>-4,791,644</u>	<u>Income</u>	<u>-4,960,847</u>	<u>-5,811,945</u>	<u>-6,610,233</u>
<u>5,908,613</u>	<u>NET EXPENDITURE</u>	<u>484,587</u>	<u>2,242,028</u>	<u>1,436,450</u>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>HIGHWAYS AND TRANSPORT SERVICES</u></b>			
	<b><u>TRANSPORT PLANNING POLICY AND STRATEGY</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
91,814	Non-Teachers Pay	138,396	138,396	149,920
85,236	Agency Staff	0	186,764	0
47	Employee Insurance Costs	45	45	45
0	Internal Training Costs	80	0	0
467	Other Training Expenses	0	0	0
	<b><u>Transport Related Expenses</u></b>			
0	Travel Expenses	511	511	511
	<b><u>Supplies and Services</u></b>			
44	Books, Publications & Literature	0	0	0
19	Materials	0	0	0
4	Printing and Reprographics	300	300	300
0	Stationery and Office Expenses	200	200	200
25	Telephones	286	286	286
1,522	Hardware, Software & Other Computing	3,588	3,588	3,767
15,250	Consultants	0	40,490	0
613,432	Other Professional Fees	162,000	1,298,997	500,000
558	Insurances	526	526	526
	<b><u>Support Services</u></b>			
84,633	Internal Recharges and Transfers	111,424	115,731	124,149
6,186	Central Premises Recharges	6,773	6,773	7,339
<b><u>899,238</u></b>	<b><u>Expenditure</u></b>	<b><u>424,129</u></b>	<b><u>1,792,607</u></b>	<b><u>787,043</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-619,461	Reimbursements and Contributions	0	-1,349,251	0
	<b><u>Customer and Client Receipts</u></b>			
-2,322	Sales, Fees and Charges	0	0	0
<b><u>-621,783</u></b>	<b><u>Income</u></b>	<b><u>0</u></b>	<b><u>-1,349,251</u></b>	<b><u>0</u></b>
<b><u>277,454</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>424,129</u></b>	<b><u>443,356</u></b>	<b><u>787,043</u></b>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES</u></b>			
	<b><u>PROPERTY SERVICES</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
141,653	Non-Teachers Pay	345,413	232,050	495,745
206,386	Agency Staff	220,000	218,212	0
456	Employee Insurance Costs	432	432	432
0	Internal Training Costs	180	0	0
4,787	Other Training Expenses	400	0	0
	<b><u>Transport Related Expenses</u></b>			
286	Travel Expenses	1,100	1,100	1,100
	<b><u>Supplies and Services</u></b>			
0	Equipment	182	182	191
0	Books, Publications & Literature	150	150	150
28	Printing and Reprographics	0	0	0
0	Stationery and Office Expenses	500	500	500
71	Telephones	1,077	1,077	1,086
35,963	Hardware, Software & Other Computing	33,003	37,458	35,935
1,275	Exam & Course Fees (incl. students & clients)	0	0	0
20,408	Insurances	19,245	19,245	19,245
806	Advertising, Promotion & Notices	0	0	0
	<b><u>Transfer Payments</u></b>			
100	Benefits	0	0	0
	<b><u>Support Services</u></b>			
45,973	Internal Recharges and Transfers	46,522	47,102	54,817
<b><u>458,193</u></b>	<b><u>Expenditure</u></b>	<b><u>668,204</u></b>	<b><u>557,508</u></b>	<b><u>609,201</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-4,787	Grants and Subsidies	0	0	0
0	Reimbursements and Contributions	0	-4,455	0
	<b><u>Customer and Client Receipts</u></b>			
0	Sales, Fees and Charges	-123	-123	-123
	<b><u>Support Services</u></b>			
-453,406	Internal Recharges and Transfers-Revenue	-668,081	-552,930	-609,078
<b><u>-458,193</u></b>	<b><u>Income</u></b>	<b><u>-668,204</u></b>	<b><u>-557,508</u></b>	<b><u>-609,201</u></b>
<b><u>0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure 2021/22</b>		<b>Allowed Estimate 2022/23</b>	<b>Revised Estimate 2022/23</b>	<b>Forward Estimate 2023/24</b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
<b><u>MANAGEMENT AND SUPPORT SERVICES</u></b>				
<b><u>BUILDING SUPPORT</u></b>				
<b><u>EXPENDITURE</u></b>				
<b><u>Employees</u></b>				
476,289	Non-Teachers Pay	531,459	624,084	684,017
110	Employee Retirement Costs	0	0	0
1,260	Employee Insurance Costs	1,194	1,194	1,194
0	Internal Training Costs	380	0	0
123	Other Training Expenses	0	0	0
<b><u>Premises Related Expenses</u></b>				
873,874	Repairs and Maintenance	959,443	959,443	937,419
68,259	Direct Service Charge-Ground Maintenance	68,666	68,666	73,281
5,199	Grounds Maintenance	0	0	0
864,455	Energy Costs	1,566,970	1,566,970	3,311,764
1,637,362	Rents & Rates	1,640,200	1,637,200	1,767,191
193,409	Water & Sewerage	317,546	317,546	246,127
0	Fixtures & Fittings	1,852	1,852	1,852
12,257	Cleaning & Domestic Services	19,934	19,934	20,478
255,273	Direct Service Charge-Cleaning	256,072	256,072	285,125
19,346	Direct Service Charge-Caretaking	19,830	19,830	21,865
61,330	Premises Insurance	66,455	66,455	66,455
<b><u>Transport Related Expenses</u></b>				
357	Travel Expenses	146	146	146
<b><u>Supplies and Services</u></b>				
23,308	Equipment	19,988	19,988	20,291
4,588	Materials	12,628	12,128	12,128
0	Catering Costs	1,100	1,100	1,100
1,420	Clothing,Uniforms and Laundry	3,250	3,250	4,650
14	Printing and Reprographics	200	200	200
22	Stationery and Office Expenses	100	100	100
11,297	Telephones	5,440	5,440	5,490
5,828	Hardware, Software & Other Computing	0	0	0
104	Medical Fees	0	500	500
136	Education,Leisure Activities & Entertainments	0	0	0
85,395	Banking & Security Services	0	0	0
49,468	Direct Service Charge-Security	46,977	46,977	56,384
-158	Licenses	350	350	350
<b><u>Third Party Payments</u></b>				
5,091	Direct Service Charge-Civil Engineering	6,417	0	0
29,262	Direct Service Charge-Cleansing	30,408	30,408	38,719
116,358	3rd Party Payments to Private Contractors	160,166	160,166	167,438
<b><u>Support Services</u></b>				
452,725	Internal Recharges and Transfers	408,417	408,797	463,160
2,038	Central Premises Recharges	2,231	2,231	2,432
<b><u>Capital Charges and Financing Costs</u></b>				
188,008	Non-current Assets Depreciation & Amortisation	188,007	170,157	170,157
0	R C C O	0	33,000	0
<b><u>5,443,808</u></b>	<b><u>Expenditure</u></b>	<b><u>6,335,826</u></b>	<b><u>6,434,184</u></b>	<b><u>8,360,013</u></b>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>INCOME</u></b>			
	<b><u>Customer and Client Receipts</u></b>			
-1,364	Sales, Fees and Charges	-21,801	-21,801	-21,801
	<b><u>Support Services</u></b>			
-5,442,445	Internal Recharges and Transfers-Revenue	-6,314,025	-6,412,383	-8,338,212
<u>-5,443,808</u>	<b><u>Income</u></b>	<u>-6,335,826</u>	<u>-6,434,184</u>	<u>-8,360,013</u>
<u>0</u>	<b><u>NET EXPENDITURE</u></b>	<u>0</u>	<u>0</u>	<u>0</u>

**REGENERATION AND PLANNING**  
**OBJECTIVE/SUBJECTIVE ANALYSIS**

<b>Actual Expenditure <u>2021/22</u></b>		<b>Allowed Estimate <u>2022/23</u></b>	<b>Revised Estimate <u>2022/23</u></b>	<b>Forward Estimate <u>2023/24</u></b>
<b>£</b>		<b>£</b>	<b>£</b>	<b>£</b>
	<b><u>MANAGEMENT AND SUPPORT SERVICES</u></b>			
	<b><u>ASSET MANAGEMENT AND BUILDING DESIGN</u></b>			
	<b><u>EXPENDITURE</u></b>			
	<b><u>Employees</u></b>			
817,151	Non-Teachers Pay	857,114	1,087,708	1,157,253
160,325	Agency Staff	86,136	41,136	43,185
124,935	Employee Retirement Costs	0	0	0
264	Employee Insurance Costs	250	250	250
0	Internal Training Costs	1,560	0	0
3,600	Other Training Expenses	0	0	0
	<b><u>Transport Related Expenses</u></b>			
3,942	Travel Expenses	11,367	11,367	11,367
	<b><u>Supplies and Services</u></b>			
4	Equipment	1,540	1,540	1,617
19	Furniture	0	0	0
28	Books, Publications & Literature	2,725	2,725	2,725
59	Clothing,Uniforms and Laundry	1,050	1,050	1,050
146	Printing and Reprographics	2,436	2,436	1,436
38	Stationery and Office Expenses	500	500	500
202	Postage	500	500	500
1,032	Telephones	1,218	1,218	1,278
18,911	Hardware, Software & Other Computing	9,522	9,522	15,955
256	Legal Fees	0	0	0
179	Medical Fees	50	50	50
308,877	Other Professional Fees	37,358	37,358	39,226
4,105	Insurances	3,871	3,871	3,871
	<b><u>Support Services</u></b>			
132,254	Internal Recharges and Transfers	158,652	160,212	172,334
33,993	Central Premises Recharges	37,219	37,219	40,567
<b><u>1,610,319</u></b>	<b><u>Expenditure</u></b>	<b><u>1,213,068</u></b>	<b><u>1,398,662</u></b>	<b><u>1,493,164</u></b>
	<b><u>INCOME</u></b>			
	<b><u>External Grants and Reimbursements</u></b>			
-3,600	Grants and Subsidies	0	0	0
	<b><u>Support Services</u></b>			
-719,989	Internal Recharges and Transfers-Revenue	-586,359	-608,885	-703,387
-886,730	Internal Recharges and Transfers-Capital	-626,709	-789,777	-789,777
<b><u>-1,610,319</u></b>	<b><u>Income</u></b>	<b><u>-1,213,068</u></b>	<b><u>-1,398,662</u></b>	<b><u>-1,493,164</u></b>
<b><u>0</u></b>	<b><u>NET EXPENDITURE</u></b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>0</u></b>