



## MEETING OF THE ST HELENS TOWN DEAL BOARD

Date:	Friday, 24 May 2024	
Time:	14:00 – 16:00	
Location:	Board Room 10, St Helens Town Hall, Victoria Square, WA10 1HP	
Invitees		
Name	Role	Organisation
Board Members		
Councillor Anthony Burns	Deputy Chair and Leader of the Council	St Helens Borough Council
Marie Rimmer MP	MP	Member of Parliament, St Helens South and Whiston
Conor McGinn MP	MP	Member of Parliament, St Helens North
Councillor Richard McCauley	Cabinet Member for Inclusive Growth and Regeneration	St Helens Borough Council
Councillor John Hodgkinson	Member Champion for Business	St Helens Borough Council
Kath O'Dwyer	Chief Executive	St Helens Borough Council
Cath Fogarty	Executive Director, Corporate Services	St Helens Borough Council
Steve Coffey	Chief Executive	Torus
Jennifer Greenan	Director	E-Verve Energy Ltd
Justin Hill	Chief Executive	YMCA
Richard Katz	Chief Executive	Glass Futures
Gill Smith	Regional Director	AtkinsRealis
Daniel Bimpson	Investment Manager	Liverpool City Region Combined Authority
John Tabern	Project Director	Cannington Shaw Preservation Trust CIC
Rachel Yeates	Engineering Project Controller	MBDA
Local Authority Representatives		
Lisa Harris	Executive Director, Place Services	St Helens Borough Council
Sean Traynor	Director of Strategic Growth	St Helens Borough Council
Mary Jefferson	Head of Regeneration and Growth	St Helens Borough Council
Robert Gatensbury	Programme Lead – St Helens Town Centre	St Helens Borough Council
David Saville	Programme Lead – Transport and Infrastructure	St Helens Borough Council
Stephen Higham	Programme Lead – The Gamble and Town Deal	St Helens Borough Council
Dean McGauley	Project Officer	St Helens Borough Council
Rachael Buckley	Partnerships Officer	St Helens Borough Council
Donna Wilby	Finance Business Partner – Regeneration	St Helens Borough Council

<b>Project Sponsors/ Leads</b>		
Max Bentham	Town Centre Living and Regeneration	English Cities Fund
Jamaila Hussain	Healthy Communities: Health Innovation Hub	St Helens Borough Council
Katie Wade	St Helens Heritage World	The World of Glass
Walter Coxon	Glass Futures 2	SINA Medical Glass
Vicky Willett	Digital Infrastructure	St Helens Borough Council
Daniel Bimpson	Connected Places	Liverpool City Region Combined Authority
John Tabern	Cannington Shaw No.7 Bottle Shop	Cannington Shaw Preservation Trust CIC
Justin Hill	Healthy Communities: Youth Hub	YMCA
<b>Observers</b>		
Callum Heaps	Area Co-ordinator	Department for Business and Trade (formerly BEIS)
Ste Tant	Deputy Area Lead	Department for Business and Trade (formerly BEIS)
Chris Founds	Infrastructure Director	CJ Founds Associates
Iain Taylor	Project Manager	IMT Consulting
<b>Apologies Received</b>		
Dean McGauley	Project Officer	St Helens Borough Council
Max Bentham	Town Centre Living and Regeneration	English Cities Fund
Jamalia Hussain	Healthy Communities: Health Innovation Hub	St Helens Borough Council
Sean Traynor	Director of Strategic Growth	St Helens Borough Council
Wayne Longshaw	Director of Integration	NHS Trust

## AGENDA

Item	Title	Lead
1.	Welcome and Apologies	Chair
2.	Declarations of Interest	Chair
3.	Appointment of the Town Deal Board Chair and Members (Page 5)	Chair
4.	Minutes of the previous Town Deal Board meeting held on 1 March 2024 (Page 8)	Chair
5.	Matters Arising and Action Log (Page 15)	Chair
6.	Minutes of Town Deal Steering Group held on 10 May 2024 (Page 17)	Chair
7.	Healthy Communities Health Innovation Hub Business Case Update and Capacity Funding Request (Page 22)	CK
8.	Town Deal Finance Report (Page 27)	DW
9.	Town Deal Performance Report (Page 34)	RG
10.	Project Highlight Reports (Page 37) Ai Sina Medical Glass (Glass Futures 2) - Walter Coxon Aii Cannington Shaw No. 7 Bottle Shop – John Tabern B Town Centre Living and Regeneration – Cllr McCauley C The World of Glass – Katie Wade Di Youth Facility – Justin Hill Dii Health Innovation Hub – Jamaila Hussain E Connected Places – David Saville F Digital Infrastructure – Vicky Willett	SRO and Project Leads
11.	Any Other Business	All
12.	Date of Next Meeting: 13:30-15:00, Friday 27 September 2024	Chair

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### 1. Purpose of the Report

- 1.1 To update the Board on the recruitment process for the new Town Deal Board Chair and new Town Deal Board Members, and to seek agreement from the Board to the recommended appointments set out below.

### 2. Recommendations for Decision

**Board is recommended to:**

- i) **Approve the appointment of Neil Butler as the Chair of the Town Deal Board.**
- ii) **Approve the appointment of Kate Farnell and Simon Brook as new Town Deal Board Members.**

### 3. Background


- 3.1 In February 2024, a comprehensive campaign was initiated to recruit new members to the Town Deal Board. It was considered important that applicants and new members to the Board should be a St Helens resident and/or have a significant vested interest in the town.
- 3.2 A detailed advert was drafted and circulated via St Helens Borough Council website for the duration of six weeks, with a closing date of the 2 April 2024. The advert was promoted via the St Helens Chamber and St Helens & Halton VCA, and shared across suitable and relevant social media platforms. Candidates were requested to submit a CV and a cover letter demonstrating why they were suitable for the role.
- 3.3 A total of five applications were received. Three candidates were invited for an interview with the panel, consisting of Lisa Harris, Sean Traynor, Cllr McCauley and Rachael Buckley. The interviews took place on 10 April 2024 and the following three candidates were interviewed: Neil Butler, Kate Farnell and Simon Brook.
- 3.4 Each interview was thirty minutes in length and was informal in style with an overview of the projects, background of the Board and laying out the expectations of the role of the Chair. The informal interview style allowed a much better flow of conversation and overall, the interviews were a great success.

### 4 Conclusion

- 4.1 After much interest from candidates, and following a selection process, the following three additional new members are suggested to be formally appointed to the Board at today's meeting:

- **Neil Butler (proposed Town Deal Board Chair)** – Neil has an impressive career within the Glass industry, both in the UK and abroad, including Pilkingtons and most recently Glass Futures as 'Global Innovation Lead'. In addition to this, Neil owns and runs a successful chain of education businesses in the Northwest of England, with a focus on nursery care and early years education.
- **Kate Farnell (proposed Town Deal Board Member)** – Kate has a comprehensive 35-year career spanning both public and private sectors, including highly regulated environments. In addition to running her own SME within the Borough, Kate is an experienced Board member for various organisations and local charities. In addition, Kate acts as Chair in relation to Parkside Link Road Progress meetings. Kate has a true passion for seeing our Borough flourish and her experience in supporting challenging and difficult projects will be a welcome addition to the Board.
- **Simon Brook (proposed Town Deal Board Member)** - Simon is a Senior Director Global Services – Digital Modelling (MCAD/ECAD) & Marine Solutions at Siemens, and has a wealth of experience including strategic development, operational and P&L responsibility, programme delivery, commercial relationships with a variety of stakeholders, and the ability to ensure compliance across an organisation. A result orientated individual, Simon has a proven track record of global team leadership leading to profitable and successful solution delivery, all of which will be critical for our Board moving forward.

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 <p><b>ST HELENS</b> BOROUGH COUNCIL</p>	<h2>Minutes of St Helens Town Deal Board</h2> <p>13:30 – 15:30, Friday 1 March 2024</p> <p>Held at Glass Futures Board Room, St. Helens</p>
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### Board Members in Attendance:

Councillor David Baines – Deputy Chair, Leader of St Helens Borough Council  
Kath O'Dwyer - Chief Executive, St Helens Borough Council  
Steve Coffey – Chief Executive, Torus  
Cath Fogarty – Executive Director, Corporate Services, St Helens Borough Council  
Justin Hill - Chief Executive, YMCA St Helens  
Councillor John Hodgkinson - Member Champion for Local Business, St Helens Borough Council  
Tracy Mawson - Chief Executive, St Helens Chamber  
Councillor Richard McCauley - Cabinet Member Regeneration & Planning, St Helens Borough Council  
Marie Rimmer MP - Member of Parliament, St Helens South and Whiston  
Gill Smith – Regional Director and Project Management Service Lead, AtkinsRealis  
Rachel Yeates – Engineering Project Controller, MBDA  
Richard Katz – Chief Executive, Glass Futures

### Project Sponsors:

David Saville - Connected Places  
Justin Hill - Youth Facility  
Chris Founds – Digital Infrastructure  
Wayne Longshaw - Health Innovation Hub  
Iain Taylor – Glass Futures 2 (SINA Medical Glass)  
John Tabern – Cannington Shaw

### Local Authority Representation:

Mary Jefferson - Head of Regeneration & Growth, St Helens Borough Council  
Robert Gatensbury - Programme Lead, St Helens Borough Council  
Rachael Buckley - Partnerships Officer, St Helens Borough Council  
Dean McGauley - Project Officer, St Helens Borough Council  
Donna Wilby – Finance Business Partner - Regeneration, St Helens Borough Council

## 1. WELCOME – CHAIR

In the absence of the Chair and Deputy Chair, Justin Hill volunteered to be Chair for this meeting and the Town Deal Board thanked him and agreed.

### 1a. APOLOGIES FOR ABSENCE

Apologies for absence were received from:

### Board Members

Councillor David Baines – Deputy Chair and Leader of the Council.



Conor McGinn MP - Member of Parliament, St Helens North  
Lance Flor – Director, LLPT Foods Limited  
Daniel Bimpson – Investment Manager, Liverpool City Region Combined Authority  
Jennifer Greenan – Director of E-Verve Energy

### **Project Sponsors**

Mark Palethorpe – Health Innovation Hub  
Pete Frost – The World of Glass

### **Local Authority Representatives**

Sean Traynor - Director of Strategic Growth, St Helens Borough Council  
Lisa Harris – Executive Director, Place Services  
Jon Ridgeon – Head of Financial Management  
Sarah Platt – Head of School Effectiveness & Improvement

### **Observers**

Callum Heaps - Department for Business and Trade  
Ste Tant - Department for Business and Trade

## **2. DECLARATIONS OF INTEREST**

The following attendees declared conflicts of interest:

John Hodkinson - Cannington Shaw  
Marie Rimmer MP - The World of Glass  
Tracy Mawson - The World of Glass and Health Innovation Hub  
Councillor Richard McCauley - Town Centre Living & Regeneration  
Gill Smith – The Gamble Building

## **3. MINUTES OF THE LAST MEETING (8 December 2024)**

Councillor Hodkinson stated that the matter of social value in relation to Vinci under item 4 was raised by Tracy Mawson, not by Councillor Groucutt. This was noted by the Chair, and it was agreed that this would be corrected.

## **4. MATTERS ARISING ACTION LOG**

9. Project Highlight Reports – Connected Places.

Town Deal Board previously asked that designs for changes to Peasley Cross Roundabout be shared in advance of being publicly available. David Saville informed that Board that designs for changes to Peasley Cross roundabout will be shared with the Town Deal Board when available. This item will remain on the action log and will be updated in due course.

## **5. TOWN DEAL STEERING GROUP MINUTES (16 February 2024)**

Councillor Hodkinson asked for clarification in relation to the status of a Project Manager for the Youth Hub project. Mary Jefferson explained that Robert Gatensbury was currently covering project management of this project on a temporary basis. An appointment has been made for a Programme Lead who is due to commence the role on 22 April 2024 and will take over project management of the Youth Hub initiative from Robert Gatensbury on commencement.

## **6. HEALTHY COMMUNITIES: HEALTH INNOVATION HUB – BUSINESS CASE UPDATE**

Wayne Longshaw provided an update to the Board on the proposed changes to the original Business Case for the Health and Care Innovation Hub and on progress to date. The main changes to the original Business Case relate to the housing of the Skills Academy in the former Clickworks building rather than as a new build in the grounds of St Helens College. In addition,

the changes relate to associated changes to the delivery partners, coupled with variations to the funding parameters and loss of match funding.

The project was originally going to include a Skills Academy at St Helens College and a Business Connect initiative at St Helens Chamber as the preferred option to pursue. It transpired during the development phase that the costs associated with the newbuild required to house the Skills Academy at St Helens College exceeded the allocated funding envelope. As a result, an alternative option was sought and the Council identified a vacant building (Clickworks) that was available for purchase from St Helens Chamber. It was agreed, subject to a programme of full refurbishment, that this property would provide suitable accommodation for the Skills Academy.

Wayne Longshaw informed the Board that the purchase of the former Clickworks Building has now been completed and the Council is now the owner. NHS partners at Mersey & West Lancs Teaching Hospital will be responsible for the design, development and establishment of services delivered from the Skills Academy, in collaboration with St Helens Cares partners.

A refreshed Business Case, including revised capital costs will be submitted to the Town Deal Board at its meeting in May. Subject to Board approval, the services of Amion Consulting, who supported the development of the original Business Case, will be commissioned to undertake the refresh.

Marie Rimmer MP questioned whether the match funding decision pre-empted the change of building decision. Wayne Longshaw confirmed that this did not contribute to the change of location.

Tracy Mawson informed the Town Deal Board that St Helens Chamber are experiencing significant financial difficulties and, with regret, are not able to receive any more public funding.

The project team advised that following the update from Tracy Mawson, the business case update would seek to mitigate this.

#### **Town Deal Board agreed to:**

- 1) Note the changes to the project.**
- 2) Note that an update in relation to the refreshed Business Case will be presented to the May meeting of the Town Deal Board.**
- 3) Approve expenditure associated with commissioning of professional services to refresh the Business Case.**

#### **7. TOWN DEAL FINANCE UPDATE – MARCH 2024**

Donna Wilby summarised the finance position, spend to date and forecast to the Board as detailed in the report. Profiles have been shared with project leads to check accuracy.

Tracy Mawson suggested that there should be a forecasting line within table 1 and 2 as it is currently difficult to see what actual expenditure is and what is slippage.

Cath Fogarty highlighted that as Town Deal monies must be expended by March 2026, it is critically important to ensure accuracy of updates for project spend.

**ACTION: Donna Wilby to document action against forecast in Table 1 and 2.**

#### **DECISION: Town Deal Board agreed to:**

- 1) Note the financial position for actual expenditure to date against the Town Deal grant funding, and the forecast position which is reported to DLUHC as part of the performance monitoring.**

- 2) **Approve the capacity funding request for the Health Innovation Hub project for £2,125 to refresh the business case.**
- 3) **Approve the amendment to Cannington Shaw funding for the feasibility study for the District Heat Network and confirm that this value remains within the Council for the delivery of this element.**

## **8. TOWN DEAL HIGHLIGHT REPORTS**

### **Project A (i): SINA Medical Glass (Glass Futures Phase 2)**

Iain Taylor noted that the project continues to make good progress. Relevant members of the project team have visited Italy to view equipment and machinery. Scoping works are being undertaken with permission to start the preparation works and access to the building has been granted. JK Phillips provided vacant possession on 8 February 2024. Planning consent and the agreement for lease have been agreed. Iain Taylor informed the Board that a precise date on the exact lease date could not be provided but it was hoped that this could be concluded in the coming weeks, and he is continuing to push on the issue.

**DECISION: Report was noted.**

### **Project A (ii): Cannington Shaw Bottle Shop No. 7**

John Tabern provided an update on the project to date, noting that the planning application had now been approved. Work has commenced on the detail of the Skills Academy working with St Helens College on content and numbers. The issue of access to site via Tesco has now been resolved. The access to the area of common land to the north of the Cannington Shaw is making positive progress and discussions about the issue are taking place between Network Space, Aviva, and Tesco. Grant application via SHBC to Heat Network Delivery Unit (HNDU) for a Feasibility Study has been approved and this is now in the preliminary stages of moving this forward. Instead of £33,000 as requested in the re-allocation, the amount will be £25,000. Vegetation clearance work has now also been completed.

Justin Hill asked about money being spent on the project and whether his would be achieved before the end of the Town Deal programme in March 2026. John Tabern confirmed that it should be spent by then and potentially as early as 2025.

**DECISION: Report was noted.**

### **Project B: Town Centre Living and Regeneration**

Councillor McCauley provided an update on progress on the Town Centre Living and Regeneration project. The Reserved Matters planning submission was made in November 2023 and is being reviewed by the Council's Planning Team. Agreements with One Below and Heron Foods are expected to be resolved shortly. Groundworks are starting around the site and works should be seen soon. Full demolition is expected to take place in the Autumn.

Max Bentham provided an update on the housing elements of the project and informed the Board that interest with a private investor and conversations with the wider market are ongoing with thirteen separate parties currently in conversations.

Robert Gatensbury informed the Board that the Council are working with Vinci on the impact of works on businesses and residents. He stated that there could be up to four hundred contractors on site and that work will need to be done on mapping out and planning for construction welfare requirements e.g. where contractors will stay, park, eat and so on.

**DECISION: Report was noted.**

### **Project C: Heritage World - The World of Glass**

In the absence of the Project Lead, the Town Deal Board were asked to note the progress made within the report. Robert Gatensbury stated that the Board and Council will continue to work with The World of Glass to make sure the outputs and outcomes of the project are measured and reported to DLUHC.

Richard Katz informed the Board that Glass Futures are reaching out to try and make connections externally and are doing the utmost to help and maximise visitor numbers.

**DECISION: Report was noted.**

### **Project Di: Healthy Communities - Youth Hub**

Robert Gatensbury provided a summary of progress since the last Town Deal Board meeting. There has been a recent site visit of the Gamble Building with Justin Hill and an earlier meeting took place on 12 December with Justin Hill, Donald Insall, Atkins Realis and St Helens Council. Two areas within the Gamble Building were potentially identified for the Youth Hub. Robert Gatensbury highlighted that accessibility for every young person is important and some groups might want exclusive use at a certain time.

A meeting has also taken place with youth provision groups to see what they might want to see provided. A report carried out by Vibe looked at potential usage for the facility and highlighted a request for food and beverage-based activities, gaming, and a radio station as potential options. Justin Hill commented that the YMCA Youth Hub is opening in April so the range of activities between that and the Gamble Youth Facility will need to complement one another.

Cath Fogarty asked if the Programme Lead will manage this project as part of his role and if there is a confirmed start date. Mary Jefferson confirmed that the new postholder will start on 22 April 2024.

Robert Gatensbury informed the Board that the next part of the design phase will be mapped out and reported at the next Town Deal Board meeting.

**DECISION: Report was noted.**

### **Project Dii: Health Innovation Hub**

Wayne Longshaw provided an update on progress. The key update is that the purchase of Clickworks Building is now complete. Workstreams have been agreed and a Programme Manager is in post. The Chamber commissioned a market research exercise in relation to the Business Connect element, which commenced and is due for completion on 15 March 2024. In terms of planning and engagement, a recruitment event is underway and will be held at Whiston Hospital on 20 April 2024. The Business Case is currently being reviewed and an update will be presented at the next Town Deal Board meeting in May.

**DECISION: Report was noted.**

### **Project E: Connected Places**

David Saville presented the item. An overview of the project was provided with key progress for the last period. The English Cities Fund have now entered a Pre-Construction Services Contract with VINCI to develop the design for the new bus station, including the link to the rail station, temporary bus station, and Peasley Cross Active Travel scheme. David Saville informed the Board that the LCRCA Project Board have approved the Gateway 3 submission of July 2023, authorising the schemes progression and pursuant to capital funding allocations.

Upon completion of the Arboriculture Impact Assessment (tree surveys) for both Chalon Way West, the Temporary Bus Station and Peasley Cross roundabout sites, several low ecological

value trees have required felling or crown lifts, and that this has taken place as required in advance of bird nesting season. This activity is on the critical path, as construction works are scheduled for late Summer 2024. A new tree planting scheme has been identified in other areas of the town such as the Cowley Hill area, on a replacement ratio of 2 new trees planted for every tree felled.

In terms of the temporary bus station portacabins, all of the civil works and new bus shelters are classified as permitted development. In terms of timescales, the Temporary Bus Station will be constructed in the Summer 2024 and the current bus station can then be decanted in Winter.

Councillor McCauley asked if consideration has been given to St Mary's Market and the possibility of using those facilities to accommodate bus station staff in order to help businesses within the market. David Saville informed Councillor McCauley that this has been considered and all other options have been explored. The portacabins that will be used on the temporary bus station site are fully in line with Trade Union requirements and meet the needs of bus drivers and staff.

### **Project F: Digital Infrastructure**

Vicky Willet provided an update on the Digital Infrastructure Project. An overview of the project was provided, and the Board was informed that the project will implement a Digital Infrastructure Network for the town centre aligned to the Town Investment Plan (TIP) and the broader St Helens Council Borough and regeneration strategies.

Vicky Willet informed the Board that additional external legal support is required for the project. Freeths are currently being onboarded to the project to supply this additional support to assist with both the production of the contract and subsidy control note.

STAR Procurement are integrated into Digital Infrastructure Project Team, with clear roles and responsibilities outlined and defined within the Tender Document Architecture List. STAR Procurement are leading on and progressing developing contracts and procurement and are out to tender for contracts in March. A press release to engage with the wider market is to be developed.

The contract format and suite of associated supporting documents is to be agreed and finalised between CJ Founds, St Helens Council Legal Team, Freeths and STAR Procurement. A Cabinet decision has been facilitated to permitted expenditure to be incurred, approve commencement of procurement activity to identify a preferred delivery partner, and award associated contracts.

**DECISION: Report was noted.**

### **9. ANY OTHER BUSINESS**

Robert Gatensbury updated the Board on the recruitment of the Town Deal Chair. The Board were informed that this is a similar exercise to the recruitment of Board members that took place, and it is hoped to be in a position at the next Board meeting to update on the outcome of this recruitment exercise.

### **10. DATE OF NEXT MEETING**

Next meeting to take place on 24 May at St Helens Town Hall.

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# ITEM 5

## Matters Arising Action Log

ITEM NO. & TITLE	ACTION	LEAD	STATUS	COMMENT
9. Project Highlight Reports – Connected Places	<b>Board asked that designs for changes to Peasley Cross Roundabout be shared in advance of being publicly available.</b>	DS	In Progress	Council working in partnership with ECF (Influential) and Merseytravel Comms Team. The design options have been developed and shared with Liverpool City Region Combined Authority to identify preferred option and agree funding mechanisms. Once a preferred design is agreed an update will be provided back to the board in due course.

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 <b>ST HELENS</b> BOROUGH COUNCIL	<h2>Minutes of St Helens Town Deal Steering Group</h2> <p>14:00 – 16:00, Friday 10 May 2024</p> <p>Held at Dream Room, St. Helens Town Hall</p>
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<b>Invited Attendees:</b>	
<b>PROJECT MANAGERS AND SPONSORS</b>	
John Tabern	Cannington Shaw
Max Bentham	Town Centre Living and Regeneration
Chris Bishop	Town Centre Living and Regeneration
Tom Ivinson	Town Centre Living and Regeneration
Katie Wade	The World of Glass
Robert Gatensbury* (in lieu of a PM)	Youth Hub
Wayne Longshaw	Health Innovation Hub
Carys Kinsella	Health Innovation Hub
David Saville	Connected Places
Steven Sharples	Digital Infrastructure
Chris Founds (CJ Founds)	Digital Infrastructure
Iain Taylor	SINA, Glass Futures 2
Walter Coxon	SINA, Glass Futures 2
Kirk Bell	SINA, Glass Futures 2
<b>LOCAL AUTHORITY REPRESENTATIVES</b>	
Mary Jefferson	Head of Regeneration & Growth
Vicky Willett	Director Policy & Transformation
Donna Wilby	Finance Business Partner, Regeneration
Rachael Buckley	Partnership Officer
Dean McGauley	Project Officer
Stephen Higham	Programme Lead – The Gamble & Town Deal
<b>APOLOGIES RECEIVED</b>	
Vicky Willett	Director Policy & Transformation
Steven Sharples	Digital Infrastructure
Robert Gatensbury	Programme Lead
Kirk Bell	SINA, Glass Futures 2
Walter Coxon	SINA, Glass Futures 2

## **1. WELCOME AND INTRODUCTIONS**

MJ welcomed everyone to the meeting and introduced Stephen Higham, the new Programme Lead for The Gamble and St Helens Town Deal.

## **2. TOWN DEAL FINANCE UPDATE**

DW provided the Town Deal finance update report, requesting feedback/updates and reminding the group of the need for accuracy of the reports. SH asked if the finance update includes actuals and forecasts. DW confirmed that it does and that information for performance returns is also in the report. DW is able provide any breakdowns if required and updated information will be added to the report following the meeting.

DW also requested to amend the paper between Steering Group and Town Deal Board to ensure that Board members are up to date with the value that DLUHC have paid to the Council so far, and the notification on how payments will be made based on performance in the future.

DW stated that a separate report for Project Adjustment requests will be prepared for the September Town Deal Steering Group and Town Deal Board Meeting. Position on actual monies received from DLUHC for each project and profile against projects will need to be reviewed to see if the percentages have triggered a project adjustment request (PAR). DS reiterated the need to complete project adjustment requests. DS and CF advised that Connected Places and Infrastructure projects need refreshing to make sure BCR is above two. CK stated that the Healthy Communities project also requires a PAR.

CF informed DW that the figures don't match from the update provided. DW to meet with CF to discuss a breakdown of the figures before the report is finalised.

**Action: Project Leads - check the accuracy of the report and feedback any amends required.**

**Action: DW – to include extra heading at the top to make clear between actuals and forecast. Further table to be added to show how much grant income has come to the Council from DLUHC.**

**Action: DW to meet with CF to discuss a breakdown of the figures before the report is finalised.**

### **3. HIGHLIGHT REPORTS AND UPDATES**

#### **Project Ai: SINA Medical Glass (Glass Futures 2) – Medical Glass Manufacturing and Innovation Centre**

IT reported that completing the SINA lease is the main focus of the project at the moment. The lease has been agreed with SINA and is currently with the landlord to issue as an engrossed document, which is planned to happen week commencing 13 May. It is anticipated that the lease will have been completed and sealed before Town Deal Board on 24 May.

IT informed the group that a full programme of works has been set out. Discussions with contractors about renovations and refurbishment of the building are ongoing. Kirk Bell has been introduced as Operations Director and is currently drafting up work packages and as soon as lease is ready the work packages will be released. A signage application for the SINA brand on the building will be required. Three manufacturing equipment suppliers have been approached and are quoting for supply.

#### **Project Aii: Cannington Shaw Bottle Shop No. 7**

JT reported that the procurement process has progressed as tender documents have been issued to potential main contractors and site visits to Cannington Shaw have been carried out. All applications for work are expected to be returned 13 May and the project team is meeting on 14 May to start the selection procedure. Contractors are expected to start work on site mid to end of June. JT has agreed with Tesco and met with potential contractors about annexing the section of car park. CF asked where the tenders are being advertised and if social value is being measured. JT informed the group that the issued tender document has a full section on social value.

JT commented that Northern Compound issue whilst progressing remains yet to be resolved. This has been identified as a main risk for the project and if unresolved could potentially delay the project. MJ asked JT about alternatives if the issue could not be resolved. JT advised that land close to the site has been identified as a temporary compound facility to allow for resolution. However the alternative site is not a desirable option and should only be regarded as a last resort or emergency option.

JT reported that the District Heat Network introduction meeting has now taken place with Buro Happold, who have recently been appointed.

DW asked JT if the S106 site activity is related to Town Deal activity. JT informed the group that is and is intended for upkeep and maintenance of the site such as vegetation clearance works.

**Action: Agreed to review Northern Compound issue with JT and officers to understand fully options for resolution**

**Action: DM, SH, DW – Review with JT the procurement methods to be considered for compliance.**

### **Project B: Town Centre Living and Regeneration**

CB and TI provided an update to the group, generally works are progressing well. Cabinet approval to enter hotel franchise was granted in April 2024. Design stage 4 has completed and ECF have asked Vinci to start pricing works, which is scheduled for completion in September.

Planning – Reserved Matters application decision is expected in June 2024. Decision on the non-retaining wall for substation is expected in May 2024, which has been identified as a risk due to a two-week delay experienced and this will have a knock-on effect of main demolition by one month. The Project Team are looking at critical path analysis now, as there are several pre-demolition activities to be completed e.g. soft strip works.

DS raised a point around the impact that the works will have on the new bus station. CB informed the group that ECF are looking at a strategy to mitigate any impacts.

### **Project C: The World of Glass**

KW provided an update on progress. Pete Frost has left his post as Project Lead and Katie Wade will step up to the role of Project Lead for a month in May. The new Director and Project Lead Sarah Taylor will start at the beginning of June.

Katie updated on further volunteer recruitment as well as work being undertaken to explore other revenue and ideas to bring increased visitor numbers/ footfall. Exploring options for updating the visitor number counters to provide more accurate outputs. DS agreed to provide some additional information on alternative methods available to collect such data.

KW also informed the group that The World of Glass are collecting postcodes, and 59% of visitors are coming from outside of the Borough.

**Action: DS to share footfall counter details with KW.**

### **Project Di: Youth Facility**

SH stated that the design team have developed an outline and phased cost plan for the project, and an outline programme. Client sign-off for the phased programme has been given, with RIBA design stage 2 commencing in May 2024. A prospectus has been created, designed to showcase the Gamble Building and attract possible further funding to complete the wider development.

The team are working through the legal side of the project. Following this, a clearer profile of spend will be available. The project remains on course to spend Town Deal Funds by the March 2026 deadline.

To date, the project has not been successful in securing any additional financial support to transform the building in its entirety. Despite unsuccessful attempts, the Project Team remains committed to identifying suitable opportunities to progress the project in its entirety.

Wider stakeholder engagement has begun and a meeting with JH took place followed by a visit to the new YMCA Youth Facility. SH informed the group that the St Helens investor tour on 17 May will include a spotlight on the Gamble Building.

SH and DW stated that the finance section of the highlight report needs to be updated.

**Action: DW and SH to update the finance section of the Project Highlight report**

**Project Dii: Health Innovation Hub**

CK provided a progress update. The project team have engaged with the Council's Property Service, with architect feasibility plans expected in June 2024 in relation to the acquired former Clickworks building. Confirmation is required in relation to statutory compliance checks with the building, which is ongoing.

The main area for focus at present is the Business Connect element following St Helens Chamber entering administration. Discussions are taking place around options for delivery for that element.

CK reported that Amion will complete a high-level review of the business case with review of options, and will develop a Business Case in advance of the September meeting of the Town Deal Board.

CK confirmed that a capacity funding request form for the development of the business case will be sent to DM by 15 May 2024.

**Project E: Connected Places**

DS provided an update on the project. VINCI have now been appointed. Temporary bus station location has been confirmed as Chalon Way West, with Foundry Street being the location of the site portacabins. This is on track for construction to commence by the 2<sup>nd</sup> week of July 2024.

DS informed the group that he could not provide a full update on Peasley Cross Roundabout at this point as additional information in relation to revised designs is still being worked on. A briefing is being provided on the project.

**Project F: Digital Infrastructure**

CF provided an update on recent progress. The Digital Infrastructure Project tender was made live via STAR Procurement on The NW Chest (tender portal) with over 30 expressions of interest in the first 24 hours. The tender pack includes final specification, pre-construction cost plan, data room and draft form of contract. A review of the tender applications is currently taking with a shortlisting of up to 3 suppliers.

Pre-market warming event held 27 March to great success with over 40 attendees across several organisations. This confirmed that there is sufficient interest in the project from industry ahead of going to tender. A recording of this session will be made available to ensure all those that could not attend have the same access to information.

A new Legal Lead from St Helens now onboard and part of the Project Team meetings, working alongside Freeths (external Legal advisors). Stakeholder engagement continues in line with the Communications Plan. The project will now sit within a wider 'Digital Communications Campaign' for the whole of the Council, including the webpage and social media campaigns.

CF informed the Steering Group that a Project Adjustment Request will be required in September 2024.

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## 1. Purpose of the Report

- 1.1 To update the Board on progress to date with the Health and Care Innovation Hub and advise of next steps.

## 2. Recommendations for Decision

### Board is recommended to:

- i) Note the impact of the liquidation of St Helens Chamber on the Business Connect element of the project and plans to review alternative options to deliver it.
- ii) Approve submission of a refreshed Full Business Case to Town Deal Board on 27 September 2024.
- iii) Approve consultancy costs of £7,597.50 associated with the Business Case refresh attached at Appendix 1 to this report.

## 3. Background

- 3.1 Town Deal Board approved the refresh of the Health & Care Innovation Hub Business Case on 1 March 2024. This was due to the changes that have taken place since the original submission in November 2022 when the business case was based on a new build to house the Skills Academy. Given the costs for the build exceeded the funding envelope available, an alternative option to house the Academy was required and the Council purchased the building at 4-6 Hardshaw Street from St Helens Chamber.
- 3.2 To support the Business Connect element of the project, market research was commissioned to provide the evidence required to shape its future service provision and the resources required to deliver it. This took place between January – March 2024 and a report was produced in March 2024.
- 3.3 In March 2024, partners were advised that St Helens Chamber had been placed into administration and therefore, would no longer be able to deliver the Business Connect element of the project.

## 4. Progress Update

- 4.1 Planning is underway to develop the services that will be delivered from the former Clickworks building, along with plans for the building refurbishment and architects have been instructed to commence the design. Confirmation is awaited from the Council with regards to issues highlighted in the pre-acquisition survey, which need to be addressed prior to the further development of the design plans due to the potential cost implications involved.
- 4.2 Discussions are underway with the Head of Economy at the Council to review options to deliver the outcomes of the Business Connect element of the project, including exploring the potential of linking in with the UKSPF Business Support Programme. A workshop meeting has been scheduled for 6 June 2024 to review and agree preferred options.

- 4.3 At the March meeting of the Town Deal Board, funding of £2,125 was approved for the commissioning of AMION Consulting to carry out an independent appraisal review of the Business Case including a sense check of the BCR. In addition, Amion would review supporting evidence based on the changes that have been made to the original business case and the financial implications associated with the changes. The check would be against the original Town Board conditional approval and appraisal criteria and would be evaluated on the basis of a RAG score (Red – significant concerns; Amber – issues for resolution; green – accepted).
- 4.4 An outline plan for the next stages of the project is provided below:

<b>Skills Academy Purchase and Refurbishment</b>	
Partnership Agreement to outline roles and responsibilities with regards to ownership, refurbishment and use of building	March 2024
Planning and design process for building refurbishment	April/May 2024
Undertake procurement process to identify preferred supplier of building services	July – Sept 2024
Commence building refit	Oct/Nov 2024
Skills Academy opens	April 2025
Ongoing financial monitoring to ensure spend on track	Mar 2024 – Mar 2027
<b>Skills Academy – Business Model Planning &amp; Design</b>	
Development Group established with defined workstreams to support delivery of the Academy.	Dec 2023
Stakeholder engagement in relation to services/education delivered via the Academy to support the local population gain employment or develop their careers in a health and social care setting	Dec 2023 onwards
Intelligence gathering to identify priority areas for the Skills Academy based on local workforce gaps across health and care, education, and development needs, as well as population need.	Mar 2024
Defining and development of business model to support sustainability of Skills Academy	April – May 2024
<b>Business Connect</b>	
Market research to establish needs of local businesses in relation to supplying health and care service providers in St Helens	Jan – Mar 2024
Publication of research paper	Mar 2024
Options appraisal to deliver outcomes identified for the Business Connect element of the project	June 2024

## 5. Conclusion

- 5.1 Clarity is required in relation to the future of the Business Connect element of the project and the resources required to deliver any potential options. Options are currently under review. A workshop will take place in early June 2024 to finalise discussion. Detailed planning is now underway to provide accurate capital costs associated with the project, including refurbishment of the building to house the Skills Academy.
- 5.2 A refreshed Business Case, including revised capital costs will be submitted to the Town Deal Board in September 2024. The services of Amion Consulting, who supported the development of the original business case, will be commissioned to undertake the refresh. This will include a further workshop with key stakeholders to help inform the future direction of the project. A capacity fund request has been submitted to the Board for consideration and approval.

**Appendix 1 - St Helens Town Deal – Capacity Funding Request Form**

<b>Project Name:</b>	Health & Care Innovation Hub
<b>Project Sponsor:</b>	Jamaila Hussain
<b>Project Manager:</b>	Carys Kinsella

**Description of Request:**

*Please provide detailed description of the work you are proposing to undertake*  
 AMION Consulting to carry out a full business case review, in light of the changes to the original business case, to incorporate the capital costs associated with the development of the Hardshaw Street building, a review of the proposals for the Skills Academy and an options appraisal for delivery of the outputs/outcomes of the Business Connect element of the project given that the Chamber is no longer a delivery partner in this project, along with a review of associated proposals once options appraisal is complete.

<p><b>Key Objectives/benefits/timescales of project.</b></p>	<p>The Health and Care Innovation Hub project focuses on two elements:</p> <p>Skills Academy - Provision of dedicated education floorspace to deliver additional / enhanced training (and associated engagement and careers information, advice, and guidance) to enable more local people to enter and progress their careers in the health and social care sector.</p> <p>Business Connect - The provision of dedicated working and meeting spaces, with associated support for businesses with a health and social care focus to co-locate, network, and collaborate, in order to accelerate growth within this sector. Alternative options are now required to deliver this element of the project.</p> <p>Developing a visible and prestigious hub for health and social care skills, training and business support provision will provide a central focus for health and social care in the locality and promote joint working and further integration of health and social care provision.</p>																				
<p><b>Potential Risks of Town Deal Project and how this piece of work helps to de-risk</b></p>	<p>The Business Case submitted in November 2022 does not reflect the changes made to the proposal as a result of the alteration to the original plans from a new build to the purchase/refurbishment of a vacant building. A refresh is also required in relation to the Business Connect element as alternative options to deliver the outcomes associated are required given the Chamber is no longer the main delivery partner. This work would provide assurance that the new plan complies to the previous approval and appraisal criteria and support all activities associated with a refresh of the original plan and options appraisal review.</p>																				
<p><b>Estimated Total Cost</b></p>	<p><i>Please itemise costs and include VAT where applicable</i></p> <table border="1" data-bbox="587 1688 1361 2063"> <thead> <tr> <th colspan="5"><b>St Helens Health and Care Innovation Hub - Outline Fee Quote</b></th> </tr> <tr> <th></th> <th><b>Peter Alford</b></th> <th><b>Charlie Bircham</b></th> <th><b>Total</b></th> <th><b>Scope</b></th> </tr> </thead> <tbody> <tr> <td><b>Day rate</b></td> <td><b>£1,215</b></td> <td><b>£570</b></td> <td></td> <td></td> </tr> <tr> <td>Update case for change</td> <td></td> <td>1.5</td> <td>1.5</td> <td>(i) Baseline review and update; (ii) Review of partner engagement; (iii) Update of strategic case &amp; logic model</td> </tr> </tbody> </table>	<b>St Helens Health and Care Innovation Hub - Outline Fee Quote</b>						<b>Peter Alford</b>	<b>Charlie Bircham</b>	<b>Total</b>	<b>Scope</b>	<b>Day rate</b>	<b>£1,215</b>	<b>£570</b>			Update case for change		1.5	1.5	(i) Baseline review and update; (ii) Review of partner engagement; (iii) Update of strategic case & logic model
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Update case for change		1.5	1.5	(i) Baseline review and update; (ii) Review of partner engagement; (iii) Update of strategic case & logic model																	



	Option workshop	0.5	1	1.5	(i) Preparation of meeting pack/slides; (ii) Option workshop; (iii) Write up and confirmation of short-listed options
	Activity plan	0.25	0.5	0.75	(i) Review MWL proposals for Skills Academy; (ii) Review proposal for Business Connect; (iii) Confirm contractual outputs/outcomes for FBC
	Economic assessment	0.5	2	2.5	(i) Confirm cost/output assumptions for alternative options; (ii) Economic cost analysis based on financial appraisals; (iii) Economic benefit analysis; (iv) VFM and sensitivity testing
	Financial appraisal support	0.25	0.5	0.75	(i) Review, sense check and write up in FBC
	Commercial solution		0.5	0.5	(i) Compliance check and write-up within FBC
	Governance and management	0.25	0.5	0.75	(i) Risk workshop; (ii) Compliance check and write-up within FBC
	Meetings	0.5	0.5	1	(i) Assumes regular monthly meetings over period to Sept; allowance for engagement with SHBC
	Reporting	0.25	1	1.25	(i) Draft report; (ii) Final report and presentation
	<b>Total days</b>	<b>2.5</b>	<b>8</b>	<b>10.5</b>	
	<b>Total fee</b>	<b>£3,037.50</b>	<b>£4,560.00</b>	<b>£7,597.50</b>	
<b>Contact Details for response:</b>	<a href="mailto:Carys.kinsella@sthk.nhs.uk">Carys.kinsella@sthk.nhs.uk</a>				
<b>Please return this proposal to:</b>	<a href="mailto:robertgatensbury@sthelens.gov.uk">robertgatensbury@sthelens.gov.uk</a>				

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## 1 Summary

- 1.1 This report provides Board with an update on the financial position in relation to Town Deal grant funding approved by DLUHC. The total of £25m available includes £23.75m Capital grant and £1.25m Revenue Grant. Accounting considerations for the Council will report via Capital Programme and Revenue budgets as appropriate.

## 2 Recommendations for Decision

### Board is recommended to:

- i. Note the financial position for actual expenditure to date against the Town Deal grant funding and variance based on the expected expenditure to the 31 March 24
- ii. Note the forecast position which is reported to DLUHC as part of the performance monitoring.
- iii. Note the income received from DLUHC and the performance checks used to release funding.
- iv. Note the recommendation and approval in item 7 on today's agenda for the support for the Health Innovation Hub business case refresh.

## 3 Purpose of this Report

- 3.1 This report provides an update on the financial position in relation to grant funding for the Town Deal projects in respect of the Council's position as accountable body.

## 4 Total Funding - Town Deal Grant

4.1 All funding has been allocated to projects. The latest position on expenditure to date as at March 2024 is shown in Table 1 below. This also compares with the position expected by March 2024 reported to the previous Board meeting, and a variance applied with the actual outturn.

**Table 1**

Project	Expenditure Expected by March 2024 (Reported as September DLUHC Return)	Actual Expenditure by March 2024	Variance (-ve in red = delayed expenditure)	Reason for Significant Variances
	£	£	£	
Programme Management	294,151	293,024	(1,127)	
Town Centre Living & Regen	1,404,889	671,444	(733,445)	Proportion of sub-station costs invoiced so far £131k instead of £650k forecasted.
The World of Glass	890,000	890,000	0	
Connected Places	0	0	0	
Digital	165,926	232,446	66,520	Legal fees invoice received by March 24.
Cannington Shaw	783,123	163,123	(620,000)	Tender for contractor not yet completed- next stage of assurance is required by the Council in order to release further grant funding to the Trust on procurement procedures and expenditure to date from the grant already paid.
SINA/ Glass Futures 2	2,928,280	104,340	(2,823,940)	SINA have not requested draw down of the Grant in respect of their orders for equipment.
Health Innovation Hub	649,769	469,020	(180,749)	Property purchase has been completed, no further design fees yet while the business case review is underway.
Youth Zone	643,749	15,749	(628,000)	Design still progressing for Youth Zone element within the Gamble building and deliverability within funding levels for part of the building.
<b>Totals</b>	<b>7,759,887</b>	<b>2,839,146</b>	<b>(4,920,741)</b>	

4.2 The forecast shown in Table 2 below has been shared with and collated alongside all Project Managers.

**Table 2**

Projected - March 2024	ACTUAL EXPENDITURE						FORECAST EXPENDITURE				Totals
	2021/22		2022/23		2023/24		2024/25		2025/26		
	Apr- Sep	Oct- Mar	Apr- Sep	Oct- Mar	Apr- Sep	Oct- Mar	Apr- Sep	Oct- Mar	Apr- Sep	Oct- Mar	
Programme Management (incorporating Project Level Capacity Funding)	£0	£80,975	£306,501	£164,590	£10,600	£28,118	£260,249	£262,810	£98,802	£37,355	<b>£1,250,000</b>
Town Centre Living & Regen						£671,444	£3,810,100	£2,758,456			<b>£7,240,000</b>
The World of Glass			£44,550	£443,500	£401,950						<b>£890,000</b>
Connected Places								£2,330,000	£920,000		<b>£3,250,000</b>
Digital						£150,308	£462,743	£933,545	£953,404		<b>£2,500,000</b>
Cannington Shaw			£56,815			£106,308	£250,000	£900,000	£56,877		<b>£1,370,000</b>
SINA/ Glass Futures 2			£5,750	£25,400			£2,468,500	£2,447,750	£552,600		<b>£5,500,000</b>
Health Innovation Hub				£37,837		£304,500	£111,932	£826,500	£422,231		<b>£1,703,000</b>
Youth Zone							£334,500	£334,500	£314,000	£314,000	<b>£1,297,000</b>
<b>Totals</b>	<b>£0</b>	<b>£80,975</b>	<b>£413,616</b>	<b>£671,327</b>	<b>£412,550</b>	<b>£1,260,678</b>	<b>£7,698,024</b>	<b>£10,793,561</b>	<b>£3,317,914</b>	<b>£351,355</b>	<b>£25,000,000</b>

**Table 3** - Breakdown of Programme Management/Project Capacity Funding (Note that this includes adjustments between revenue and capital, where previous capacity funding has been capitalised, this element utilises the revenue fund to transfer back into capital).

	ACTUAL EXPENDITURE						FORECAST EXPENDITURE				Totals
	2021/22		2022/23		2023/24		2024/25		2025/26		
	Apr- Sep	Oct- Mar	Apr- Sep	Oct- Mar	Apr- Sep	Oct- Mar	Apr- Sep	Oct- Mar	Apr- Sep	Oct- Mar	
<b>Programme Management</b>	£0	£73,975	£148,318	£68,655	£850	£1,226	£37,355	£38,482	£37,355	£37,355	<b>£443,571</b>
<b>Digital</b>	£0	£0	£82,138	£0	£0	£0	£0	£0	£23,610	£0	<b>£105,748</b>
<b>SINA/ Glass Futures 2</b>	£0	£7,000	£30,000	£0	£9,750	£26,440	£89,162	£31,150	£0	£0	<b>£193,502</b>
<b>Cannington Shaw</b>	£0	£0	£0	£0	£0	£0	£33,000	£193,178	£0	£0	<b>£226,178</b>
<b>Health Innovation Hub</b>	£0	£0	£45,045	£81,186	£0	£452	£35,480	£0	£37,837	£0	<b>£200,000</b>
<b>Youth Zone</b>	£0	£0	£1,000	£14,749	£0	£0	£65,252	£0	£0	£0	<b>£81,001</b>
<b>Totals</b>	<b>£0</b>	<b>£80,975</b>	<b>£306,501</b>	<b>£164,590</b>	<b>£10,600</b>	<b>£28,118</b>	<b>£260,249</b>	<b>£262,810</b>	<b>£98,802</b>	<b>£37,355</b>	<b>£1,250,000</b>

4.3 For completeness in reporting and clarity for projects, the totals below (Table 4) show totals by project instead of DHLUC reporting lines which the Council needs to adhere to for the grant reporting.

**Table 4**  
Projected - March 2024

	ACTUAL EXPENDITURE						FORECAST EXPENDITURE				Totals
	2021/22		2022/23		2023/24		2024/25		2025/26		
	Apr- Sep	Oct- Mar	Apr- Sep	Oct- Mar	Apr- Sep	Oct- Mar	Apr- Sep	Oct- Mar	Apr- Sep	Oct- Mar	
<b>Programme Management</b>	£0	£73,975	£148,318	£68,655	£850	£1,226	£37,355	£38,482	£37,355	£37,355	<b>£443,571</b>
<b>Town Centre Living &amp; Regen</b>	£0	£0	£0	£0	£0	£671,444	£3,810,100	£2,758,456	£0	£0	<b>£7,240,000</b>
<b>The World of Glass</b>	£0	£0	£44,550	£443,500	£401,950	£0	£0	£0	£0	£0	<b>£890,000</b>
<b>Connected Places</b>	£0	£0	£0	£0	£0	£0	£0	£2,330,000	£920,000	£0	<b>£3,250,000</b>
<b>Digital</b>	£0	£0	£82,138	£0	£0	£150,308	£462,743	£933,545	£977,014	£0	<b>£2,605,748</b>
<b>Cannington Shaw</b>	£0	£0	£56,815	£0	£0	£106,308	£283,000	£1,093,178	£56,877	£0	<b>£1,596,178</b>
<b>SINA/ Glass Futures 2</b>	£0	£7,000	£35,750	£25,400	£9,750	£26,440	£2,557,662	£2,478,900	£552,600	£0	<b>£5,693,502</b>
<b>Health Innovation Hub</b>	£0	£0	£45,045	£119,023	£0	£304,952	£147,412	£826,500	£460,068	£0	<b>£1,903,000</b>
<b>Youth Zone</b>	£0	£0	£1,000	£14,749	£0	£0	£399,752	£334,500	£314,000	£314,000	<b>£1,378,001</b>
<b>Totals</b>	<b>£0</b>	<b>£80,975</b>	<b>£413,616</b>	<b>£671,327</b>	<b>£412,550</b>	<b>£1,260,678</b>	<b>£7,698,024</b>	<b>£10,793,561</b>	<b>£3,317,914</b>	<b>£351,355</b>	<b>£25,000,000</b>

## 5 Town Deal Performance Returns

5.1 Town Deal performance returns will be used by DLUHC to assess delivery is on track in financial terms. If the profile moves by over 30% into the last financial year at a project level, a Project Adjustment Request will be required. If this is above 40% it could trigger a deep dive review into the project, which is part of the Levelling Up Assurance framework.

5.2 Based on the financial profiles above on the most recent projections, and the previous financial profile reported to DLUHC the change position is as follows for each project. The ones highlighted have the most significant variances.

Project	Total Town Deal Grant	Moved into 2025/26	
		Value	% of Project
Programme Management	£1,250,000	£136,157	10.9%
Town Centre Living & Regen	£7,240,000	£0	0.0%
The World of Glass	£890,000	£0	0.0%
Connected Places	£3,250,000	£920,000	28.3%
Digital	£2,500,000	£953,404	38.1%
Cannington Shaw	£1,370,000	£56,877	4.2%
SINA/ Glass Futures 2	£5,500,000	£552,600	10.0%
Health Innovation Hub	£1,703,000	£422,231	24.8%
Youth Zone	£1,297,000	£628,000	48.4%
<b>Totals</b>	<b>£25,000,000</b>	<b>£3,669,269</b>	<b>14.7%</b>

5.3 Informal dialogue takes place on a monthly basis with BEIS colleagues managing this on behalf of DLUHC, and project adjustments are likely to be required for finance as above, along with outputs and outcomes for some projects. Data is being collated and reviewed and will be presented to the September meeting of the Town Deal Board to approve the Project Adjustment Requests.

## 6 Grant Income Received from DLUHC

6.1 Income has been received to date by the Council from DLUHC (this includes an expected receipt on 31<sup>st</sup> May 2025 as confirmed by DLUHC) totalling £22.469m.

- 6.2 DLUHC have recently communicated with the Council on the method to release grant funding. This will be based on performance returns submitted. Projects that have spent less than 75% of their grants to date will received a partial 50% payment in Q1 of this financial year. A further payment will be made later in the financial year following the review of the return to be submitted in May 2024. The projects affected by the 50% payment in May 2024 are Town Centre Living & Regeneration, Medical Glass Manufacturing and Innovation Centre and Health Innovation Hub.

## **7 Capacity Funding Request**

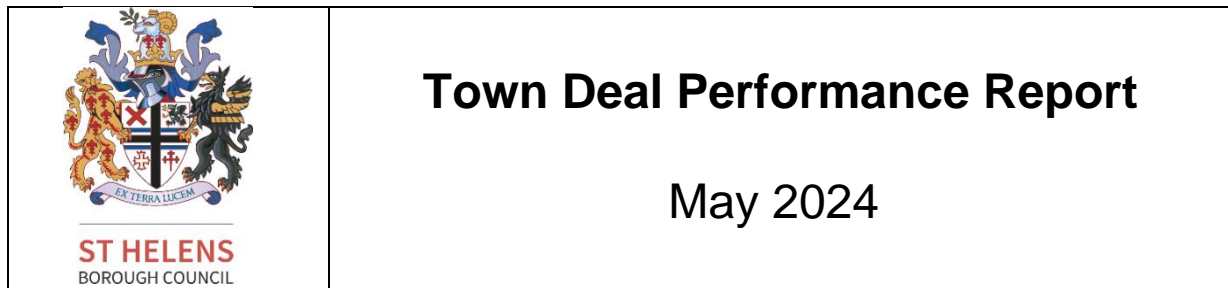
- 7.1 Board is recommended to note the approval request from item 7 on the agenda for £7,598 to support the business case refresh for the Health Innovation Hub. This can be funded from the remaining capacity funding allocated to the project.

## **8 Conclusion**

- 8.1 Board is recommended to note the contents of the report and overall financial position of the Town Deal grants income and expenditure.



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### 1. Summary

- 1.1 The agreement of Town Deal Board Members is sought for the submission of the fourth 6-monthly performance reporting template to Government.
- 1.2 The reporting template forms part of a suite of assurance and monitoring documents that are submitted to Government, on a 6-monthly basis, over the duration of the Town Deal Programme. The Performance Reporting Template relates to the period of 1 October 2023 to 31 March 2024.

### 2. Recommendations for Decision

**Board is recommended to:**

- i. **Endorse the agreement of Board Members to the submission of the Performance Reporting Template at Appendix 2 for the reporting period 1 October 2023 to 31 March 2024.**

### 3. Purpose of this Report

- 3.1 This seeks the approval of Board Members to submit the attached performance report to Government by the required deadline on 28 May 2024.

### 4. Background

- 4.1 With the Town Deal programme now in its delivery phase, there is a requirement to ensure that a robust monitoring and assurance regime is in place for individual projects to ensure that delivery is progressing successfully to time, quality and budget.
- 4.2 The Council has undertaken monitoring and assurance meetings with all the Project Leads for the eight Town Deal projects. The information gained from such has aided completion of the performance template spreadsheet, which forms an important part of the onward reporting of progress to Government.
- 4.3 The Performance Reporting Template, which is the fourth to be completed for the St Helens Town Deal programme, captures progress for the reporting period covering 1 October 2023 to 31 March 2024. This provides an update on the eight Town Deal projects.
- 4.4 The submission deadline for the reporting template is 28 May 2024, the agreement of Board Members is sought in advance of this deadline in order that the required submission can be made.

## **5. Conclusion**

- 5.1 Board is requested to endorse the submission of the appended performance reporting template to Government which has been issued to Board Members via email as an attachment to the Town Deal Agenda Board Pack. This performance return relates to the monitoring period of 1 October 2023 to 31 March 2024.

### **Appendix 2 – Town Deal Performance Reporting Template**

[Performance Template - TD - St Helens - Issued 250324.xlsx](#)

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### 1. Summary

- 1.1 This report provides the Board with a highlight report for the individual projects, and an update on programme level achievements.

### 2. Recommendations for Decision

**Board is recommended to:**

- i. **Note and discuss the highlight reports appended to this report;**
- ii. **Note and discuss the overall progress of the Town Deal programme; and**
- iii. **Identify any issues or concerns with the Project Sponsors and seek to identify requisite mitigation actions as appropriate.**

### 3. Purpose of this Report

- 3.1 This report provides the Board with an overview of each of the individual projects by means of a highlight report, with each report identifying risks and escalating matters that require Board attention and/or intervention.

### 4. Project Highlight reports

- 4.1 For the Town Deal Board to have a strategic oversight of the overall programme, all Project Sponsors are providing highlight reports, enabling understanding of current status, outstanding issues and risks to resolve. The overall ratings for the projects are as follows; 1 is rated green and 7 are amber. Key updates are as follows:

- **A (i) SINA Medical Glass (Glass Futures Phase 2) RAG rated Amber** – The lease between St Helens Borough Council and SINA has been agreed. AW lease has been approved and are in the process of engrossing documents for completion. The site has been included in the LCR Life Science Investment Zone, operational from 8 April 2024. A local surveyor has been appointed to confirm specification of flooring, roofing, and other works. Three manufacturing equipment suppliers have been approached and are quoting for supply.
- **A (ii) Cannington Shaw #7 Bottle Shop RAG rated Amber** – Planning consent for the works on site has been awarded. Agreement has been reached with Tesco to temporarily annex a section of the car park to Cannington Shaw for the duration of the phase one works. Ongoing negotiation is taking place with third party land interests with respect to the use of the northern compound site to accommodate the storage, welfare, education, and offices facilities. Buro Happold have been appointed as the contractor to deliver the Feasibility Study for the District Heat Network element of the project. A tender document has now been issued to each

of the potential main contractors and site visits to Cannington Shaw have been carried out.

- **B: Town Centre Living & Regeneration RAG rated Amber** – Cabinet approval was granted to enter the Hotel Franchise Agreement and Management Agreement in April 2024. The main contractor, Vinci Construction, is currently undertaking pricing of the project utilising available Stage 4 design information, it is envisaged that pricing will be completed by late September 2024. RIBA Stage 4 was completed in March 2024. This included Façade Engineers, Pre-cast Concrete Engineers, Glulam Timber Engineers, and Ground Investigations. The procurement of the transformer equipment has been secured to mitigate programme slippage risk. Vinci Construction is instructed under a PCSA (Pre-Construction Services Agreement) for Phase 1 has been executed in the first quarter of 2024. Vinci have reported delivering £130,519.95 of Social Value to date.
- **C: Heritage World - The World of Glass RAG rated Green** - Town Deal project completed in August 2023. The Glass Arts Society have approached The World of Glass with early discussions on taking a pivotal role in 2026's British Glass Biennial.
- **D (i) Youth Hub RAG rated Amber** – A prospectus has been created for The Gamble Building with the purpose of promoting and attracting possible investment, this will be available for distribution in May 2024. Stephen Higham, new Programme Lead for Town Deal and the Gamble Building commenced on 22 April 2024 and has been meeting with key stakeholders. The design team have developed an outline and phased cost plan for the project, and an outline programme. Client sign-off for the phased programme has been given, with RIBA design stage 2 commencing in May/June 2024. Further phasing options are being explored that will look at redeveloping the youth hub as a singular focus with archive and library phasing options to follow once funding has been sourced. Visit undertaken by Make CIC in March 2024 to consider opportunities for managed workspace within the building.
- **D (ii) Health Innovation Hub RAG rated Amber** – Initial building inspections are complete, and planning is underway for the refurbishment of the building. Skills Academy Development: product and business development underway with partners in the project to define support to be provided via the Academy at each stage of the career pathway, from creating a workforce pipeline, recruitment, retention, workforce development and innovation. Engagement with key stakeholders continues to ensure collaboration and engagement in key focus areas. A review of the original business case is underway. Programme management capacity is in place for the development of the Skills Academy, but an options appraisal is required to agree how the Business Connect element of the project can be delivered and the resources required to support it.
- **E: Connected Places RAG rated Amber** – A robust engagement took place with the Hackney Cab Trade Union, to relocate several town centre taxi ranks. Formal consultation ended 23 April 2024 and a report will be presented to Cabinet on 22 May 2024. The Parking Strategy has been developed and issued by Project Centre. The temporary bus station has started RIBA 4 design. The permanent bus station has started RIBA 3 design. Peasley Cross Active Travel scheme has commenced site survey. An AMAT has been carried out by AECOM on Peasley Cross, where the Council are now reviewing the outcome and will need advice on

the preferred scheme, the concept design will be handed over to Vinci to develop in detail. Several trees have been removed and crowned on Chalon Way in preparation for the temporary bus station and ahead of works starting this summer. TEP (The Environment Partnership) have been consulted to undertake a further Arboriculture Impact Assessment (tree surveys) for new bus station and remaining site within the redline boundary. The LCRCA Board has confirmed that our SHMMI Gateway 3 submission was approved.

- **F: Digital Infrastructure RAG rated Amber** - Pre-market warming event held 27 March 2024 to great success with over 40 attendees across several organisations. This confirmed that there is sufficient interest in the project from industry ahead of going to tender. Following this the Digital Infrastructure Project tender was made live via STAR Procurement on The NW Chest (tender portal) with over 30 expressions of interest in the first 24 hours. Stakeholder engagement continues in line with Communications Plan. The project will now sit within a wider 'Digital Communications Campaign' for the whole of the Council including the webpage and social media campaigns. Project Webpage and accompanying Frequently Asked Questions' is "live" within St Helens Borough Council's own website. A wider communication "campaign is in development" for the project.

## 5. Programme Highlights

- 5.1 The Board is asked to note the overall positive progress being made with the programme.

## Project Ai: SINA Medical Glass (Glass Futures 2) – Medical Glass Manufacturing and Innovation Centre

TOWN DEAL PROJECT HIGHLIGHT REPORT			
Reporting to:	Town Deal Board		
Project Name:	Glass Futures Phase 2 – Sina Medical Glass		
Report of:	Town Deal Board		
SRO:	Walter Coxon		
Project Lead:	Iain Taylor		
Report Date:	23 April 2024	Reporting Period:	March 2024 - May 2024
Project Start Date:	January 2021	Project End Date:	March 2025 (Phase 1)
PID Completed:	Yes	Business Case Submitted:	Yes - 5/8/2022
1. PROJECT SUMMARY			
<p>SINA Medical Glass Limited is a new vial manufacturing business established in St Helens to manufacture borosilicate glass vials in the former JK Phillips warehouse owned by St Helens Borough Council. Phase 1 starts in February 2024 and includes the refurbishment of the building and the installation of clean rooms and 8 vial manufacturing machines. SINA Medical will enter into a 15-year lease and has already become a member of Glass Futures to innovate in medical glass manufacturing. The location is within the LCR Life Science Investment Zone. Phase 2 includes the planning and installation of a new furnace for the manufacture of borosilicate tubing for vials. The overall investment is circa £90m.</p>			
2. PROJECT HEADLINES			
<p><b>Key Actions and Progress Since Last Meeting</b></p> <p><u>Property</u></p> <ul style="list-style-type: none"> <li>Lease agreed between St Helens Borough Council and SINA, completion pending AW approval.</li> <li>Planning consent secured on 31 January 2024.</li> <li>Vacant possession achieved on 8 February 2024.</li> <li>Site included in LCR Life Science Investment Zone, operational from 8 April 2024.</li> <li>AW lease has been approved and are in the process of engrossing documents for completion.</li> <li>License to Underlet agreed.</li> </ul> <p><u>Operational Business Plan</u></p> <ul style="list-style-type: none"> <li>Grant Funding Agreement Signed and Completed on 17 January 2024.</li> <li>Operations Director appointed - Kirk Bell.</li> <li>Local surveyor appointed to confirm specification of flooring, roofing, and other works.</li> <li>Three manufacturing equipment suppliers (all Italian) approached and quoting for supply.</li> </ul> <p><u>Delivery Phasing</u></p>			



Development of a phased approach to unlocking overall vision, considering the following:

- Phase 0 (October 2022 – end April 2024): Pre-development/occupation works, including planning, energy, legal approvals.
- Phase 1 (May 2024 – September 2025): Works to JKP Building to prepare for vial manufacture, manufacturing vials from October 2024 (first two machines), all TD funded works completed by March 2025.
- Phase 2 (TBC – March 2026): Additional government funding and private investment to secure business case for furnace installation and tubing manufacture. Potential allocation within LCR IZ retained rates investment fund.

Overall

The focus of the project team is on the completion of the lease and the preparation of the works packages to improve and repair the building.

**3. KEY PROGRESS SINCE LAST HIGHLIGHT REPORT (output focused)**

Achievements/activities completed:	SINA lease and licence to sublet agreed, the lease has been approved and are in the process of engrossing documents for completion.
	Planning consent achieved.
	Local suppliers identified for works packages.
	SINA branding prepared.
Slippage (give reasons):	Challenges due to securing superior landlord's consent to the licence and lease.

**4. ACTIONS AND OUTPUTS FOR NEXT 2 MONTHS**

Activity	Programme Milestone	Owner
JKP Lease Completion	May 2024	IMT supported by Hill Dickinson
AW Lease Approval	May 2024	IMT supported by Hill Dickinson
Further recruitment by SINA	May 2024	SINA
Instruction of Improvement Works	May 2024	SINA
Order of machines	May 2024	SINA
SINA Planning Application for Signage	June 2024	SINA, supported by IMT
AW Approval for Works	June 2024	IMT supported by Hill Dickinson

**5. ACTIONS AND OUTPUTS FOR REMAINDER OF 2024**

Activity	Programme Milestone	Owner
Phase 2 Business Plan	August 2024	IMT + SINA

**6. KEY ISSUES/CHALLENGES FOR RESOLVING**

Risk that A Weiss delays approving lease.

7. RISKS (new or raised)				
Risk	Impact	Likelihood	Overall	Mitigation
Risk that A Weiss delays approving lease.	Medium	Likely		Risk has materialised, daily focus on resolving and securing consent.
8. OVERALL STATUS:				
Medium				
9. OUTCOMES AND KPI's				
<p><b>New Jobs Created</b> c350 overall, c180 from vial manufacture. 170 jobs connected to the furnace and tubing facility, subject to further government funding.</p> <p><b>Private Sector Investment Secured</b> – £65m (revised).</p> <p><b>Refurbishment sq. ft</b> – 130,000 sq. ft of commercial premises.</p>				
10. FINANCIAL VARIANCES				
Year to date actual costs incurred	£104,900.50 (29/1/24)	IMT, Subsidy Control (JMW), Hill Dickinson, and Aspinall Verdi.		
Forecast outturn costs	£88,601.50 (Hoare Lea, planning costs, unbilled utility costs, final legal account, IMT project management and phase 2 business plan costs). Plus, Capital costs not exceeding the allocation below.			
Further information	Capacity Funding £193,502 Town Deal Capital Grant £5.5m Private Match Funding £23.055m	Financial RAG rating		
11. SOCIAL VALUE				
<p><b>Create training and employment:</b> SINA will create over first 18 months of operation 170 new roles with requisite training and development programmes. Roles will be advertised locally with support from local recruitment companies, job centres and skills providers. Approach to be confirmed with St Helens Borough Council and integrated into LCR Life Science skills, recruitment, and retention programmes. The Operations Director (a local person) has been appointed and will oversee future recruitment.</p> <p><b>Supply chain opportunities:</b> All suitable project roles and construction opportunities will be aimed at local businesses. The surveyor is a local firm.</p> <p><b>Improve job quality:</b> SINA will aim to meet the objectives of either the LCR Fair Employment Charter or the St Helens Borough Fair Employment Charter.</p>				

**Support people into work and progress:** SINA will proactively engage with local employment and training programmes to enable interested local people to access the skilled opportunities created by the facility.

**12. INFORMATION GOVERNANCE**

N/A

**13. DECISIONS REQUIRED FROM THE EXECUTIVE**

Approval to the SINA Lease and License to Sub Let.

**14. CHANGES TO ORIGINAL SCOPE**

N/A

## Project Aii: Cannington Shaw

TOWN DEAL PROJECT HIGHLIGHT REPORT			
Reporting to:	Town Deal Board		
Project Name:	Cannington Shaw No: 7 Bottle Shop		
Report of:	Town Deal Board		
SRO:	John Tabern		
Project Lead:	John Tabern		
Report Date:	23 April 2024	Reporting Period:	March 2024 – May 2024
Project Start Date:	June 2022	Project End Date:	March 2026
PID Completed:	Completed	Business Case Submitted:	5 August 2022
1. PROJECT SUMMARY			
<p>The Cannington Shaw project is to stabilise and repair the Cannington Shaw No: 7 Bottle Shop with the aim of securing further funding to regenerate and repurpose it as a potential Exhibition, Conference and Events Space, Visitor Centre, Innovation, Science and Engineering Park, Café/Restaurant and Community Facility.</p>			
2. PROJECT HEADLINES			
<p><b>Planning Application</b> – the planning consent has been awarded.</p> <p><b>Tesco and access to the Cannington Shaw site</b> – agreement has been reached on the size of car park space to be temporarily annexed to Cannington Shaw for the duration of phase one of the Town Deal project. Discussions are now ongoing to reach agreement for a demise to the Tesco lease to allow the area to remain in use as part of the Cannington Shaw development.</p> <p><b>Northern Compound</b> – As reported last time, the successful prosecution of this project relies on the use of common land to the north of the Cannington Shaw site. This is the area that will accommodate the storage, welfare, education, and offices facilities. This issue is now a concern as it is central to the start of the project in June 2024 and failure to achieve will now cause the project to fall back and risk infringing the deadline for the completion of TD projects by March 2026.</p> <p><b>District Heat Network Project</b> – Buro Happold have been appointed as the contractor to deliver the Feasibility Study and as I write a date and time is being arranged for an inception meeting and to start the technical assessment.</p> <p><b>Weed and bush clearance</b> – We still await permission to start the clearance work to the Northern Compound.</p> <p><b>Tender Process</b> – The tender document has now been issued to each of the potential main contractors and site visits to Cannington Shaw have been carried out. All completed tenders are due back week ending 3 May 2024.</p>			
3. KEY PROGRESS SINCE LAST HIGHLIGHT REPORT (output focused)			
Achievements/activities completed:	Buro Happold appointed as lead consultant for Feasibility Study.		

	Section of Tesco car park secured for Cannington Shaw use during Phase 1.			
	Tender Document issued for main contractor.			
Slippage (give reasons):	Northern Compound – no further progress currently.			
<b>4. ACTIONS AND OUTPUTS FOR NEXT 2 MONTHS</b>				
<b>Activity</b>	<b>Programme Milestone</b>			<b>Owner</b>
Appoint lead contractor	May 2024			JT
Resolve Northern Compound issue	June 2024			JT/ST
<b>5. ACTIONS AND OUTPUTS FOR THE REMAINDER OF 2024</b>				
<b>Activity</b>	<b>Programme Milestone</b>			<b>Owner</b>
Complete construction of NC	Sept 2024			JT & Lead Contractor
Commence S106 site activity	October 2024			JT & Lead Contractor
<b>6. KEY ISSUES/CHALLENGES FOR RESOLVING</b>				
Refer to risk section below.				
<b>7. RISKS (new or raised)</b>				
<b>Risk</b>	<b>Impact</b>	<b>Likelihood</b>	<b>Overall</b>	<b>Mitigation</b>
Northern Compound – agreement not reached.	High	Possible		Land to Glass Futures site identified as a temporary compound facility to allow for resolution. This is not a desirable option.
Risk that wider economic factors influence the deliverability of the project.	Medium	Unlikely		Apply prudent approach to risk, apply above normal contingencies to construction costs. Raise additional funding via corporate engagement.
Tender costs exceed available funds due to construction costs/scope of works	Low	Unlikely		Reduce scope of works to in turn reduce amount of labour and materials. Ensure competitive tender delivers best available rates. Review design specification and/or raising additional funding via corporate engagement.

Tender return delays	Low	Unlikely		All of the contractors under consideration have been interviewed and assurance obtained that their experience is commensurate with the scope. Highlight specific challenges in advance. Tenders expected returns expected by 2 May 2024.
<b>8. OVERALL STATUS:</b>				
Medium				
<b>9. OUTCOMES AND KPI's</b>				
<b>Indicator</b>				<b>Quantity</b>
New learners assisted				50
Ancient monument and listed asset protected and safeguarded				1
Brownfield Land Reclaimed (Ha)				2.02
<b>10. FINANCIAL VARIANCES</b>				
Year to date actual costs incurred	First allocation of capacity funding and CS reserves now exhausted = £70,932.72			
Forecast outturn costs	Not exceeding the allocation identified below			
Further information	Opening allocation of £226,178 (VAT allocation) plus £1.37m project capital budget	Financial RAG rating		
<b>11. SOCIAL VALUE</b>				
The first public engagement day to be run on site at Cannington Shaw is due to take place on 12 <sup>th</sup> May 2024.				
<b>12. INFORMATION GOVERNANCE</b>				
None.				
<b>13. DECISIONS REQUIRED FROM THE EXECUTIVE</b>				
To note the progress detailed above.				
<b>14. CHANGES TO ORIGINAL SCOPE</b>				
None.				

## Project B: Town Centre Living and Regeneration

TOWN DEAL PROJECT HIGHLIGHT REPORT			
Reporting to:	Town Deal Board		
Project Name:	Town Centre Living and Regeneration (Phase 1)		
Report of:	Town Deal Board		
SRO:	Councillor Richard McCauley		
Project Lead:	Max Bentham / Tom Ivinson		
Report Date:	May 2024	Reporting Period:	March 2024 – May 2024
Project Start Date:	April 2021	Project End Date:	March 2026
PID Completed:	Yes	Business Case Submitted:	5 August 2022
1. PROJECT SUMMARY			
<p>The Masterplan for St Helens town centre provides an aspirational long-term vision to guide future development and the transformation of the town centre over the next 20 years. The first development phase comprises demolition of the existing Hardshaw Centre to make way for 75,000sq ft office building, a 120-bed hotel, 8 townhouses, 56 apartments, c. 20,000sq ft retail and leisure space, and a 22,000 sq. ft purpose-built market hall together with extensive public realm and infrastructure works. The development has been designed to be highly sustainable both in construction and in use.</p>			
2. PROJECT HEADLINES			
<p>Specific work groups have been set up to inform the Steering Group:</p> <p><b>Acquisitions and Vacant Possessions</b></p> <ul style="list-style-type: none"> <li>• Property interests captured in the CPO are being vested by the Council in June 2024, with Vacant Possession of the Hardshaw Centre advised as August 2024 to facilitate tenant relocation.</li> <li>• An update on key agreements is as follows: <ul style="list-style-type: none"> <li>○ Heron – terms agreed, in legals</li> <li>○ One Below – terms agreed, in legals</li> <li>○ Punch Taverns – no terms agreed, no further update from Punch or its agent.</li> </ul> </li> </ul> <p><b>Finance</b></p> <ul style="list-style-type: none"> <li>• Approval to invest the MTFs budget of £69.2m for Phase 1 was granted at the Cabinet Meeting on 13 September 2023.</li> <li>• No formal offer for the residential subphase has been received from Build to Rent or Registered Providers yet. The base position will revert to open market sales in the absence of an investor partner.</li> <li>• Cabinet approval was granted to enter the Hotel Franchise Agreement and Management Agreement in April 2024.</li> </ul>			

- The main contractor, Vinci Construction, is currently undertaking pricing of the project utilising available Stage 4 design information, it is envisaged that pricing will be completed by late September 2024.

### **Design / Planning**

- RIBA Stage 4 design launched on 2 October 2023 and completed in March 2024. During the design phase several additional consultants and surveys were instructed to inform a coordinated Stage 4 Design. These included Façade Engineers, Pre-cast Concrete Engineers, Glulam Timber Engineers, and Ground Investigations. The design is due for completion in June 2024 to allow for accurate pricing returns and acceptance of the employer's requirements and performance KPI's.
- The Reserved Matters planning submission was made on 29 November 2023 and is anticipated to be determined during Planning Committee in June 2024. The design team continue to provide feedback and updated reports in response to comments received during the consultation process.
- A non-material amendment and application P/2024/0107/FUL for the retaining wall outside of the previous red-line boundary is due for determination on 3 May 2024.

### **Utilities**

- Following Cabinet approval on 14 September 2023, final contract negotiations are being progressed with the IDNO/ICP service provider Bethell Group. Design development has taken place to minimise clashes with existing utilities and locations of sub-stations SPEN currently reviewing the design and providing feedback on acceptance. It is envisaged SPEN approvals will be received in June 2024.
- The procurement of the transformer equipment has been secured to mitigate programme slippage risk.
- On site commencement of the substation relocation package is now planned in June 2024, following SPEN acceptance of the design. This design approval has been subjected to a one month delay due to SPEN resourcing issues.

### **Main Contract Procurement**

- Vinci Construction is instructed under a PCSA for Phase 1 has been executed Q1 2024.
- The contract scope includes demolition of the existing bus station and adjacent commercial units, construction of a temporary bus station, construction of a new permanent bus station and associated public realm and highways modifications. The master programme for the project shows commencement of activities to support demolition of the Hardshaw Centre starting in June 2024 following vacant possession.
- The initial scope of works falls under 'enabling works.' This scope will reduce risk by allowing Vinci to undertake asbestos removal and undertake further site investigations ahead of the main contract award.
- The enabling works pricing has been developed by the Vinci and has been submitted to the Council with a view of obtaining Cabinet approval to enter into the works contract. Cabinet approval is forecast for June 2024.

### **Social Value**

- The social value action plans of the appointed main contractor have now been embedded into the PCSA contract.
- Vinci has committed to providing £377,000 of Social Value from various initiatives throughout the PCSA period.



- Currently Vinci during the PCSA period, Vinci have reported delivering £130,519.95 of Social Value to date, these have been delivered in the following areas:
  - Employment - £ 68,221.02
  - Community - £15,155.00
  - Work Experience - £778.00
  - Support for Local Business - £42,156.00
  - Health and Wellbeing - £2,214.93
- The project team have continued to support local charitable projects & educational workshops throughout the Borough.

**3. KEY PROGRESS SINCE LAST HIGHLIGHT REPORT (output focused)**

Achievements/activities completed:	<ul style="list-style-type: none"> <li>• Progression of Stage 4 design, final co-ordination of design to be completed May 2024.</li> <li>• Completion of IDNO/ICP design package and discussions with SPEN to conclude by June 2024.</li> <li>• Completion of design, pricing and formal contracts with Bethells to be completed by June 2024.</li> <li>• Enabling works package priced and programme submitted to the Council for approval.</li> <li>• Site Investigations in progress.</li> <li>• Asbestos surveys currently being undertaken in available areas of the Hardshaw Centre.</li> </ul>
Slippage (give reasons):	<ul style="list-style-type: none"> <li>• Critical Path – delay to the demolition of the Hardshaw Centre due to the relocation of the existing substation and revised Vacant Possession date of August 24. Discussions are ongoing with SPEN on the acceptance of the design and cabling route proposed for the works.</li> <li>• Vinci Programme was built around the approval of the Enabling Works package in April Cabinet. This has now been pushed back to June Cabinet. The client team is exploring options to introduce intermediate contract to allow some works to progress such as Asbestos Removals.</li> <li>• Planning - delays to Reserved Matters planning approval due to wider highways drainage and adoptions of systems. Design development is ongoing between consultants, the Council and United Utilities. Strategy needs to be agreed at a strategic level on the adoption of system to progress.</li> </ul>

**4. ACTIONS AND OUTPUTS FOR NEXT 2 MONTHS**

Activity	Programme Milestone	Owner
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Vesting of land interests acquired via CPO	Ongoing (potential use of CPO powers)	St Helens Borough Council		
Submission and approval to Development Proposal Notice. Agree Phase Contract.	June 2024	ECF/ St Helens Borough Council		
Complete hotel franchise and management agreements. Approval to exchange granted at April Cabinet.	June 2024	ECF/ St Helens Borough Council		
Reserved Matters planning consent	June/July 2024	ECF/ St Helens Borough Council		
Substation works (civils preparation) to commence	June 2024	ECF/ St Helens Borough Council		
Approvals to commence Enabling Works Package	June 2024	St Helens Borough Council		
<b>5. ACTIONS AND OUTPUTS FOR REMAINDER FOR 2024</b>				
<b>Activity</b>	<b>Programme Milestone</b>	<b>Owner</b>		
Design development with contractor partner	Ongoing to contract award – Q4 2024	ECF/ St Helens Borough Council		
Re-location of substations from Hardshaw Centre	June – November 2024	ECF/ St Helens Borough Council		
Vacant possession of the Hardshaw Centre	August 2024	ECF/ St Helens Borough Council		
Commencement of demolition works (enabling activities)	August 2024	ECF		
Commencement of main works contract	Q4 2024	ECF		
<b>6. KEY ISSUES/CHALLENGES FOR RESOLVING</b>				
Please refer to risk section below.				
<b>7. RISKS (new or raised)</b>				
<b>Highest Risks</b>	<b>Impact</b>	<b>Likelihood</b>	<b>Overall</b>	<b>Mitigation</b>
Delay in sub-station relocation programme of works	Moderate	Likely		<ul style="list-style-type: none"> <li>Design has been submitted to SPEN who have made comments regarding non-acceptance of certain design items.</li> <li>Design team workshops have been completed to update/ push back on certain items.</li> </ul>

				<ul style="list-style-type: none"> <li>• Requests made to SPEN to have interim design meeting ahead of re-submission.</li> <li>• Additional resource requested to SPEN with review being undertaken of demolition strategy.</li> </ul>
Delay in Cabinet approval to commence enabling works package	Moderate	Likely		<ul style="list-style-type: none"> <li>• Previously target of April Cabinet/Committee has been moved to June. Vacant Possession of the Hardshaw Centre and SPEN approvals has reduced impact of this delay.</li> </ul>
Delay in determination of RM planning application	Moderate	Likely		<ul style="list-style-type: none"> <li>• Strategic level feedback from United Utilities and the Council on the adoption of drainage system required for consultants to inform detailed design.</li> </ul>
<b>8. OVERALL STATUS:</b>				
Moderate				
<b>9. OUTCOMES AND KPI's</b>				
To be developed during Stage 4 design to include approximate new build sq. ft / refurbished sq.ft / job creation.				
<b>10. FINANCIAL VARIANCES</b>				
Year to date actual costs incurred	£799k infrastructure / Gross £5.69 (April 23)	Fees for master planning, RIBA Design Stage 2-4 design, hybrid planning application, initial CPO costs and Pre-Construction Services Agreement with the selected contractor, Vinci.		
Forecast outturn costs	Not exceeding the allocation identified below			
Further information	£69.2m investment approval following Cabinet meeting on 13 September 2023. £7.24m Towns Fund allocation. £812k OPE funding.	Financial RAG rating		
<b>11. SOCIAL VALUE</b>				
The Social Value Vision Statement for St Helens Town sets out the Social Value Strategy for the development across its full lifecycle, and includes social value action plans to target the following:  <b>Design Team Social Value Action Plan</b> - This has been used throughout the pre planning stage to set targets for the project team – from architects to planning consultants - and has allowed us to capture social value from Stage 1.				

**Community Engagement Action Plan** - This highlights specific programmes to engage the community throughout the delivery of the project as well as how to support existing initiatives identified.

**Local Economy & Supply Chain Action Plan** - This Action Plan includes programmes to create opportunities for local businesses against the proposed targets, a Supply Chain Charter to get delivery partners on board with embedding social value in contracts, milestones and key project team members who will be responsible.

**Education, Skills & Employment Action Plan** - This Action Plan includes findings from the Jobs & Skills workshop, and outlines which local providers that delivery partners should work with to achieve targets. Specific programmes are highlighted at each stage of the project lifecycle along with key milestones and responsibilities.

**Health, Wellbeing & Environment Action Plan** - This Action Plan includes findings from the Health, Wellbeing & Environment workshop and signposts local organisations for partnership as well as key targets, milestones and decision makers. This Action Plan also aligns to environmental targets set by Cundall.

Additionally, the [Draft St Helens Inclusive Growth Strategy 2023-2028](#), which sets out the new and additional actions needed over the next five years to achieve the council inclusive growth ambitions, was in a consultation period during the time of preparing the St Helens Town Centre social value strategy. Therefore, the social value consultation has been aligned (where relevant) to the priorities within the Draft St Helens Inclusive Growth Strategy.

A detailed analysis based on the proposed TOMs Framework shows that over approximately 2 years of construction, 20 years of estate management and 20 years of occupation the total additional social and local economic value created by the St Helens Town Centre redevelopment could be as high as £197,589,271, or 227% of the original construction costs.

Vinci, and the wider project team are now measuring and reporting on the social value delivered in line with these Action Plans on the Portal.

## 12. INFORMATION GOVERNANCE

There are no information governance matters to consider at this meeting of the Town Deal Board.

## 13. DECISIONS REQUIRED FROM THE EXECUTIVE

There are no decisions required for the Town Deal Board.

## 14. CHANGES TO ORIGINAL SCOPE

The former M&S building has been added to scope.

## Project C: The World of Glass

TOWN DEAL PROJECT HIGHLIGHT REPORT			
Reporting to:	Town Deal Board		
Project Name:	The World of Glass		
Report of:	Town Deal Board		
SRO:	Richard Tully		
Project Lead:	Katie Wade		
Report Date:	May 2024	Reporting Period:	March 2024 – May 2024
Project Start Date:	April 2021	Project End Date:	March 2026
PID Completed:	Yes	Business Case Submitted:	5 August 2022
1. PROJECT SUMMARY			
A sensitive modernisation of The World of Glass introducing experiential and multi layered visitor engagements that are based on people stories. Adding vital ingredients to make The World of Glass a major tourist attraction.			
2. PROJECT HEADLINES			
Project completed in August 2023 to major BBC publicity and fantastic reviews. Pete Frost has left his post as Project Lead. Katie Wade the deputy will step up to the role of Project Lead for a month in May 2024. The new Director and Project Lead Sarah Taylor will start at the beginning of June 2024.			
3. KEY PROGRESS SINCE LAST HIGHLIGHT REPORT (output focused)			
Achievements/activities completed:	N/A		
Slippage (give reasons):	N/A		
4. ACTIONS AND OUTPUTS FOR NEXT 2 MONTHS			
Activity	Programme Milestone	Owner	
N/A	N/A	N/A	
5. ACTIONS AND OUTPUTS FOR THE REMAINDER OF 2024			
Activity	Programme Milestone	Owner	
Snagging lists to be completed	Completion of snagging issues with the development.	Project Manager	
6. KEY ISSUES/CHALLENGES FOR RESOLVING			
N/A			

7. RISKS (new or raised)				
Risk	Impact	Likelihood	Overall	Mitigation
No new risks in scope of Town Deal project	N/A	N/A	N/A	N/A
8. OVERALL STATUS:				
Complete				
9. OUTCOMES AND KPI's				
<p>Visitor Numbers are on target to exceed 100,000 this financial year.            New staff roles have been created with a Deputy Manager, Office Manager and Social Media Assistant in place.            On target to host the International Festival of Glass and Glass Biennale in 2026.</p>				
10. FINANCIAL VARIANCES				
Year to date actual costs incurred	£879,817.39			
Forecast outturn costs	£890,000			
Further information	Retention held from design and build contract.	Financial RAG rating		
11. SOCIAL VALUE				
<p>Increased visitor numbers have meant increased leisure and cultural participation in arts events, and with the historical site and museums.            Increased sense of belonging and pride of place. Currently 41% of Visitors have a St Helens postcode, and 59% are from outside the borough.</p>				
12. INFORMATION GOVERNANCE				
N/A				
13. DECISIONS REQUIRED FROM THE EXECUTIVE				
<p>To note there is a need to continue to report outputs, outcomes and funding profiles following completion of the project. Progress reporting is otherwise no longer relevant as the project has been delivered. A formal project closure report will be presented at the end of the Town Deal programme.</p>				
14. CHANGES TO ORIGINAL SCOPE				
N/A				

## Project Di: Youth Facility

TOWN DEAL PROJECT HIGHLIGHT REPORT			
Reporting to:	Town Deal Board		
Project Name:	Youth Facility		
Report of:	Town Deal Board		
SRO:	Justin Hill		
Project Lead:	Robert Gatensbury		
Report Date:	26 April 2024	Reporting Period:	March 2024 – May 2024
Project Start Date:	May 2022	Project End Date:	March 2026
PID Completed:	Yes	Business Case Submitted:	November 2022
1. PROJECT SUMMARY			
<p>The project is providing youth facilities within the Gamble Building, as part of broader plans to provide a new creative and learning hub to serve as the community “living room” for the town centre. Youth facilities would complement the re-introduction and regeneration of the town’s library and archive service. The proposal builds on wider engagement undertaken with young people across the Borough and complements other investments including new facilities at the YMCA.</p>			
2. PROJECT HEADLINES			
<ul style="list-style-type: none"> <li>Numerous funding sources have been explored such as the Levelling Up Fund Round 2, National Heritage Lottery Funding and more recently an expression of interest was submitted for £5m Cultural Development Funding. Unfortunately to date, the project has not been successful in securing any additional financial support. Despite unsuccessful attempts, the Project Team remains committed to identifying suitable opportunities to progress the project in its entirety.</li> <li>Stephen Higham, new Programme Lead for Town Deal and the Gamble Building commenced 22 April 2024 and has been meeting with key stakeholders to get up to speed with the projects, including Justin Hill, YMCA.</li> <li>The design team have developed an outline and phased cost plan for the project, and an outline programme.</li> <li>Client sign-off for the phased programme has been given, with RIBA design stage 2 commencing in May 2024. Further phasing options are being explored that will look at redeveloping the youth hub as a singular focus with archive and library phasing options to follow once funding has been sourced.</li> <li>A prospectus has been created, designed to show case the Gamble Building and attract possible further funding to complete the wider development.</li> <li>Visit undertaken by Make CIC in March 2024 to consider opportunities for managed workspace within the building.</li> </ul>			
3. KEY PROGRESS SINCE LAST HIGHLIGHT REPORT (output focused)			

Achievements/activities completed:	Visit undertaken by Make CIC in March 2024 to consider opportunities for managed workspace within the building.			
	New Programme Lead for the Gamble Building project, Stephen Higham commenced his role on 22 April 2024.			
Slippage (give reasons):	Stage 2 design brief has moved from December 2023 to May 2024 due to delivery of initial surveys and further stakeholder engagement to develop the brief.			
<b>4. ACTIONS AND OUTPUTS FOR THE NEXT 2 MONTHS</b>				
<b>Activity</b>	<b>Programme Milestone</b>			<b>Owner</b>
Stage 2 Design Freeze	June 2024			Atkins Realis
Stage 2 Cost Plan	July 2024			Atkins Realis
<b>5. ACTIONS AND OUTPUTS FOR THE REMAINDER OF 2024</b>				
<b>Activity</b>	<b>Programme Milestone</b>			<b>Owner</b>
Stage 2 Client Review	August 2024			St Helens Borough Council
Approval to proceed to stage 3	August 2024			St Helens Borough Council
Stage 3 Design Freeze	September 2024			Atkins Realis
Stage 3 Cost Plan	October 2024			Atkins Realis
Stage 3 Client Review	October 2024			St Helens Borough Council
<b>6. KEY ISSUES/CHALLENGES FOR RESOLVING</b>				
Please refer to risk section below.				
<b>Financial:</b> Levelling Up fund bid was unsuccessful. The scope of the project to deliver the youth hub has been revised through the current design stages to align with the available Town Deal grant and Council match funding. Further external funding opportunities for re-use of the full building are being explored. Need to ensure investment is complementary to wider youth provision and investment in the Borough and aligns with the consulted views of young people.				
<b>Programme:</b> Need to deliver a phased programme of works within the Gamble Building which will ensure that the Town Deal funded youth hub is provided by the required deadline of March 2026. This will retain the longer-term ambition to eventually bring the full building back into productive use.				
<b>7. RISKS (new or raised)</b>				
<b>Risk</b>	<b>Impact</b>	<b>Likelihood</b>	<b>Overall</b>	<b>Mitigation</b>
Financial: Failure to secure external funding	3	5	15	Further fundraising required. Funding stream yet to be identified. Current design stages will enable the development of detailed costs



				and business case which will enable further bidding to enhance overall Gamble project. Current project will be aligned to available resource.
Building condition works may have greater than expected impact on project costs.	3	3	9	AtkinsRealis to review the condition survey data and consider cost implications of the findings.
Strategic: Lack of stakeholder buy-in and difficulties with stakeholder partnership /engagement	2	1	2	Stakeholder mapping exercise taken place to engage with key stakeholders. Significant public engagement taken place relating to the Gamble and repurposing.
Strategic: Failure to develop KPI's for project may dilute measurability.	2	1	2	KPI's were developed in conjunction with consultant and reflecting DLUHC outputs as part of project business case.
Conflicts with or disruption caused by other work programmes or initiatives i.e., Town Centre Living and Regeneration project	3	2	6	Regular communications through workstream reviews with appropriate stakeholders.
Reputational harm due to lack of visible development activity	3	2	6	Implementation of comms strategy, including use of new website.
<b>8. OVERALL STATUS:</b>				
Medium				
<b>9. OUTCOMES AND KPI's</b>				
<b>INDICATORS</b>			<b>Intervention theme:</b>	<b>Target:</b>
£ spent directly on project delivery (either local authority or implementation partners) *			N/A	£3.3m
£ co-funding spent on project delivery (private and public) *			N/A	£2m
£ co-funding committed (private and public) *			N/A	£2m
# of temporary FT jobs supported during project implementation*			N/A	
# of full-time equivalent (FTE) permanent jobs <b>created</b> through the projects*			N/A	
# of full-time equivalent (FTE) permanent jobs <b>safeguarded</b> through the projects*			N/A	
# heritage buildings renovated/restored			Urban Regeneration	1
# improved community/sports centres			Urban Regeneration	1
<b>10. FINANCIAL VARIANCES</b>				
Year to date actual costs incurred	Business Case development £15,749			
Forecast outturn costs	Not exceeding the allocation identified below			

Further information	Capacity Funding Allocation £81,000 Town Deal Capital Grant £1,297,000 Council match to be approved £2,000,000 (from business case)	Financial RAG rating	
<b>11. SOCIAL VALUE</b>			
As yet, there has not been any progress on social value initiatives while the team focus on freezing the design brief. However, the design team is keen to explore opportunities to engage with local schools and colleges and will maximise use of local suppliers for physical works.			
<b>12. INFORMATION GOVERNANCE</b>			
There are no Information Governance decisions required at this time.			
<b>13. DECISIONS REQUIRED FROM THE EXECUTIVE</b>			
The Town Deal Board are asked to note the progress detailed above.			
<b>14. CHANGES TO ORIGINAL SCOPE</b>			
N/A			

## Project Dii: Health Innovation Hub

TOWN DEAL PROJECT HIGHLIGHT REPORT			
Reporting to:	Town Deal Board		
Project Name:	Health Innovation Hub		
Report of:	Town Deal Board		
SRO:	Jamaila Hussain		
Project Lead:	Carys Kinsella		
Report Date:	26 April 2024	Reporting Period:	March 2024 – May 2024
Project Start Date:	October 2021	Project End Date:	March 2026
PID Completed:	Yes	Business Case Submitted:	Under review due to changes to original business case
1. PROJECT SUMMARY			
<p>The Health and Care Innovation Hub project focused on two main elements:</p> <p><b>Skills Academy</b> - Provision of dedicated education floorspace to deliver additional / enhanced training (and associated engagement and careers information, advice, and guidance) to enable more local people to enter and progress their careers in the health and social care (H&amp;SC) sector. The Academy will be located on Hardshaw Street, following a programme of refurbishment on completion of purchase (February 2024).</p> <p><b>Business Connect</b> - This element of the project is under review due to the liquidation of St Helens Chamber who were the key delivery partners. It was planning to provide dedicated working and meeting spaces, with associated support for businesses with a health and social care focus to co-locate, network, and collaborate, in order to accelerate growth within this sector. An options appraisal is underway to establish whether this element of the project is still deliverable.</p> <p>Developing a visible and prestigious hub for H&amp;SC skills and training provision will provide a central focus for health and social care in the locality and promote joint working and further integration of health and social care provision. It will also provide an opportunity to improve health and well-being of the local population by providing opportunities to access employment in the health and care sector through the provision of advice, career guidance, access to training, work experience/placements and career development opportunities.</p>			
2. PROJECT HEADLINES			

**Skills Academy Location** – Purchase of property on Hardshaw Street (former Clickworks building) is complete. Initial building inspections complete and planning underway for the refurbishment of the building.

**Skills Academy Development** – Product and business development underway with partners in the project to define support to be provided via the Academy at each stage of the career pathway from creating a workforce pipeline, recruitment, retention, workforce development and innovation. Engagement with key stakeholders continues to ensure collaboration and engagement in key focus areas. Testing of streamlined assessment and recruitment process underway at Recruitment Event on Saturday 20th April, to assess potential to develop this model for sharing with partners via the Academy.

**Delivery Structure** – Workstreams for the Skills Academy are in place, reporting progress to the Academy Development Group on a monthly basis. A review of the original business case is underway.

**Capacity** – Programme management capacity is in place for the development of the Skills Academy, but an options appraisal is required to agree how the Business Connect element of the project can be delivered and the resources required to support it.

**Collaborative Agreements** – The team has started to consider legal structures/collaboration models between the Council, St Helens Place ICB, St Helens Chamber and St Helens College. Sufficient legal agreements worked up in detail are now needed.

### 3. KEY PROGRESS SINCE LAST HIGHLIGHT REPORT (output focused)

Achievements/activities completed:	Initial building inspection by Council and NHS facilities team and refurbishment planning discussions underway. Anticipated that high-level capital costs and project plan associated with refurbishment will be available by end of May 2024.
	Planning meeting held with key partners to discuss product and business development – further meetings to continue planning to take place on 29 <sup>th</sup> April and 21 <sup>st</sup> May 2024.
	St Helens Chamber market research with local businesses completed and report published.
	Recruitment Event, showcasing entry level/support health and care roles held on 20 <sup>th</sup> April in collaboration with health and care partners – 45 delegates attended on the day which included: <ul style="list-style-type: none"> <li>- A marketplace involving 15 health and care employers on the day via the marketplace, giving delegates the opportunity to discuss job opportunities.</li> <li>- An immersive dramatization of service users' experience of accessing health/care services.</li> <li>- Behavioural assessments.</li> </ul> Interviews for secondary care support roles on the day. 17 substantive offers of employment were made on the day and 11 offers to work as part of the hospital bank staff. Event now being evaluated, and consideration being given to delivering similar Events in the Academy building.
Slippage (give reasons):	N/A.

### 4. ACTIONS AND OUTPUTS FOR NEXT 2 MONTHS

Activity	Programme Milestone	Owner
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Skills Academy – refurbishment planning underway and exploring resource to support delivery.	29 April 2024	Project Manager and members of Academy Development Group		
Options appraisal for delivery of the Business Connect element of the project	May 2024	Amion & H&C Innovation Project Steering Group		
Academy Development Plan for 2024/25.	May 2024	Project Manager & Development Group		
<b>5. ACTIONS AND OUTPUTS FOR THE REMAINDER OF 2024</b>				
<b>Activity</b>	<b>Programme Milestone</b>			<b>Owner</b>
Business Case review in light of changes to the original plan and demise of Chamber. Outline plan to be presented to May TD Board with detailed Business Case to be completed for approval at September Board.	September 2024			Amion & H&C Innovation Steering Group
Skills Academy – procurement, design, and refurbishment of Skills Academy Building.	December 2024			Project Manager & Skills Academy development group
<b>6. KEY ISSUES/CHALLENGES FOR RESOLVING</b>				
Status of the Business Connect element and resource required to continue to deliver it. Allocation of funding associated with the Business Connect element of the project.				
<b>7. RISKS (new or raised)</b>				
<b>Risk</b>	<b>Impact</b>	<b>Likelihood</b>	<b>Overall</b>	<b>Mitigation</b>
Financial: Funding not incurred by March 2026	2	2	4	Town Deal programme and project finance reports to be reviewed at TDB and supporting board meetings.
Strategic: Ability to deliver Business Connect element due to the Chamber going into administration	4	5	20	Options appraisal to be undertaken to review whether there is capacity elsewhere to take this element forward and options for expenditure of the budget allocated to support Business Connect.

Strategic: Difficulties with stakeholder partnership	3	2	6	Detailed plan of commitments, requirements, and responsibilities for all stakeholders described in project and to be supported with collaboration & partnership agreements.
Skills Academy – revenue funding dependent on activity, outputs, and partner buy-in	3	3	9	Revenue funding secured to March 2027. Target is for business model to be sustainable from April 2026 onwards. Options appraisal required when Academy service provision confirmed.
<b>8.OVERALL STATUS:</b>				
Medium				
<b>9.OUTCOMES AND KPI's - to be reviewed as part of Business Case update review</b>				
<b>Strategic Investment Objectives</b>	<b>Benefits To Be Realised</b>		<b>Measures</b>	
SKILLS ACADEMY - to develop a strong and multiskilled workforce by offering training, qualifications, experience, and personalised coaching across a variety of roles within health and social care, as well as guaranteed interviews with key organisations in the sector.	<p>To provide an opportunity for development of the future health and social care workforce for St Helens.</p> <p>To enhance the opportunities for residents of St Helens to develop their skills and career prospects in health and social care.</p> <p>To provide dedicated careers advice and guidance to people looking for a career in health and social care or to develop their career further.</p> <p>To increase the amount of apprenticeship roles in health and social care.</p> <p>To expand and future-proof the health and social care workforce in St Helens with a constant stream of potential employees to meet demands, not only for both acute and social care settings, but also for enabling roles within Health and Social Care such as IT.</p>		<ol style="list-style-type: none"> <li>300 additional people to complete their training H&amp;SC (Health and Social Care) via the skills hub annually from 2026.</li> <li>300 existing H&amp;SC staff to complete role required training annually from 2026.</li> <li>75% of people to be offered a H&amp;SC job/apprenticeship in St Helens via the Health Innovation Hub annually from 2026.</li> <li>300 people to have undertaken careers advice and guidance via the skills hub annually from 2026.</li> <li>Estimated 25% of people attending training at the skills hub to be unemployed, annually from 2026.</li> <li>50% reduction in the amount of vacant health and social care roles in St Helens by end of 2027.</li> <li>50% reduction in agency cost within H&amp;SC in St Helens by 2027.</li> <li>35% increase in the amount of new employees/apprenticeships within</li> </ol>	

	<p>To fill gaps in the health and social care workforce, specifically in roles which are difficult to recruit to.</p> <p>To increase the engagement of the workforce of the future in Health &amp; Social Care.</p> <p>To improve the quality of provision of health &amp; social care in St Helens.</p>	<p>H&amp;SC to be from St Helens by end of 2027.</p> <p>9. 500 contacts with local people annually from 2026.</p> <p>10. 300 people introduced to Health &amp; Social Care as a creditable career annually from 2026.</p> <p>11. Improvement in the provision of health &amp; social care in St Helens CQC (Care Quality Commission).</p>
<b>OUTCOMES &amp; KPIs below – require review as part of options appraisal process for delivery of this element of the project</b>		
<p>BUSINESS CONNECT - to harness a culture of collaboration, innovation, research and development between the Health &amp; Social Care sector and local business by providing a space to develop and explore opportunities, coupled with business specialist advice and support.</p>	<p>To provide an opportunity for the Health &amp; Social Care sector and local business to collaborate on innovative ventures and share their ambition in a modern incubator and accelerator environment.</p> <p>To offer dedicated specialist business support for all businesses in St Helens working in the health and social care sector.</p> <p>To maximise the opportunities afforded by the transition to integrated and partnership approaches and an increased focus on wellness and prevention of ill health.</p> <p>To be attractive to, and support the development of, local business concerned with developing health and social care products and services that can benefit St Helens residents.</p>	<p>12. 20 new H&amp;SC business collaborations annually by 2026.</p> <p>13. 6 new H&amp;SC business start-ups or expansions annually by 2026.</p> <p>14. 30 St Helens Borough businesses to be supplying H&amp;SC organisations with goods or services by 2026.</p> <p>15. £200,000 annually business support investment in public and private sector by 2027.</p>

	<p>To be a leading provider of research and community trials to benefit the St Helens population who have multiple complex needs, by harnessing Liverpool City Region digital infrastructure including Sensor City and Daresbury Big Data.</p> <p>To improve and enhance the health and wellness of the local community, many of whom have multiple complex needs, through the access of available and innovative trials.</p>	
<p>To develop a visible and prestigious Health &amp; Social care focussed hub in a prime and accessible location that emphasises St Helens' commitment to health and social care.</p>	<p>To ensure the space is located and designed to promote St Helens' focus on improving health and social care provision.</p> <p>To provide a central focus for health and social care in the locality.</p> <p>To promote joint working and further integration of health and social care provision.</p> <p>To ensure services provided are convenient to access regardless of physical or geographical limitations.</p> <p>To stimulate local economic growth and regeneration, foster economic resilience in the local community and encourage footfall for local business.</p> <p>To attract new visitors to the local area.</p>	<p>16. Health Innovation Hub to be open by July 2025.</p> <p>17. Health Innovation pilot to be in place by December 2023.</p> <p>18. 18.22% of St Helens residents to be aware of the health innovation hub by 2027 (proxy).</p>



		To create a sense of community access and ownership.	
		To Increase footfall to the local area, supporting the local economy and enhance the local health local health and social care system.	

**10.FINANCIAL VARIANCES**

Year to date actual costs incurred	£164,519 £304,500	Capacity fund (business plan, design fees, project management) Costs associated with purchase of Building
Forecast outturn costs	Not exceeding the allocation identified below: £1.3million - development of Skills Academy £400,000 – Business Connect element to be confirmed following options appraisal £200,000 – support costs	
Further information	Opening allocation of £1.9m	Financial RAG rating

**11.SOCIAL VALUE**

The proposed Health and Care Innovation Hub project involves the development of a bespoke facility within St Helens town centre, which will support the development of a home-grown workforce for the sector, by providing careers advice, employment support to secure jobs in health and social care, education and training and the opportunity to develop a career in these sectors. The Hub brings together all the key H&SC stakeholders, who will work jointly to identify training needs and respond to them by encouraging new learners to enter the sector and existing workers to increase their skills, on an on-going basis. Careers in the sector will be promoted to a range of audiences particularly targeting school and college leavers, unemployed, economically inactive, care leavers and people within St Helens' more deprived communities, to engage them with about opportunities which the sector offers, in entry levels and support roles and to progress their careers. Employment support, skills development and education will be coordinated across providers and employers, which will ensure that new employees & learners benefit from extensive work experience opportunities and placements, enhancing their skills and increasing their job readiness on completion of their learning. The coordinated approach will also ensure that the existing workforce are offered opportunities to increase their skills and progress within the workplace, with clear career paths available. This will expand and future-proof the health and social care workforce in St Helens with a constant stream of potential employees to meet demands, not only for both acute and social care settings, but also for enabling roles within Health and Social Care such as IT.

**12. INFORMATION GOVERNANCE**

There are no information governance matters to consider at this Town Deal Board.

**13. DECISIONS REQUIRED FROM THE EXECUTIVE**

The Town Deal Board are asked to consider the following matters:

- a. Progress, as detailed above.
- b. Review and approve the process outlined in relation to the revision of the Business case.
- c. Review options in relation to delivery of the outputs/outcomes for the Business Connect element of the project, taking into account skills and resources required to take it forward.

#### **14. CHANGES TO ORIGINAL SCOPE**

The Skills Academy was originally planned to be located on the St Helens College site in a new build facility; however, due to major increases in costs this is now prohibitive and acquisition of the former Clickworks and the refurbishment of the premise has now been approved for the home of the Skills Academy.

The Business Connect element of the project is now under review due to the liquidation of the main delivery partner.

## Project E: Connected Places

TOWN DEAL PROJECT HIGHLIGHT REPORT			
Reporting to:	Town Deal Board		
Project Name:	Connected Places		
Report of:	Town Deal Board		
SRO:	Sean Traynor		
Project Lead:	David Saville		
Report Date:	24 April 2024	Reporting Period:	March 2024 – May 2024
Project Start Date:	April 2021	Project End Date:	TBD – circa 6 <sup>th</sup> September 2026
PID Completed:	Completed	Business Case Submitted:	5 <sup>th</sup> August 2022
1. PROJECT SUMMARY			
<p>An overarching Connected Places programme for the Town Centre which includes enhancements to key public transport nodes including new bus station delivery and public realm upgrades to St Helens Central, creation of enhanced permeability, way-finding and public realm town-centre wide and provision of pedestrian and cycle connections traversing the ‘Concrete Collar’ of St Helens Linkway.</p>			
2. PROJECT HEADLINES			
<p>The Council continues to progress land acquisition via negotiation in parallel with (CPO) process, with the (GDV) General Vesting Declarations being prepared by Eversheds-Sutherland. Vinci are fully embedded as the Principal Designer for the new bus station including link to the rail station, temporary bus station, and Peasley Cross roundabout active travel scheme. Planned completion of the temporary bus station is Dec 24 and new bus station is Oct 26. The council is working very closely and collaboratively with Merseytravel and the Liverpool City Region Combined Authority, as well as our delivery partner English Cities Fund (ECF).</p>			
3. KEY PROGRESS SINCE LAST HIGHLIGHT REPORT (output focused)			
Achievements/activities completed:	<p>A robust engagement took place with the hackney carriage trade to relocate a number of town centre taxi ranks. Formal consultation ended 23 April and a report will be presented to Cabinet on 22 May 2024. Pending approval, the ranks will then be changed in line with the pending approval.</p>		
	<p>The Parking Strategy has been developed and issued by Project Centre. The temporary wayfinding strategy has been developed and issued by Mott MacDonald; they are now developing a scope to inform the council to progress into procurement. Note, a final wayfinding strategy will be required on completion of the works. The blue badge parking displacement is an outstanding issue that requires a decision imminently.</p>		

	<p>The temporary bus station has started RIBA 4 design. The permanent bus station has started RIBA 3 design. Peasley Cross Active Travel scheme has commenced site survey. An AMAT has been carried out by AECOM on Peasley Cross, where the Council are now reviewing the outcome and will need advice on the preferred scheme before the concept design is handed over to Vinci to develop in detail.</p> <p>Several trees have been removed and crowned on Chalon Way in preparation for the temporary bus station and ahead of works starting this summer. TEP (The Environment Partnership) have been consulted to undertake a further Arboriculture Impact Assessment (tree surveys) for the new bus station and remaining site within the redline boundary.</p> <p>The LCRCA board have confirmed that our SHMMI Gateway 3 submission was approved (with actions). An Economic Appraisal is being carried out by Mott MacDonald which will support a whole project estimate, to drawn down on the full capital funding LCRCA.</p> <p>Risk development has significant focus. Collaborative sessions held between Council, Merseytravel, LCRCA, Vinci and ECF to refine risk and opportunities register, while ensuring “health and safety” moments are captured at all future meetings.</p>
Slippage (give reasons):	N/A

#### 4. ACTIONS AND OUTPUTS FOR NEXT 2 MONTHS

Activity	Programme Milestone	Owner
Construction commences (Temporary Bus Station)	Spring 2024	St Helens Borough Council
Complete RIBA 5 for temp bus station	24 June 2024	Vinci
Complete Economic Appraisal and seek full funding through LCRCA	June 2024	St Helens Borough Council
Implement Blue Badge parking	1 July 2024	St Helens Borough Council

#### 5. ACTIONS AND OUTPUTS FOR THE REMAINDER OF 2024

Activity	Programme Milestone	Owner
Planning and land acquisition strategy implemented	Planning Approvals/Reserved Matters: Spring 2024 Land Acquisition Complete: Autumn 2024 (TBC)	St Helens Borough Council / Consultant
Detailed Designs complete (RIBA 4)	Autumn 2024	St Helens Borough Council / Consultants
Full Business Case submission (for CRSTS funding contribution)	Autumn 2024	St Helens Borough Council / Consultants

Design Approvals (CA & SHBC).	Winter 2024	St Helens Borough Council / LCRCA/ Town Deal		
Construction commences. (New Bus Station/Active Travel)	TBC (Depend on tenants vacating properties)	St Helens Borough Council		
<b>6. KEY ISSUES/CHALLENGES FOR RESOLVING</b>				
None				
<b>7. RISKS (new or raised)</b>				
<b>Risk</b>	<b>Impact</b>	<b>Likelihood</b>	<b>Overall</b>	<b>Mitigation</b>
Resource	High	Possible		Additional dedicated resource in place.
Design	3+ months	Possible		Additional dedicated resource in place to ensure design meets requirements.
Affordability	High	Possible		Risk that scheme costs are significantly higher than the LCRCA allocated budget - regular reviews of costs with LCRCA to mitigate this risk.
Disruption and Reputation	High	Possible		To conduct the works there will be a high volume of heavy goods vehicles moving around the town centre risking increased town centre congestion, increased risk of incident, risk of local trade reduction. A movement strategy and comprehensive communications plan will mitigate this risk.
Unable to acquire 3 <sup>rd</sup> party land, or delays in doing so, impacts ability to deliver scheme	High	Unlikely		CPO Public Enquiry now complete and CPO approved. Land Acquisition Strategy is being refined and negotiations continue with landowners and tenants
Complex reporting routes results in delays in approvals processes at critical points in programme and loss of project sponsor	Moderate	Possible		<ul style="list-style-type: none"> <li>• Dedicated project governance arrangements are in place, including a multi-organisational Board including CA Gateway governance for critical review.</li> <li>• New Programme Manager reporting to both St Helens and LCRCA gateway processes.</li> </ul>
Lack of alignment between ECF and connected places outputs creates delay and abortive work	Moderate	Possible		<ul style="list-style-type: none"> <li>• Reintegration of Connected Places programme into Design and Build contract for all Phase 1 works.</li> <li>• Ongoing liaison between project teams, including attendance at ECF Board and Connected Places progress meetings.</li> <li>• Joint consultant team between ECF and Connected Places projects.</li> <li>• More integration between teams on shared objectives, and delivery outcomes.</li> </ul>

<b>8. OVERALL STATUS:</b>			
Medium			
<b>9. OUTCOMES AND KPI's</b>			
To be developed as part of the new Full Business Case required for LCRCA			
<b>10. FINANCIAL VARIANCES</b>			
Year to date actual costs incurred	£1m	No claims on Town Deal finances to date – LCRCA Funded	
Forecast outturn costs	Capital costings being developed as part of the current commissioned work.		
Further information	Current Funding Approved £1.931m Pre-development funding LCRCA £3.25m Town Deal Grant £28.3m Provisional Allocation CRSTS LCRCA- to be finalised £2.58m CPO/ Acquisitions (Council borrowing)	Financial RAG rating	
<b>11. SOCIAL VALUE</b>			
VINCI have fully embedded social value within their processes, procedures and in the way they work, to ensure they maximise contributions to the St Helens Community and the wider communities of the region for years to come, by creating this long-term partnership. The regeneration project aspires to not only deliver outstanding services within great facilities but ensure we all leave a lasting legacy to the wider community. £68,221.02 of employment related social value delivered to date by Vinci. In addition, Mott MacDonald have provided a series of social value measures including learning and development opportunities for the Council's graduate resources, with additional local school engagement events and travel planning advice to be delivered.			
<b>12. INFORMATION GOVERNANCE</b>			
Governance Plan is now established (in place) with a successful Programme Board meetings for SHMMI held in Jan, Feb, Mar & Apr 2024. Attendees include the Council, English Cities Fund, Merseytravel and the Liverpool City Region Combined Authority. The core items discussed/approved include top risks and issues log, project summary update, high-level engagement strategy, and change control mechanisms.			
<b>13. DECISIONS REQUIRED FROM THE EXECUTIVE</b>			
None			
<b>14. CHANGES TO ORIGINAL SCOPE</b>			
None			

## Project F: Digital Infrastructure

TOWN DEAL PROJECT HIGHLIGHT REPORT			
Reporting to:	Town Deal Board		
Project Name:	Town Centre Digital Infrastructure Project		
Report of:	Town Deal Board		
SRO:	Vicky Willett		
Project Lead:	Ste Sharples / Chris Founds from C J Founds Associates		
Report Date:	April 2024	Reporting Period:	March 2024 - May 2024
Project Start Date:	Mar 2023	Project End Date:	March 2026
PID Completed:	Completed	Business Case Submitted:	5 August 2022
1. PROJECT SUMMARY			
Implement a Digital Infrastructure network for the Town Centre aligned to the Town Investment Plan (TIP) and broader St Helens Borough Council borough and regeneration strategies, while delivering the requirements outlined within the Grant Funding Agreement and Business Case.			
2. PROJECT HEADLINES			
<p>Pre-market warming event held 27 March 2024 to great success with over 40 attendees across several organisations. This confirmed that there is sufficient interest in the project from industry ahead of going to tender. A recording of this session will be made available to ensure all those that could not attend have the same access to information. Following this the Digital Infrastructure Project tender was made live via STAR Procurement on The NW Chest (tender portal) with over 30 expressions of interest in the first 24 hours. Tender pack includes final specification, pre-construction cost plan, data room and draft form of contract. New Legal Lead from St Helens now on-board and part of the Project Team meetings, working alongside Freeth's (external Legal advisors). Stakeholder engagement continues in line with Communications plan. The project will now sit within a wider 'Digital Communications Campaign' for the whole of the Council including the webpage and social media campaigns. Project Webpage and accompanying Frequently Asked Questions' is "live" within St Helens Borough Council's own website. A wider communication "campaign is in development" for the project. External webpage link: <a href="#">Digital Infrastructure Project FAQs - St Helens Borough Council. The Webpage will be updated with a link to the Tender application.</a></p>			
3. KEY PROGRESS SINCE LAST HIGHLIGHT REPORT (output focused)			
Achievements/activities completed:	Project Board meeting took place at beginning of April 2024. The next board meeting will take place on 9 May 24.		
	Pre-market warming event held on 27 March 2024 pre-tender launch.		

	Project tender went live on 8 April 2024 for all potential bidders with good expression of interest so far.	
	New Legal Lead for St Helens now onboarded, working alongside Freeth's (external Legal support).	
	Evaluator team being assembled, and suitable process and protocols being arranged.	
	Senior Officer briefings and Q&A held and positively received.	
	Ongoing engagement with other TIP projects and liaison with Hilson Moran around LCR Connect for Temporary Bus Station Works.	
	Press release sent by SHBC Comms Team 1 <sup>st</sup> March 2024 <a href="#">Digital investment of £2.5m for St Helens town centre - St Helens Borough Council</a>	
Slippage (give reasons):	1 week from original tender launch to actual date due to finalisation of Tender documents and sufficient time for bidders to prepare post pre-market warming event.	
<b>4. ACTIONS AND OUTPUTS FOR NEXT 2 MONTHS</b>		
<b>Activity</b>	<b>Programme Milestone</b>	<b>Owner</b>
TQ response period	Until 26 April 2024	Project Team
Stage 1 SQ Tender responses	7 May 2024	Project Team
Evaluation and Shortlisting complete	17 May 2024	Project Team (Evaluators)
Stage 2 ITPN Tender Commences	20 May 2024	Project Team
<b>5. ACTIONS AND OUTPUTS FOR THE REMAINDER OF 2024</b>		
<b>Activity</b>	<b>Programme Milestone</b>	<b>Owner</b>
TQ response period	5 July 2024	Project Team
Initial Tender response	26 July 2024	Project Team
Bidder Negotiation Period	2 Sept 2024	Project Team
Final Tender returns	4 October 2024	Project Team
Evaluation End	25 October 2024	CJFA + STAR Procurement + SHBC Team
Contract awarded	November 2024	SHBC Legal
Mobilisation commences	December 2024	Appointed Contractor / Supplier
<b>6. KEY ISSUES/CHALLENGES FOR RESOLVING</b>		



Project Adjustment Request Form to be agreed and submitted to DLUHC.  
Tender Evaluation Team to be agreed.  
Finalise Updated Subsidy Control Note.  
Update Business Case – Financials and Economics + IRR / BCR.

**7. RISKS (new or raised)**

<b>Risk</b>	<b>Impact</b>	<b>Likelihood</b>	<b>Overall</b>	<b>Mitigation</b>
No float within programme resulting in compressed activities and limited flexibility for overrun or slippage of Tender timescales	Medium	Likely		Development of a project programme alongside a Cost Plan and project objectives. <b>Control measures in place</b> <ul style="list-style-type: none"> <li>• Project team review programme weekly.</li> <li>• Mini programmes for Procurement Route and Cabinet Sign off.</li> <li>• Programme reviewed at Project Board monthly.</li> </ul>
The project becomes unaffordable based on the following factors: Cost increases through construction Supplier inability to raise investment funding Excessive operational costs proposed by supplier	High	Unlikely		Development of a Cost Plan and Programme cohesive with the design specification, project milestones and objectives. <b>Control measures in place</b> <ul style="list-style-type: none"> <li>• CJ Finds now produced baseline programme and cost plan.</li> <li>• Contract Model agreements to be cross revised against comments provided and revised objectives.</li> <li>• Programme and cost plan to be reviewed monthly (project Board) and revisions issued to capture changes in time, cost, and quality</li> </ul>
Internal SHBC Resource Availability - BAU and huge amount of ongoing activity across SHBC strain resources such that decisions are slow and untimely	High	Medium		Maintain team continuity. Senior Responsible Owner, Project Manager and supporting staff positions have already been identified. Clear set of deliverables and expectations for the Project Team. <b>Control Measures in Place:</b> <ul style="list-style-type: none"> <li>• Annual leave calendar developed to ensure availability of key people at relevant times.</li> <li>• Weekly project teams review actions</li> <li>• As and when pinch points occur, escalate to SRO, and agree prioritisation with relevant heads of service/leads.</li> </ul>

Key milestones and deliverables not linked to wider TIP dependencies	High	Medium		<p>Set up regular meetings with ECF to ensure programmes align. Regular review of matrix and programme with SHBC Comms.</p> <p><b>Control measures in place</b></p> <ul style="list-style-type: none"> <li>Weekly agenda item within Project Team Meeting to sense check internal flow of information from ECF Programme</li> <li>Monthly meeting with Multi Modal Interchange Programme</li> </ul>
Project Adjustment Request submission required due to unrealistic Town Deal Grant Funding Expected Outcomes/Outputs	High	Medium		<p>Give ample explanation to the funding provider and justify that despite these adjustments, the project can still deliver its benefits and objectives.</p> <p><b>Control measures in place</b></p> <ul style="list-style-type: none"> <li>Risk raised at Project Board Meeting.</li> <li>Input from key individuals to ensure that the Project still meets its objectives whilst ensuring outputs are realistic.</li> </ul>
<b>8. OVERALL STATUS:</b>				
	The overall status is amber, until a construction delivery partner has been appointed and a detailed construction delivery programme and cost schedule received in mitigating the existing known risks.			
<b>9. OUTCOMES AND KPI's</b>				
<p><b>Project Objectives</b></p> <ol style="list-style-type: none"> <li>Achieves equality relative to borough wide connectivity metrics for fixed connectivity and improves the ability for improved mobile connectivity by 2025.</li> <li>Enables public services to be delivered digitally within the Town Investment Plan intervention area.</li> <li>Increase economic productivity within the Town Investment Plan intervention area (as measured by turnover per worker per year) 3.8% by 2030.</li> <li>Delivers the digital requirements of the Town Investment Plan aligned to St Helens Digital Strategy.</li> <li>Ensures that there is Gigabit capable fixed connectivity direct to the new St Helens town centre bus station.</li> <li>Develop a Corporate Social Responsibility (CSR) strategy through procurement and contracting arrangements, working with the appointed suppliers (and wider St Helens and Liverpool City Region organisation) to delivery benefits to residents and communities.</li> </ol> <p>ANNEX TO THE HEADS OF TERMS: PROJECTS WITHIN SCOPE OF THE TOWN DEAL July 2021 - Digital Infrastructure – Provision of full fibre broadband across St Helens borough to link in with the proposed Liverpool City Region Backhaul Network</p> <p><b>Expected outputs and outcomes</b> (subject to review following tender returns on scale, scope, and affordability):</p> <ul style="list-style-type: none"> <li>Construction jobs created -100 (min 3 to 5 construction and technology jobs)</li> <li>Homes connected to full fibre – 42,500 (1,000 homes with access to full fibre)</li> </ul>				

- Businesses connected to full fibre - 4,780 (2,423 business connected to full fibre)

NOTE: Project Adjustment Request Form to be completed for updated Outputs and Outcomes.

### 10. FINANCIAL VARIANCES

Year to date actual costs incurred	£0.232M	Professional fees for scheme development.
Forecast outturn costs	£2.6M	
Further information	Cost Model available	Financial RAG rating

### 11. SOCIAL VALUE

As part of the tender process, the Project Team have identified suitable social value targets to be fulfilled by the Supplier upon being awarded the Contract, which will be derived from St Helens Social Value TOM's Framework. The Social Value Priorities of the council have been converted to Key Performance Indicators (KPI's), which form a key schedule within the tender documents. The potential suppliers will be expected to outline within their response how these will be achieved and scored. Upon contract award, the successful supplier will be monitored on their delivery of these social value KPI's through established Social Value Portal monitoring process (including reporting through the first years of the contract via a Contact Board Meeting and Highlight Reports). The following tables shows the KPI's to be measured through the life of the contract and until 2030 (the end of the funding period).

Ref	Focus	Area	KPI	Year 1 Target
1.1	<b>Network Construction</b>	Operational Effectiveness	No of NRSWA Permits that have overrun.	90%
1.2	<b>Network Construction</b>	Environmental and Sustainability	NNT-31 Savings in CO2e emissions on contract achieved through de-carbonisation (i.e. a reduction of the carbon intensity of processes and operations, specify how these are to be achieved) against a specific benchmark.	To be proposed by supplier
1.3	<b>Network Construction</b>	SHEQ	Accident Frequency Rate (AFR)	98%

1.4	<b>Network Construction</b>	Social Value	NNT-50 Innovative measures to promote local skills and employment to be delivered on the contract.	tbc
1.5	<b>Network Construction</b>	Social Value	NNT-27 Initiatives to be taken to support older, disabled, and vulnerable people to build stronger community networks and address digital inclusion.	tbc
1.6	<b>Network Construction</b>	Social Value	NNT-08 No. of staff hours spent on local school and college visits supporting pupils.	£16.93p/h tbc
2.1	<b>Operational and Maintenance</b>	Service Assurance	Service affecting faults (complete loss of service to customer(s))	96%
2.2	<b>Operational and Maintenance</b>	Service Assurance	Mean Time to Restore (MTTR)	<4 hours rolling
2.3	<b>Operational and Maintenance</b>	Service Assurance	Any major incident occurrence will be investigated and a reason for outage (RFO) with root causes and any recommended remedial activity will be available within 30 days of the incident.	99%
2.4	<b>Operational and maintenance</b>	Service Assurance	Planned Engineering Work activities (PEW's) carried out within planned timescales	98% Actual ≥ Planned
3.1	<b>TDF Objective</b>	Grant Funding Outcomes	Km of New Fibre and ducting installed.	tbc
3.2	<b>TDF Objective</b>	Grant Funding Outcomes	Gigabit Broadband Coverage in St Helens town centre as per TDF strategic objective 1.	85%
3.3	<b>TDF Objective</b>	Grant Funding Outcomes	All TIP Sites connected with minimum of 1Gb connectivity uncontested	7

3.4	<b>TDF Objective</b>	Grant Funding Outcome	Core Network Availability (% of time of any overall network segment / section availability) on rolling 12-month average.	99.99%
3.5	<b>TDF Objective</b>	Grant Funding Outcomes	Ensure that public services can be delivered digitally within the Town Investment Plan intervention area	tbc
3.6	<b>TDF Objective</b>	Grant Funding Outcomes	Number of Full Time Equivalent (FTE) permanent jobs in Construction or Operations	Min 10
3.7	<b>TDF Objective</b>	Grant Funding Outcomes	Number of premises/businesses connected to Gigabit capable connectivity	2,423 ALL Years

**12. INFORMATION GOVERNANCE**

